Federal Screw Works Statement of Operations

(unaudited, in thousands, except per share)

	Third Quarter Ended March 31					Nine Months Ended				
						March 31				
		2022		2021		20	22		2021	
Net sales	\$	22,300	\$	18,484	0	5	58,199 \$	\$	53,696	
Costs and expenses:										
Cost of products sold		21,412		17,363			57,935		50,196	
Selling, general and administrative		816		685			2,252		2,073	
Interest		239		85			537		306	
Other (income) expense		(1)		-			(12)		3	
		22,466		18,133		I	60,712		52,578	
EARNINGS (LOSS) BEFORE FEDERAL INCOME TAXES		(166)		351			(2,513)		1,118	
Federal income tax (benefit)		(35)		74			(528)		235	
NET EARNINGS (LOSS)	\$	(131)	\$	277	C N	5	(1,985) \$	\$	883	
Total number of common shares outstanding	1	,381,595		1,381,595		1,3	31,595]	,381,595	
Net earnings (loss) per common share	\$	(0.09)		0.20	C N	-	(1.44)		0.64	

Federal Screw Works Comparative Balance Sheets (unaudited)

	March 31, 2022	June 30, 2021
Āssets		
Current Assets		
Cash	\$ 158,422	\$ 85,217
Accounts receivable, net	16,992,887	11,494,595
Inventories:		
Finished products	3,180,790	3,872,021
In-process products	16,314,208	12,928,842
Raw materials and supplies	3,182,173	1,368,106
Total inventories	22,677,171	18,168,969
Prepaid expenses and other current assets	346,925	128,009
Assets held for sale	5,171	5,171
TOTAL CURRENT ASSETS	40,180,576	29,881,961
Other Assets		
Cash value of life insurance	976,794	976,794
Deferred federal income taxes	5,808,765	5,281,186
Right of use lease asset	903,987	1,011,586
Other assets	274,245	228,764
	7,963,791	7,498,330
Property, Plant and Equipment		
Land	387,467	387,467
Buildings and improvements	12,166,235	12,155,977
Machinery and equipment	130,016,801	128,952,122
	142,570,503	141,495,566
Less accumulated depreciation	(105,060,633)	(102,140,853)
	37,509,870	39,354,713
	\$ 85,654,237	\$ 76,735,004

		March 31, 2022	June 30, 2021
Liabilities and Stockhol	ders'	Equity	
Current Liabilities			
Accounts payable	\$	11,069,292	\$ 7,484,958
Payroll and employee benefits		722,980	1,044,443
Taxes, other than income taxes		551,699	867,292
Other accrued liabilities		353,469	408,857
Current portion of lease liability		624,414	393,630
Current portion of long-term debt		3,925,000	4,008,940
Current portion of post retirement benefits		443,761	443,761
TOTAL CURRENT LIABILITIES		17,690,615	14,651,881
Long-Term Liabilities			
Long-term debt		30,617,138	21,228,791
Long-term lease liability		279,573	617,956
Employee benefits		417,982	484,228
Postretirement benefits		3,450,526	3,685,632
Pension benefits		3,418,270	4,031,569
Other liabilities		1,174,532	1,137,381
		39,358,021	31,185,557
Stockholders' Equity			
Common stock, \$1 par value: authorized			
2,000,000 shares; 1,381,595 shares			
outstanding		1,381,595	1,381,595
Additional capital		3,269,476	3,269,476
Retained earnings		37,840,215	39,824,919
Accumulated other comprehensive income		(13,885,685)	(13,578,424
		28,605,601	30,897,566
	\$	85,654,237	\$ 76,735,004

Statements of Cash Flows Federal Screw Works

	-	Months Ended March 31, 2022
OPERATING ACTIVITIES		
Net earnings (loss)	\$	(1,984,704)
Adjustments to reconcile net earnings (loss) to net cash provided by		
(used in) operating activities:		
Depreciation and amortization		3,122,690
Deferred federal income taxes		(527,579)
Employee benefits		(1,221,913)
Gain on sale of equipment		(11,000)
Miscellaneous and other		(97,644)
Changes in operating assets and liabilities:		
Accounts receivable		(5,498,292)
Inventories and prepaid expenses		(4,727,119)
Accounts payable and accrued expenses		2,929,043
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES		(8,016,517)
INVESTING ACTIVITIES		
Purchases of property, plant and equipment		(1,225,685)
Proceeds from sale of equipment		11,000
Company owned life insurance		-
NET CASH USED IN INVESTING ACTIVITIES		(1,214,685)
FINANCING ACTIVITIES		
Additional borrowings (principal repayments) under bank		
credit agreement, net		11,682,114
Borrowings on term loans		724,980
Principal payments on term loans		(3,102,687)
Dividends paid		-
NET CASH PROVIDED BY FINANCING ACTIVITIES		9,304,406
INCREASE (DECREASE) IN CASH		73,205
Cash at beginning of year		85,217
CASH AT END OF PERIOD	\$	158,422

						Accumulated	
						Other	Total
			Additional	Retained	С	omprehensive	Stockholders'
	Con	nmon Stock	Capital	Earnings		Income (Loss)	Equity
BALANCES AT JUNE 30, 2019	\$	1,381,595	\$ 3,269,476	\$ 34,853,160	\$	(18,641,992) \$	5 20,862,239
Net loss for the year				(2,031,658)			(2,031,658
Pension and postretirement							
liability adjustment						(2,184,158)	(2,184,158
BALANCES AT JUNE 30, 2020		1,381,595	3,269,476	32,821,502		(20,826,150)	16,646,423
Net earnings for the year				7,003,417			7,003,417
Pension and postretirement							
liability adjustment						7,247,726	7,247,726
BALANCES AT JUNE 30, 2021		1,381,595	3,269,476	39,824,919		(13,578,424)	30,897,566
Net loss for the year				(1,984,704)			(1,984,704
Pension and postretirement							
liability adjustment						(307,262)	(307,262
BALANCES AT MARCH 31, 2022	\$	1,381,595	\$ 3,269,476	\$ 37,840,215	\$	(13,885,686)	28,605,601

Notes to Financial Statements

Description of Business: Federal Screw Works was founded in 1917 and is a domestic manufacturer of industrial component parts, consisting of locknuts, bolts, piston pins, studs, bushings, shafts and other machined and/or ground metal parts, all of which constitute a single business segment. The Company's fiscal year end is June 30.

Note 1 — Significant Accounting Policies

Inventories: Inventories are stated at the lower of cost or market. Cost, determined by the last-in, first-out (LIFO) method, was used for certain raw material inventories, \$505,000 and \$505,000 at March 31, 2022 and June 30, 2021, respectively. The remaining inventories are costed using the first-in, first-out (FIFO) method. If inventories valued on LIFO had been valued at current cost, amounts reported for the nine months ended March 31, 2022 and the fiscal year ended June 30, 2021 would have been increased by \$685,000.

Property, Plant and Equipment: Property, plant and equipment is stated at cost, which includes the cost of interest which is capitalized during construction of significant additions. Provisions for depreciation are based upon the estimated useful lives of the respective assets and are computed by the straight-line method for financial reporting purposes and by accelerated methods for income tax purposes. These assets are reviewed for impairment when events indicate the carrying amount may not be recoverable from undiscounted cash flows. If impaired, the assets are recorded at fair value as determined by appraisals or discounted cash flow calculations.

Company Owned Life Insurance: The Company has purchased life insurance policies on certain key executives. Company owned life insurance is recorded at the amount that can be realized under the insurance contract at the balance sheet date, which is the cash surrender value adjusted for other charges or other amounts due that are probable at settlement. Company owned life insurance is presented in the balance sheets net of policy loans of \$498,000 at March 31, 2022 and June 30, 2021.

Use of Estimates: The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements. Actual results could differ from those estimates. Estimates associated with collectability of receivables, inventory allowance for obsolescence, carrying value of property, plant and equipment, self-funded workers compensation liability, pension and postretirement benefits, environmental liability and valuation allowance on deferred tax assets are particularly susceptible to material changes in the near term.

Revenue Recognition: The Company recognizes revenue from contracts with customers when control of the promised goods transfers to the customer. This generally occurs when the product is shipped to the customer. Revenue is recorded at the amount of consideration the Company expects to be entitled to in exchange for the shipped goods. For more information about the Company's revenue from contracts with customers, refer to Note 9 - Revenue Recognition.

Allowance for Uncollectible Accounts Receivable: Accounts receivable has been reduced by an allowance for amounts that may become uncollectible in the future. This estimated allowance (\$50,000 at March 31, 2022 and June 30, 2021) is based primarily on management's evaluation of the financial condition of the customer and historical experience. Also, the Company monitors its accounts receivable and charges to expense an amount equal to its estimate of potential credit losses. The Company considers a number of factors in determining its estimates, including the length of time its trade accounts receivable are past due, the Company's previous loss history, the customer's current ability to pay its obligation and the condition of the general economy and the industry as a whole. The use of different estimates could significantly affect the Company's results of operations for the period.

Leases: At the inception of an arrangement, the Company determines if an arrangement is a lease based on all relevant facts and circumstances. Leases are classified as operating or finance leases at the lease commencement date. Operating leases are included in operating lease ROU assets, current portion of lease liability and long-term lease liability on the balance sheet. At March 31, 2022, the Company does not have finance leases. Lease expense is recognized on a straight-line basis over the lease term. Leases with a term of 12 months or less (short-term leases) are not recorded on the balance sheet.

ROU assets represent the Company's right to use an underlying asset for the lease term and lease liabilities represent the obligation to make lease payments arising from the lease. ROU assets and lease liabilities are recognized at the lease commencement date based on the estimated present value of lease payments over the lease term. ROU assets also include prepaid rent and are adjusted by the unamortized balance of lease incentives. As the implicit rate is generally not readily determinable for all of the leases, the Company uses an estimated incremental borrowing rate, which is derived from information available at the lease commencement date, in determining the present value of lease payments.

Comprehensive Income (Loss): Comprehensive income (loss) consists of net income (loss) and other comprehensive income and losses. Other comprehensive income (loss) includes pension and postretirement liability adjustments.

Income Taxes: The Company records income tax expense based on the amount of taxes due on its tax return plus deferred taxes computed based on the expected future tax consequences of temporary differences between carrying amounts and tax bases of assets and liabilities, using enacted tax rates. A valuation allowance, if needed, reduces deferred tax assets to the amount expected to be realized. A tax position is recognized as a tax benefit only if it is more likely than not that the tax position would be sustained in a tax examination, with the tax examination being presumed to occur. The amount recognized is the largest amount of the tax benefit greater than 50% likely of being realized on examination and for tax positions not meeting the more likely than not test, no tax benefit is recorded. As of March 31, 2022, and June 30, 2021, the Company does not have any material unrecognized tax benefits and accordingly has not recorded any interest or penalties related to unrecognized tax benefits. The Company files a federal income tax return and various state returns. These returns remain subject to examination by taxing authorities for all years after 2014.

Fair Value of Financial Instruments: At March 31, 2022 and June 30, 2021, the carrying amounts reported in the balance sheets for cash, accounts receivable, accounts payable, debt and investments approximate fair value due to their short duration and the variable rate nature of the company's debt.

Net Earnings Per Common Share: Net earnings per common share is based on the weighted average number of common shares outstanding of 1,381,595 at March 31, 2022 and June 30, 2021.

Defined Benefit Pension Obligations: The Company accounts for its defined benefit pension and postretirement liabilities under FASB ASC 715, which requires defined benefit plan assets and obligations to be measured as of the date of the employer's fiscal year-end.

Note 2 – Long-Term Debt

Long-term debt consists of the following:

	March 31, 2022	June 30, 2021
Notes payable to bank	\$34,542,138	\$25,237,731
Less current maturities	(3,925,000)	(4,008,940)
	\$30,617,138	\$21,228,791

Note 3 - Leases and Other Commitments

The Company has operating leases for various equipment, vehicles and facilities under agreements with contractual periods ranging from less than one year to six years. Some of the leases contain options to extend the term and some include the option to terminate the lease. All of the leases are accounted for as operating leases with the initial lease liability calculated as the present value of fixed payments not yet paid.

During the nine months ended March 31, 2022, the Company recognized rent expense of approximately \$480,000, of which \$434,000 is included in cost of products sold and \$46,000 is included in selling, general and administrative.

Note 4 - Employee Benefit Plans

The Company sponsors three defined benefit pension plans. Benefits under two of the plans are based on negotiated rates times years of service. Under the remaining plan, benefits are based on compensation during the years immediately preceding retirement and years of service. It is the Company's policy to make contributions to these plans sufficient to meet minimum funding requirements of the applicable laws and regulations, plus such additional amounts, if any, as the Company's actuarial consultants advise to be appropriate.

The Company has frozen all benefit accruals under the Salaried Pension Plan effective November 30, 2006. In addition, the Company negotiated a pension freeze on one of the remaining plans effective June 30, 2008.

In addition to providing pension benefits, the Company provides certain health care and life insurance benefits for retired employees. Some of the Company's hourly employees may become eligible for life insurance benefits if they reach normal retirement age while working for the Company. The benefits are provided through certain insurance companies. Effective June 30, 2009, the Company terminated the postretirement health benefit for all current and future salaried retirees. Effective January 30, 2011, the Company terminated the postretirement health benefit for all future hourly employees after the age of 65.

Note 5 – Industry Information

Approximately 99% of the Company's net sales in the nine months ended March 31, 2022 and fiscal 2021 were made either directly or indirectly to automotive companies.

The Company's customer base is primarily located throughout the United States, Mexico and Canada. Three customers accounted for approximately 66% of net sales in the nine months ended March 31, 2022, 63% in fiscal 2021 and 62% in fiscal 2020; and 61% of accounts receivable as of the nine months ended March 31, 2022 and 66% as of June 30, 2021.

Note 6 – Contingencies and Uncertainties

The Company is involved in various legal actions arising in the normal course of business. Management is of the opinion that their outcome will not have a significant effect on the Company's financial statements.

The Company is self-insured for workers' compensation claims up to \$500,000 per claim. The Company has excess liability insurance with an outside carrier to minimize its risk to catastrophic claims. Losses are accrued based on an estimate of the ultimate liability for claims incurred, using certain assumptions based on the Company's experience under the program including the nature of outstanding claims, estimated costs to settle existing claims and loss history.

In December 2019, a novel strain of coronavirus surfaced and spread around the world, with resulting business and social disruption. The coronavirus was declared a Public Health Emergency of International Concern by the World Health Organization on January 30, 2020. The operations and business results of the Company could be materially adversely affected. The extent to which the coronavirus (or any other disease or epidemic) impacts business activity, operating results or the significant estimates disclosed in Note 1 will depend on future developments. These future developments are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus and actions required to contain the coronavirus or treat its impact, among others.

In 2020 a global disruption in the supply chain began due to a shortage of semiconductor microchips as a result of the COVID-19 global pandemic. The Company does not utilize semiconductors in their manufacturing process, but certain customers have been impacted and continue to be impacted resulting in customers shutting down plants for various lengths of time. Currently, the global semiconductor shortage is anticipated to continue throughout 2021 and into 2022. The operations and business results of the Company could be materially adversely affected by the semiconductor shortage in the event of prolonged customer plant shutdowns due to supply shortages of semiconductors. The extent to which the semiconductor shortage impacts business activity will depend on future developments in the semiconductor production process, which are highly uncertain and cannot be predicted.

Note 7 - Comprehensive Income (Loss)

The components of comprehensive income (loss) are as follows:

	March 31, 2022	June 30, 2021	
Net income (loss)	\$ (1,984,704)	\$ 7,003,417	
Change in pension and postretirement			
liabilities	(307,262)	7,247,726	
Total comprehensive income (loss)	\$ (2,291,965)	\$ 14,251,143	

Note 8 – Other Liabilities

The Company along with several other manufacturing companies has been designated by the federal Environmental Protection Agency ("EPA") as a Potentially Responsible Party ("PRP") with respect to two dump sites. The primary PRP who had the greatest share of liability and was performing the remedial activities at both sites filed bankruptcy. The Company had previously resolved its liability with the primary PRP in 1988. In accordance with Consent Decrees with the EPA, the remaining PRPs are liable for continuing the remedial activities. At March 31, 2022 and June 30, 2021, the Company had accrued \$1,276,000 and \$1,238,000 respectively. Amounts include \$101,000 classified as current in other accrued liabilities at March 31, 2022 and June 30, 2021 respectively.

Note 9 - Revenue Recognition

Revenues are recognized when or as control of the promised goods transfers to the Company's customers in an amount that reflects the consideration the Company expects to be entitled to in exchange for those goods.

Disaggregation of Revenue: In the following table, revenue from contracts with customers, is disaggregated by geography:

Country	Nine Months Ended March 31, 2022	Fiscal 2021
United States	\$ 46,731,000	\$ 52,952,000
Mexico	6,219,000	9,156,000
Canada	4,546,000	6,660,000
Other	703,000	827,000
Total revenue	\$ 58,199,000	\$ 69,595,000

Description of Products and Services: The Company is a major manufacturer of industrial component parts, consisting of locknuts, bolts, piston pins, studs, bushings, shafts, and other machined, cold formed, hardened and/or ground metal parts. All revenue is considered one segment. See Note 1 for more detailed information about the Company's operations.

Revenue is recognized when control of the products transfers to the customer which is the point when the customer gains the ability to direct the use of and obtain substantially all of the remaining benefits from the asset, which is generally upon shipment of goods. The Company uses this measure of progress because it best depicts the transfer of value to the customer and correlates with the amount of consideration to which the entity expects to be entitled in exchange for transferring the promised goods to the customer.

The Company typically invoices the customer after shipment of the promised goods, at which time it has an unconditional right to payment. Accounts receivable, net on the balance sheet represents trade receivables for invoiced goods. At March 31, 2022 and June 30, 2021, the balance sheet does not include any contract asset or contract liabilities.

Significant Judgments and Practical Expedients Applied: Revenue is measured as the amount of consideration the Company expects to receive in exchange for transferring goods. Incidental items that are immaterial in the context of the contract are not recognized as separate performance obligations to which a portion of revenue would otherwise be allocated.

The Company records freight billed to customers in net sales. The corresponding costs incurred for shipping and handling related to these customer billed freight costs are recorded as costs to fulfill the contract and are included in cost of products sold on the statement of income.

The Company's contracts typically do not result in situations where there is a time period greater than one year between performance under the contract and collection of the related consideration. The Company elected a practical expedient related to significant financing components, where the Company expects, at contract inception, that the period between the entity's transfer of a promised good to a customer and the customer's payment for that good will be one year or less.

The Company applies a practical expedient for costs to obtain a contract and recognizes the incremental costs of obtaining contracts as an expense when incurred if the amortization period of the incurred costs that the Company otherwise would have capitalized is one year or less. These costs are included in selling, general and administrative expenses on the statement of income.

Transaction Price Allocated to the Remaining Performance Obligation: The Company applies a practical expedient and does not disclose information about remaining performance obligations that have original expected durations of one year or less. The Company does not have material contracts with product releases that have expected durations of more than one year.

Disclosure Statement Pursuant to the Pink Basic Disclosure Guidelines

Federal Screw Works

34846 Goddard

<u>734-941-4211</u>

www.federalscrewworks.com fsw@federalscrewworks.com 3451 and 3452

<u>Quarterly</u> Report For the Period Ending: <u>03-31-2022</u> (the "Reporting Period")

As of <u>03-31-2022</u>, the number of shares outstanding of our Common Stock was:

1,381,595

As of <u>12-31-2021</u>, the number of shares outstanding of our Common Stock was:

1,381,595

As of <u>06-30-2021</u>, the number of shares outstanding of our Common Stock was:

1,381,595

Indicate by check mark whether the company is a shell company (as defined in Rule 405 of the Securities Act of 1933 and Rule 12b-2 of the Exchange Act of 1934):

Yes: □ No: ⊠

Indicate by check mark whether the company's shell status has changed since the previous reporting period:

Yes: □ No: ⊠

Indicate by check mark whether a Change in Control⁵ of the company has occurred over this reporting period:

Yes: □ No: ⊠

⁵ "Change in Control" shall mean any events resulting in:

⁽i) Any "person" (as such term is used in Sections 13(d) and 14(d) of the Exchange Act) becoming the "beneficial owner" (as defined in Rule 13d-3 of the Exchange Act), directly or indirectly, of securities of the Company representing fifty percent (50%) or more of the total voting power represented by the Company's then outstanding voting securities;

⁽ii) The consummation of the sale or disposition by the Company of all or substantially all of the Company's assets;

⁽iii) A change in the composition of the Board occurring within a two (2)-year period, as a result of which fewer than a majority of the directors are directors immediately prior to such change; or

⁽iv) The consummation of a merger or consolidation of the Company with any other corporation, other than a merger or consolidation which would result in the voting securities of the Company outstanding immediately prior thereto continuing to represent (either by remaining outstanding or by being converted into voting securities of the surviving entity or its parent) at least fifty percent (50%) of the total voting power represented by the voting securities of the Company or such surviving entity or its parent outstanding immediately after such merger or consolidation.

1) Name and address(es) of the issuer and its predecessors (if any)

In answering this item, provide the current name of the issuer any names used by predecessor entities, along with the dates of the name changes.

Federal Screw Works

The state of incorporation or registration of the issuer and of each of its predecessors (if any) during the past five years; Please also include the issuer's current standing in its state of incorporation (e.g. active, default, inactive):

Michigan, Active

Describe any trading suspension orders issued by the SEC concerning the issuer or its predecessors since inception:

N/A

List any stock split, stock dividend, recapitalization, merger, acquisition, spin-off, or reorganization either currently anticipated or that occurred within the past 12 months:

<u>N/A</u>

The address(es) of the issuer's principal executive office:

34846 Goddard Rd Romulus, MI 48174

The address(es) of the issuer's principal place of business: Check box if principal executive office and principal place of business are the same address:

Has the issuer or any of its predecessors been in bankruptcy, receivership, or any similar proceeding in the past five years?

Yes: □ No: ⊠

If this issuer or any of its predecessors have been the subject of such proceedings, please provide additional details in the space below:

<u>N/A</u>

2) Security Information

Trading symbol: Exact title and class of securities outstanding: CUSIP: Par or stated value:	FSCR Common Stock 3138819104 \$1.00	<u>×</u>
Total shares authorized:	<u>2,000,000</u>	as of date: <u>03-31-2022</u>
Total shares outstanding:	<u>1,381,595</u>	as of date: <u>03-31-2022</u>

Number of shares in the Public Float ⁶ :	<u>648,434</u>	as of date: <u>03-31-2022</u>
Total number of shareholders of record:	<u>138</u>	as of date: <u>03-31-2022</u>

All additional class(es) of publicly traded securities (if any):

Trading symbol:	
Exact title and class of securities outstanding:	
CUSIP:	
Par or stated value:	
Total shares authorized:	as of date:
Total shares outstanding:	as of date:

Transfer Agent

Name:ComputersharePhone:800-426-5523Email:June.Lutes@computershare.comAddress:P.O. Box 505000Louisville, KY 40233

Is the Transfer Agent registered under the Exchange Act?⁷ Yes: \square No: \square

3) Issuance History

The goal of this section is to provide disclosure with respect to each event that resulted in any direct changes to the total shares outstanding of any class of the issuer's securities in the past two completed fiscal years and any subsequent interim period.

Disclosure under this item shall include, in chronological order, all offerings and issuances of securities, including debt convertible into equity securities, whether private or public, and all shares, or any other securities or options to acquire such securities, issued for services. Using the tabular format below, please describe these events.

A. Changes to the Number of Outstanding Shares

Check this box to indicate there were no changes to the number of outstanding shares within the past two completed fiscal years and any subsequent periods:

Shares Outstandir Fiscal Year End:	ng as of Second N	Nost Recent									
	Opening	<u>Balance</u>	*Right-click the rows below and select "Insert" to add rows as needed.								
Date 06-30-2020 Common: 1,381,595											
	Preferred	l: :									
Date of	Transaction	Number of	Class of	Value of	Were the	Individual/ Entity	Reason for share	Restricted or	Exemption		
Transaction	type (e.g. new issuance, cancellation,	Shares	Securities	shares issued (\$/per	shares issued at a discount	Shares were issued to (entities must	issuance (e.g. for cash or debt conversion)	Unrestricted	or		

⁶ "Public Float" shall mean the total number of unrestricted shares not held directly or indirectly by an officer, director, any person who is the beneficial owner of more than 10 percent of the total shares outstanding (a "control person"), or any affiliates thereof, or any immediate family members of officers, directors and control persons.

⁷ To be included in the Pink Current Information tier, the transfer agent must be registered under the Exchange Act.

	shares returned to treasury)	Issued (or cancelled)	share) at Issuance	to market price at the time of issuance? (Yes/No)	have individual with voting / investment control disclosed).	-OR- Nature of Services Provided	as of this filing.	Registration Type.
Shares Outstanding on Date of This Report:								
Ending Balance:	<u>Ending</u>	Balance						
Date <u>03-31-2022</u>	<u>2</u> Common: <u>′</u>	1, <u>381,595</u>						
	Preferred	:						

Example: A company with a fiscal year end of December 31st, in addressing this item for its quarter ended June 30, 2021, would include any events that resulted in changes to any class of its outstanding shares from the period beginning on January 1, 2019 through June 30, 2021 pursuant to the tabular format above.

Use the space below to provide any additional details, including footnotes to the table above:

B. Debt Securities, Including Promissory and Convertible Notes

Use the chart and additional space below to list and describe all outstanding promissory notes, convertible notes, convertible debentures, or any other debt instruments that may be converted into a class of the issuer's equity securities.

Check this box if there are no outstanding promissory, convertible notes or debt arrangements: \Box

Date of Note Issuance	Outstanding Balance (\$)	Principal Amount at Issuance (\$)	Interest Accrued (\$)	Maturity Date	Conversion Terms (e.g. pricing mechanism for determining conversion of instrument to shares)	Name of Noteholder (entities must have individual with voting / investment control disclosed).	Reason for Issuance (e.g. Loan, Services, etc.)

Use the space below to provide any additional details, including footnotes to the table above:

4) Financial Statements

A. The following financial statements were prepared in accordance with:

⊠ U.S. GAAP □ IFRS

B. The financial statements for this reporting period were prepared by (name of individual)⁸:

Name:	Wade C. Plaskey
Title:	CFO
Relationship to Issuer:	Employee

Provide the financial statements described below for the most recent fiscal year or quarter. For the initial disclosure statement (qualifying for Pink Current Information for the first time) please provide reports for the two previous fiscal years and any subsequent interim periods.

- C. Balance Sheet;
- D. Statement of Income;
- E. Statement of Cash Flows;
- F. Statement of Retained Earnings (Statement of Changes in Stockholders' Equity)
- G. Financial notes; and
- H. Audit letter, if audited

You may either (i) attach/append the financial statements to this disclosure statement or (ii) file the financial statements through OTCIQ as a separate report using the appropriate report name for the applicable period end. ("Annual Report," "Quarterly Report" or "Interim Report").

If you choose to publish the financial statements in a separate report as described above, you must state in the accompanying disclosure statement that such financial statements are incorporated by reference. You may reference the document(s) containing the required financial statements by indicating the document name, period end date, and the date that it was posted to OTCIQ in the field below. Financial Statements must be compiled in one document.

Financial statement information is considered current until the due date for the subsequent report (as set forth in the qualifications section above). To remain qualified for Current Information, a company must post its Annual Report within 90 days from its fiscal year-end date and Quarterly Reports within 45 days of each fiscal quarter-end date.

5) Issuer's Business, Products and Services

The purpose of this section is to provide a clear description of the issuer's current operations. In answering this item, please include the following:

A. Summarize the issuer's business operations (If the issuer does not have current operations, state "no operations")

⁸ The financial statements requested pursuant to this item must be prepared in accordance with US GAAP or IFRS by persons with sufficient financial skills.

<u>Federal Screw Works is a domestic manufacturer of industrial component parts, consisting of locknuts, bolts, piston pins, studs, bushings, shafts and other machined, cold formed, hardened and/or ground metal parts, all of which constitute a single business segment.</u>

B. Please list any subsidiaries, parents, or affiliated companies.

<u>N/A</u>

C. Describe the issuers' principal products or services.

The Company's products are manufactured at several plants and are fabricated from metal rod and bar, which are generally available at competitive prices from multiple sources. Production is in high-volume job lots to the specification of original equipment manufacturers and sold to them for incorporation into their assemblies. The majority of these sales are to manufacturers of automobiles and trucks, with the balance being mainly to manufacturers of nonautomotive durable goods.

6) Issuer's Facilities

The goal of this section is to provide a potential investor with a clear understanding of all assets, properties or facilities owned, used or leased by the issuer and the extent in which the facilities are utilized.

In responding to this item, please clearly describe the assets, properties or facilities of the issuer, give the location of the principal plants and other property of the issuer and describe the condition of the properties. If the issuer does not have complete ownership or control of the property (for example, if others also own the property or if there is a mortgage on the property), describe the limitations on the ownership.

If the issuer leases any assets, properties or facilities, clearly describe them as above and the terms of their leases.

The Big Rapids Division in Big Rapids, Michigan, manufactures special high-strength bolts and other cold formed products using boltmakers and headers as primary equipment. Among the items manufactured to both inch and metric specifications are hex head bolts, connecting rod bolts, studs and flange bolts. The 200,000 square foot plant is situated on 25 acres of land, and contains heat treat facilities for hardening in-process parts.

The Romulus Division operates out of a 100,000 square foot facility. The division heat treats products shipped from Traverse City and also serves as a distribution center of these products to our customers. The division also provides finish processing to those products that we purchase and prepares them for shipment to our customers.

The Traverse City Division manufactures a wide variety of special cold formed products for automotive customers out of a 47,000 square foot plant. The majority of these products are prevailing torque nuts which are intended for use in automotive suspension and drivetrain applications. These products are formed utilizing partsformers and nutformers and finished on various types of secondary equipment that are designed to tap threads, apply locking features or assemble nut blanks to washers.

The parts produced at the above divisions are sold principally to the automotive market. These parts are mass produced, and most are shipped directly to car assembly plants.

The Novex Tool Division occupies a 19,000 square foot leased facility in Brighton, Michigan. The lease expires in August 31, 2021. The division manufactures perishable tooling, primarily for the cold heading industry. Approximately 18% of its output is consumed by the Company's Big Rapids, Romulus and Traverse City Divisions.

<u>The Company's corporate offices are located at 34846 Goddard Road, Romulus, Michigan, a western suburb of Detroit.</u> The offices are part of the Romulus Division stated above.

The Company owns outright all of the above described buildings, land and production facilities except as specifically noted to the contrary. The Company utilizes all of the floor space of these structures. Present facilities are adequate to meet the needs of each respective division.

7) Company Insiders (Officers, Directors, and Control Persons)

The goal of this section is to provide an investor with a clear understanding of the identity of all the persons or entities that are involved in managing, controlling or advising the operations, business development and disclosure of the issuer, as well as the identity of any significant or beneficial shareholders.

Using the tabular format below, please provide information, as of the period end date of this report, regarding any person or entity owning 5% of more of any class of the issuer's securities, as well as any officer, and any director of the company, or any person that performs a similar function, regardless of the number of shares they own. If any insiders listed are corporate shareholders or entities, provide the name and address of the person(s) beneficially owning or controlling such corporate shareholders, or the name and contact information (City, State) of an individual representing the corporation or entity in the note section.

Name of Officer/Director or Control Person	Affiliation with Company (e.g. Officer Title /Director/Owner of more than 5%)	Residential Address (City / State Only)	Number of shares owned	Share type/class	Ownership Percentage of Class Outstanding	Note
<u>Thomas</u> ZurSchmiede	Officer	<u>Big Rapids, MI</u>	<u>153,285</u>	<u>Common</u>	<u>11.1%</u>	
<u>Robert F.</u> ZurSchmiede	<u>Director</u>	<u>Elk Rapids, MI</u>	<u>77,443</u>	<u>Common</u>	<u>5.6%</u>	
<u>Jeffrey M.</u> <u>Harness</u>	<u>Officer</u>	<u>Grosse Pointe</u> <u>Farms, MI</u>	<u>54,958</u>	<u>Common</u>	<u>4.0%</u>	
<u>Aaron J.</u> ZurSchmiede	<u>Officer</u>	<u>Belmont, MI</u>	<u>92,370</u>	<u>Common</u>	<u>6.7%</u>	
<u>William G.</u> <u>Harness</u>	<u>Officer</u>	<u>Grosse Pointe</u> <u>Farms, MI</u>	<u>25,118</u>	<u>Common</u>	<u>1.8%</u>	
<u>Wade C.</u> <u>Plaskey</u>	<u>Officer</u>	<u>Scottsdale, AZ</u>	<u>1,875</u>	<u>Common</u>	<u>Less than</u> <u>1%</u>	
<u>David W.</u> <u>Ayriss, Sr.</u>	<u>Director</u>	<u>Paris, MI</u>	<u>200</u>	<u>Common</u>	<u>Less than</u> <u>1%</u>	
<u>Thomas W.</u> <u>Butler, Jr.</u>	<u>Director</u>	Sun City West, AZ	<u>200</u>	<u>Common</u>	<u>Less than</u> <u>1%</u>	
<u>Frank S.</u> <u>Galgan</u>	<u>Director</u>	<u>Troy, MI</u>	<u>1,450</u>	<u>Common</u>	Less than <u>1%</u>	

OTC Markets Group Inc.

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Hugh G. Harness	Director	<u>Grosse Pointe</u> <u>Farms, MI</u>	<u>108,209</u>	<u>Common</u>	<u>7.8%</u>	
<u>Delle Jean</u> ZurSchmiede	Director	<u>Grosse Pointe</u> <u>Farms, MI</u>	<u>14,118</u>	<u>Common</u>	<u>1.0%</u>	

8) Legal/Disciplinary History

- A. Please identify whether any of the persons or entities listed above have, in the past 10 years, been the subject of:
 - 1. A conviction in a criminal proceeding or named as a defendant in a pending criminal proceeding (excluding traffic violations and other minor offenses);

<u>N/A</u>

2. The entry of an order, judgment, or decree, not subsequently reversed, suspended or vacated, by a court of competent jurisdiction that permanently or temporarily enjoined, barred, suspended or otherwise limited such person's involvement in any type of business, securities, commodities, or banking activities;

<u>N/A</u>

3. A finding or judgment by a court of competent jurisdiction (in a civil action), the Securities and Exchange Commission, the Commodity Futures Trading Commission, or a state securities regulator of a violation of federal or state securities or commodities law, which finding or judgment has not been reversed, suspended, or vacated; or

<u>N/A</u>

4. The entry of an order by a self-regulatory organization that permanently or temporarily barred, suspended, or otherwise limited such person's involvement in any type of business or securities activities.

<u>N/A</u>

B. Describe briefly any material pending legal proceedings, other than ordinary routine litigation incidental to the business, to which the issuer or any of its subsidiaries is a party or of which any of their property is the subject. Include the name of the court or agency in which the proceedings are pending, the date instituted, the principal parties thereto, a description of the factual basis alleged to underlie the proceeding and the relief sought. Include similar information as to any such proceedings known to be contemplated by governmental authorities.

<u>N/A</u>

9) Third Party Providers

Please provide the name, address, telephone number and email address of each of the following outside providers:

Securities Counsel

Name:	<u>Frank Galgan</u>
Firm:	Lambert Leser

Address 1:	755 W Big Beaver Rd Suite 410
Address 2:	<u>Troy, MI 48084</u>
Phone:	248-251-1001
Email:	fgalgan@lambertleser.com

Accountant or Auditor

Name:	Joseph Tomaszewski
Firm:	Crowe LLP
Address 1:	55 Campau Ave. N.W. Suite 300
Address 2:	Grand Rapids, MI 49503
Phone:	616-752-4220
Email:	joe.tomaszewski@crowe.com

Investor Relations

N/A

Other Service Providers

Provide the name of any other service provider(s) that **that assisted**, **advised**, **prepared or provided information with respect to this disclosure statement**. This includes counsel, broker-dealer(s), advisor(s) or consultant(s) or provided assistance or services to the issuer during the reporting period.

N/A

10) Issuer Certification

Principal Executive Officer:

The issuer shall include certifications by the chief executive officer and chief financial officer of the issuer (or any other persons with different titles but having the same responsibilities) in each Quarterly Report or Annual Report.

The certifications shall follow the format below:

I, <u>Thomas ZurSchmied</u> certify that:

1. I have reviewed this <u>quarterly disclosure statement</u> of Federal Screw Works;

2. Based on my knowledge, this disclosure statement does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this disclosure statement; and

3. Based on my knowledge, the financial statements, and other financial information included or incorporated by reference in this disclosure statement, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this disclosure statement.

5-13-2022 [Date]

<u>/s/ Thomas ZurSchmiede</u> [CEO's Signature] (Digital Signatures should appear as "/s/ [OFFICER NAME]")

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Principal Financial Officer:

I, Wade C. Plaskey certify that:

1. I have reviewed quarterly disclosure statement of Federal Screw Works;

2. Based on my knowledge, this disclosure statement does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this disclosure statement; and

3. Based on my knowledge, the financial statements, and other financial information included or incorporated by reference in this disclosure statement, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this disclosure statement.

5-13-2022 [Date]

<u>/s/ Wade C. Plaskey</u> [CFO's Signature] (Digital Signatures should appear as "/s/ [OFFICER NAME]")

Wale Plasty