

Analysis at the speed of life

NOVEMBER 2024

Forward looking statements / Non-GAAP financial measures

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Forward-looking statements are based on information available at the time those statements are made and/or management's good faith beliefs and assumptions as of that time with respect to future events and are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in or suggested by the forward-looking statements. These risks and uncertainties include our ability to achieve profitability for any period in the future; our expectations regarding our operating results, our addressable market, market growth, trends, future revenue, key performance indicators, expenses, capital requirements and our needs for additional financing; our ability to hire and retain key personnel, including sales and marketing personnel, and to manage our future growth effectively; competitive companies and technologies and our industry; our ability to establish and maintain intellectual property protection for our products and workflows or avoid or defend claims of infringement; the severity and impact of COVID-19 and actions taken in response to it; the potential effects of government regulation; and other risks detailed in our filings with the Securities and Exchange Commission. These factors and others could cause actual results, performance or achievement to differ materially and adversely from those anticipated or implied in the forwardlooking statements. Except as required by law, 908 Devices does not undertake any obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future developments or otherwise.

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In addition, projections, assumptions, and estimates of our future performance and the future performance of the markets in which we operate are necessarily subject to a high degree of uncertainty and risk.

Lastly, this presentation incudes certain financial measures not prepared in accordance with generally accepted accounting principles ("GAAP"), including adjusted gross margin percentage and adjusted EBITDA. These non-GAAP financial measures should be considered as a supplement to and not a substitute for GAAP financial measures. Reconciliations to the most directly comparable GAAP financial measures can be found in this presentation.

OUR MISSION

We make chemical analysis simple, smart, and speedy

OUR VISION

To empower people to take swift action in life-altering applications

VALIDATED TECHNOLOGY PLATFORM

3,200+

Units Sold

850+

Accounts

BROAD CUSTOMER BASE AND GLOBAL PRESENCE

15,000+

Trained Users

55+

Countries

STRONG FINANCIAL PROFILE

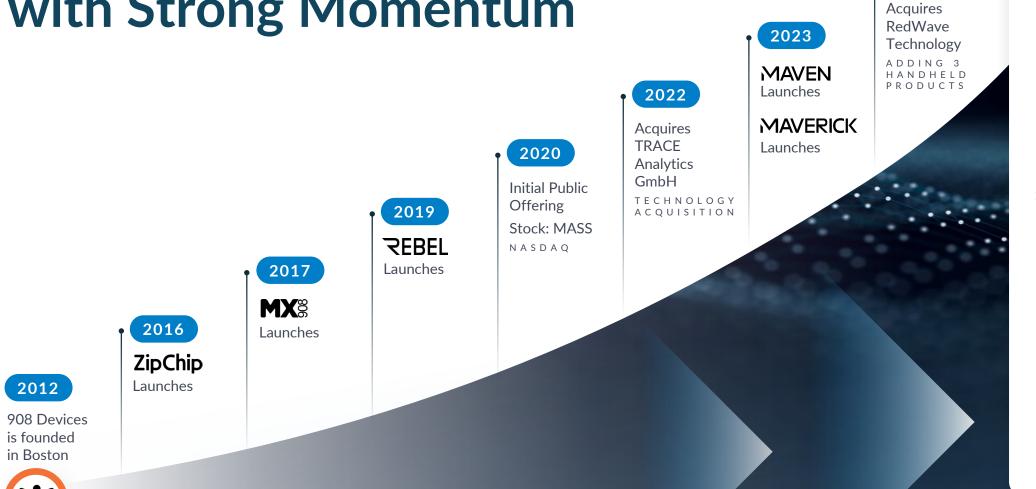
\$55M

Revenue LTM as of Sept 30th

Cash as of Sept 30th



Proven Track Record with Strong Momentum



AWARDS



2024







EST@MPANY
BEST
WORKPLACES
FOR INNOVATORS



BEST WORKPLACES FOR INNOVATORS 2024



2023 Analytics Solution Provider of the Year

Completed Acquisition (4/29/24)

Higher Growth, Improved Margins, Faster Path to Profitability







Acquired high growth & profitable RedWave Technology

FY23: Revenues of \$13.8M (20%+ YoY) at 53% GMs and +15% operating margin

Expansion of 908's Forensics toolbox

Product suite now includes market leading, complementary handheld technologies for high fidelity trace detection and expansive bulk unknown identification

Immediate plug-in for 908's direct sales & apps team

908 bolsters RedWave growth trajectory with robust commercial platform and global reach

Complementary tech to support Bioprocess applications

FTIR technology is complementary to MAVERICK device and used in QA/QC and pharma PAT

More MASS: Accelerates topline growth and profitability

Sales leverage and forecasted annual cost synergies are projected to accelerate cash-flow breakeven with improved long-term profit potential.

Addressing the Challenges of Chemical Analysis

Challenge



Slow Turn-Around-Time – long lab wait times limit utility



Handling and preparing samples for measurement is arduous



Complex methods and data analysis require highly specialized technical personnel.



Conventional instruments are bound to central labs given their size, maintenance, and facility requirements



Portable solutions often limit the range and number of detectable analytes to prevent false positives and ensure portability

908 Devices Solutions



Our devices provide 'answers' in seconds to minutes. No waiting days or weeks for central lab results. Enables real-time action.



Our devices enable simple, quick, and safe sample introduction, from automated monitoring of hazardous vapors/aerosols in the field to aseptic zero-volume sampling of bioreactors and high-speed microfluidic separations for biopharma applications.



Our devices embed expert data analytics and machine learning to automate acquisition and interpretation of results to produce clear, accurate, actionable answers.

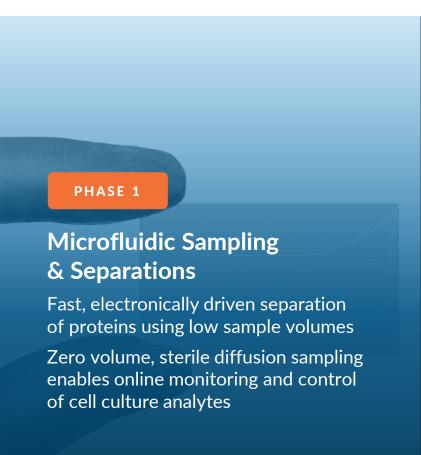


We offer handheld and desktop devices for pointof-need analysis in the field or at the benchtop next to the process where time matters.



Our handheld devices can detect and identify thousands of substances in many forms, bulk or trace, visible or not. Our desktop devices bring labgrade analyte panels and insights.

Breadth of technology to meet application demands



PHASE 2 **Complementary Analytical Technologies**

Mass spec, Raman, and FTIR are robust, established technologies for chemical analysis of a broad range of substances at trace and bulk levels



ROBUST PORTFOLIO WITH 114 PATENTS













Life-altering applications

Forensics

Bioprocessing

Research

Customers

Government

Pharma / Biotech

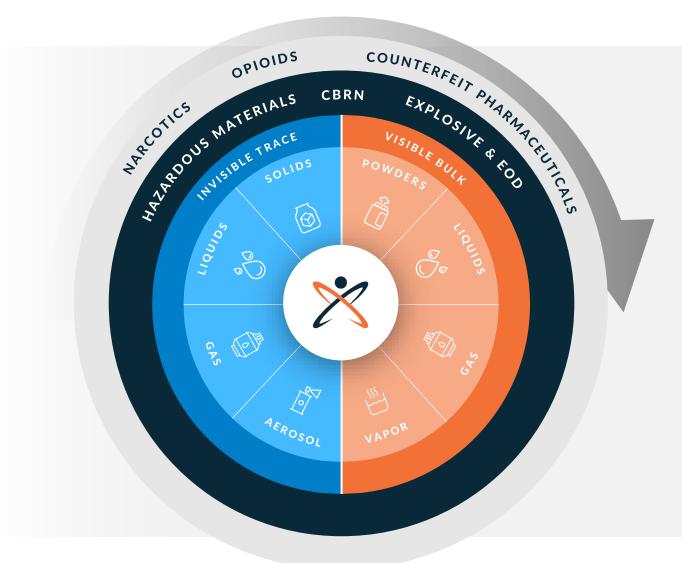
Academic

Access

Speed

Confidence

Key Applications Driving Sustainable Handhelds Growth



Exceptional coverage

100's of trace analytes, 1000's of gases, 20,000+ bulk compounds

Comprehensive toolkit

Detection to ID, from air, and aerosols, to surfaces, piles, and puddles

One touchpoint - 'ReachBack' 24/7

On-call forensics chemist to jointly assess FTIR & Mass Spec results

ENTERPRISE SCALE



Pilot Programs

16 accounts | 100+ units*



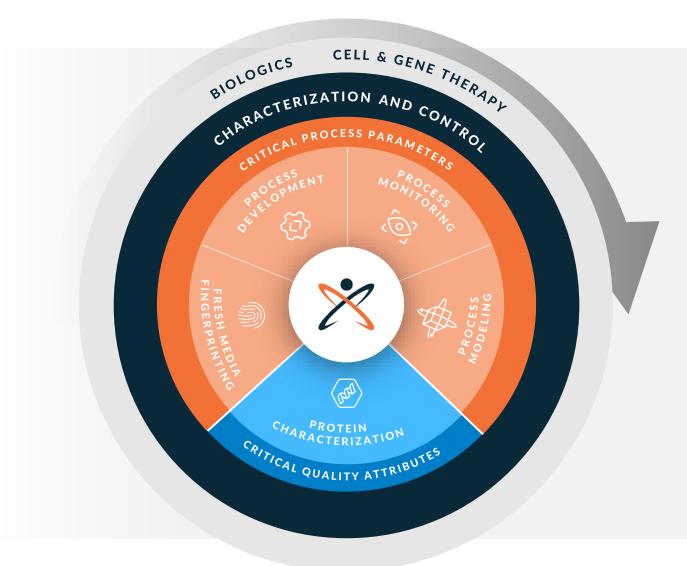
Enterprise Accounts

22 accounts | 1,000+ handhelds*(ONGOING POTENTIAL)

(* as of December 31, 2023)



Key Applications Driving Desktop Growth



Fast turnaround time

Reduce downtime from weeks/days to minutes with point-of-need analysis

Gain actionable insights

Real-time data to increase efficiency and improve product quality and yield

Lower cost of goods

Lower analysis costs, implementation costs and accelerate time to market

ENTERPRISE SCALE



Strategic Partnerships



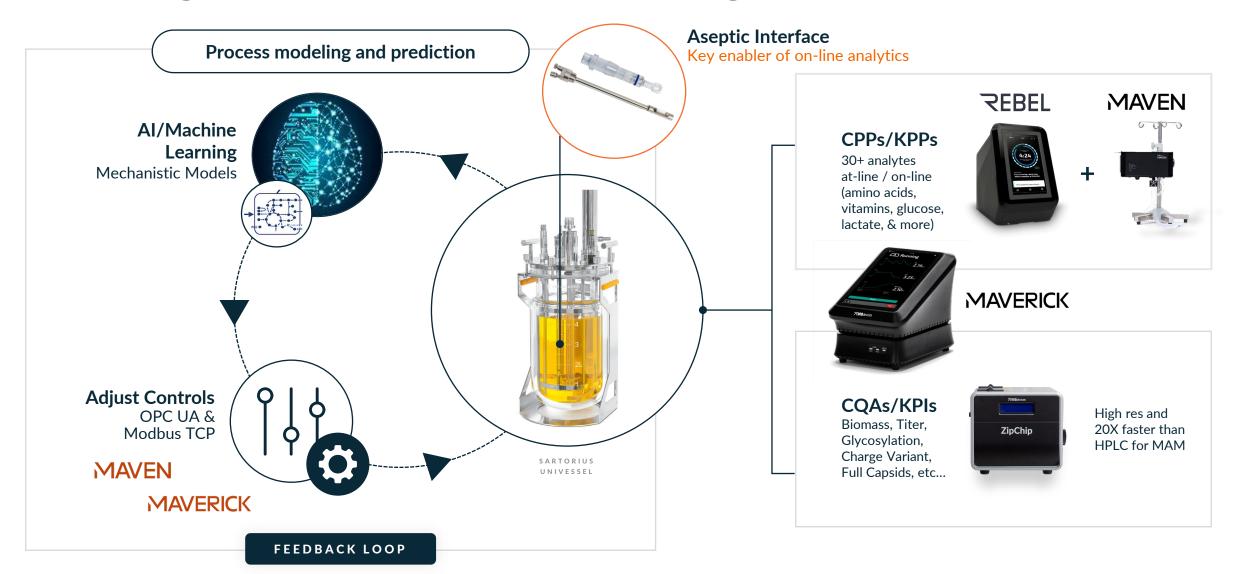




Initial devices in all 20 of the Top 20 Pharma companies*

(* Source: Fierce Pharma list by 2020 Revenues)

Enabling automation in bioprocessing



Financial Metrics

RECURRING REVENUE

33% FY 2023

39% YTD 2024

ANNUAL PULL THROUGH OPPORTUNITY

10% to 40%

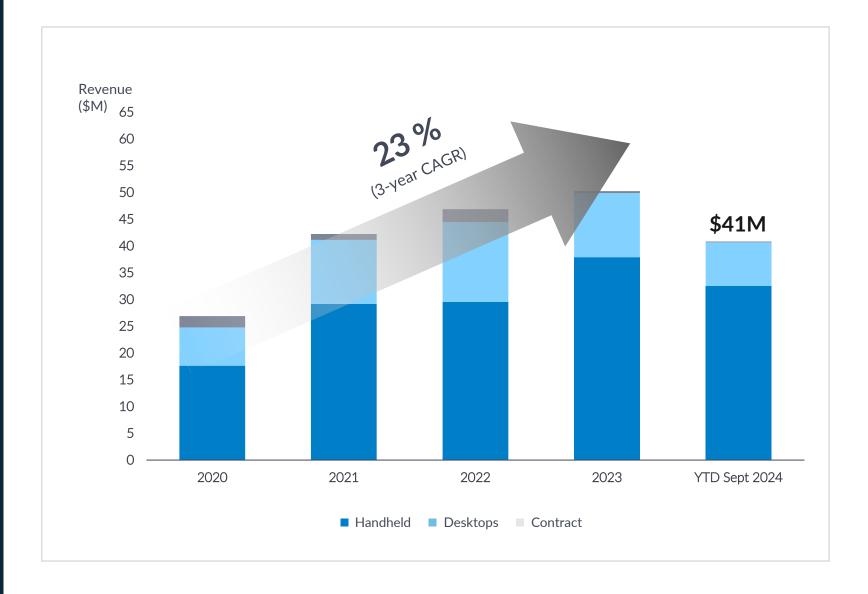
Forensics →

Bioprocessing

ADJUSTED GROSS MARGIN

52% FY 2023

56% YTD 2024



Financial Snapshot

	Full	9 months	
In \$M	2022	2023	2024
Product and Service	\$44.5	\$49.9	\$40.7
Product and Service Growth YoY	8%	12%	15%
License and Contract	\$2.4	\$0.4	\$0.1
Total Revenue	\$46.9	\$50.2	\$40.8
Growth YoY	11%	7%	14%
Gross Profit	\$26.0	\$25.3	\$20.8
Gross Margin %	56%	50%	51%
Adjusted Gross Margin %		52%	56%
Operating Expenses	\$61.2	\$68.0	\$58.8
Change in fair value of contingent consideration	\$0.2	\$0.1	\$(12.1)
Goodwill impairment			\$30.5
Loss from Operations	\$(35.4)	\$(42.8)	\$(56.5)
Adjusted EBITDA		\$(30.0)	\$(23.4)

	As of Dec	ember 31 st	As of Sept 30 th		
	2022	2023	2024		
Cash, Cash Equivalents and Marketable Securities	\$188	\$146	\$72		
Debt Outstanding	\$15	\$0	\$0		
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908 Devices **Market Catalysts**



Opioids Crisis & Counterfeit **Pharmaceuticals**

7 of 10 fentanyl-laced fake prescription pills contain a lethal dose



Demand for Cell-Based Products

5K+ treated with cell therapies growing to 30K+ by 2027



Rising Global Tensions

NATO Allies in Europe invest 2% of their combined 2024 GDP in defense spending, an increase of +35% from 2014



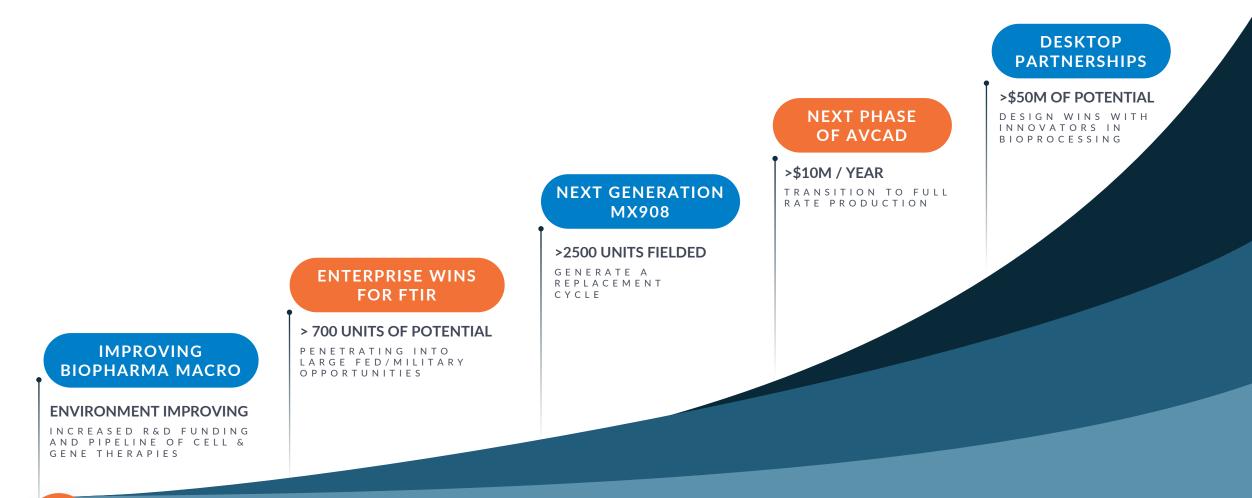
Drive to Bioprocessing 4.0

Command and control: analytics and predictive in-silco models

Strong Foundation with Breakout Potential



Clear Growth Drivers on the Horizon





Analysis at the speed of life

%908 devices



Reconciliation from Gross Profit (GAAP) to Adjusted Gross Profit (Non-GAAP) and Margin Percentage

	(in thousands)						
	2023				2024		
	March 31	June 30	Sept 30	Dec 31	March 31	June 30	Sept 30
Gross Profit (GAAP)	\$4,384	\$5,794	\$7,869	\$7,275	\$5,003	\$7,418	\$8,332
Intangible amortization	106	107	108	107	107	530	743
Acquisition and integration costs	-	-	-	-	-	-	-
Restructuring	-	-	-	-	-	-	-
Stock-based compensation	115	140	155	167	171	202	223
Adjusted Gross Profit (Non-GAAP)	\$4,605	\$6,041	\$8,132	\$7,549	\$5,281	\$8,150	\$9,298
Gross Margin Percentage (GAAP)	46%	48%	55%	51%	50%	53%	50%
Adjusted Gross Margin Percentage (Non-GAAP)	49%	50%	57%	53%	53%	58%	55%

THREE MONTHS ENDED

To supplement the Company's financial statements, which are presented on the basis of U.S. generally accepted accounting principles (GAAP), the following non-GAAP measures of financial performance are presented with detailed reconciliations to comparable GAAP financial results in the table above:

Adjusted Gross Profit is defined as gross profit excluding intangible amortization, acquisition and integration costs, restructuring charges (including the costs of severance), and non-cash expenses related to stock-based compensation.

Adjusted Gross Margin is defined as Adjusted Gross Profit expressed as a percentage of total revenue.

Reconciliation from Net Loss (GAAP) to Adjusted EBITDA (Non-GAAP)

	(in thousands)							
		2023			2024			
	March 31	June 30	Sept 30	Dec 31	March 31	June 30	Sept 30	
Net Loss (GAAP)	\$(12,532)	\$(9,346)	\$(7,093)	\$(7,428)	\$(10,917)	\$(12,548)	\$(29,295)	
Adjustments:								
Other income, net	(485)	(1,522)	(1,909)	(2,232)	(1,701)	(943)	(850)	
Benefit for income taxes	-	(71)	(87)	(53)	(70)	(69)	(72)	
Depreciation	370	368	348	380	418	500	510	
Intangible amortization	218	219	221	219	220	693	930	
Goodwill impairment	-	-	-	-	-	-	30,523	
Acquisition and integration cost	ts -	-	-	44	274	1,950	106	
Restructuring	524	-	-	-	-	-	171	
Stock-based compensation	2,166	2,578	2,704	2,339	2,643	3,096	3,199	
Contingent consideration	167	65	104	(229)	-	-	(12,141)	
Adjusted EBITDA (Non-GAAP)	\$(9,572)	\$(7,709)	\$(5,712)	\$(6,960)	\$(9,133)	\$(7,321)	\$(6,919)	

THREE MONTHS ENDED

To supplement the Company's financial statements, which are presented on the basis of U.S. generally accepted accounting principles (GAAP), the following non-GAAP measures of financial performance are presented with detailed reconciliations to comparable GAAP financial results in the table above:

Adjusted EBITDA is defined as net loss excluding other income, benefit for income taxes, depreciation, intangible amortization, acquisition and integration costs, restructuring charges (including the costs of severance), non-cash expenses related to stock-based compensation, and costs associated with contingent consideration related to the Company's acquisitions and for which the conditions for payment have not yet been achieved.