



# Second Quarter 2024 Results

August 12, 2024



NETPOWER



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These factors, risks and uncertainties include, but are not limited to, the following: (i) NET Power’s history of significant losses; (ii) NET Power’s ability to manage future growth effectively; (iii) NET Power’s ability to utilize its net operating loss and tax credit carryforwards effectively; (iv) the capital-intensive nature of NET Power’s business model, which will require NET Power and/or its subsidiaries to raise additional capital in the future; (v) barriers NET Power may face in its attempts to deploy and commercialize its technology; (vi) the complexity of the machinery NET Power relies on for its operations and development; (vii) potential changes and/or delays in site selection and construction that result from regulatory, logistical, and financing challenges; (viii) NET Power’s ability to establish and maintain supply relationships; (ix) risks related to NET Power’s joint development arrangements with Baker Hughes and reliance on Baker Hughes to commercialize and deploy its technology; (x) risks related to NET Power’s other strategic investors and partners; (xi) NET Power’s ability to successfully commercialize its operations; (xii) the availability and cost of raw materials; (xiii) the ability of NET Power’s supply base to scale to meet NET Power’s anticipated growth; (xiv) risks related to NET Power’s ability to meet its projections; (xv) NET Power’s ability to expand internationally; (xvi) NET Power’s ability to update the design, construction and operations of its NET Power process; (xvii) the impact of potential delays in discovering manufacturing and construction issues; (xviii) the possibility of damage to NET Power’s Texas facilities as a result of natural disasters; (xix) the ability of commercial plants using the NET Power process to efficiently provide net power output; (xx) NET Power’s ability to obtain and retain licenses; (xxi) NET Power’s ability to establish an initial commercial scale plant; (xxii) NET Power’s ability to license to large customers; (xxiii) NET Power’s ability to accurately estimate future commercial demand; (xxiv) NET Power’s ability to adapt to the rapidly evolving and competitive natural and renewable power industry; (xxv) NET Power’s ability to comply with all applicable laws and regulations; (xxvi) the impact of public perception of fossil fuel derived energy on NET Power’s business; (xxvii) any political or other disruptions in gas producing nations; (xxviii) NET Power’s ability to protect its intellectual property and the intellectual property it licenses; (xxix) risks relating to data privacy and cybersecurity, including the potential for cyberattacks or security incidents that could disrupt our or our service providers’ operations; (xxx) the Company’s ability to meet stock exchange listing standards following the Business Combination; (xxxi) potential litigation that may be instituted against the Company; and (xxxii) other risks and uncertainties indicated in NET Power’s Annual Report on Form 10-K for the year ended December 31, 2023, including those under “Risk Factors” therein, its subsequent annual reports on Form 10-K and quarterly reports on Form 10-Q, and in its other filings made with the SEC from time to time, which are available via the SEC’s website at [www.sec.gov](http://www.sec.gov). 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# Overview

**Danny Rice**, Chief Executive Officer



# NET Power delivers the Energy Trifecta



**CLEAN**

**High carbon capture capacity**

97%+ inherent carbon capture generating pipeline-ready CO<sub>2</sub> through patented oxy-combustion process



**RELIABLE**

**24 hours/day, 7 days/week**

Baseload, dispatchable, and peaking capabilities complement variable renewable generation for a more robust and resilient electric grid



**AFFORDABLE**

**Competitive power production**

State-of-the-art modularized standard design reduces costs and maximizes returns; small footprint, high efficiency



**NETPOWER**



# Three-Pillar Strategy to Create Shareholder Value

- 1 Develop and Prove the Technology at the Utility Scale**
  - Progress equipment development program with Baker Hughes
  - Complete Front-End Engineering and Design (FEED)
  - Secure equipment partnerships, supply and offtake agreements, and necessary capital
  - Construct and operate with focus on clean, reliable, safe operations
- 2 Build the Customer Backlog**
  - Drive rapid adoption of NET Power's technology by focusing on economic, financeable, fleet-deployment opportunities
  - Leverage business intelligence to identify the "bright spots"
  - Employ origination strategy to kick-start development and create shareholder value
- 3 Prepare for Manufacturing Mode**
  - Maximize standardization, modularization and cost competitiveness for major equipment, systems and services
  - Develop partnerships for key equipment supply including Air Separation Units and Heat Exchangers
  - Pre-qualify Engineering, Procurement and Construction ("EPC") companies and equipment manufacturers to ensure ample production and construction capacity

# 2024 Milestones



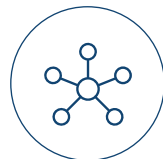
**Commence Baker Hughes Equipment Validation at La Porte**



**Complete Project Permian Front-End Engineering and Design (FEED)**



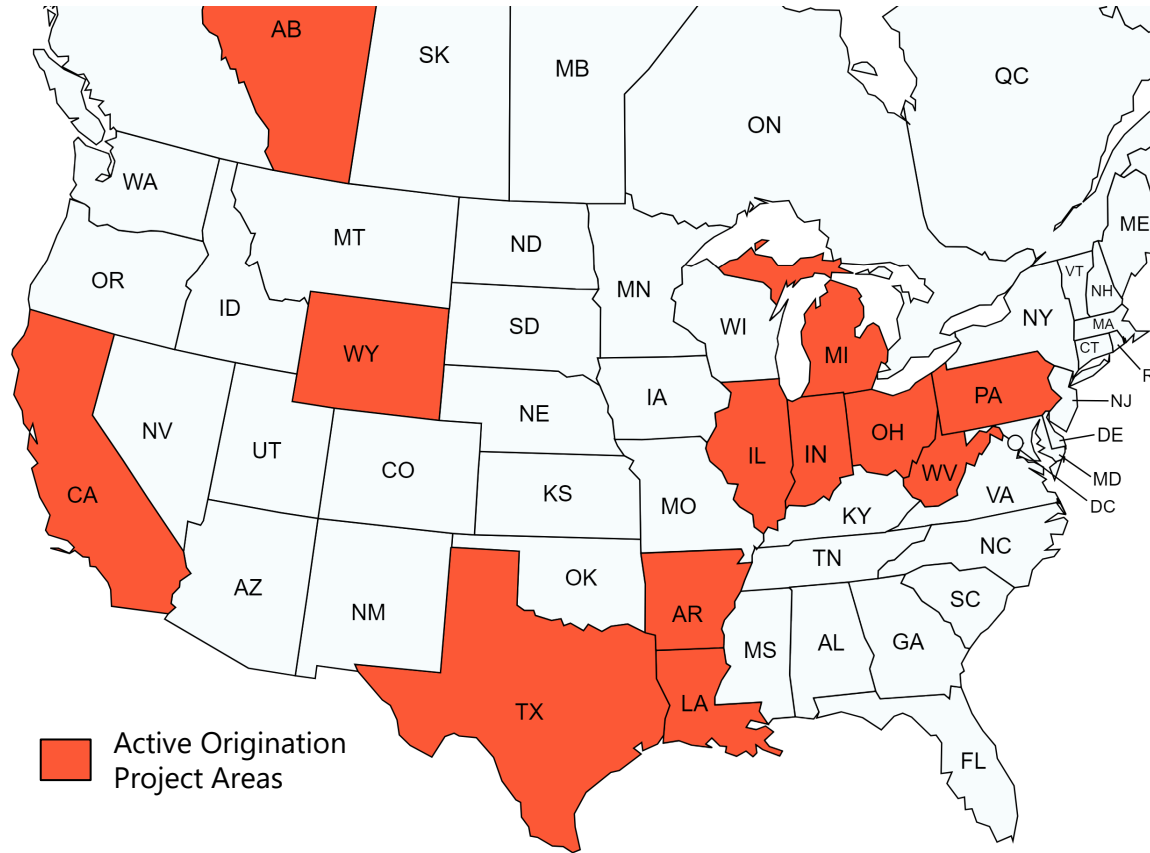
**Finalize Long-Term Air Separation Unit Partnership**



**Advance NPWR Origination Projects**

# North America Origination – Setting the Stage for Valuable Future Deployments

**North American TAM <sup>(1)</sup> = 800-1,000 NPWR Plants between 2028-2040**



## Alberta, Canada (AESO)

Supportive carbon capture policy incentives and carbon emissions pricing, low-cost gas + proven CO<sub>2</sub> storage

**NPWR: Project Feasibility phase**

## California (CAISO)

State-wide decarbonization commitments, data center demand growth

**NPWR: Project Feasibility phase**

## Wyoming

Supportive carbon management approaches, potential for offtake

**NPWR: Site Identification phase**

## Midcontinent (MISO)

Load growth, carbon storage projects across states, datacenter demand

**NPWR (OP1): Site + Permitting phase**

- Interconnect submitted
- Class VI permit submitted to EPA via sequestration partner
- First phase community and stakeholder engagement underway

## Mid-Atlantic (PJM)

Load growth, low-cost gas, technical work underway to determine CO<sub>2</sub> storage

**NPWR: Prospecting phase**

## Texas (ERCOT)

Load growth, low-cost gas, existing CO<sub>2</sub> infrastructure

**NPWR: Project Permian in Development phase; additional sites in Prospecting phase**

## Origination

## Development

Prospecting

Site Identification

Project Feasibility

Site + Permitting

Construction

Operations

Note: TAM = Total Addressable Market.  
1. Source: NPWR internal estimates.

# Operational Updates

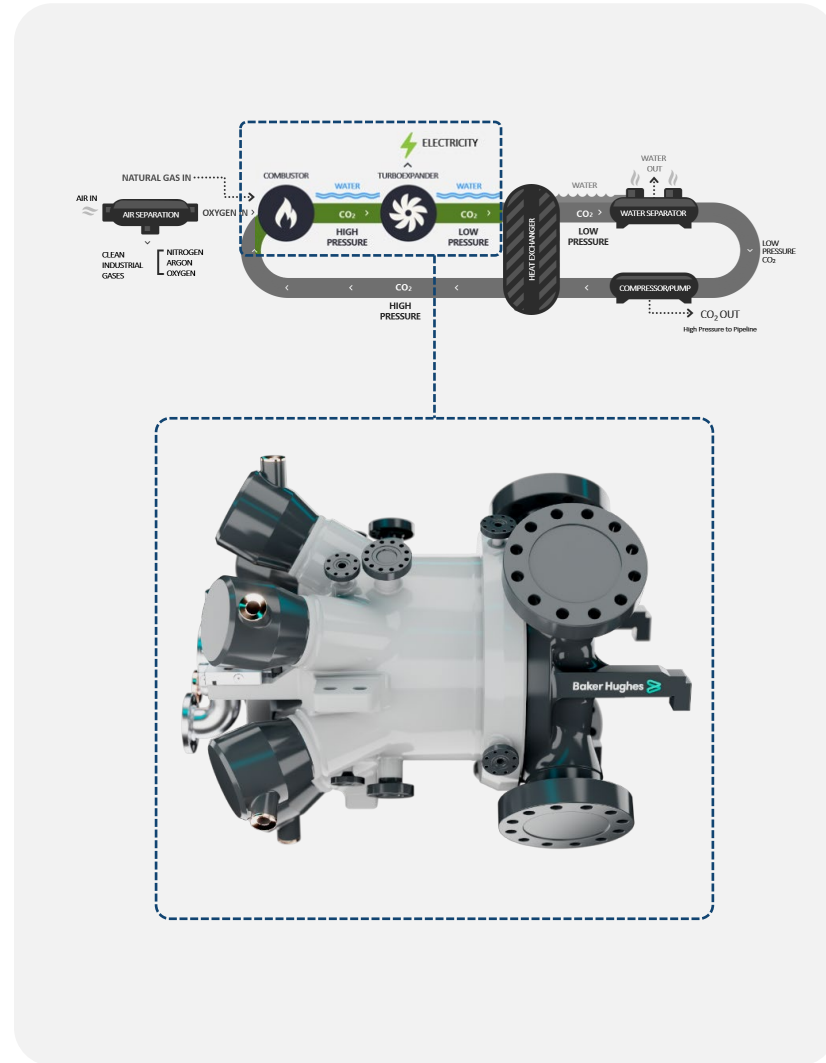
**Brian Allen**, President and Chief Operating Officer





# On Track for Phase 1 Baker Hughes Testing in Q4 2024

## La Porte validation will de-risk and optimize the first utility-scale plant



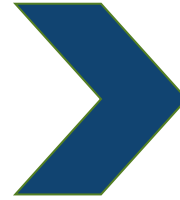
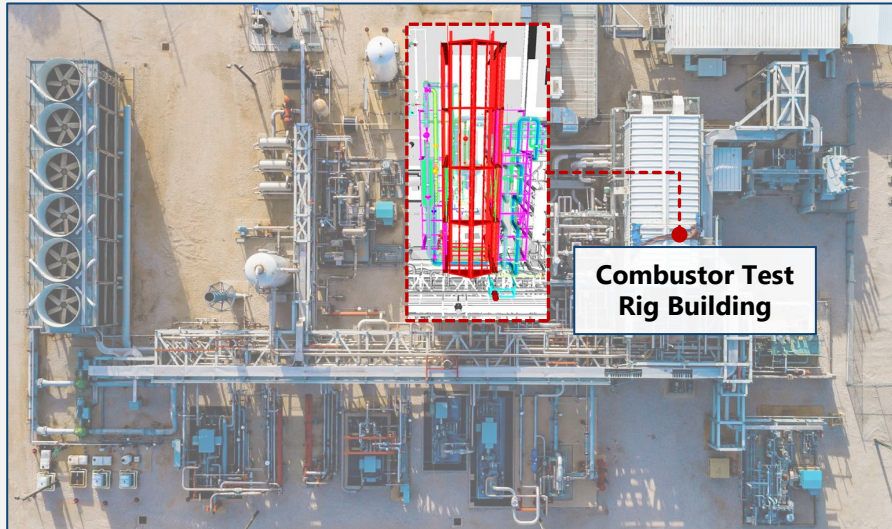
Validation Phases	Expected Phase Timing
<p><b>Phase 1: Oxy-Fuel Burner Configurations</b></p> <ul style="list-style-type: none"> <li>• Test multiple burners configurations in a dedicated test rig</li> <li>• <b>Result:</b> ignite and detect flame, validate high-pressure combustion models, down select best design</li> </ul>	<p>Q4 2024 – Q1 2025</p>
<p><b>Phase 2: Single Demonstrator Combustor Can</b></p> <ul style="list-style-type: none"> <li>• Test selected burner, transition piece, liner in a single “combustor can”</li> <li>• <b>Result:</b> prove cooling and dilution, validate acoustic and structural dynamic, scaled vs full conditions, optimize burner design at its full pressure, temperature and power</li> </ul>	<p>2025</p>
<p><b>Phase 3: Single Utility-Scale Combustor Can</b></p> <ul style="list-style-type: none"> <li>• Test full utility-scale burner cluster, liner, and transition piece</li> <li>• <b>Result:</b> prove burner cluster operability, cooling and dilution, validate acoustic and structural dynamic, optimize can design at utility scaled pressure, temperature and power</li> </ul>	<p>2025 - 2026</p>
<p><b>Phase 4: Full Demonstrator Turboexpander &amp; Cycle</b></p> <ul style="list-style-type: none"> <li>• <b>Result:</b> validate mechanical architecture and materials at full pressure and temperature; tune performance model to real test outcomes; validate full plant operability and dynamic capabilities (load following)</li> </ul>	<p>2026 Start</p>

Due to the intrinsic nature of a new technology development, the information listed herein is subject to change without notice. Baker Hughes' relationship with NET Power should not be viewed as an endorsement of NET Power or an investment in its common stock.

# First Phase of Baker Hughes Equipment Validation Expected to Start in Q4 2024

## Finalizing La Porte Preparations

- Ongoing activities related to inspections, motor runs and preventative maintenance on all major components
- Installation of piping and instrumentation continues per schedule
- Ongoing work with HSE study and full plant equipment risk review
- Added key staff including NET Power engineering and Constellation operations resources
- **Site on track to commence testing in Q4 2024**



**Baker Hughes Combustor Test Rig**

## Baker Hughes Combustor Test Rig (Phase 1 & 2)

- Hardware currently in Baker Hughes facility in Florence, Italy
- Undergoing assembly, instrumentation, calibration, sealing, flow tests
- **Expect air-freight shipping to La Porte in Q3 2024**
- Test rig supporting Phase 1 burners down-selection and Phase 2 combustor can configuration definition



# Progressing Project Permian

## Recent Updates

- ✓ **Signed Limited Notice to Proceed (LNTP)** with Baker Hughes to release all long-lead materials required to meet schedule for utility-scale turboexpander
- ✓ Commenced ASU FEED for standard 2 x 50% configuration for Permian and other projects
- ✓ Commenced full interconnect study with ONCOR
- ✓ Optimized plot plan to minimize main process loop piping
- ✓ Finalizing purchases for identified long lead items:
  - **345kV Circuit Breakers**
  - **Generator Step-Up Transformer**
  - **Unit Auxiliary Transformer**
  - **Air Separation Unit Transformer**

## Upcoming: Q3 – Q4 2024

- **Completion of FEED**
  - Standard inside battery limits (ISBL) / site-specific outside battery limits (OSBL)
  - Integrated Air Separation Unit (ASU) design
  - Open-book estimate leading to EPC contract
- Negotiation of key supply and offtake contracts
- Financing strategy with strategic owner group
- Ordering of additional long-lead components including recuperative heat exchanger and electrical equipment

**2H 2027 / 1H 2028: Anticipated initial power generation**

# Financial Updates

**Akash Patel**, Chief Financial Officer





# Q2 2024 Financial Updates

## Continued Prudent Deployment of Capital

- **Total cash and investments of ~\$609mm as of 6/30/2024** <sup>(1)(2)</sup>
  - Total quarter-over-quarter change in cash & investments of ~(\$17mm)
  - Restricted cash of ~\$2mm represents amounts posted as collateral for MISO interconnection application
- **Cash flow used in operations of ~\$8mm**
  - Includes Baker Hughes JDA cash payments of ~\$3mm
  - Interest income continued to offset cash burn from operations in Q2 2024
- **Cash flow used in investing of ~\$13mm**
  - Capital expenditures of ~\$8mm
  - ~\$5mm of available-for-sale securities purchases net of maturities

## Cash and Investments Breakdown

<i>(in \$mm)</i>	Q2 2024	Q1 2024	Change (Q2 vs. Q1)
Cash and cash equivalents	\$405	\$429	
Restricted Cash	2	-	
Short-Term Investments	100	100	
Available-for-Sale Securities <sup>(2)</sup>	102	97	
<b>Total Cash &amp; Investments <sup>(1)(2)</sup></b>	<b>\$609</b>	<b>\$626</b>	<b>(\$17)</b>

## Q2 2024 Capex – La Porte & Project Permian <sup>(3)</sup>

*(in \$mm)*



1. Includes restricted cash of \$2mm.

2. Available-for-sale securities balance measured at fair value and includes unrealized gains. A portion of these investments have maturities greater than one year.

3. Excludes corporate and other capex.