



Roadzen Investor Presentation

H.C. Wainwright 26th Annual Investment Conference September 9, 2024

Forward-looking Statements

This presentation includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). The Company has based these forward-looking statements on its current expectations and projections about future events. These forward-looking statements are subject to known and unknown risks, uncertainties and assumptions about the Company and its business that may cause its actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as "may," "should," "could," "expect," "expected," "committed," "plan," "anticipate," "believe," "pipeline," "leads," "estimate," and "continue," or the negative of such terms or other similar expressions. Such statements include, but are not limited to, statements regarding the Company's strategy, demand for the Company's products, expansion plans, future operations, future operating results, estimated revenues (including from new contracts and joint ventures), break-even levels or gross margins, liquidity, losses, projected costs, prospects, plans and objectives of management, as well as all other statements other than statements of historical fact included in this presentation. Factors that might cause or contribute to such a discrepancy include, but are not limited to, those described in "Risk Factors" in the Company's Securities and Exchange Commission ("SEC") filings, including the Annual Report on form 10-K the Company filed with the SEC on July 1, 2024. The Company urges you to consider these factors, risks and uncertainties carefully in evaluating the forward-looking statements contained in this presentation. All written or oral forward-looking statements attributable to the Company or persons acti

Non-GAAP Financial Measures

This presentation includes Adjusted Earnings Before Interest, Tax, Depreciation and Amortization ("Adjusted EBITDA"), a non-GAAP financial measure which excludes the impact of finance costs, taxes, depreciation and amortization and certain other items from reported net profit or loss, as well as Adjusted EBITDA Margin. The Company believes that these measures aid investors by providing information regarding operating profit/loss without the impact of non-cash depreciation and amortization and certain non-recurring and other items to help clarify sustainability and trends affecting the business. For comparability of reporting, management considers non-GAAP measures in conjunction with U.S. GAAP financial results in evaluating business performance. Adjusted EBITDA should not be considered a substitute for, or superior to, the measures of financial performance prepared in accordance with U.S. GAAP. In addition, Adjusted EBITDA does not purport to represent cash flows provided by, or used for, operating activities in accordance with GAAP and should not be used as a measure of liquidity.

Non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as substitutes for financial information presented under GAAP. There are a number of limitations related to the use of non-GAAP financial measures versus comparable financial measures determined under GAAP. For example, other companies in the Company's industry may calculate these non-GAAP financial measures differently or may use other measures to evaluate their performance. These limitations could reduce the usefulness of these non-GAAP financial measures as analytical tools. Investors are encouraged to review the related GAAP financial measures and the reconciliations of these non-GAAP financial measures to their most directly comparable GAAP financial measures and to not rely on any single financial measure to evaluate the Company's business. Reconciliations of Adjusted EBITDA to net loss, the most comparable GAAP measure, are provided at the end of this presentation.

Our Vision

To build the global leader at the intersection of AI, Insurance and Mobility

Our technology powers the world's leading insurers, fleets and OEMs to underwrite with precision, sell insurance globally, make vehicles safer, and process claims in real-time.



Key Investment Highlights



Roadzen is transforming global auto insurance using applied AI



A Leading Global Insurtech Platform

Global Platform operating in US, EU, and India with distribution licenses targeting a US\$ 817bn¹ global auto insurance market



Al at the Core

Award-winning independent Al research lab producing industry-leading models in computer vision, language models and generative Al addressing insurance and mobility



Scalable, High Margin

Accelerating organic growth through two revenue models – Insurance as a Service (IaaS) and Brokerage – with no underwriting risk and limited capital requirements for growth



Technology-led Enterprise Sales model

Attacking the core cost drivers for insurance – operations, distribution, claims – using technology to deliver strong fundamentals, recurring revenue and attractive margins



High Growth

Growing from \$13.6m FY 2023 revenue to \$46m FY 2024 revenue underpinned by extensive pipeline of over \$200m revenue with global bluechip clients



Strong M&A Track Record

Targeted M&A across a fragmented insurance distribution landscape ripe for consolidation, using technology as a catalyst to increase sales and lower operating costs

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^{1.} https://www.factmr.com/report/automobile-insurance-market

Disrupting the Status Quo in Auto Insurance



With the rise of connected, electric and autonomous vehicles, insurance for mobility represents a significant transformation opportunity, projected to surpass a trillion dollars by 2030

1.45bn

Vehicles On the Road (2022) **\$817bn**²

Global Auto Insurance Market (2022) **7.1%**²

Auto-Insurance **Premium** Growth (CAGR, 2022-2032E)





Auto Insurance is a Legacy Industry

Roadzen Makes it Simple and Modern

Decoupled, long purchase process

Easy to buy, **embedded** purchase experience

Demographic risk underwriting and Impersonal coverage

Real-time, personalized coverage using **relevant driving behavior**

Long, Manual claims experience

Touchless Al-based claims – from accident to payment in real-time

Zero meaningful touchpoints except policy sales and maybe claims

Proactive engagement with real-time driver safety and claims

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Vertically integrated product suite that delivers a seamless experience from quote to claim



Al Based Inspections



GDN Global Insurance Sales



Drivebuddy Video Telematics



Connected Car **Telematics**



Multilayer -LLM



StrandD Roadside and FNOL



Canvas Al Model Orchestration



xClaim End-to-End Claims





Identity



Authentication



Payments



Dispatching



Pricing



Streaming



Trips



Localization

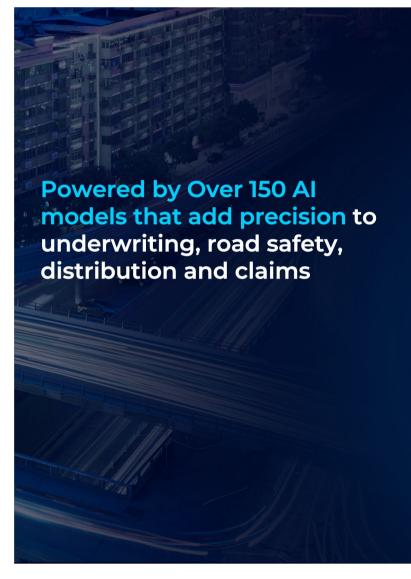


Document Reader



Telematics Data Exchange







Large Vision Model for Mobility



Distraction Alert



Focus Monitoring



Algorithm Assessment



Drivable Area Detection



Drowsiness Alert



Damage Detection



Generative Al



Accident Detection



Road Condition
Detection



Car Part Detection



Insurance Co-Pilot



Go-to-Market focused on Enterprise and SMB Clients across 4 major client types

Auto Insurance Commercial Vehicle Insurance

Usage Based Insurance

GAP Insurance Extended Warrantv Driver Safety / Fleet Safety /

Fleets

Small and medium fleets, taxicabs, ridesharing platforms, commercial and corporate fleets.

Automotive

OEMs, dealerships, online-tooffline car sales platforms.

105

Enterprise Clients

3400

SMB Clients

Insurance

Insurers, reinsurers, agents, brokers, captive insurance and reinsurance.

Others

Auto lenders - banks, auto finance companies, telematics providers, garages.



Our Revenue Models



Our technology platform for mobility and insurance powers road safety, new product underwriting (UBI, Asset Value, Driver Scoring), claims management for insurers and mobility players.

Our brokerage licenses allow us to embed and sell auto insurance through a B2B2C partnership-led approach while providing a seamless customer experience from quote to claim.

01

laaS Platform Sales

Earns a fixed fee per-vehicle, per-policy, per-claim per usage

02

Broker/MGA¹

Earns commission, policy admin and claims fees as a % of Gross Written Premium per policy sold

^{1.} MGA: Managing General Agent: MGAs are insurance intermediaries, but unlike retail and wholesale brokers, they are often granted binding authority from insurance partners. This means they can quote and bind policies that fit within the agreed-upon risk parameters of their insurer relationships. Gross written premium is the total direct and assumed premium written by an insurer before deductions for reinsurance and ceding commissions

Established in Key Global Markets





US

Platform
Strategy &
Offerings

- 282mn registered vehicles in the US (2021)¹⁰.
- Total GWP for motor insurance in the US was \$345 billion (2023)¹¹.
- Large Commercial Auto opportunity
- Market is expected to grow at a 4.7% CAGR through 2028¹¹



UK + EU

- 253mn registered vehicles in the EU⁴ and 40mn registered vehicles in UK (2021)⁵.
- Total GWP for motor insurance in the EU was ~\$164 billion (2020)⁶; in the UK, it was ~\$7 billion (2021)⁷.
- EU market is expected to grow at a 5.3% CAGR (2020-2027)⁸; the UK market is expected to grow at a 4.2% CAGR (2023-2028)⁹.



India

- 30mn registered vehicles (2022)¹
- Total gross written premiums (GWP) for motor insurance in India was \$10 billion (2021)².
- Market is expected to grow at a 9.9% CAGR (2021 to 2026)³.

^{1.} https://www.statista.com/statistics/664729/total-number-of-vehicles-india/

^{2.} https://www.globaldata.com/media/insurance/general-insurance-industry-india-grow-9-9-cagr-2026-forecasts-globaldata.

 $^{3.\} https://insuranceasia.com/insurance/news/india-general-insurance-industry-doubles-growth-rate-in-2022$

^{4.} https://ec.europa.eu/eurostat/statistics-explained/index.php?title=Passenger_cars_in_the_EU#An_almost_9_.25_increase_in_EU-registered_passenger_cars_since_201\6

^{5.} https://www.gov.uk/government/statistics/vehicle-licensing-statistics-2021/vehicle-licensing-statistics-2

^{6.} https://insuranceeurope.eu/publications/2569/european-insurance-in-figures-2020-data

^{7.} https://www.globaldata.com/store/report/uk-commercial-motor-insurance-market-analysis/

^{8.} https://www.researchandmarkets.com/reports/5415986/europe-motor-insurance-market-2020-2027-by

^{9.} https://www.mordorintelligence.com/industry-reports/united-kingdom-motor-insurance-market

^{10.} https://www.statista.com/statistics/183505/number-of-vehicles-in-the-united-states-since-1990/

^{11.} https://www.mordorintelligence.com/industry-reports/united-sates-motor-insurance-market

^{12:} https://bfsi.economictimes.indiatimes.com/news/insurance/indian-insurance-industry-registers-10-3-compound-annual-growth-over-last-decade-rbi/101342626?utm_source=Mailer&utm_medium=newsletter&utm_campaign=etbfsi_news_2023-06-29&dt=2023-



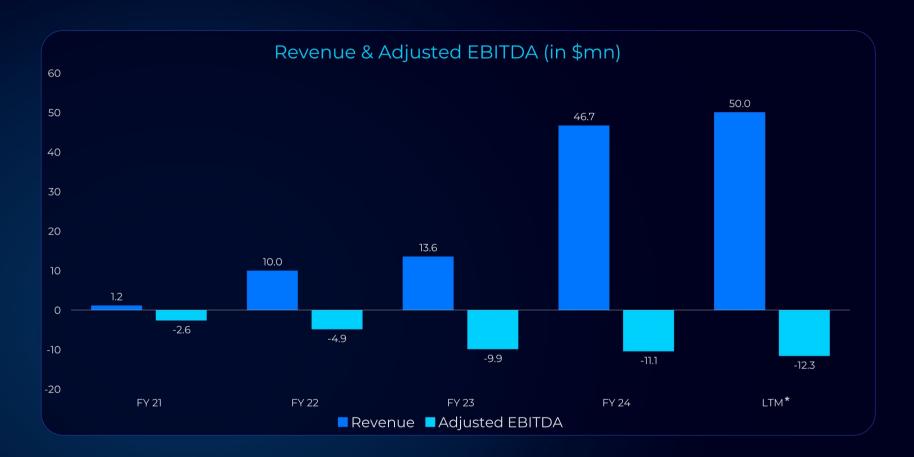


Roadzen has built a solid foundation that is poised for growth

Highly capital efficient, with profitable contractual margins	01
Attractive recurring revenue profile driven by long- term contracts	02
Secular acceleration across twin engines of growth: laaS and Brokerage	03
High organic growth with low capex, low regulatory capital requirements and no underwriting risk	04
Significant M&A opportunities to consolidate a fragmented market and expand globally	05

Financial Highlights







Experienced Management Team that Combines Expertise in

AI, Mobility and Insurance



Rohan Malhotra

Carnegie Mellon University



Ankur Kamboj





Jean-Noël Gallardo





Supported by an Accomplished Board with Extensive Technology and Capital

Markets Experience



Rohan Malhotra

Z roadzen



Steve Carlson

LEHMAN
BROTHERS



Supurna Vedbrat
BlackRock



Saurav Adhikari



Zoe Ashcroft
WINSTON
&STRAWN



Ajay Shah SILVERLAKE



Diane B. Glossman UBS

Summary

High Growth & Strong Fundamentals

Fast growth and improving Adjusted EBITDA towards breakeven as the business scales

Al-First Company hitting scale

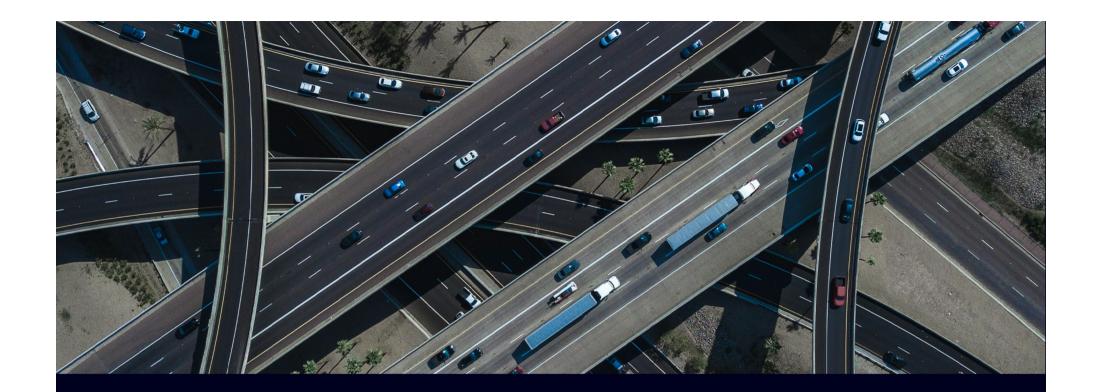
Very few AI-first companies have recurring revenues north of \$50 million, and less than a handful reaching \$100 million.

Massive Global TAM

Substantial runway for growth supported by massive addressable markets at the crossroads of insurance and mobility

Attractive Valuation

Growing much faster than peers in insurance, mobility and AI, and trades at a significant discount to them





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Reconciliation of net loss reported in accordance with US GAAP to Adjusted EBITDA

GAAP NET LOSS TO ADJUSTED EBITDA	FY 23	FY24	LTM
Net Profit/(Loss)	(14,201,152)	(100,586,976)	(144,972,324)
Adjusted for:			
Other (income)/expense net	925,875	(838,728)	(798,650)
Interest (income)/expense	776,023	2,291,123	2,894,855
Fair value changes in financial instruments	1,009,374	19,475,005	36,627,065
Gain on deconsolidation of subsidiaries		(2,098,745)	(2,098,745)
Impairment of investment		3,395,234	3,395,234
Tax (benefit)/expense	(42,265)	(23,648)	60,591
Depreciation and amortization	1,624,208	2,185,858	2,298,669
Stock based compensation expense		56,303,135	82,534,124
Non-cash expenses		1,048,465	1,333,525
Non-recurring expenses		7,685,747	6,390,759
ADJUSTED EBITDA	(9,907,937)	(11,163,530)	(12,334,897)
Adjusted EBITDA Margin	-73.1 %	-23.9%	-24.6%

Fiscal Years ended 3/31; LTM ended 6/30/24

Capitalization



	As of June 30, 2024				
	Ordinary Shares Restricted Stock Unit		Warrants	Fully Diluted	%age
Executive Management & Board	18,433,231	6,866,557		25,299,788	25.5%
Employees		2,341,396		2,341,396	2.4%
Total Insiders	18,433,231	9,207,953		27,641,184	27.8 %
Sponsor Group (Vahanna LLC)	4,852,500		10,181,461	15,033,961	15.1%
>5% shareholders	24,802,029			24,802,029	25.0%
Publicly held	20,353,069		11,437,511	31,790,580	32.0%
Total Outsiders	50,007,598		21,618,972	71,626,570	72.2%
Grand Total	68,440,829	9,207,953	21,618,972	99,267,754	100.0%
Percentage of Total	68.9%	9.3%	21.8%	100.0%	

- 1. Restricted Stock Units granted on 9/18/2023 to Management and Employees of Roadzen (DE).
- 2. Exercise price of \$11.50 per share.
- 3. 10,004,994 Public Warrants (RDZNW), exercise price of \$11.50 per share and 1,432,517 warrants issued to Mizuho, with an exercise price of \$0.001 per share.

Not included in the Capitalization are 10,461,695 Ordinary Shares reserved for future equity awards under the Roadzen 2023 Omnibus Incentive Plan and 1,368,816 Ordinary Shares available for purchase under the 2023 Employee Stock Purchase Plan.

Balance Sheet

- 1. Includes \$8.1M Forward Purchase Agreement
- 2. Investments in joint ventures: \$1.2M Daokang (China) & \$0.3M Moonshot (France)
- 3. Includes \$17.4M one-time costs related to going public transaction; actively negotiating to lower fees
- 4. Includes \$7.5M senior secured loan with Mizuho Securities USA; \$3.5M promissory notes to Sponsor Group; \$1.5M Director loans
- 5. Secured debentures (India)
- 6. Accrued payables/float to distribution partners (U.K.)
- 7. Includes \$3.1M Mizuho warrant expense; \$3.2M other current liabilities, including \$1.5M statutory liabilities

As of June 30, 2024 (in USD, unaudited)	As of June 30	. 2024 (in USD	. unaudited)
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Cash and cash equivalents	7,777,413	
Accounts receivable, net	2,669,058	
Inventories	77,399	
Prepayments and other current assets	15,905,725	(1)
Investments	313,488	
Total current assets	26,743,083	
Non marketable securities	1,513,995	(2)
Goodwill	2,061,292	
Intangible assets, net	2,176,671	
Other long-term assets	1,647,991	
Total assets	34,143,032	
Accounts payable and accrued expenses	31,545,371	(3)
Short term borrowings	16,956,691	(4)
Current portion of long-term borrowings	2,225,255	(5)
Due to Insurer	6,637,826	(6)
Other current liabilities	7,015,716	(7)
Total current liabilities	64,380,859	
Long-term borrowings	1,366,308	
Other long-term borrowings	1,405,350	
Total liabilities	67,152,517	
Paid-in capital	84,974,378	
Accumulated Deficit	(199,415,444)	
Other components of equity	81,906,596	
Total shareholders' deficit	(31,534,470)	
Non-controlling interest	(475,015)	
Total liabilities and shareholders' deficit	34.143.032	

