

# Investor Presentation October 2024



ENOVIX

# Safe Harbor Statement

## Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, including, without limitation, statements regarding our ability to build and scale our advanced silicon-anode lithium-ion battery; our production and commercialization timeline; our ability to meet milestones and deliver on our objectives and expectations; our ability to maintain a competitive advantage over other participants in the lithium-ion battery industry; estimates relating to various addressable markets; projected advantages and capabilities of our batteries, including our architecture-first approach, patented manufacturing processes and BrakeFlow Technology, the suitability of our cell architecture for electronic vehicles; our strategy and ability to scale our manufacturing; our ability to leverage our expanded global footprint to support our manufacturing and R&D activities; our projected scale-up timeline for battery production, sampling and smartphone launches; market opportunities and the expansion of our customer base, our estimated demand for greater energy density by smartphone OEMs, the suitability of our batteries to address this demand, and the impact of artificial intelligence on the foregoing; and our ability to meet the expectations of potential and existing customers.

For additional information on these risks and uncertainties and other potential factors that could affect our business and financial results or cause actual results to differ from the results predicted, please refer to our filings with the Securities and Exchange Commission (the “SEC”), including our Form 10-K, Forms 10-Q and other reports and filings. Any forward-looking statements made in this presentation are based on information available to us as of the date hereof and subsequent events may cause these expectations to change. We assume no duty to update these forward-looking statements, where as a result of new information, future events or otherwise.

## Non-GAAP Financial Measures

This presentation contains certain adjusted financial measures that have not been prepared in accordance with generally accepted accounting principles in the United States (“GAAP”), including EBITDA, Adjusted EBITDA and Free Cash Flow. Reconciliations of all non-GAAP financial measure results to the most directly comparable GAAP measures are included in the Appendix of this presentation. Enovix believes these non-GAAP financial measures provide useful information to management and investors regarding certain financial and business trends relating to Enovix’s financial condition and results of operations. Other companies may calculate similar non-GAAP measures differently. Non-GAAP financial measures have limitations, including that they exclude certain expenses that are required under GAAP, which adjustments reflect the exercise of judgment by management. Management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. A reconciliation of fourth quarter projected non-GAAP financial measures are not included in the Appendix (adjusted EBITDA and non-GAAP EPS) because Enovix is unable to predict with reasonable certainty the amount or timing of non-GAAP adjustments used to calculate these projected non-GAAP financial measures without unreasonable effort.

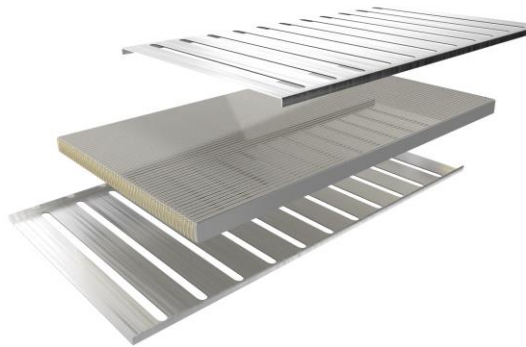


# An Advanced Silicon Battery Company

## Innovative Product Architecture

Patented design and manufacturing process for 100% Active Silicon Anode

Step-Change Increase in Battery Capacity Paired with Cycle Life and Charge Rate Requirements



## Established Manufacturing Capability

Patented Laser Patterning and Electrode Stacking Processes developed at Fab1 in Silicon Valley

Fab2 in Malaysia opened in 2024 with Agility Line, first high-volume line, and capacity for 3 additional high volume lines



## Customers in Mobile, IoT and EV Markets

Contracts with OEM leaders in Smartphones, IoT and EVs. Mass production with multiple customers scheduled in late 2025.

Existing revenues from strategic acquisition of electrode coating and battery manufacturer Routejade.



# Smartphone Battery Leadership Opens \$12B+ Opportunity

## Top Smartphone OEMs by 2023 Units Shipped (1.2B Total)<sup>1</sup>



**Top 8** represent 1B units (80%+)<sup>1</sup>

**~\$9.5B**  
of \$12B+ Lithium-Ion  
Smartphone Battery TAM<sup>2</sup>

**280+**  
Smartphone models  
(Avg. ~3.5M units per model)<sup>3</sup>

**6 of top 8**

to receive samples  
of Enovix EX-1M  
smartphone battery

**\$7B+**  
of Smartphone Battery  
TAM represented<sup>2</sup>

# Winning in Smartphones Opens Up Incremental \$12B TAM

## IoT

'26 Battery TAM: \$8B<sup>1</sup>



## Computing

'26 Battery TAM: \$4B<sup>2</sup>



1 Company estimates as of January 2023; IDTechEx Forecast Wearable Technology 2021-2031; IDC Worldwide AR/VR Headset Forecast 2022Q3; Avicenne Energy Battery Market for Video Games 2017-2030; Statista Number of IoT Connected Devices Worldwide from 2019-2030; Statista Consumption of Power Tools Worldwide by End User 2015-2027; Avicenne Energy Battery Market for Household Devices 2017-2030  
2 Company estimates as of January 2023; IDC Personal Computing Devices Market Share Dec 2022; Statista Worldwide Tablet shipment from 2<sup>nd</sup> quarter 2010 to 3<sup>rd</sup> quarter 2022

# Enovix Cell Architecture Well-Suited to EVs

Thermal Advantages Enable Fast Charge; Cycle Life and Calendar Life Demonstrated

## Advantaged vs. Conventional Cells<sup>1</sup>

~10x Improvement in Cell Internal Temperature Gradient

0-80% Charge in 5.2 Minutes Demonstrated

1,500 Cycles Reached with 88% Capacity Retained

Projected 10+ Year Calendar Life based on High Temp Testing

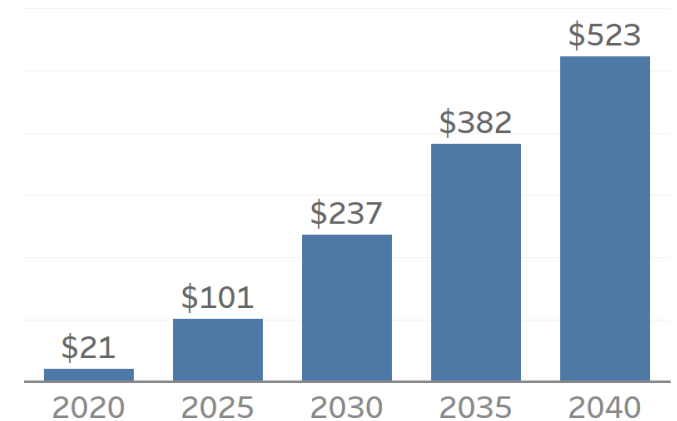
## Pursuing Industry Partner Strategy

Actively Working with Industry Leading OEMs – Focus on JV/Licensing. Two deals signed in 2024.



## \$523B EV Battery TAM by 2040<sup>2</sup>

Projected Global EV Battery TAM (\$B)

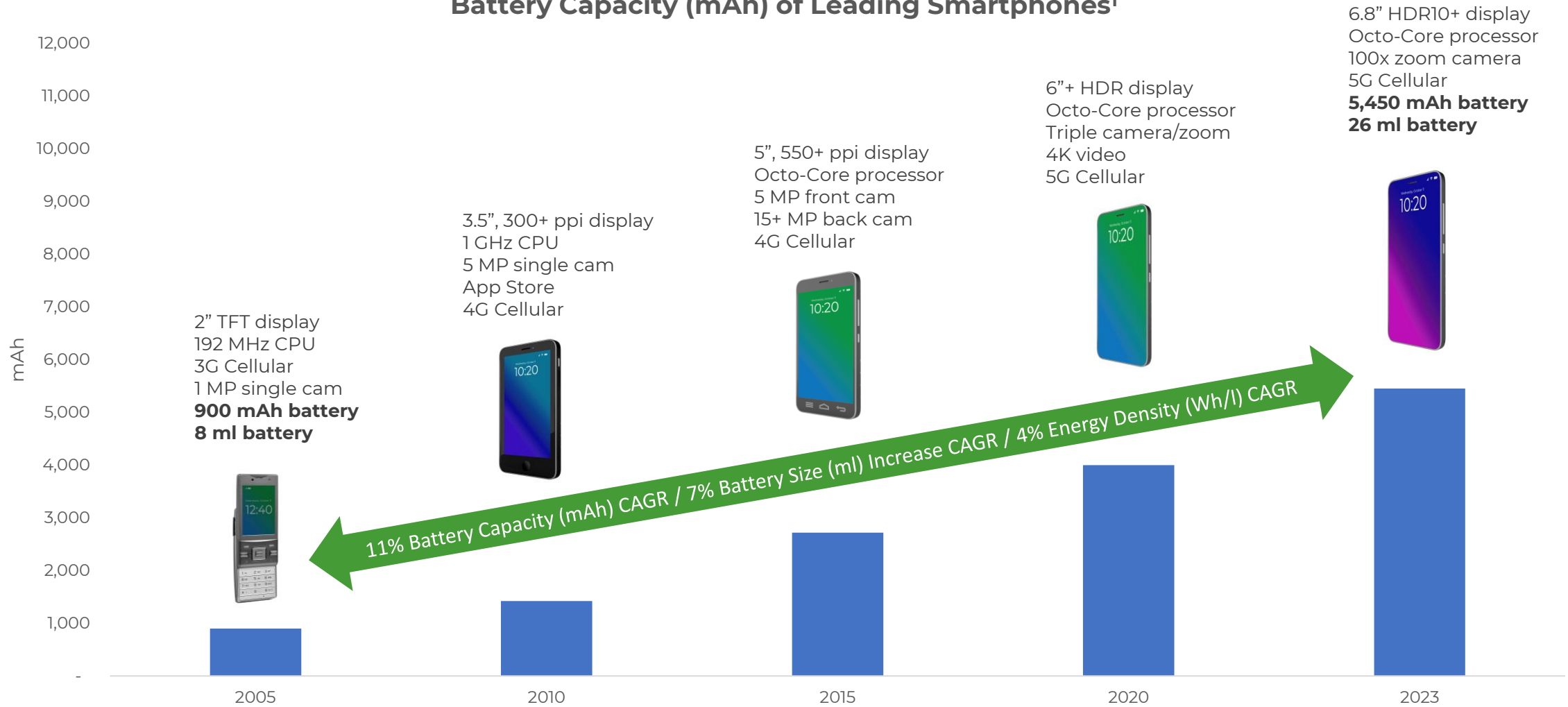


<sup>1</sup>Company estimates based on internal test data shown in Appendix slides 25-27

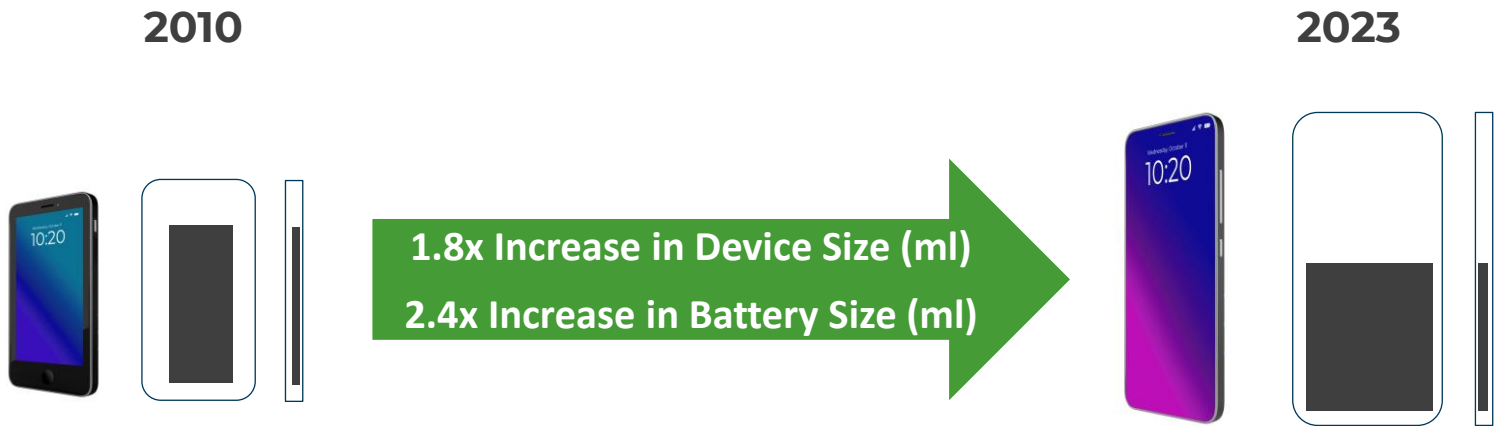
<sup>2</sup>The New Oil: Investment Implications of the Global Battery Economy - Morgan Stanley Research, Nov. 15, 2021

# Smartphone OEMs Have Increased Battery Size to Keep Up

## Battery Capacity (mAh) of Leading Smartphones<sup>1</sup>



# Increasing Battery Size is Limited As Device Size Maxes Out<sup>1</sup>



## Battery Volume as % of X, Y-Dimensions

40%

43%

## Battery Volume as % of Z-Dimension

43%

57%

## Battery Volume as % of Total Smartphone Volume

17%

23%

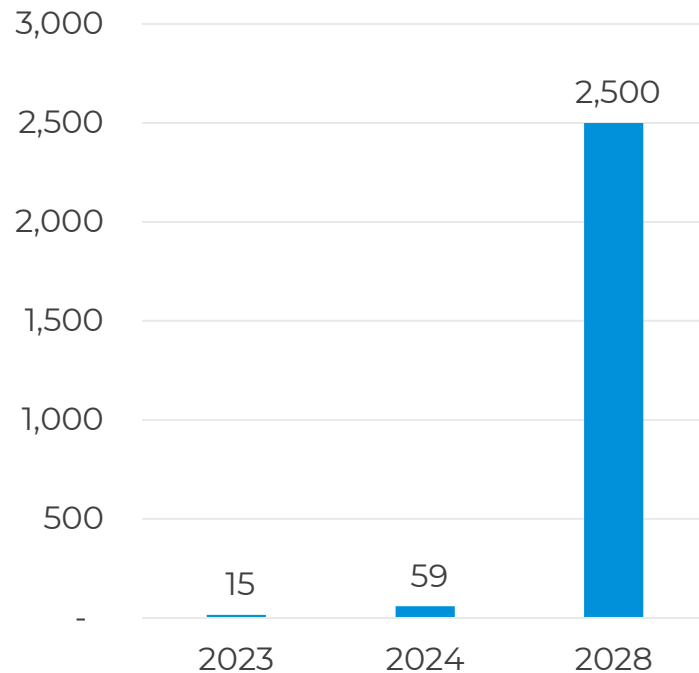
<sup>1</sup> 2010: iPhone; 2023: Honor Magic 5 Pro



# Growth of AI Apps Threatens All-Day Smartphone Battery Life<sup>1</sup>

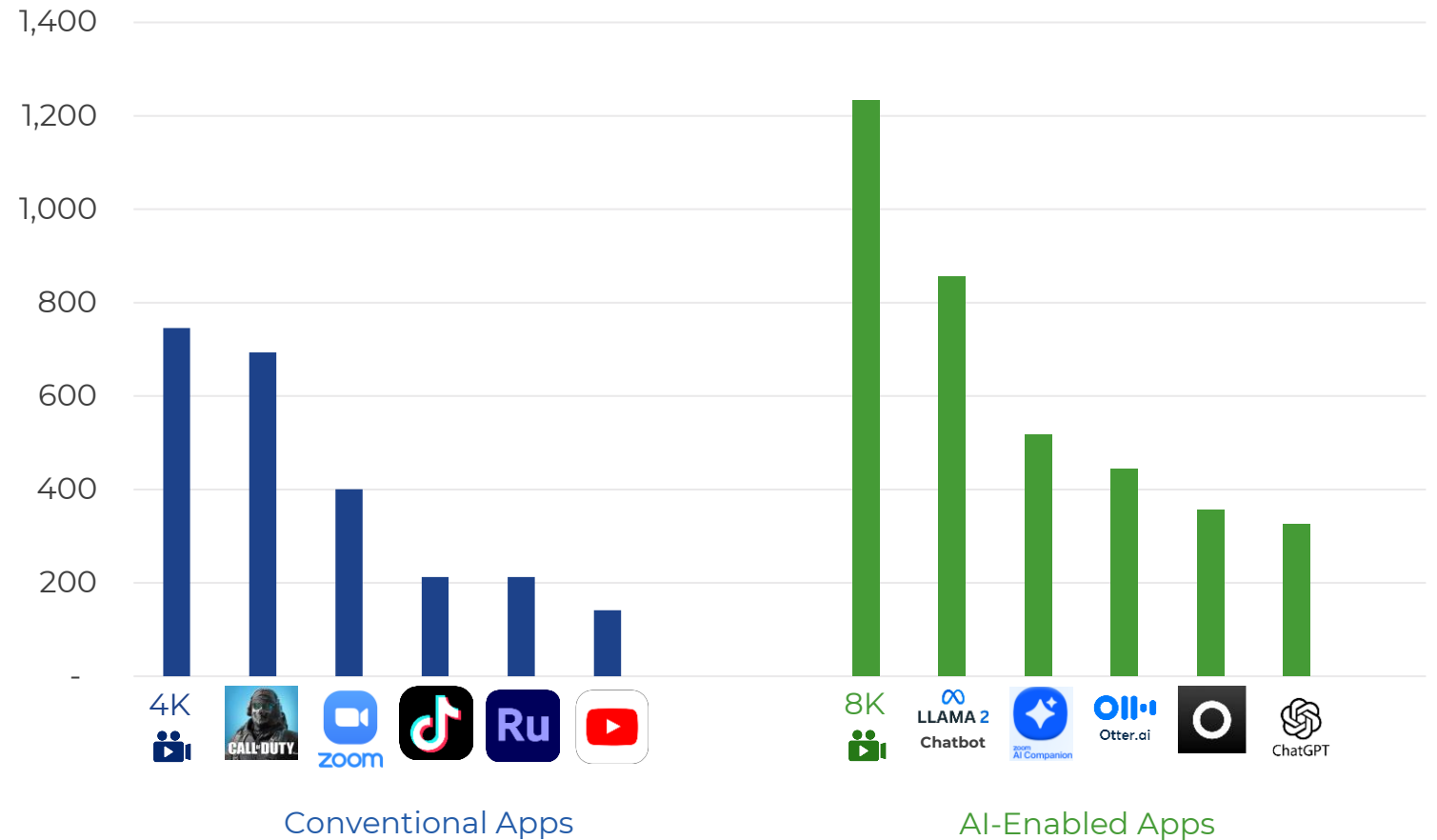
## 150x+ Growth for AI...

Global GenAI Output Forecast:  
Video/Image Frames (Billions)



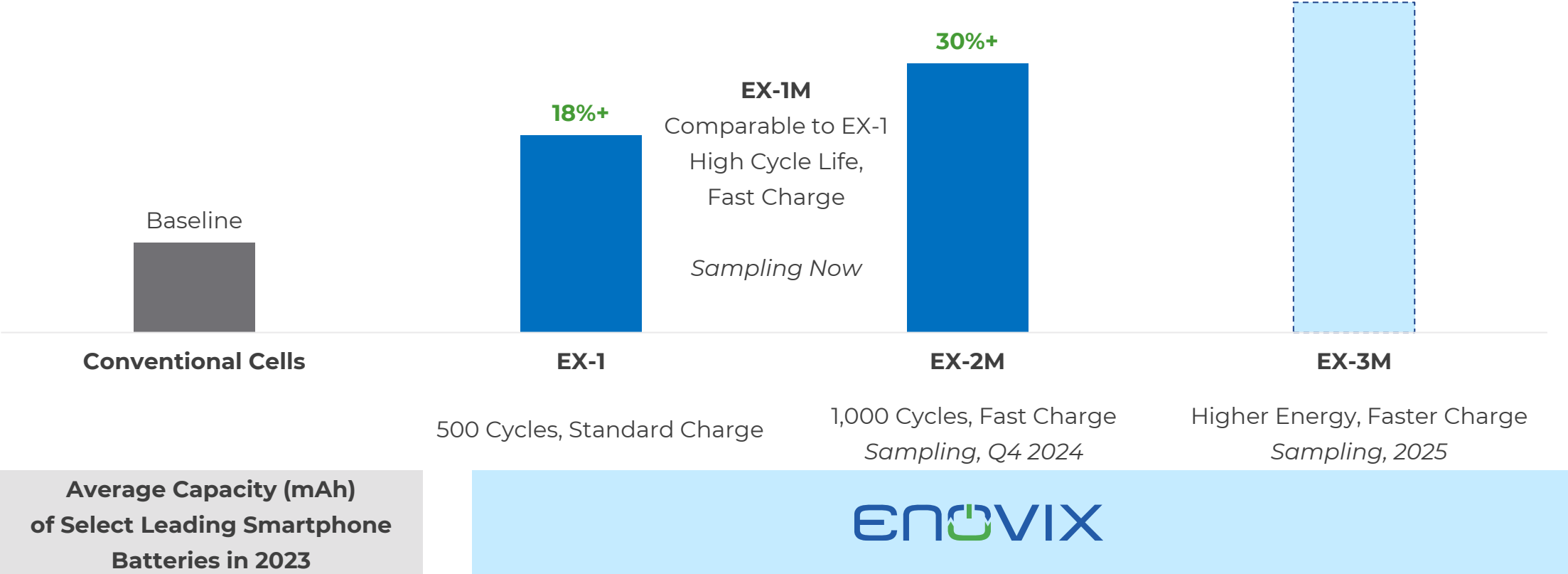
## ...AI-Based Apps Consume Much More Power

Battery Capacity Used Per Hour (mAh)



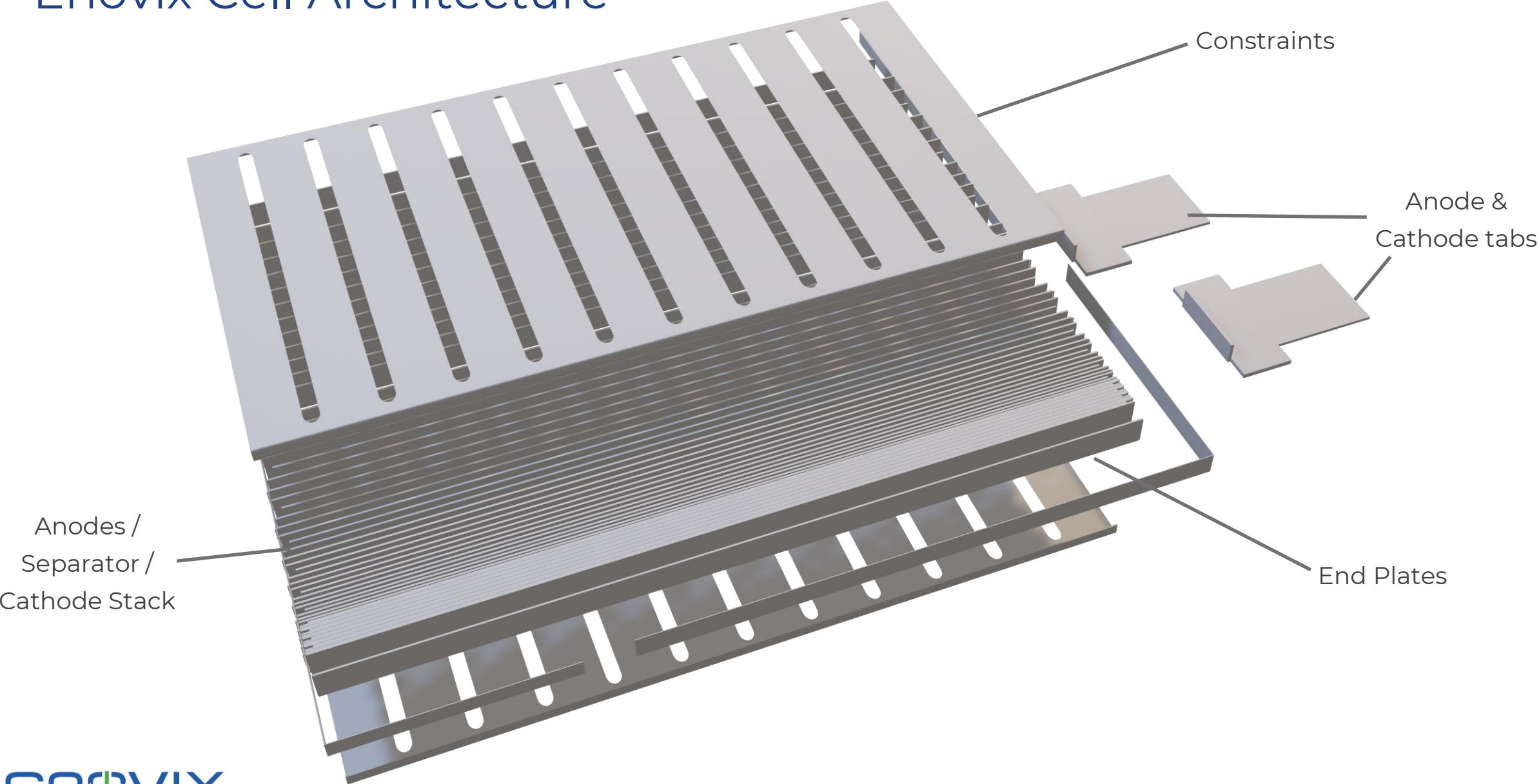
# Enovix Offers Multi-Generational Jump in Battery Performance

## Enovix Smartphone Battery Roadmap Capacity Advantage Over Leading 2023 Smartphone Batteries<sup>1</sup>



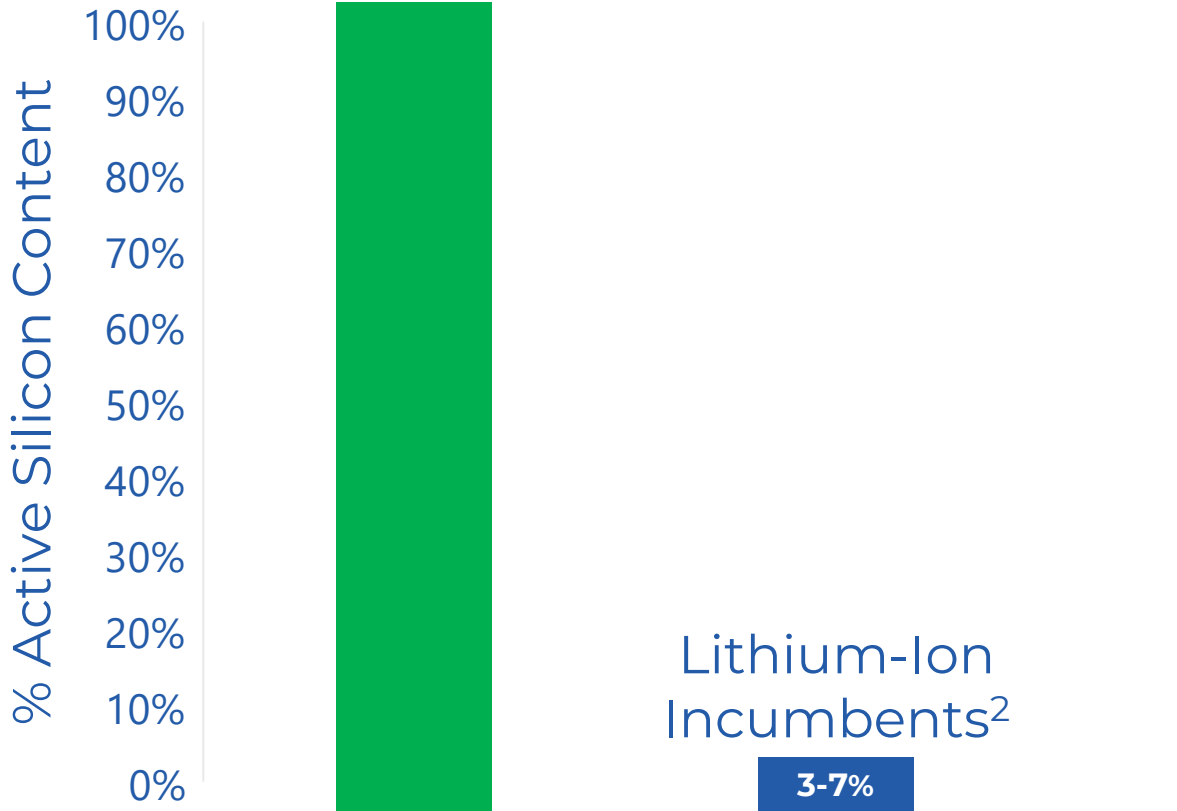
<sup>1</sup> Methodology: Measured battery capacities and battery cell dimensions for flagship models of nine leading smartphone OEMs (Apple, Samsung, Xiaomi, Vivo, Oppo, Honor, Huawei, Lenovo, and Nokia) adjusted to estimated 0% state-of-charge; Enovix capacities adjusted to same size smartphone battery cell sizes for equivalent comparison at 0% state-of-charge.

# Enovix Cell Architecture



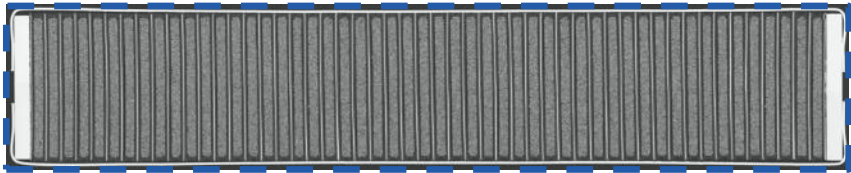
# Maximizing Silicon to Drive High Energy Density

Silicon Can Theoretically Store Over 2x the Lithium in the Anode than Graphite<sup>1</sup>

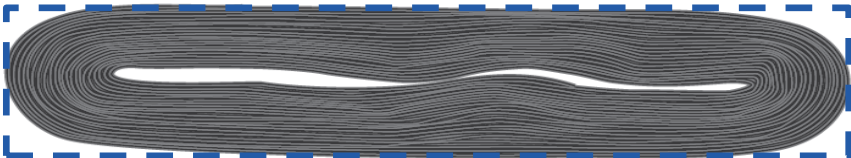


Fully Replacing Graphite with Higher-Performing Silicon Requires an Architecture Change

Enovix 3D Architecture + Integrated Constraint



Conventional Wound Lithium-Ion Cell



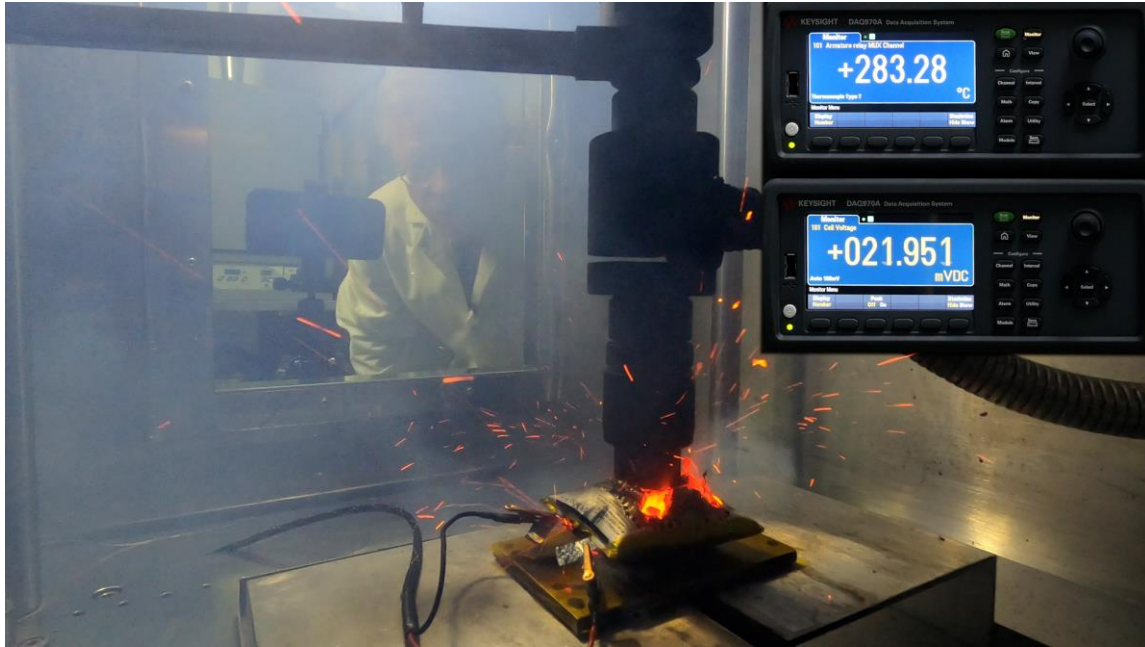
<sup>1</sup> Silicon anode material capacity: 1,800 mAh/cc (de-rated from theoretical capacity of 2194 mAh/cc for Lithium trapping losses). Graphite anode material capacity: 800 mAh/cc (nominal capacity between host capacity of 841 mAh/cc and lithiated capacity of 719 mAh/cc)

<sup>2</sup> LG Chem and Panasonic; from UBS Global Research, May 2021

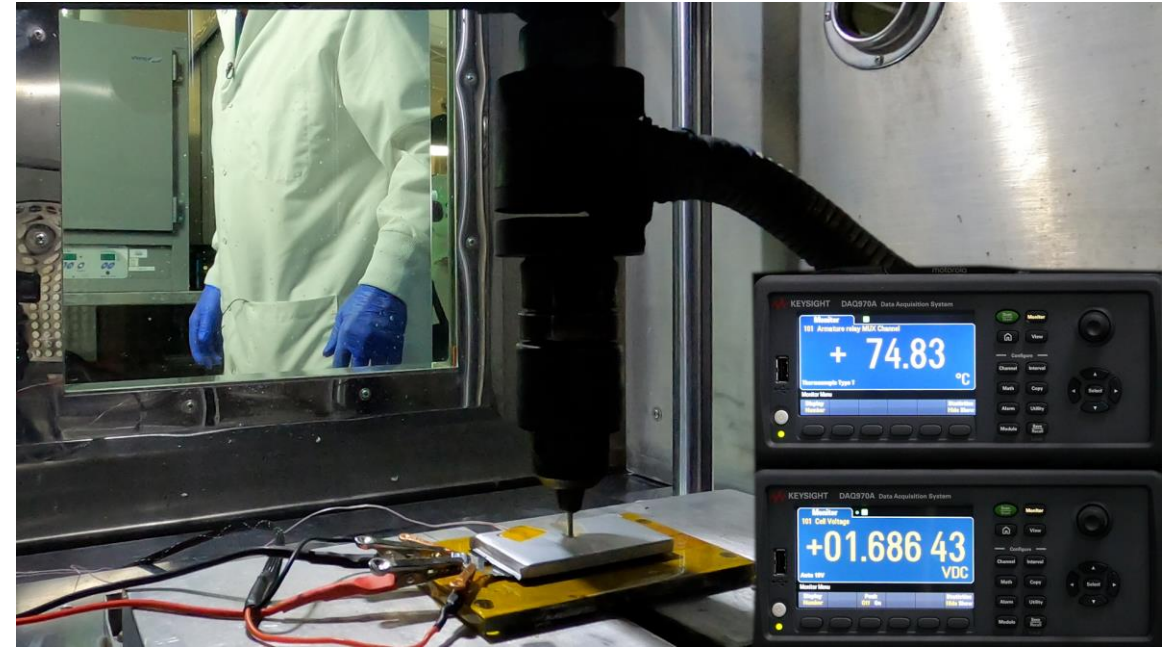


# Our Innovative BrakeFlow™ Technology

Off-the-shelf Cell Fire vs. BrakeFlow™



Off-the-shelf cell phone battery at 0:04 min  
 $T = 283^{\circ}\text{C}$  & rising

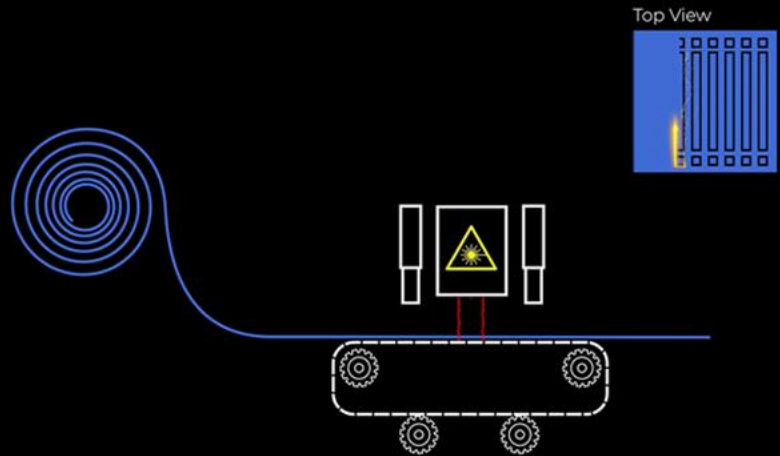


Enovix BrakeFlow Battery at 4:00 min  
 $T(\text{max}) = 74.8^{\circ}\text{C}$

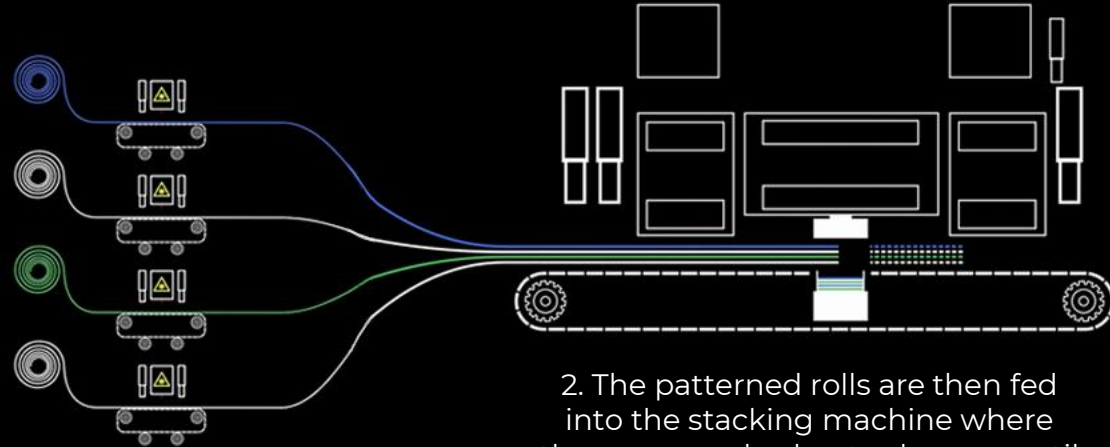
<https://vimeo.com/742273681> (full video)



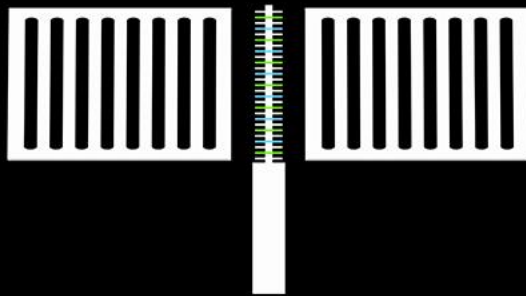
# Enovix Manufacturing Process



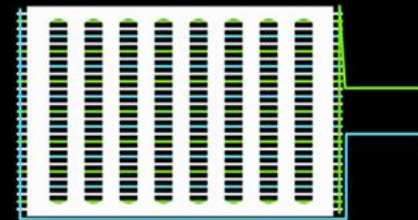
1. Rolls of anode, cathode and separator are precisely laser patterned



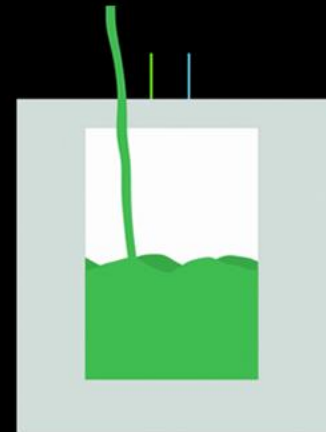
2. The patterned rolls are then fed into the stacking machine where they are punched onto skewers until they equal the width of the cell



3. The constraint is applied to the stack



4. Busbars are inserted and formed into tabs

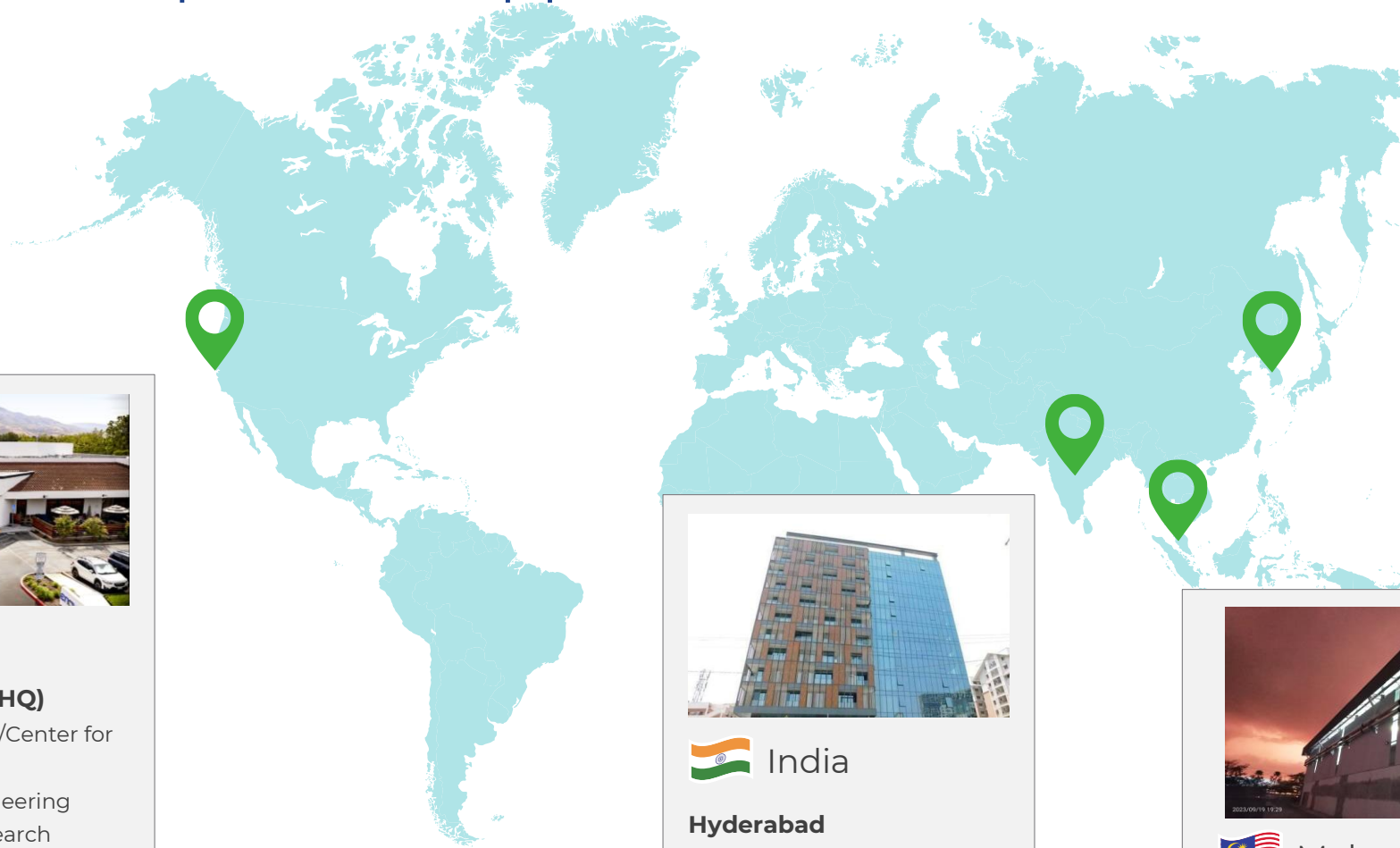


5. The cell is pouched and filled with electrolyte



6. The cell is finished and boxed for shipping to customers

# Global Footprint to Support World-Class Manufacturing and R&D



USA

## Silicon Valley (HQ)

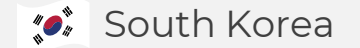
- ✓ Corporate HQ/Center for Innovation
- ✓ Process Engineering
- ✓ Materials Research
- ✓ Automotive R&D



India

## Hyderabad

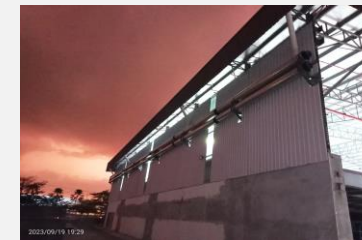
- ✓ R&D
- ✓ AI/ML Modeling to Support Materials Research



South Korea

## Nonsan City

- ✓ Electrode Coating and Battery Production
- ✓ Two factories
- ✓ Four battery production lines and two coating lines

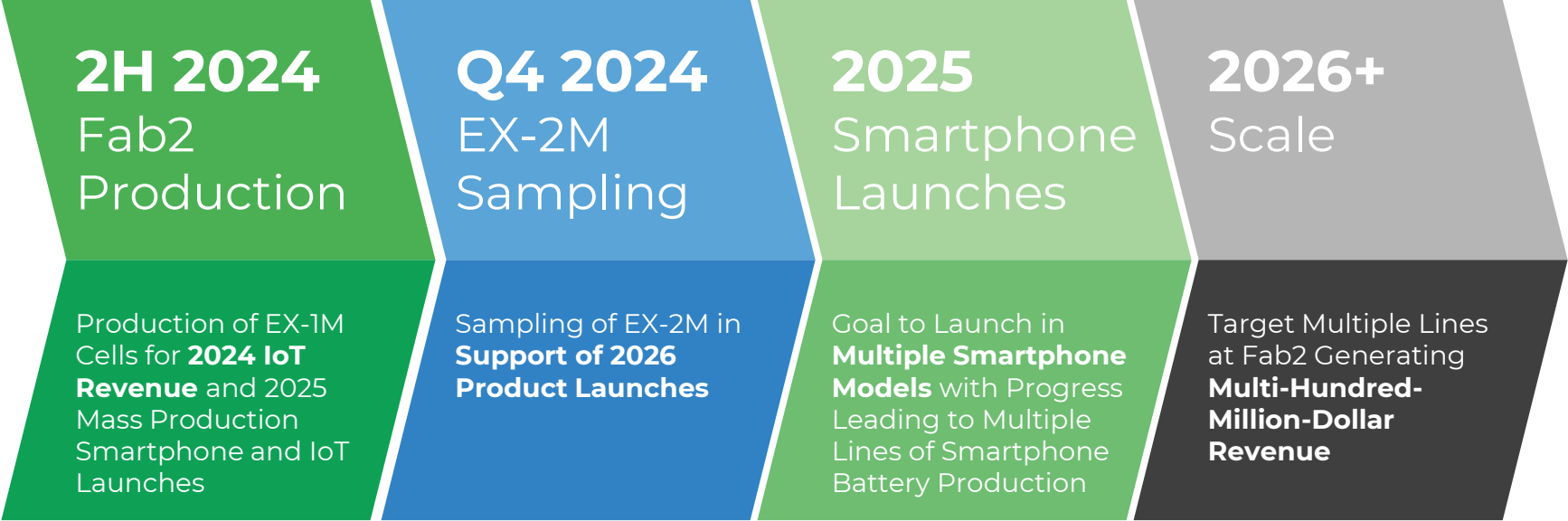


Malaysia

## Penang (Fab2)

- ✓ High-Volume Manufacturing.
- ✓ Space for Four Gen2 Production Lines
- ✓ Agility Line for Customer Qual
- ✓ R&D and Process Engineering

# Projected Scale-Up Timeline





# Target Smartphone Production Line Unit Economics<sup>1</sup>

CapEx Per Line	<b>\$60M</b>	<b><u>Key Drivers</u></b> <ul style="list-style-type: none"><li>• Unmatched Energy Density Enabling AI Applications</li><li>• Superior Product Roadmap Given Architecture Advantage</li><li>• Continuous Improvement Driving Lower CapEx per Battery<ul style="list-style-type: none"><li>• Scale Advantages</li></ul></li></ul>
Throughput	<b>1,650 Units Per Hour</b>	
Revenue Per Line	<b>~\$150M</b>	
Cash Gross Margin		
<b>50%+</b>		
Estimated Payback Period		
<b>&lt;1 year</b>		

# Leadership Team



**Dr. Raj Talluri**  
President & CEO

**Experience**

Micron SVP  
Qualcomm SVP  
Texas Instruments GM

**Education**

PhD, Electrical Eng  
University of Texas



**Ajay Marathe**  
COO

**Experience**

Western Digital SVP  
Lumileds COO  
AMD CVP

**Education**

MS, Industrial  
Eng/Ops Research  
Texas Tech University



**Farhan Ahmad**  
CFO

**Experience**

Micron VP  
Credit Suisse  
Applied Materials

**Education**

Bachelor of  
Technology, Chemical  
Engineering, IIT

MBA, UC Berkeley



**Arthi Chakravarthy**  
CLO

**Experience**

Lightning eMotors, GC  
Micron  
Deputy GC

**Education**

JD, Stanford Law  
(Stanford Law Review)  
BA, Stanford



**Samira Naraghi**  
VP – Product Management

**Experience**

Meta  
AWS  
Qualcomm  
IDT

**Education**

MS, Electrical Eng  
(analog IC design  
emphasis) and BS,  
Electrical Eng,  
University of Toronto



**Dr. Jon Doan**  
SVP – R&D

**Experience**

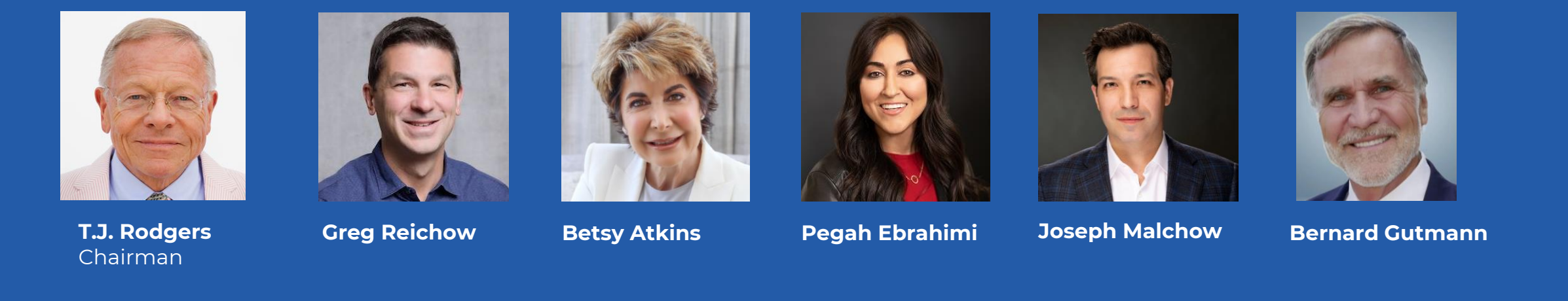
Reel Solar  
Texas Instruments

**Education**

Ph. D and MS,  
Materials Science and  
Engineering, Stanford

BS, Physics, MIT

# Independent Directors



**T.J. Rodgers**  
Chairman

**Greg Reichow**

**Betsy Atkins**

**Pegah Ebrahimi**

**Joseph Malchow**

**Bernard Gutmann**

Founder & 34-yr CEO  
Cypress Semi

General partner of  
Eclipse Ventures.

CEO: Baja  
Corporation  
SunPower director  
at IPO

COO Cisco  
Collaboration at  
Cisco Systems Inc.

Founding Partner,  
HNVR Technology  
Investment  
Management

ON Semi CFO

Chairman of  
SunPower IPO  
Enphase Director in  
turnaround

VP-Production at  
Tesla; Ran solar  
autoline fab at  
SunPower

Board Member,  
Wynn Resorts,  
SolarEdge, SL  
Green Realty;  
former Volvo  
board member

COO Morgan  
Stanley's Global  
Technology  
Banking

Board Member,  
Enphase Energy,  
National Civic Arts  
Society

37-year career at  
ON and  
predecessor  
companies  
(Motorola, SCI)

Dartmouth: Physics &  
Chemistry  
Stanford: MSEE,  
PhDEE

Fab Quality  
Director at  
Cypress Semi

MIT: Economics &  
Mathematics

Dartmouth: A.B.  
Stanford: J.D.

Worcester  
Polytechnic  
Institute:  
Management  
Engineering

Joined Board 2012

Joined Board 2020

Joined Board 2021

Joined Board 2021

Joined Board 2023

Joined Board 2023

The image features three Enovix 3D Silicon Lithium-ion cells arranged diagonally on a blue background. The cells are white with green and blue accents. The top-left cell is in sharp focus, showing the Enovix logo, '3D Silicon™ Lithium-ion Cell', and polarity symbols (+ and -). The other two cells are blurred in the background. A horizontal blue band with the word 'Appendix' in white text is overlaid across the middle of the image.

# Appendix



# Financials

**ENOVIX CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
*(In thousands, except share and per share amounts)*  
*(Unaudited)*

	Quarters Ended		Fiscal Years-to-Date Ended	
	September 29, 2024	October 1, 2023	September 29, 2024	October 1, 2023
Revenue	\$ 4,317	\$ 200	\$ 13,357	\$ 263
Cost of revenue	4,959	16,809	16,454	43,292
Gross margin	(642)	(16,609)	(3,097)	(43,029)
Operating expenses:				
Research and development	24,220	13,508	102,073	53,810
Selling, general and administrative	20,744	17,245	61,176	61,207
Impairment of equipment	—	—	—	4,411
Restructuring cost	3,661	3,021	41,807	3,021
Total operating expenses	48,625	33,774	205,056	122,449
Loss from operations	(49,267)	(50,383)	(208,153)	(165,478)
Other income (expense):				
Change in fair value of common stock warrants	29,899	31,320	17,359	4,140
Interest income	2,859	4,326	9,745	9,942
Interest expense	(1,718)	(1,557)	(5,068)	(2,827)
Other income (loss), net	(2,217)	109	(1,509)	129
Total other expense, net	28,823	34,198	20,527	11,384
Loss before income tax benefit	(20,444)	(16,185)	(187,626)	(154,094)
Income tax expense (benefit)	2,194	—	(2,544)	—
Net loss	(22,638)	(16,185)	(185,082)	(154,094)
Net loss attributable to non-controlling interests	(102)	—	(306)	—
Net loss attributable to Enovix	\$ (22,536)	\$ (16,185)	\$ (184,776)	\$ (154,094)
Net loss per share attributable to Enovix shareholders, basic	\$ (0.13)	\$ (0.10)	\$ (1.07)	\$ (0.98)
Weighted average number of common shares outstanding, basic	176,680,578	159,829,716	172,393,869	157,559,138
Net loss per share attributable to Enovix shareholders, diluted	\$ (0.30)	\$ (0.29)	\$ (1.07)	\$ (1.00)
Weighted average number of common shares outstanding, diluted	176,872,382	161,371,417	172,393,869	158,260,393

# Financials

## GAAP TO NON-GAAP RECONCILIATION

(In thousands, except share and per share amounts)

(Unaudited)

Below is a reconciliation of net income (loss) on a GAAP basis to the Non-GAAP EBITDA and Adjusted EBITDA financial measures for the periods presented below:

	Quarters Ended		Fiscal Years-to-Date Ended	
	September 29, 2024	October 1, 2023	September 29, 2024	October 1, 2023
Net loss attributable to Enovix	\$ (22,536)	\$ (16,185)	\$ (184,776)	\$ (154,094)
Interest expense	1,718	1,557	5,068	2,827
Income tax expense (benefit)	2,194	—	(2,544)	—
Depreciation and amortization	6,500	2,900	37,417	10,000
EBITDA	(12,124)	(11,728)	(144,835)	(141,267)
Stock-based compensation expense <sup>(1)</sup>	16,722	13,274	47,414	57,473
Change in fair value of common stock warrants	(29,899)	(31,320)	(17,359)	(4,140)
Inventory step-up	—	—	1,907	—
Impairment of equipment	—	—	—	4,411
Restructuring cost <sup>(1)</sup>	3,661	3,021	41,807	3,021
Acquisition cost	—	1,115	—	1,115
Adjusted EBITDA	\$ (21,640)	\$ (25,638)	\$ (71,066)	\$ (79,387)

<sup>(1)</sup> \$0.1 million and \$1.2 million of stock-based compensation expense are included in the restructuring cost line of the table above for the quarter and fiscal year-to-date ended September 29, 2024, respectively. \$0.4 million of stock-based compensation expense is included in the restructuring cost line of the table above for the quarter and fiscal year-to-date ended October 1, 2023.

# Financials

## GAAP TO NON-GAAP RECONCILIATION

*(In thousands, except share and per share amounts)*

*(Unaudited)*

Below is a reconciliation of Net cash used in operating activities to the Free Cash Flow financial measures for the periods presented below (in thousands):

	Fiscal Years-to-Date Ended	
	September 29, 2024	October 1, 2023
Net cash used in operating activities	\$ (92,675)	\$ (77,408)
Capital expenditures	(59,830)	(32,979)
Free Cash Flow	<u>\$ (152,505)</u>	<u>\$ (110,387)</u>

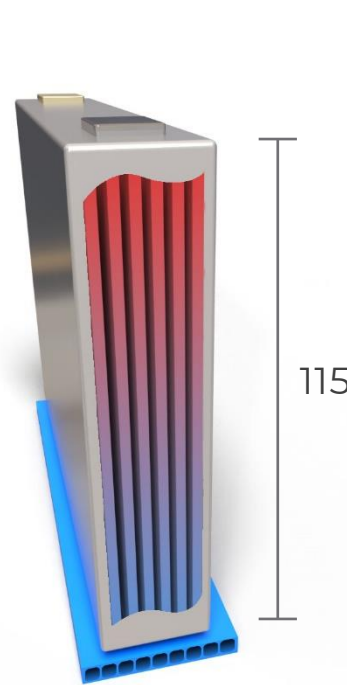
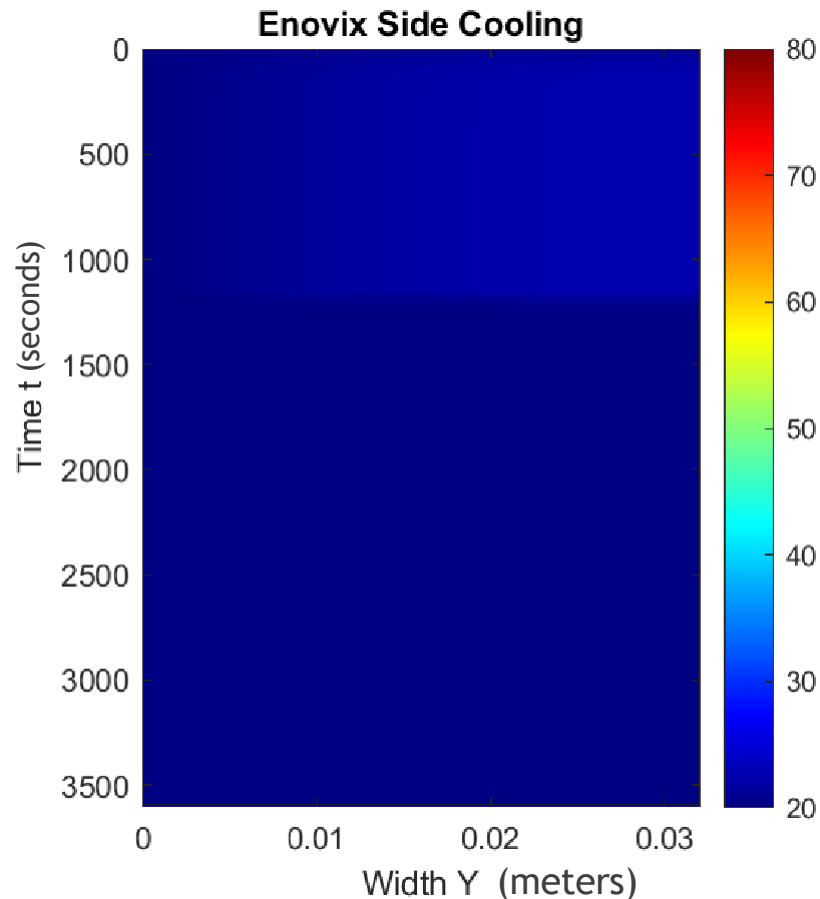
<sup>(1)</sup> We define "Free Cash Flow" as (i) Net cash from operating activities less (ii) capital expenditures, net of proceeds from disposals of property and equipment, all of which are derived from our condensed consolidated statements of cash flow. The presentation of non-GAAP Free Cash Flow is not intended as an alternative measure of cash flows from operations, as determined in accordance with GAAP. We believe that this financial measure is useful to investors because it provides investors to view our performance using the same tool that we use to gauge our progress in achieving our goals and it is an indication of cash flow that may be available to fund investments in future growth initiatives.

# EV: Reoriented Electrodes Delivers Excellent Thermal Performance

33X Higher\* thermal conductivity to large face of prismatic cell

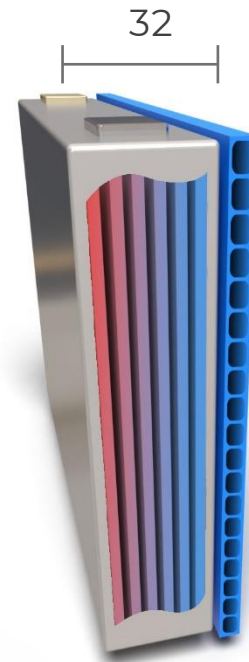
## 2.5C Fast Charging Temperature Profile

Cell Dimensions: 173 x 115 x 32 mm



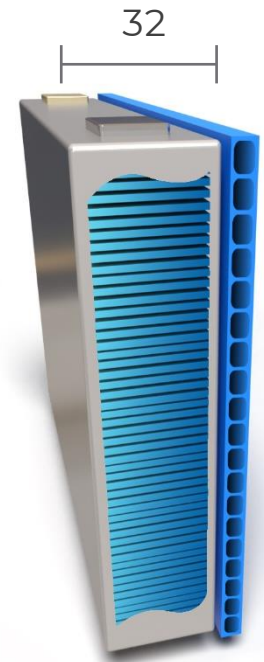
Conventional Stack Cell Bottom-Cooled

$$\Delta T_{\max} = 31.9^{\circ}\text{C}$$



Conventional Stack Cell Side Cooled

$$\Delta T_{\max} = 53.8^{\circ}\text{C}$$

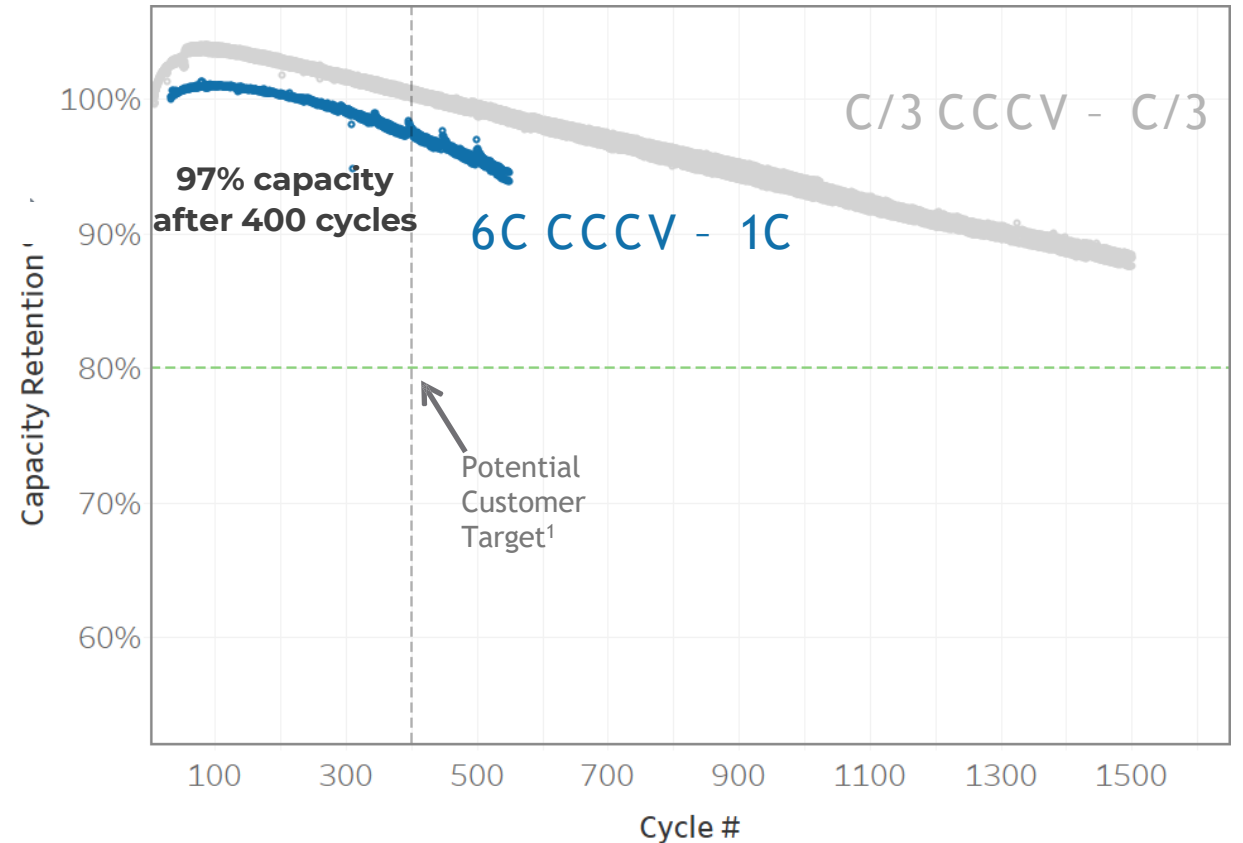
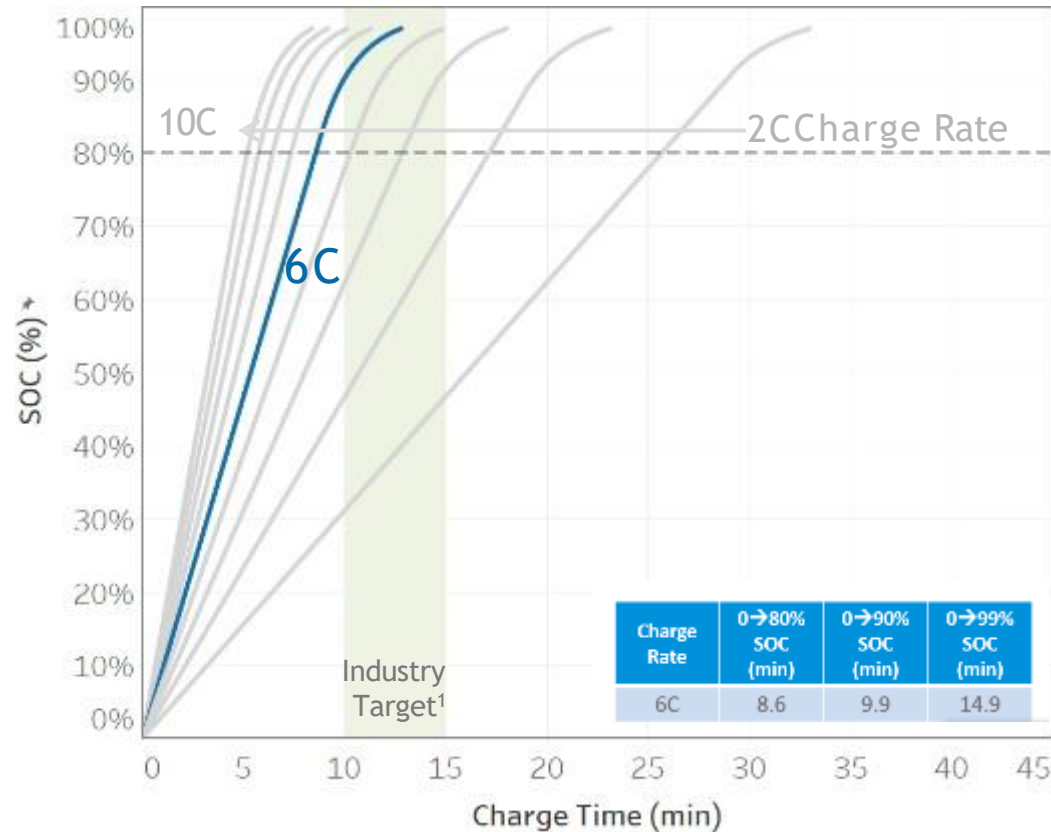


Enovix Stack Side Cooled

$$\Delta T_{\max} = 2.8^{\circ}\text{C}$$

# EV: Architecture & Chemistry for Fast Charge

0.27 Ah EV test cells achieved 0-80% state-of-charge in 5.2 minutes



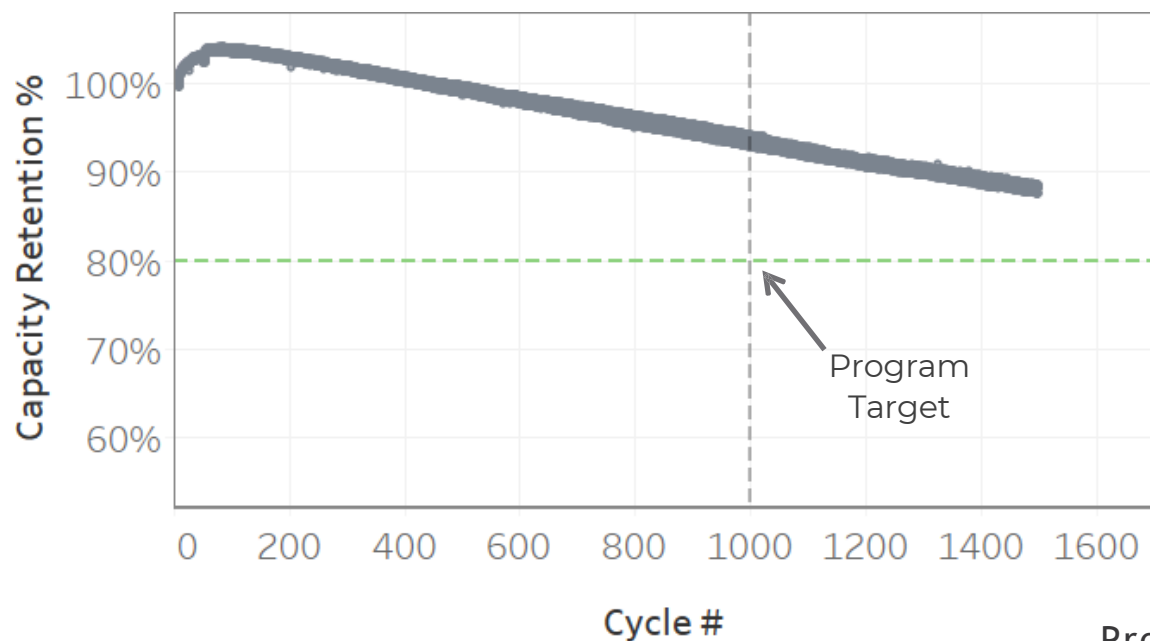
**NMC-622 CELL DATA**  
 267 mAh (29 mm x 17 mm x 3.4 mm)  
 541 Wh/l packaged energy density (889 Wh/l core)  
 695 Wh/l modeled packaged energy density for 55Ah cell  
 4.2 – 2.5V Cell Voltage @ 30 deg. C  
 6C CCCV Charge – 1C Discharge with periodic multi-rate diagnostic discharge steps



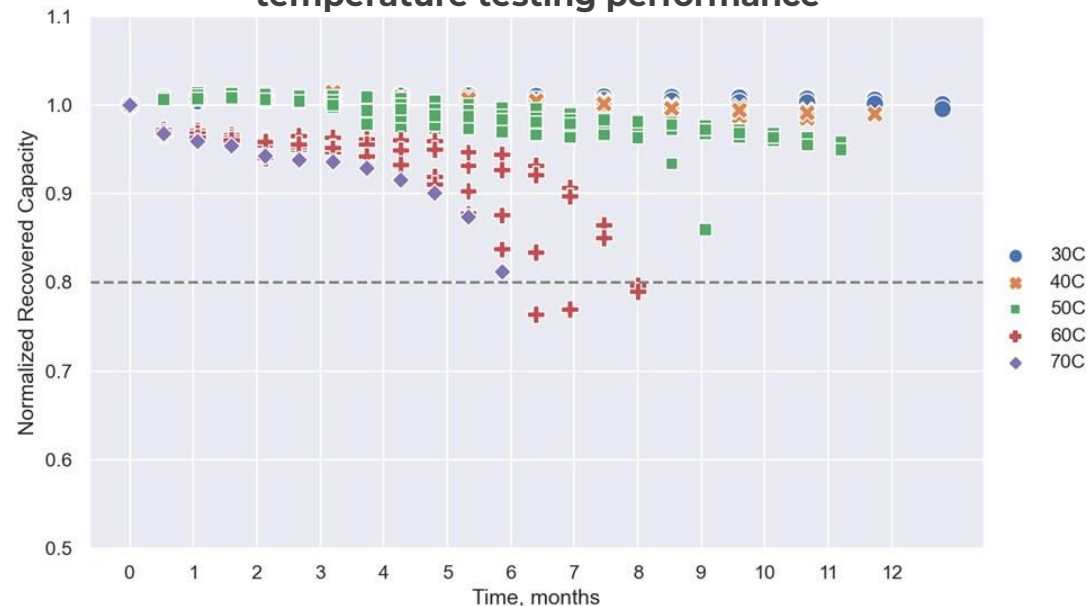
# EV: High Cycle and Calendar Life

Demonstrated development cell cycle life >1,500 cycles and >10-year projected lifetime<sup>1</sup>

**88% capacity retention after 1,500 cycles**



**Projecting >10-year calendar life based on high temperature testing performance**



## 0.27Ah NMC-622 Cycle Life

267 mAh (29 mm x 17 mm x 3.4 mm)  
 541 Wh/l packaged energy density (889 Wh/l core)  
 695 Wh/l modeled packaged energy density for 55Ah cell  
 4.2 – 2.5V Cell Voltage @ 30 deg. C  
 0.33C CCCV Charge – 0.33C Discharge with periodic multi-rate diagnostic discharge steps

## Program Collaborators



Multi-component model predicting Si integrity

**Mitsubishi Chemical**

Optimized electrolytes for Si anodes

## 0.27Ah NMC-622 – Calendar Life

267 mAh (29 mm x 17 mm x 3.4 mm)  
 541 Wh/l packaged energy density (889 Wh/l core)  
 695 Wh/l modeled packaged energy density for 55Ah cell  
 0.33C CCCV Charge – 0.33C Discharge after storage at various temperatures at TOC voltage of 4.2V



Thank You

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