

# Investor Presentation

Q3 2024

#### Disclaimer

#### Non-GAAP Financial Measures

In addition to financial information presented in accordance with GAAP, this presentation includes non-GAAP gross profit, non-GAAP net income (loss), non-GAAP net income (loss) per share, Adjusted EBITDA, Adjusted EBITDA Margin, and Free Cash Flow, each of which is a non-GAAP financial measures used by our management to help us analyze our financial results, establish budgets and operational goals for managing our businesse, evaluate our performance, and make strategic decisions. Accordingly, we believe that these non-GAAP financial measures provide useful information to investors and others in understanding and evaluating our operating results in the same manner as our management and board of directors. In addition, we believe these are useful for period-to-period comparisons of our business. We also believe that the presentation of these non-GAAP financial measures provides an additional tool for investors to use in comparing our core business and results of operations over multiple periods with other companies in our industry, many of which present similar non-GAAP financial measures to investors, and to analyze our cash performance. However, the non-GAAP financial measures presented may not be comparable to similarly titled measures reported by other companies due to differences in the way that these measures are calculated. These non-GAAP financial measures are presented for supplemental informational purposes only and should not be considered as a substitute for or in isolation from financial information presented in accordance with GAAP. These non-GAAP financial measures have limitations as analytical tools.

#### **Forward Looking Statements**

This presentation contains forward-looking statements that involve substantial risks and uncertainties. Any statements contained in this presentation that are not statements of historical facts may be deemed to be forward-looking statements. In some cases, you can identify forward-looking statements by terms such as: "accelerate," "anticipate, "believe," "can," "continue," "could," "demand," "design", "estimate," "expand," "expect," "intend," "may," "might," "mission," "need", "objective," "ongoing," "outlook", "plan," "potential," "predict," "project," "should," "target," "will," "would," or the negative of these terms, or other comparable terminology intended to identify statements about the future. These forward-looking statements include, but are not limited to, statements regarding our ability to enable a new era of education to better meet the needs of a changing global workforce; our belief regarding the accessibility of high quality education to learners anywhere in the world, including through the acceleration of our machine-learning translation initiative to meet the needs of learners coming to Coursera; the expected benefits of our differentiated catalog of high-quality, branded industry micro-credentials and its anticipated impact on our financial performance; our ability to invest in our platform's multiple growth opportunities while demonstrating leverage and scale in our operating model; the anticipated features and benefits of our AI initiatives, expanded talent and skills development partnerships, new certificate and degree programs and partnerships, and our learning platform and offerings (including our machine-learning translation initiative, credit recommendations, new degree pathways, Coursera Coach, and Course Builder); our mission to provide universal access to world-class learning; the demand for online learning; anticipated features and benefits of our customer and educator partner relationships and our content and platform offerings; the anticipated utility of our non-GAAP financial measures; anticipated growth rates; and our financial outlook, future financial and operational performance, and expectations, among others. These forward-looking statements involve known and unknown risks, uncertainties, and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from the information expressed or implied by these forward-looking statements. These risks and uncertainties include, but are not limited to, the following: our ability to attract, engage, and retain learners; our ability to increase sales of our offerings; our limited operating history; the relative nascency of online learning solutions and generative AI; risks related to market acceptance and demand for our offerings; our ability to maintain and expand our existing educator partner relationships and to develop new partnerships; our dependence on our educator partners' content; risks related to our Al innovations and Al generally; our ability to compete effectively; adverse impacts on our business and financial condition due to macroeconomic or market conditions; our ability to manage our growth; regulatory matters impacting us or our educator partners; risks related to intellectual property; cybersecurity and privacy risks and regulations; potential disruptions to our platform; risks related to operations, regulatory, economic, and geopolitical conditions, current and future legal proceedings, the impact of actions to improve operational efficiencies and operating costs, our history of net losses and ability to achieve or sustain profitability, pandemics or similar widespread health crises, and our status as a certified B Corp, as well as the risks and uncertainties discussed in our most recently filed periodic reports on Forms 10-K and 10-Q and subsequent filings and as detailed from time to time in our SEC filings. You should not rely upon forward-looking statements as predictions of future events. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee that the future results, levels of activity, performance, or events and circumstances reflected in the forward-looking statements will be achieved or occur. Moreover, neither we nor any other person assumes responsibility for the accuracy and completeness of the forward-looking statements. Such forward-looking statements relate only to events as of the date of this presentation. We undertake no obligation to update any forward-looking statements except to the extent required by law.



**Q3'24 revenue of \$176M** driven by complementary segments and shared advantages



Expanding **Adjusted EBITDA Margin outlook to 5.4%** for full year 2024



# Investment Highlights



Global learning platform serving **162 million registered learners** 



**Strong balance sheet** allows us to invest in our long-term strategy



Reinventing the \$2+ trillion higher education market amidst increasing demand for online learning



Efficient **low-cost acquisition** driven by branded content, freemium model, & learner base



Unified platform delivers courses, certificates, & degrees from 350+ universities & industry partners



**Public Benefit Corporation** founded on the belief that learning has the power to change the world

Q3 2024 Investor Presentation Source: Coursera data as of September 30, 2024.

# Diversified model with three segments

	Segment	How we generate revenue	Q3 2024	
			Revenue	Segment Margin <sup>1</sup>
<sub>2</sub> Ó3	CONSUMER	Learners can watch video lectures for free and can pay to earn course certificates upon completion. Individuals pay for <b>single courses or subscriptions</b> for multi-course offerings.	<b>\$102.3M</b> +3% y/y	<b>54%</b> 46% content cost
	ENTERPRISE	Institutions can access our catalog of learning products (excluding Degrees) and pay for <b>annual seat license subscriptions or enterprise license agreements.</b>	<b>\$60.4M</b> +10% y/y	<b>70%</b> 30% content cost
	DEGREES	Universities partner with us to develop and deliver online degrees programs and pay Coursera a <b>percentage fee</b> based on student tuition.	<b>\$13.4M</b> +15% y/y	100% no content cost
	TOTAL		<b>\$176.1M</b> +6% y/y	

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# The future of learning

Our global learning ecosystem

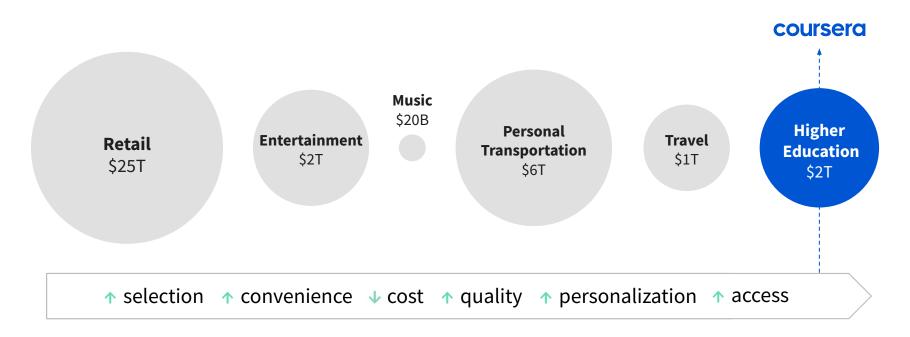
Financial results & outlook

**Appendix** 



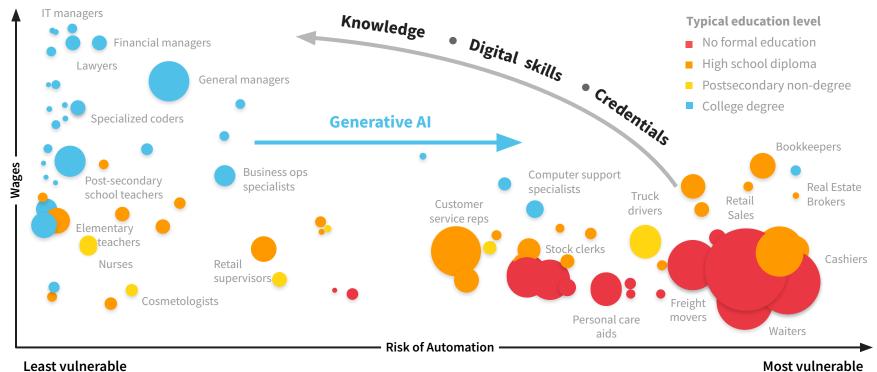
# Higher education is being replatformed

The force of technology is transforming industry after industry, but higher education has seen relatively little innovation



# Low-skilled jobs are at risk of automation

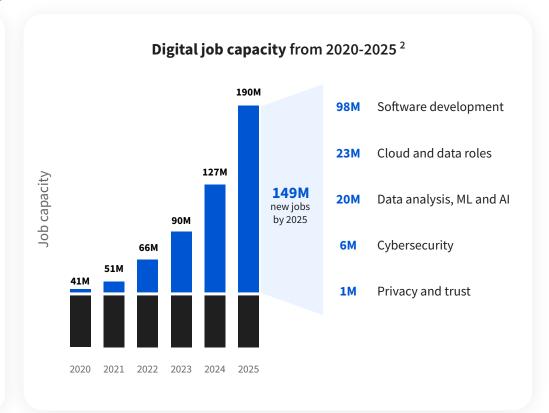
Al has the potential to impact an entire new class of knowledge workers, unleashing a new wave of reskilling imperatives



# Emerging jobs require digital skills that can be learned online

#### Top 10 jobs with increasing demand 1

- Data Analyst and Scientists
- 2 AI / ML Learning Specialists
- **3** Big Data Specialists
- 4 Digital Marketing and Strategy Specialists
- 5 Process Automation Specialists
- **6** Business Development Professionals
- 7 Digital Transformation Specialists
- 8 Information Security Analysts
- **9** Software / Application Developers
- 10 Internet of Things Specialists



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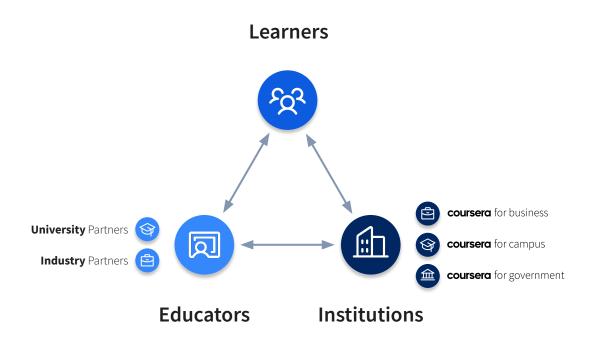
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# Coursera's lifelong learning ecosystem





#### 162M+

↑ Welcomed 7M+ new learners in Q3'24



### 350+

↑ Added 25+ new partners over the last year



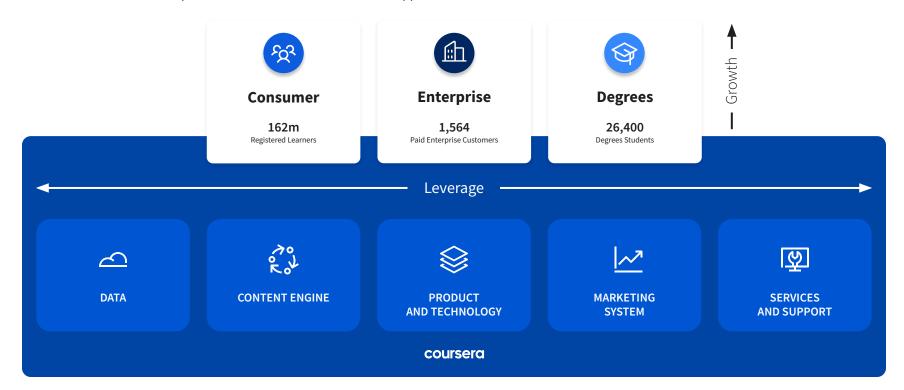
### 1,560+

↑ Grew our customer count by 19% Y/Y

Q3 2024 Investor Presentation Source: Coursera data as of September 30, 2024.

# Segments are served by a unified, scalable platform

Investments benefit from multiple channels of distribution and broad applications



Q3 2024 Investor Presentation Source: Coursera data as of September 30, 2024.

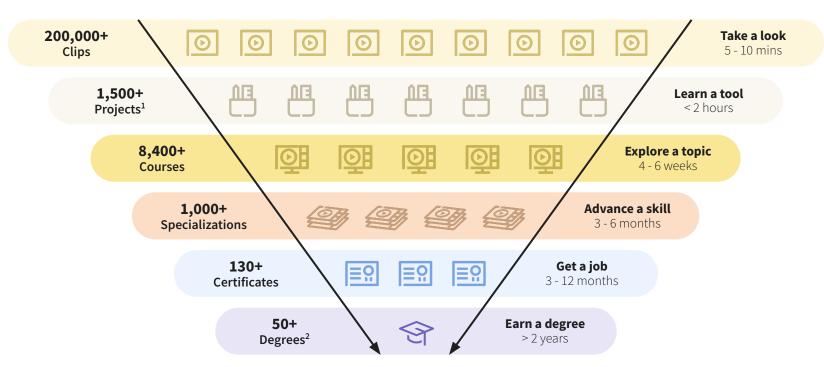
# Robust top-of-funnel fuels our competitive advantages



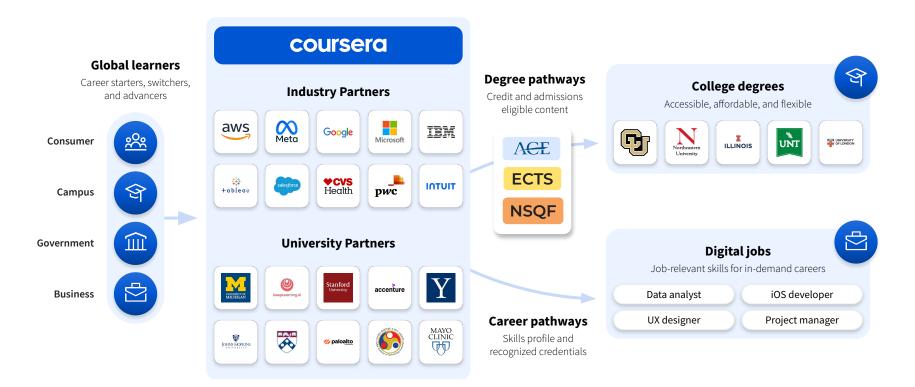
32 2024 Investor Presentation Source: Coursera data as of September 30, 2024.

#### World-class content and credentials in stackable formats

Our catalog was designed to serve learners at every stage of their career



# High-quality content creates pathways to degrees and jobs



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# **Transforming Coursera with generative AI**

Our partners, data, and global scale provide unique opportunities to address individual and institutional demand for emerging skills

#### **Skills development**

delivered through world-class brands and trusted credentials





empowers our ecosystem of learners, educators, and institutions







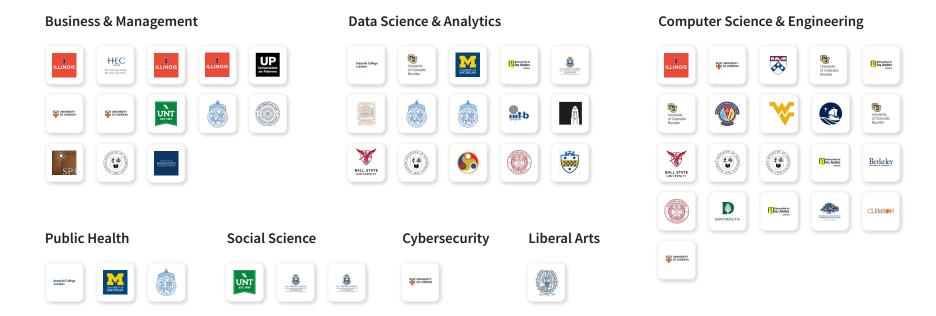




## Rapid expansion of our entry-level Professional Certificates

Strategic catalog asset driving Consumer growth, expanding Career Academy, and creating pathways into degree programs A 70+ certificates IBM IBM 35+ job roles EPIC 25+ industry partners 20+ languages supported aws IBM IBM 15+ ACE© credit recommendations (No Meta pwc **♥CVS** Health IBM IBM IBM (No Meta G **♥CVS** Health **a** SAP IBM IBM IBM G Meta IBM IBM IBM Tally IBM Meta G Meta IBM IBM IBM IBM IBM IBM 2018 2019 2020 2021 2022 2023 2024

# Ramping portfolio of degree programs





**57 degree programs** | 45 master's degrees, 10 bachelor's degrees, 2 postgraduate diplomas |

30 international, 27 U.S.

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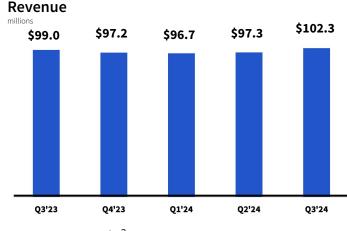
### Consumer

\$102.3M

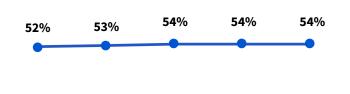
+3% y/y

Growth driven by Coursera Plus, including recent certificate and Specialization launches from industry partners

Added ~7 million new Registered Learners during the quarter for a total base of 162 million<sup>1</sup>







Q3'23 Q4'23 Q1'24 Q2'24 Q3'24

 $<sup>{\</sup>bf 1}\,{\sf See}\,{\sf Appendix}\,{\sf slide}\,{\sf ``Key}\,{\sf Business}\,{\sf Metrics}\,{\sf Definitions''}\,{\sf for}\,{\sf more}\,{\sf information}.$ 

<sup>2</sup> Defined as segment revenue less content costs in our audited financial statements.

## **Enterprise**

\$60.4M

Performance driven by growth in our business, campus, and government verticals

Total number of Paid Enterprise Customers increased **+19%** y/y to **1,564**<sup>1</sup>

Net Retention Rate (NRR) for Paid Enterprise Customers was **89%**<sup>1</sup> reflecting more transitory budgets discussed throughout 2024

#### Revenue

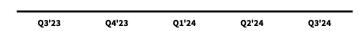
millions



#### Segment margin<sup>2</sup>

percentage of Enterprise revenue





<sup>1</sup> See Appendix slide "Key Business Metrics Definitions" for more information.

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<sup>2</sup> Defined as segment revenue less content costs in our audited financial statements. 3 Included a one-time revenue share benefit of approximately 150 basis points.

## **Degrees**

\$13.4M

+15% y/y

Growth in new students and scaling of new programs

Degrees Students reached **26,400**, up **+29%** y/y<sup>1</sup> on sizable new cohorts in recent Indian programs



millions



Q3'23 Q4'23 Q1'24 Q2'24 Q3'24

<sup>1</sup> See Appendix slide "Key Business Metrics Definitions" for more information.

<sup>2</sup> There is no content cost attributable to the Degrees segment as students pay tuition directly to the university, and the university pays us a fee.

### Guidance

	Q4 2024	Full Year 2024
Revenue	\$174 - 178 million	\$690 - 694 million
Adjusted EBITDA <sup>1</sup>	\$4.5 - \$6.5 million	\$36.5 - 38.5 million
Weighted Average Share Count - Basic	159 million	157 million
Weighted Average Share Count - Diluted	162 million	165 million

#### **Expense Reduction Initiative**

Additionally, the Company announced a commitment to reducing overall expenses, focusing efforts, and prioritizing future investments in key initiatives that are expected to drive long-term, sustainable growth. We expect this initiative to generate at least \$30 million in annualized structural cost savings, creating capacity for targeted investments, as well as incremental profitability that will be reflected in our full year 2025 financial outlook to be provided on our fourth quarter and full year 2024 earnings release and conference call. In connection with this effort, we plan to reduce our global workforce by approximately 10% to better align our cost structure and personnel needs with our business objectives, growth opportunities, and operational priorities.

We define Adjusted EBITDA as our GAAP net loss excluding: (1) depreciation and amortization; (2) interest income, net; (3) income tax expense; (4) other (income) expense, net; (5) stock-based compensation expense; (6) payroll tax expense related to stock-based compensation; (7) M&A related transaction costs; (8) costs and settlement (gains) losses related to significant and non-recurring legal matters, net of insurance recoveries; and (9) restructuring related charges. We define Adjusted EBITDA Margin as Adjusted EBITDA divided by revenue.

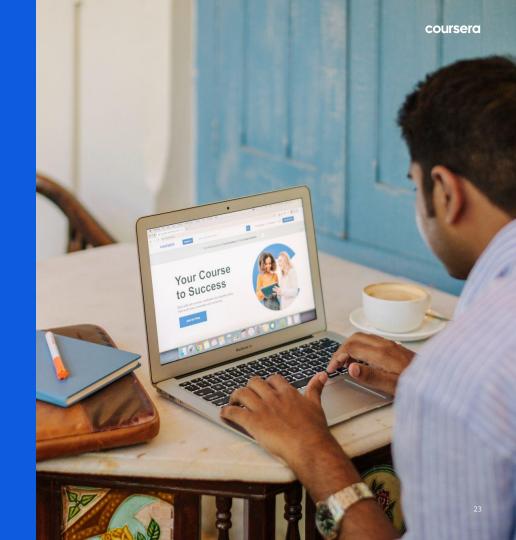
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# **Operating Segments**

	т	Three Months Ended September 30,			Nine Months Ended September 30,				
	2024		2023		2024			2023	
	% <del></del>		100	(in thou	ısands)				
	\$	102,315	\$	98,973	\$	296,370	\$	268,001	
	\$	47,049	\$	47,211	\$	136,980	\$	126,505	
	\$	55,266	\$	51,762	\$	159,390	\$	141,496	
1		54%		52%		54%		53%	
	\$	60,381	\$	54,887	\$	176,602	\$	161,240	
	\$	18,079	\$	17,788	\$	55,306	\$	50,495	
	\$	42,302	\$	37,099	\$	121,296	\$	110,745	
rgin		70%		68%		69%		69%	
	\$	13,393	\$	11,680	\$	42,522	\$	37,643	
	\$	-	\$	-	\$	-	\$	-	
	\$	13,393	\$	11,680	\$	42,522	\$	37,643	
		100%		100%		100%		100%	

<sup>1</sup> Defined as segment revenue less content costs in our audited financial statements.

<sup>2</sup> There is no content cost attributable to the Degrees segment as students pay tuition directly to the university, and the university pays us a fee based on the amount of tuition.

Note: \$\( \) in thousands, except all percentages. Numbers are rounded for presentation purposes.

**Gross Profit** 

	Three Months Ended September 30,				Nine Months Ended September 30,					
	2024		2023		2023		2024			2023
	(in thou			ousands)						
Gross profit	\$	96,233	\$	83,273	\$	275,905	\$	240,442		
Stock-based compensation expense		594		239		1,963		2,030		
Amortization of stock-based compensation capitalized as internal-use software costs		1,297		1,325		4,198		3,711		
Payroll tax expense related to stock-based compensation		13		24		81		100		
Non-GAAP gross profit	\$	98,137	\$	84,861	\$	282,147	\$	246,283		

#### Operating Expense

	Three Months Ended September 30,				Nine Months Ended September 30,				
	2024		2023		2024			2023	
	(in thousa			ısands)					
Operating expense - Research and development	\$	31,615	\$	37,616	\$	99,926	\$	122,711	
Stock-based compensation expense		(10,186)		(11,595)		(32,060)		(38,363)	
Payroll tax expense related to stock-based compensation		(167)		(295)		(1,292)		(1,479)	
Non-GAAP operating expense - Research and development	\$	21,262	\$	25,726	\$	66,574	\$	82,869	
Operating expense - Sales and marketing	\$	59,027	\$	59,792	\$	174,681	\$	164,665	
Stock-based compensation expense		(5,757)		(7,479)		(22,199)		(23,335)	
Payroll tax expense related to stock-based compensation		(101)		(173)		(660)		(724)	
Non-GAAP operating expense - Sales and marketing	\$	53,169	\$	52,140	\$	151,822	\$	140,606	
Operating expense - General and administrative	\$	27,361	\$	25,449	\$	81,874	\$	75,909	
Stock-based compensation expense		(8,730)		(8,540)		(26,918)		(23,780)	
Payroll tax expense related to stock-based compensation		(111)		(273)		(740)		(839)	
M&A related transaction costs		8		-		(3,369)		-	
Significant and non-recurring legal matters		(3,342)		-		(4,601)		-	
Non-GAAP operating expense - General and administrative	\$	15,178	\$	16,636	\$	46,246	\$	51,290	

Non-GAAP Gross Profit, Non-GAAP Net Income (Loss), and Non-GAAP Net Income (Loss) Per Share

	Three Months Ended September 30,				Nine Months Ended September 30,				
	2024		2023		2024			2023	
				(in tho	ısands)				
Net loss	\$	(13,689)	\$	(32,090)	\$	(57,919)	\$	(96,197)	
Stock-based compensation expense		25,267		27,853		83,140		87,508	
Amortization of stock-based compensation capitalized as internal-use software costs		1,297		1,325		4,198		3,711	
Payroll tax expense related to stock-based compensation		392		765		2,773		3,142	
M&A related transaction costs		2		2		3,369			
Significant and non-recurring legal matters		3,342		-		4,601			
Restructuring related charges		+		-		2,145		(5,806)	
Non-GAAP net income (loss)	\$	16,609	\$	(2,147)	\$	42,307	\$	(7,642)	
Weighted-average shares used in computing net loss per share—basic	(d)	157,609,988		150,853,611		156,763,734		150,036,927	
Effect of dilutive securities		3,454,266		-		7,296,376		-	
Weighted-average shares used in computing non-GAAP net income (loss) per share—diluted		161,064,254		150,853,611		164,060,111		150,036,927	
	-								
Net loss per share—basic and diluted	\$	(0.09)	\$	(0.21)	\$	(0.37)	\$	(0.64)	
Non-GAAP net income (loss) per share—diluted	\$	0.10	\$	(0.01)	\$	0.26	\$	(0.05)	

We define non-GAAP gross profit and non-GAAP net income (loss) as GAAP gross profit and GAAP net loss excluding: (1) stock-based compensation expense; (2) amortization of stock-based compensation expense capitalized as internal-use software costs; (3) payroll tax expense related to stock-based compensation; (4) merger and acquisition ("M&A") related transaction costs; (5) costs and settlement (gains) losses related to significant and non-recurring legal matters, net of insurance recoveries; and (6) restructuring related charges. Non-GAAP net income (loss) per share is calculated by dividing non-GAAP net income (loss) by the diluted weighted average shares of common stock outstanding.

For periods presented with a non-GAAP net loss, we have excluded the effect of potentially dilutive securities as their inclusion would be anti-dilutive.

Adjusted EBITDA and Adjusted EBITDA Margin

	Three Months Ended September 30,				Nine Months Ended September 30,				
	2024		2023		2024			2023	
	1		-	(in thou	nousands)				
Net loss	\$	(13,689)	\$	(32,090)	\$	(57,919)	\$	(96,197)	
Depreciation and amortization		6,107		5,660		18,732		16,502	
Interest income, net		(9,368)		(8,857)		(28,237)		(25,134)	
Income tax expense		1,506		1,038		3,348		4,063	
Other (income) expense, net		(219)		325		87		231	
Stock-based compensation expense		25,267		27,853		83,140		87,508	
Payroll tax expense related to stock-based compensation		392		765		2,773		3,142	
M&A related transaction costs		-		-		3,369		-	
Significant and non-recurring legal matters		3,342		-		4,601		-	
Restructuring related charges		-		-		2,145		(5,806)	
Adjusted EBITDA	\$	13,338	\$	(5,306)	\$	32,039	\$	(15,691)	
Net loss margin		(8)%		(19)%		(11)%		(21)%	
Adjusted EBITDA margin		8%		(3)%		6%		(3)%	

We define Adjusted EBITDA as our GAAP net loss excluding: (1) depreciation and amortization; (2) interest income, net; (3) income tax expense; (4) other (income) expense, net; (5) stock-based compensation expense; (6) payroll tax expense related to stock-based compensation; (7) M&A related transaction costs; (8) costs and settlement (gains) losses related to significant and non-recurring legal matters, net of insurance recoveries; and (9) restructuring related charges. We define Adjusted EBITDA Margin as Adjusted EBITDA divided by revenue.

Free Cash Flow

	т	Three Months Ended September 30,				Nine Months End	ed Septe	mber 30,		
		2024		2024 2023		2023		2024		2023
	-			(in thou	ısands)		***************************************	-		
ng activities	\$	27,845	\$	19,750	\$	76,146	\$	18,071		
uipment and software		(194)		(305)		(504)		(1,026)		
nal-use software costs		(4,911)		(3,859)		(13,579)		(11,463)		
		(5,995)		(2,077)		(10,182)		(3,377)		
	\$	16,745	\$	13,509	\$	51,881	\$	2,205		

We define Free Cash Flow as net cash provided by operating activities, less purchases of property, equipment, and software, capitalized internal-use software costs, and purchases of content assets as we consider these capital expenditures necessary to support our ongoing operations. Current and prior period Free Cash Flow amounts reported herein reflect the previously disclosed change to our definition of Free Cash Flow to include purchases of content assets.

# **Key Business Metrics Definitions**

#### **Registered Learners**

We count the total number of registered learners at the end of each period. For purposes of determining our registered learner count, we treat each customer account that registers with a unique email as a registered learner and adjust for any spam, test accounts, and cancellations. Our registered learner count is not intended as a measure of active engagement. New registered learners are individuals that register in a particular period.

#### **Paid Enterprise Customers**

We count the total number of Paid Enterprise Customers that are active on our platform at the end of each period. For purposes of determining our customer count, we treat each customer account that has a corresponding contract as a unique customer, and a single organization with multiple divisions, segments, or subsidiaries may be counted as multiple customers. We define a "Paid Enterprise Customer" as a customer who purchases Coursera via our direct sales force. For purposes of determining our Paid Enterprise Customer count, we exclude our Enterprise customers who do not purchase Coursera via our direct sales force, including organizations engaging on our platform through our Coursera for Teams offering or through our channel partners.

#### Net Retention Rate ("NRR") for Paid Enterprise Customers

We calculate annual recurring revenue ("ARR") by annualizing each customer's monthly recurring revenue ("MRR") for the most recent month at period end. We calculate "Net Retention Rate" for a period by starting with the ARR from all Paid Enterprise Customers as of the 12 months prior to such period end, or Prior Period ARR. We then calculate the ARR from these same Paid Enterprise Customers as of the current period end, or "Current Period ARR". Current Period ARR includes expansion within Paid Enterprise Customers and is net of contraction or attrition over the trailing 12 months but excludes revenue from new Paid Enterprise Customers in the current period. We then divide the total Current Period ARR by the total Prior Period ARR to arrive at our Net Retention Rate for Paid Enterprise Customers.

#### **Number of Degrees Students**

We count the total number of Degrees students for each period. For purposes of determining our Degrees student count, we include all the students that are matriculated in a degree program and who are enrolled in one or more courses in such a degree program during the period, including students enrolled within any wind-down or teach-out periods of any existing programs. If a degree term spans multiple quarters, the student is counted as active in all quarters of the degree term. For purposes of determining our Degrees student count, we do not include students who are matriculated in the degree but are not enrolled in a course in that period.

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# coursera