

New York 10.01.2024

Agenda





→ Product Strategy

Eugene Levin — President

→ Enterprise SEO Solution

Andrew Warden — CMO

Break

→ Go To Market Strategy

Andrew Warden & Tommie O'Brien
— CMO & CSO

→ Financial Strategy

Brian Mulroy — CFO

→ Q&A

Safe Harbor



This presentation will contain forward-looking statements which are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, but are not limited to, statements concerning our expected future business and financial performance and financial condition, expected growth, adoption and existing and future demand for our existing and any new products and features, our expected growth of our customer base and specific customer segments, the continued development of our products, the expansion of certain of our tools, industry and market trends, our competitive position, market opportunities, sales and marketing activities, acquisition activity, integration and results of recent acquisitions, future spending and incremental investments, our guidance for the third quarter of 2024 and the full year 2024, and statements about future pricing and operating results, including margin improvements, revenue growth and profitability, and assumptions regarding foreign exchange rates. Forward looking statements are statements other than statements of fact and can be identified by words such as expect, can, anticipate, could, plan, believe, seek or will. These statements reflect our views as of today only, and should not be relied upon as representing our views at any subsequent date and we do not undertake any duty to update these statements.

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THISTORY Shchegolev CEO & VISION

Our Journey

2021 Initial Public 2018 Offering 2008 2015 Completed Venture Capital **Built First** 10,000 Financing **SEO Product** Customers

> 2012 Founded

Semrush

2016 Launched Semrush Brand & Content

2018 Launched Semrush Local & Intelligence

2022 Al Powered

Launched First Product with ChatGPT 1.0

2023

Social

Surpassed 100,000 Customers & Launched Semrush

2024

Launched **Enterprise SEO** and Expect to Surpass \$400M in ARR

Our Journey

From a Product to a Toolkit to a Suite to a Platform to now a Fully-Integrated Enterprise Ready Platform







2015 Became a Suite of Online Visibility Tools



2024+

Becoming an **Enterprise-Ready** AI-Powered Digital Marketing **Platform**



2012

Expanded into a Search Engine Marketing Toolkit



2020

Evolved into a **Digital Marketing Platform**

Pillars of Semrush Success



Strong
Foundation
& Track
Record of
Success

Solving Increasingly Complex & Critical Problems

Extensive
Opportunity with
Multiple Growth
Drivers

01

02

Strong Foundation & Track Record of Success



- → Diverse & Loyal Customer Base
- → Strong Financial Performance
- → Innovative Talent & Culture
- → Large Addressable Market
- → Sustainable Competitive Moat

Our Diverse & Loyal Customer Base



All



Industries, Market Segments and Marketing Disciplines

150+

Countries

~8,000

Enterprise Customers

116,000+

Customers

Nearly 40% of the Fortune 500 Trust Us

SAMSUNG

Alibaba.com





Square

HSBC





36% ARR CAGR Q2'24 vs. Q2'18

>\$400M

Estimated FY24 Ending Annual Recurring Revenue

Double Digit

Non-GAAP Operating Margin

~\$230M

Cash, Cash Equivalents and Short-Term Investments







13
Offices All Over the World

~1600

Employees & Contractors





- → Ownership
- → Innovation
- → Creativity
- → Data-Driven
- **→** Efficiency

Our Large Market Opportunity





- + Evolved from Suite to Platform
- + Enterprise GTM Investment
- + Enhanced Sophistication
- + Enterprise SEO Launch
- + Portfolio Investment
- + Pricing Leverage
- + Market Growth

\$40B

Our Strong Competitive Moat



Extensive
Data Set
that Enables
Proprietary
Insights

Network
Effect to
Enhance
Al-Powered
Intelligence

High Gross Margin Structural Advantage

Leading Brand Loyalty Integrated Platform Global Scale

3 2

5

How We Solve Increasingly Complex & **Critical Problems**



- → Al Powered
- → Comprehensive
- → Multi-Product Platform
- → Proven Return on Investment

Our Success Linked to Our Customer's Success

O1 Create Brand
Awareness Online

D2 Be Present in Conversations

Maintain Favorable Reputation & Perception

Create **Relevant**Content that Resonates











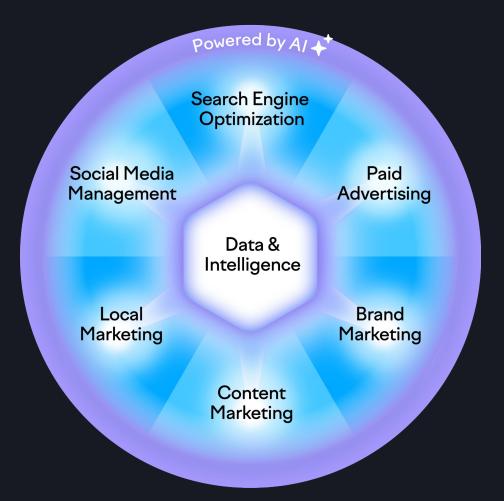


Attention is Limited

Content & Martech Tools are Exploding

Budgets are Limited

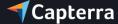
Semrush Marketing Platform





... don't just take our word for it







4.7 out of 5





4.6 out of 5



4.5 out of 5

22 International











"...the all in one tool you need"

"THE Best in the Business!!!"

"The best feature of Semrush might be its ability to offer multiple tools in one place!"

"...covers all aspects of Digital Marketing at a competitive price"

"If you're using anything else, you're missing out"

"A Must-Have Tool for Social Media Success"

"Great platform"

Source: q2.com/products/semrush

SEMRUSH

Extensive Opportunity with Multiple Growth Drivers



- → Increase Paying Customers
- → Expand Average ARR
- → Enterprise SEO Solution
- → Enhance Portfolio

Core Strategies for Growth



Increase Paying Customers Across All Segments

Expand Average ARR per Customer with Semrush Marketing Platform

Extend SEO Reach with new Enterprise Product

Enhance Product Portfolio with more Enterprise Capabilities



Pillars of Product Success



Understanding the Increasingly Complex & Critical Problems

Delivering
Market Leading
Technology &
Data

Leading with Al

01

02

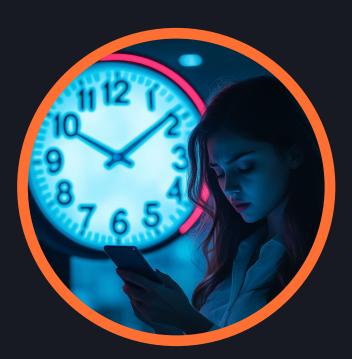


Overwhelming Digital Noise



Information barrier gets bigger every day:

average consumer already spends 6.5 hours a day online and is overwhelmed with information



+720K

+8.5B

hours of video uploaded Google to Youtube Google searches

+1B

+50B

Facebook stories across all apps

Meta and Google impressions

+2.3M

blog posts on Wordpress alone

... and more every single day

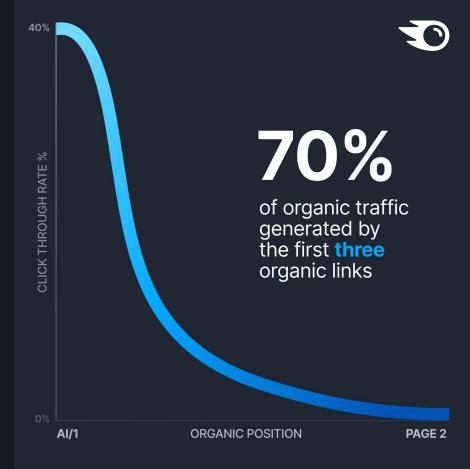
Constantly Evolving Digital Marketing Channels



In 20 years we went from website and email to

- Google / Bing
- Content Marketing
- Youtube / TikTok
- FB / X / Snapchat / Instagram / Linkedin
- Mobile
- Influencers
- Blogs / Digital media
- Review websites
- Al agents

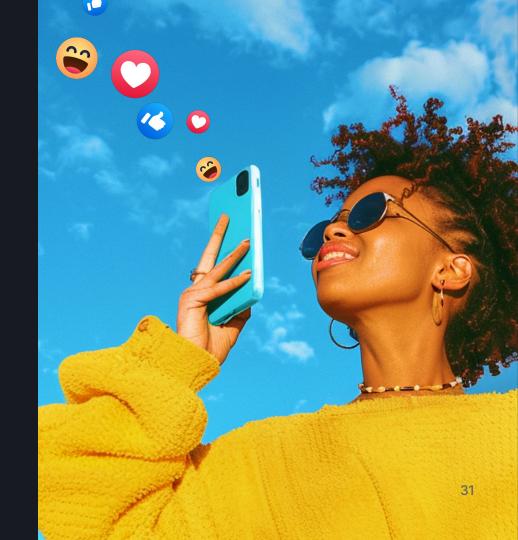
Rank Organically Only Page 1 Matters



Pay for Paid Advertising ...But Costs Increasing



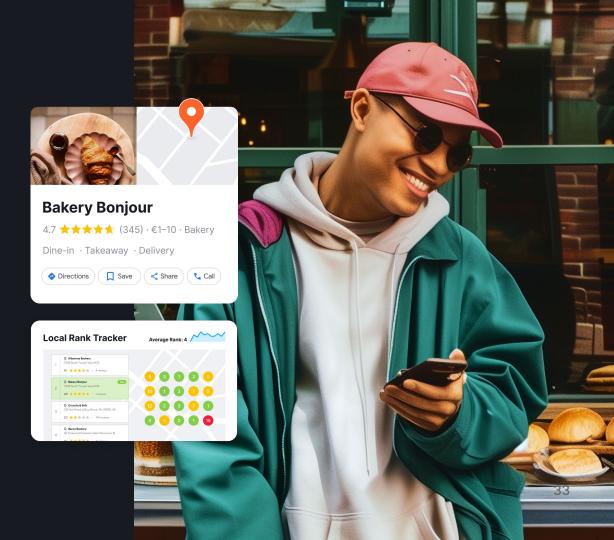
Increase Followers, Likes, Shares & Comments



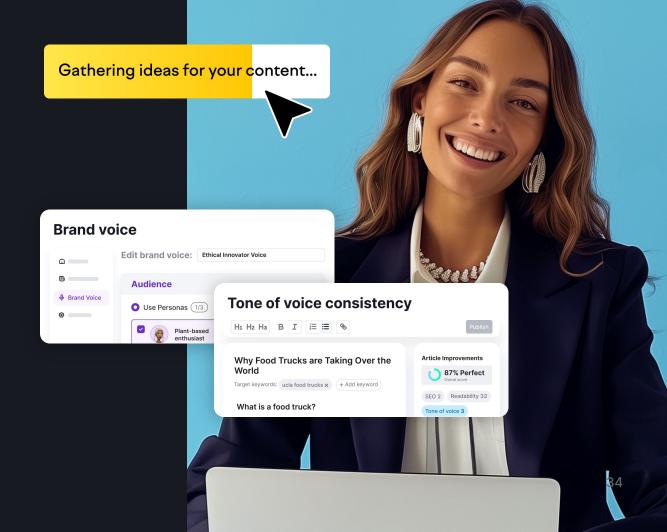
Maintain Favorable Reviews & Reputation



Establish Local Presence



CreateRelevant Content

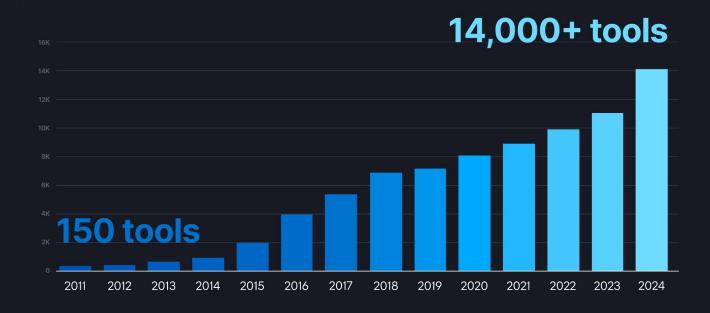


Growing Complexity Drives Demand for Martech



As complexity increased, marketers needed more data, tools and features

and that demand created a market that greatly benefits from the most complete platforms such as Semrush



Businesses Have Three (Bad) Options



Biased

Use tools provided by Google, Facebook and other networks

Challenges:

- Paid Channel Focus
- Siloed
- Single Network
- Conflict of Interest

Fragmented

Use point solutions for each channel

Challenges:

- Inefficient
- Siloed
- Limit Visibility
- Disaggregated

Expensive

Rely on army of engineers and data scientists to build custom systems

Challenges:

- Costly Implementation
- Costly Maintenance
- Custom
- Proprietary



Unique Combination of Data Assets



... with 16 Years of History



Total Profiles

200+ million domains Monitored in ~150 countries

Keyword Data

25+ billion keywords

Anonymized Panel Data

Billions of events analyzed per week

Display Ads Data

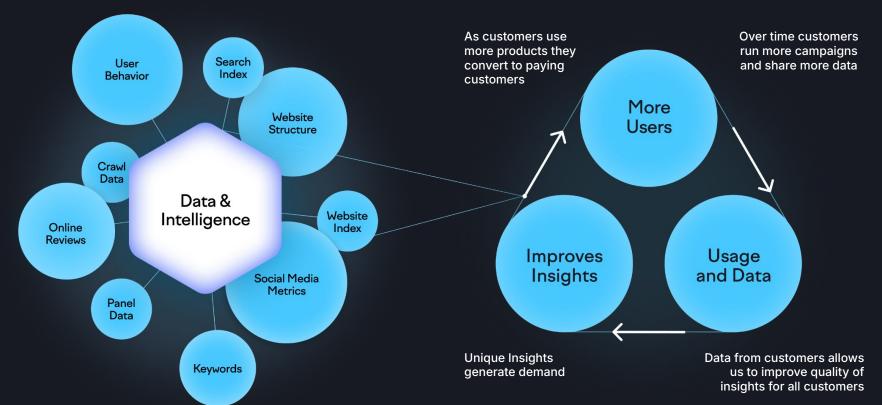
300+ million ad samples

Web Index

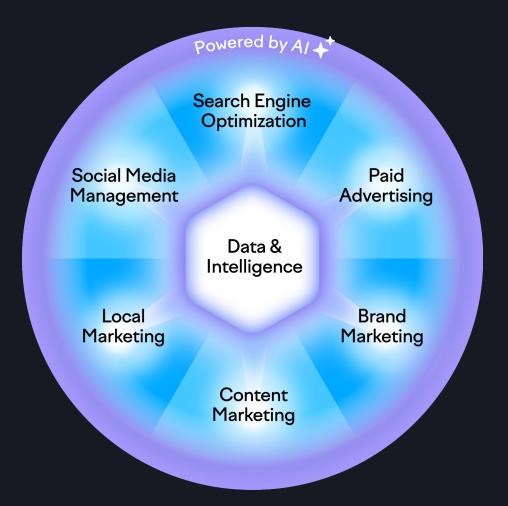
33+ trillion backlinks 17+ billion URLs crawled per day

Network Effects





Semrush Marketing Platform





Semrush Provides a Platform for the Holistic Workflow



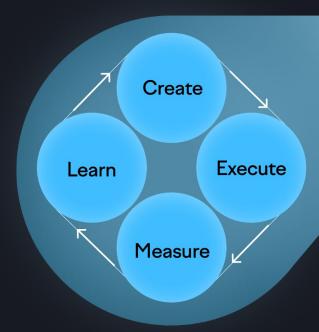


Brand Marketing

Data & Intelligence

Paid Advertising

Social Media Management







...and Industry Analysts recognize our leadership



		SEMRUSH	Mootsuite	Jasper	similarweb	ahrefs	3 Birdeye	CISION
SEO Tools	SEO	Leader			Leader	Leader		
Local SEO	Local	Leader					Leader	
Local Marketing		Leader					Leader	
Local Listing Management		Leader					Leader	
Social Media Suites	Social Media	Leader	Leader				Leader	
Social Media Analytics		Leader	Leader					Leader
Social Media Management		Leader	Leader				Leader	
Social Media Advertising		Leader						
Media Monitoring	Brand Marketing	Leader				Leader		Leader
Market Intelligence	Competitive Intelligence	Leader			Leader			
Competitive Intelligence		Leader			Leader	Leader		
Content Analytics	Content Marketing	Leader			Leader	Leader		
Content Creation		Leader						
Al Writing Assistant		Leader		Leader				
Marketing Analytics	Paid Advertising	Leader						
Paid Search Intelligence		Leader			Leader			
Digital Analytics		Leader						



3 Pillars of Al Monetization



Core Features for All to Increase Retention & Conversion

Premium Features to Drive Upgrades

Stand Alone Products to Drive Cross-Sell

Examples

- Copilot
- Report summary

Examples

 Reply to review feature

Examples

- ContentShake
- SocialContent Al
- AdCreative Al







Key takeaways from this session



With the evolution from Semrush Core → Enterprise SEO, we operate at the cutting-edge of digital marketing SaaS

- → Organic traffic remains one of the most efficient channels for customer acquisition
- → Today's SEOs spend more than 90% of their time analyzing data, and only 10% executing workflow
- → Semrush Enterprise completely reimagines how SEOs+digital marketers break away from the competition

Evolving Customer Pain Points



Today's SEOs and digital marketers spend nearly 90% of time collecting & analyzing data vs. taking action

More and more complexity with frequent Google Updates and rise of Al

Lack of time and resources with demand for results and cross-functional collaboration

Many point solutions that don't solve problems other than giving additional data

Inability to make data-driven decisions

90% of time spent research, analysis, reporting across multiple fragmented tools

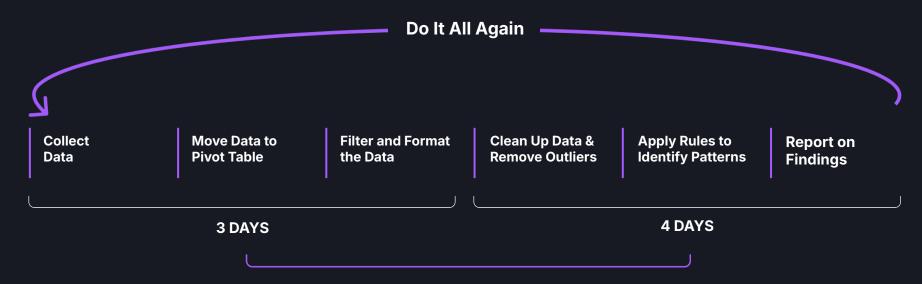
10% Execution and Strategy that Drives Results

10X Efficiency—Semrush Enterprise Automates Time-intensive SEO Steps So Marketers Can Prioritise Time Restoring or Growing Traffic which equals REVENUE

How SEOs solve their problems today

Rankings Drop: 7 Days to Find Out Why **Reduced to 30 Minutes with Enterprise SEO**







Expensive SEO Stacks (Bad Options)



Example of Enterprise SEO Stack

Position Tracking	₹) SEMRUSH	:::conductor	BRIGHTEDGE
Technical	@		
Research	₹) SEMRUSH	⇔ SimilarWeb	ahrefs
Backlink Monitoring	₹) SEMRUSH	ahrefs	MAJESTIC SEO
Reporting	Power Bl	స్త Looker	
Content	⊕ SURFER	clearscope	
Additional Tools	Google Search Console	Google Analytics	Google Big Query

\$300,000+

in annual subscriptions alone

>\$1M

when subscription fees, labor from finance, legal, IT, and productivity costs are factored in

Demonstrating the value



Greater traffic outcomes, faster recovery MORE REVENUE

Value in aggregation

Value in interpreting the data in record time

The ability to take action within the same business day vs. weeks

Semrush Data & Intelligence Platform

Semrush Enterprise SEO Solution



Eliminate Time Spent getting SEO things done

Content Analysis

Determine how content is performing across your site as well as what content to create with Al

Enterprise Ready Capability

Multi-Workspace, Hierarchical Tags, Keyword and URL Segments, Preferred URLs, etc.

Forecasting

Forecast how much SEO traffic impact and potential revenue opportunity exists

SEO Forensics

Automate SEO research using powerful insights from our integrated data lake.



Internal Link Recommender

Automate using Semrush trained AI and ML to provide insights into the proper source URLs, target URLs, and anchor text.

Expert Services

Exclusive on-demand access to top-tier consultants and freelancers

PageSpeed Insights

Make stronger cases to Product/Engineers to guide increased SEO traffic and increased revenue.

A/B Testing

Validate multiple hypotheses at once without dependency on developer resources.

Semrush Enterprise SEO Solution



Eliminate Time Spent getting SEO things done

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Determine how content is performing across your site as well as what content to create with Al

Enterprise Ready Capability

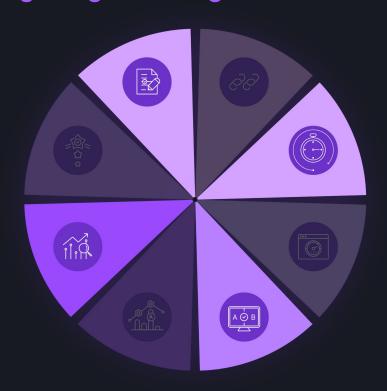
Multi-Workspace, Hierarchical Tags Keyword and URL Segments, Preferred URLs, etc

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Forecast how much SEO traffic impact and potential revenue opportunity exists

SEO Forensics

Automate SEO research using powerful insights from our integrated data lake.



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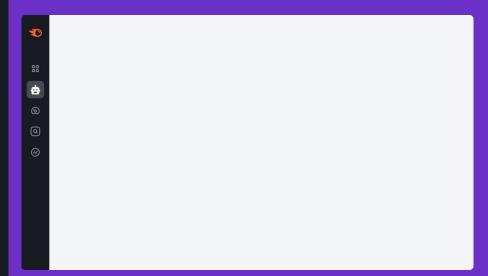
A/B Testing

Validate multiple hypotheses at once without dependency on developer resources.

Forecasting Workflow

- Lightning-fast, precise SEO valuation forecasting. Quantify traffic, revenue gains; and SEO value
- Budget optimization for maximum efficiency. Achieve higher organic traffic with improved cost-efficiency compared to the expenses of paid advertising.
- Save time with crystal-clear prioritization. Transform SEO planning and prioritization with a few clicks, enhancing team efficiency and focus.

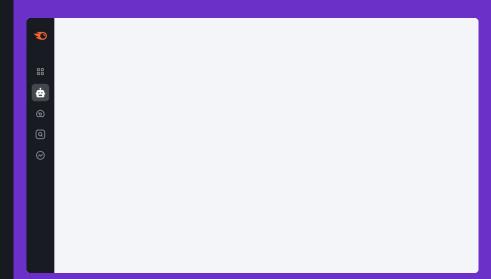




AI-Powered Comprehensive Content Management

- Best-in-class content creation refined with Al precision. Produce high-caliber content with Al enhancements.
- Rapid, effective content production. Utilize Al for multilingual content briefs and real-time scoring.
- Strategic content alignment. Optimize content strategy at scale with real-time performance insights.
- Seamless collaboration. Boost efficiency and reduce risks with transparent, streamlined workflows across all stakeholders.

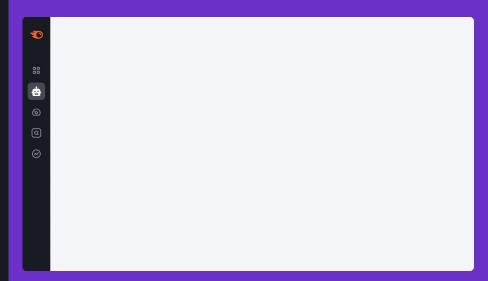




SEO A/B Analysis



- Cut through the guesswork & save time.
 Gain clarity on which changes yield results
 from a single platform, saving time and effort
 on ineffective tasks.
- Unmatched flexibility. Unparalleled versatility in testing, diverse page groups and types to perfectly tailor comparisons and strategies.
- Encourage innovation with confidence. Ease-of-use empowers teams to experiment and uncover unique opportunities for growth.



Expert Network

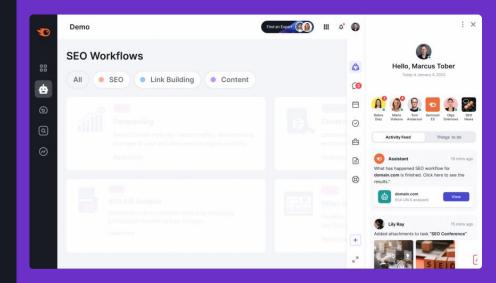
Save time and mitigate risk. Avoid lengthy procurement processes and advocacy battles.

Access top SEO talent. Leverage a network of leading industry experts to bridge skill and talent gaps.

Comprehensive SEO solutions:

- SEO Ideation / Brown Bag
- SEO Training
- Technical/Content SEO Strategy
- Additional Project Set-Up

ONLY available with Semrush Enterprise









What our customers say

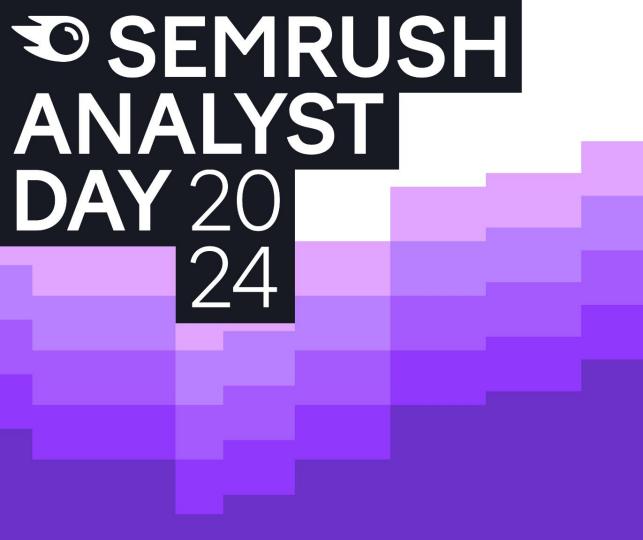
















Semrush Go-To-Market Strategy



Semrush Target Market

Efficient Product- Led Growth

Sales-Led
Growth &
Expanded
Opportunity for
the Enterprise

01

02

03



The Evolution of our Buyer



Marketing Generalists

- Generalists
- Solopreneurs
- Business Owners

Marketing Specialists

- Research
- Content
- Brand
- Social
- Local
- SEM
- SEO

Marketing Leadership

- Organic Marketing
- Brand Marketing
- Digital Marketing
- Analytics
- Decision Makers: CMO/CFO/CIO

Go-To-Market Motions



Product-Led Motion

- Automated
- → One-to-Many
- → Standard Pricing
- → **Self**-Guided Purchase
- → Higher Volume, Lower Value
- → Large Addressable Market
- → Efficient LTV:CAC Ratio

for Business Owners, Marketing Generalists and Specialists

Sales Assisted Motion

- → Assisted
- → One-to-One
- → Standard Pricing
- → Sales-Assisted Purchase
- → Higher Volume, Lower Value
- → Large Addressable Market
- → Efficient LTV:CAC Ratio

for Mid-Market and Expanding with Specialists

Sales-Led Motion

- → Personalized
- → One-to-One
- → Negotiated Contracts
- → Sales-Guided Purchase
- → Higher Value, Lower Volume
- → Large Addressable Market
- → Efficient LTV:CAC Ratio

for Large Enterprises and Marketing Leadership

Efficient Product-Led Growth



- → Brand Awareness
- → Present in Conversation
- → Favorable Brand Reputation
- → Content that Inspires
- → Content that Educates

02

Foundation of a Strong Product-Led Motion

O1 Create Brand Awareness Online

D2 Be Present in Conversations

Maintain Favorable Reputation & Perception

Create **Relevant**Content that Resonates





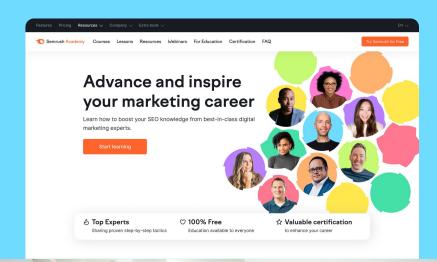






Content that Educates Content that Inspires







Product-Led Motion Stages



Product-Led Motion

Awareness + Education

Registration

Trial

Conversion to Paid with Rapid Time to Value

Upgrade + Support



Expanded Opportunity & Investments in Enterprise

- → Sales-Led Motion Foundation
- → Massive Untapped Opportunity
- → Demand for Enterprise Solutions
- → Execution Readiness

03

Sales-Led Motion Stages

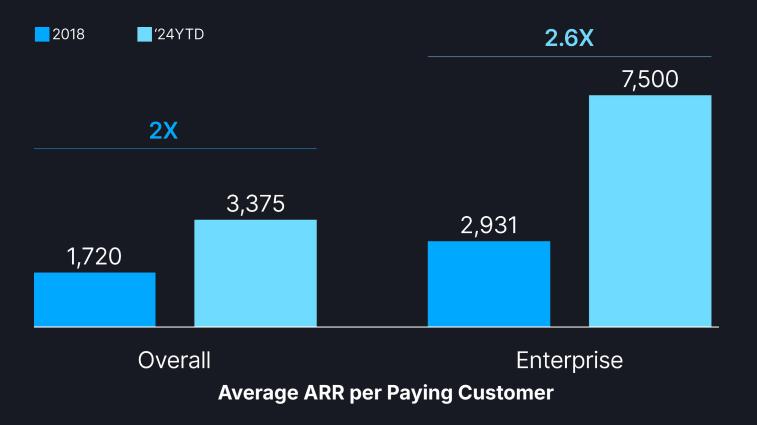


Sales-Led Motion

Demand Generation Lead Qualification Meeting Demo **Technical Review Commercial Negotiation** Close Post-Sale Upgrade

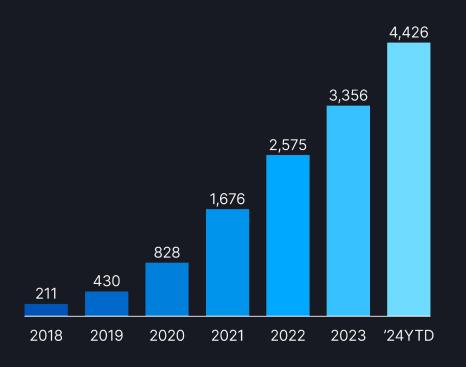
Sales-Led Motion Success To-Date

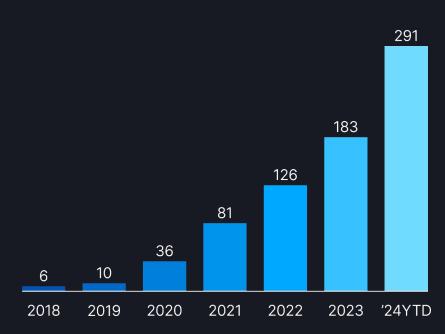




Sales-Led Motion Success To-Date







Customers with ARR > \$10K

Customers with ARR > \$50K

Sales-Led Opportunity Ahead



Install Base

Competitor **Displacement**

Whitespace 78

Enterprise SEO Customers We Have Already Won



Gartner











TEMU









Logos in Our 8,000 Installed Base We're Laser-focused on...



amazon



J.P.Morgan



Carrefour (















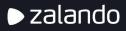












Sales-Led Motion Investments



Demand Generation
Targeted, relevant outbound marketing

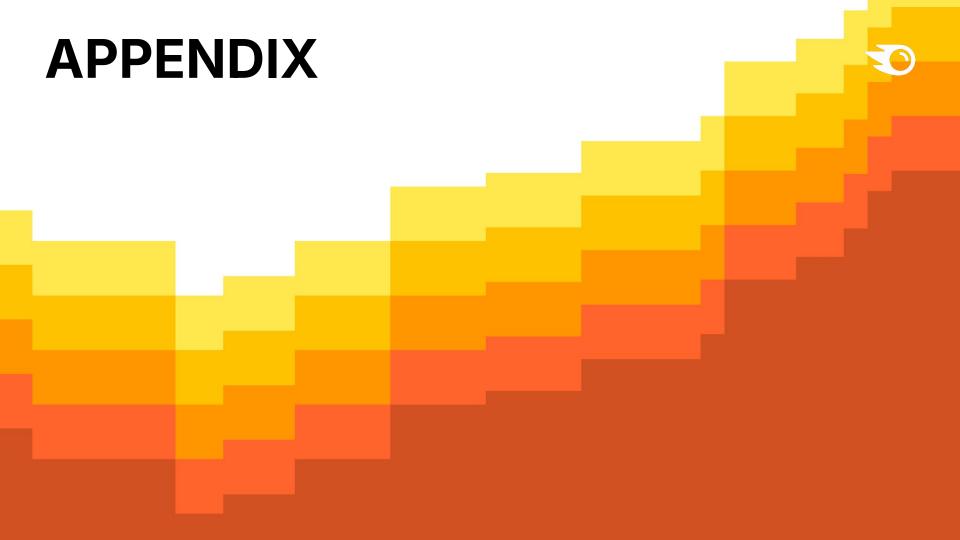
Talent & Winning Culture in both Sales and Customer Success

Advanced Selling Process
(from transactional to trusted advisor)

Systems & Process (CPQ, Salesforce.com, Guardrails, Deal Desk, Quote to Cash)

Incentives and Metrics





TAM Calculation Details



We estimate that, based on our potential customer spending levels for Semrush products in market, the annual global potential market opportunity for our Marketing SaaS Platform is currently \$40 billion. We calculated this estimate based on the number of Enterprise (those with employes 500+), Mid-Market (those with employees between 50 and 499) and Small and Medium Sized companies (those with less than 50 employees) in the United States and Canada based on information published by the US Small Business Administration, North American Industry Classification System, and Innovation, Science and Economic Development Agency in Canada. With approximately 50% of our Annual Recurring Revenue coming from customers outside of the United States and Canada in the guarter ended June 30, 2024, we believe the opportunity internationally is at least as large as the opportunity in the United States and Canada. Based on web presence, dependence on traffic, and budget, we assume 100% penetration in the Enterprise Segment, 60% in the Mid-Market and ~10% in SMB. We then multiplied the total number of companies by the potential Average Annual Revenue per customer for each segment. We calculate the potential Average Annual Revenue per customer for each segment based on a potential subscription bundle for the average customer in each segment.

GAAP to Non-GAAP Operating Margin Reconciliation



	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Q2 2024
GAAP operating income (loss)	(6.6)	(8.2)	(6.1)	(2.5)	(36.4)	(7.7)	3.4
Stock-based compensation expense	0.2	0.5	1.0	2.7	7.4	15.3	7.2
Amortization of acquired intangibles	-	-	0.1	0.2	1.9	2.3	0.9
Restructuring and other costs	-	-	-	-	11.3	1.3	-
Acquisition-related costs, net	-	-	-	-	-	0.4	0.7
Non-GAAP operating income (loss)	(6.4)	(7.7)	(5.0)	0.4	(15.8)	11.6	12.2
GAAP Revenue	63.5	92.1	124.9	188.0	254.3	307.7	91.0
Non-GAAP operating income (loss) margin	(10%)	(8.4)%	(4)%	0.2%	(6.2)%	3.8%	13.4%

GAAP to Non-GAAP Gross Margin Reconciliation



	FY 2020	FY 2021	FY 2022	FY 2023	Q2 2024
GAAP Gross Margin	76%	77.7%	80.9%	83.0%	83.6%
Stock-based compensation expense	-	-	-	-	0.1%
Amortization of acquired intangibles	-	-	0.4%	0.3%	1.0%
Restructuring and other costs	-	-	-	-	-
Acquisition-related costs, net	-	-	-	-	-
Non-GAAP Gross Margin	76%	77.7%	81.3%	83.3%	84.6%

Definitions



Annual Recurring Revenue (ARR): we define ARR as of a given date as the monthly recurring revenue that we expect to contractually receive from all paid subscription agreements that are actively generating revenue as of that date multiplied by 12. We include both monthly recurring paid subscriptions, which renew automatically unless canceled, as well as the annual recurring paid subscriptions so long as we do not have any indication that a customer has canceled or intends to cancel its subscription and we continue to generate revenue from them.

CAGR: we define CAGR as Compound Annual Growth Rate.

<u>Dollar-based Net Revenue Retention (NRR)</u>: we define NRR as (a) the revenue from our customers during the twelve-month period ending one year prior to such period as the denominator and (b) the revenue from those same customers during the twelve months ending as of the end of such period as the numerator. This calculation excludes revenue from new customers and any non-recurring revenue.

Enterprise Customers: we define our Enterprise Customers as paying customers with 500+ employees regardless of type of subscription.

<u>Free cash flow and free cash flow margin</u>: we define free cash flow, a non-GAAP financial measure, as net cash provided by (used in) operating activities less purchases of property and equipment and capitalized software development costs. We define free cash flow margin as free cash flow divided by GAAP revenue.

Non-GAAP Income (Loss) from Operations: we define Non-GAAP Income (Loss) from Operations as GAAP income (loss) from operations, excluding Stock Based Compensation, Amortization of Acquired Intangible Assets, Acquisition Related Costs, Restructuring Costs and other one-time expenses outside the ordinary course of business (for example, our Exit Costs incurred primarily in 2022).

Non-GAAP Operating Margin: we define Non-GAAP Operating Margin as non-GAAP income (loss) from operations divided by GAAP revenue.

Non-GAAP Gross Margin: we define non-GAAP gross margin as GAAP gross margin excluding Stock Based Compensation, Amortization of Acquired Intangible Assets, Acquisition Related Costs, Restructuring Costs and other one-time expenses outside the ordinary course of business.

Third Party Sources



Estimated Stats	Source
Average consumer already spends 6.5 hours a day online	"Digital 2023 Global Overview Report - The Essential Guide to the World's Connected Behaviors" by We Are Social and Meltwater; and GlobalWebIndex Insight Reports (2017-2022)
+720K hours of video uploaded to Youtube daily	"Hours of video uploaded to YouTube every minute as of February 2022" by Statista; and "The State of the Creator Economy - Assessing the Economic, Cultural, and Societal Impact of YouTube in the US in 2022" by Oxford Economics.
+8.5B Google Searches daily	Hubspot, "31 Google Search Statistics to Bookmark ASAP" dated August 30, 2023
+1B Facebook stories across Facebook family apps daily	Data made available from Facebook.com - Stories Ads (accessed on 09/26/2024)
+50B Meta and Google impressions on average daily	Estimate derived from: Data from (i) HootSuite Blog "How Much Do Facebook Ads Cost in 2024?", (ii) NetScale Blog "What is Average CPM Google Ads & How to Reduce It (2024)" and (iii) Shopify Blog "What is YouTube CPM? How Much YouTube Pays Creators in 2024"; Alphabet Inc.'s Annual Report on Form 10-K for the year ended December 31, 2023; and Meta Platforms, Inc.'s Annual Report on Form 10-K for the year ended December 31, 2023.
+2.3M blog posts created on average daily on Wordpress alone	Data made available from WordPress.com - "A live look at activity across WordPress.com" (accessed on 09/26/2024)