

May 3, 2023

First Quarter 2023 Earnings Presentation



MIR
LISTED
NYSE

Disclaimer

Forward-Looking Statements

This presentation and the accompanying oral commentary contain forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. Words such as “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “hope,” “intend,” “may,” “might,” “should,” “would,” “will,” “understand” and similar words are intended to identify forward looking statements. These forward-looking statements include but are not limited to, statements regarding our future growth prospects, future financial and operating performance, including our financial guidance and outlook, our order book and backlog, our growth strategy and positioning, market trends, including government support, military and defense budgets, natural gas pricing, supply chain hurdles and the Russian invasion of Ukraine, our competitive positioning, price actions, actions with respect to our suppliers and pricing, any future mergers and acquisitions, our future share capitalization and any exercise, exchange or other settlement of our outstanding warrants and other securities. There are a significant number of factors that could cause actual results to differ materially from these forward-looking statements, including changes in domestic and foreign business, market, economic, financial, political and legal conditions; risks related to the continued growth of our end markets; our ability to win new customers and retain existing customers; our ability to realize sales expected from our backlog of orders and contracts; risks related to governmental contracts; our ability to mitigate risks associated with long-term fixed price contracts, including risks related to inflation; risks related to information technology disruption or security; risks related to the implementation and enhancement of information systems; our ability to manage our supply chain or difficulties with third-party manufacturers; risks related to competition; our ability to manage disruptions of, or changes in, our independent sales representatives, distributors and original equipment manufacturers; our ability to realize the expected benefit from any acquisitions, including any synergies, or internal restructuring and improvement efforts; our ability to issue equity or equity-linked securities in the future; risks related to changes in tax law and ongoing tax audits; risks related to future legislation and regulation both in the United States and abroad; risks related to the costs or liabilities associated with product liability claims; our ability to attract, train and retain key members of its leadership team and other qualified personnel; risks related to the adequacy of our insurance coverage; risks related to the global scope of our operations, including operations in international and emerging markets; risks related to our exposure to fluctuations in foreign currency exchange rates, interest rates and inflation, including the impact on our debt service costs; our ability to comply with various laws and regulations and the costs associated with legal compliance; risks related to the outcome of any litigation, government and regulatory proceedings, investigations and inquiries; risks related to our ability to protect or enforce our proprietary rights on which our business depends or third-party intellectual property infringement claims; liabilities associated with environmental, health and safety matters; our ability to predict our future operational results; risks associated with our limited history of operating as an independent company; the impact of the global COVID-19 pandemic, including the availability, acceptance and efficacy of vaccinations and laws and regulations with respect to vaccinations, on our projected results of operations, financial performance or other financial metrics, or on any of the foregoing risks. Further information on risks, uncertainties and other factors that could affect our financial results are included in the filings we make with the Securities and Exchange Commission (the “SEC”) from time to time, including our Annual Report on Form 10-K, our Quarterly Reports on Form 10-Q and other periodic reports filed or to be filed with the SEC.

You should not rely on these forward-looking statements, as actual outcomes and results may differ materially from those contemplated by these forward-looking statements as a result of such risks and uncertainties. All forward-looking statements are based on information available to us as of the date hereof, and we do not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

Basis of Presentation

As a result of the business combination (the “Business Combination”) between Mirion Technologies (TopCo), Ltd. and GS Acquisition Holdings Corp II (“GSAH”), the Company’s financial statement presentation distinguishes Mirion TopCo as the “Predecessor” until the closing date of the Business Combination, October 20, 2021 (the “Closing Date”). Mirion Technologies, Inc. (“Mirion” or the “Company”), which includes the combination of Mirion TopCo and GSAH subsequent to the Business Combination, is the “Successor” for periods starting from the Closing Date. As a result of the application of the acquisition method of accounting in the Successor period, the financial statements for the Successor period are presented on a full step-up basis as a result of the Business Combination, and are therefore not comparable to the financial statements of the Predecessor period that are not presented on the same full step-up basis due to the Business Combination.

Non-GAAP Financial Measures

In addition to our results determined in accordance with GAAP, we believe non-GAAP measures are useful in evaluating our operating performance, including Adjusted Revenue, Adjusted Organic Revenue, Adjusted Gross Profit Margin, Adjusted EBITDA, Adjusted EPS, Adjusted Free Cash Flow, Adjusted Net Income and Net Leverage. We use this non-GAAP financial information to evaluate our ongoing operations and for internal planning and forecasting purposes. We believe that non-GAAP financial information, when taken collectively, may be helpful to investors because it provides consistency and comparability with past financial performance. However, non-GAAP financial information is presented for supplemental informational purposes only, has limitations as an analytical tool, and should not be considered in isolation or as a substitute for financial information presented in accordance with GAAP. Other companies, including companies in our industry, may calculate similarly titled non-GAAP measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial measures as tools for comparison. See the footnotes on the slides where these measures are discussed and the Non-GAAP reconciliations in the Appendix for a description of these non-GAAP financial measures and reconciliations to the most directly comparable GAAP financial measures. Additionally, forward-looking non-GAAP financial measures are presented on a non-GAAP basis without reconciliations of such forward-looking non-GAAP measures due to the inherent difficulty in projecting and quantifying the various adjusting items necessary for such reconciliations, such as stock-based compensation expense, amortization and depreciation expense and purchase accounting adjustments, that have not yet occurred, are out of Mirion’s control or cannot be reasonably predicted. Accordingly, a reconciliation for our guidance for Adjusted Revenue, Adjusted Gross Profit Margin, Organic Adjusted Revenue, Adjusted EBITDA, Adjusted EPS, Adjusted Free Cash Flow and Net Leverage is not available without unreasonable effort.

Industry and Market Data

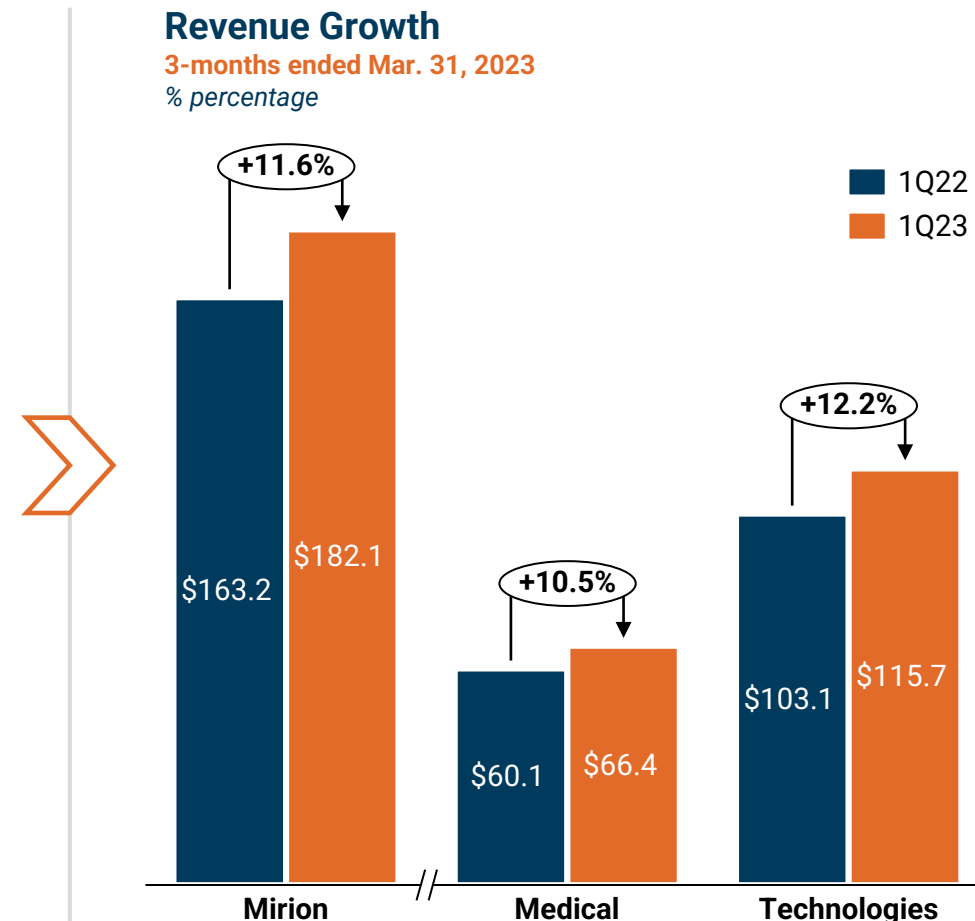
In this presentation, we rely on and refer to information and statistics regarding market participants in the sectors in which Mirion competes and other industry data. We obtained this information and statistics from third-party sources, including reports by market research firms and company filings. Mirion has not independently verified the data obtained from these sources and cannot assure you of the data’s accuracy or completeness.

Key Messages

- Launched updated Mirion brand guidelines, including re-brand of corporate to “Mirion” and Industrial to “Mirion Technologies”
- Robust order growth of ~6% compared to Q1 2022
- Consolidated Q1 organic revenue growth of 7.9%; Medical +10.8% and Technologies +6.1%
- Cash flow impacted by short-term inventory dynamics; actively working to enhance working capital performance
- Q1 2023 leverage at 3.6x following debt repayment executed after \$150M direct investment received in February
- Reaffirming fiscal year 2023 guidance of organic revenue growth of 4% - 7%; Adjusted EBITDA of \$172M - \$182M; Leverage target of 3.1x
- Completed divestiture of Biodex Physical Medicine business in April

First Quarter Ended March 31, 2023

- Order growth of ~6% compared to the same period last year supported by strong demand across end markets
- Revenue of \$182.1M, organic revenue growth of 7.9% in Q1 2023 compared to Q1 2022
- Medical organic growth of 10.8% led by Radiation Therapy Quality Assurance
- Technologies organic growth of 6.1% driven by a strong quarter from North America
- Adjusted EBITDA of \$36.6M with margin of 20.1%
- Ending cash of \$88M, net leverage of 3.6x



Performance as expected; well positioned to deliver 2023

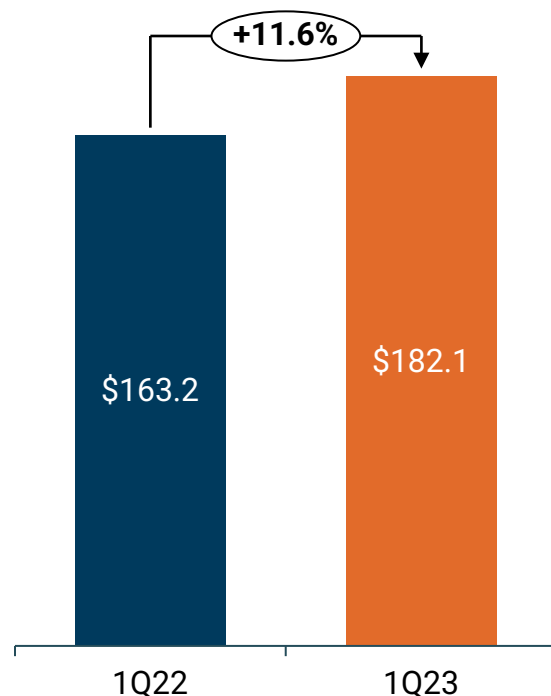
4 For a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures, please see the Appendix. References to Q1 2022 and Q1 2023 are to the three months ended March 31, 2022 and 2023, respectively.

Mirion | First Quarter Ended March 31, 2023

Revenue

\$ millions | % percentage

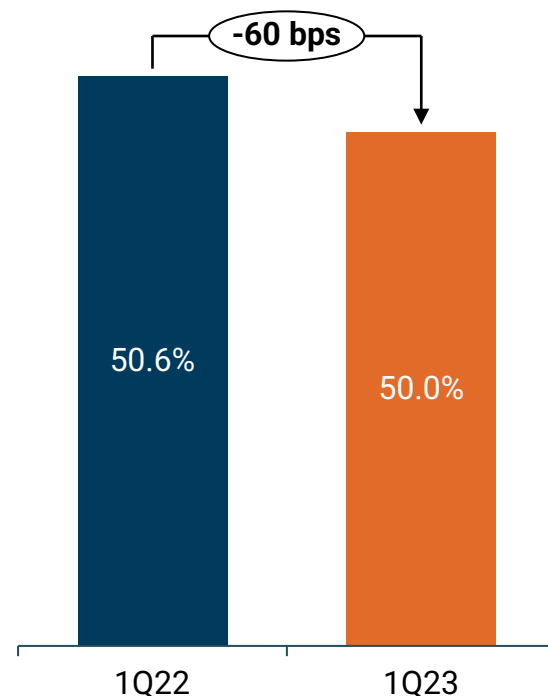
| % | 1Q23 vs. 1Q22 |
|--------------|---------------|
| Organic | +7.9% |
| Acquisition | +5.7% |
| FX | -2.0% |
| Total | +11.6% |



Adjusted Gross Profit Margin

% percentage | basis points

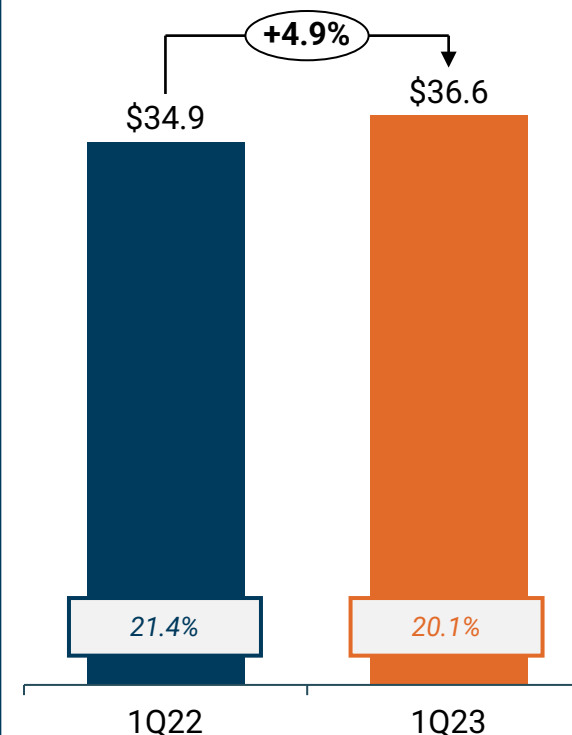
Acquisition of SIS impacted Adj. Gross margin by ~170 bps in Q1 2023



Adjusted EBITDA and Margin

\$ millions | % percentage

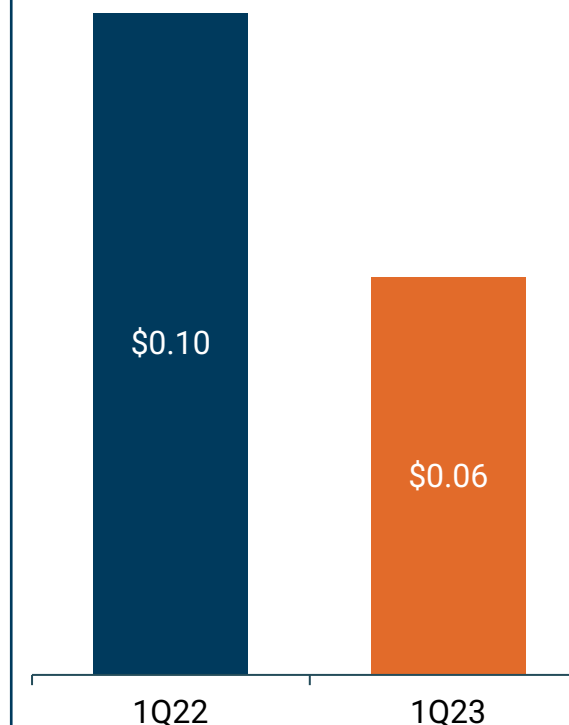
Acquisition of SIS impacted Adj. EBITDA margin by ~130 bps in Q1 2023



Adjusted EPS

\$ millions

Incremental interest expense impacted Adjusted EPS by ~\$0.03 YoY



5 For a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures, please see the Appendix. References to Q1 2022 and Q1 2023 are to the three months ended March 31, 2022 and 2023, respectively. Adjusted EBITDA Margin calculated as Adjusted EBITDA divided by Revenue.

Leverage, Liquidity and Adjusted Free Cash Flow

| <i>(dollars in millions)</i> | 1Q22 | 1Q23 |
|--|--------------|--------------|
| Net cash provided by operating activities | \$11.4 | \$(2.7) |
| Purchases of PPE and badges | (8.7) | (7.5) |
| Free cash flow | \$2.7 | \$(10.2) |
| Cash used for non-operating expenses | 7.3 | 3.0 |
| Adjusted free cash flow | \$10.0 | \$(7.2) |
| <hr/> | | |
| Ending cash balance | \$84 | \$88 |
| Debt from first lien term loan | 828 | 697 |
| Net Debt | \$744 | \$609 |
| LTM Adjusted EBITDA | 161 | 166 |
| LTM Adjusted EBITDA Contribution from M&A ¹ | 4 | 2 |
| LTM Adjusted EBITDA Plus M&A Contribution | \$165 | \$168 |
| Total net debt / M&A Adjusted EBITDA | 4.5x | 3.6x |

- Operating cash flow performance below expectations driven mainly by inventory build of ~\$14M
- Internal operating team deployed to drive accelerated improvement in inventory turns
- Continued opportunity for improvement in both DSO and DPO
- Incremental year-over-year interest expense of ~\$7M
- Continued reduction in non-operating cash expenses, in-line with expectations
- Leverage reduction to 3.6x, supported by \$150M direct investment in February

Targeting leverage to reach 3.1x by year-end

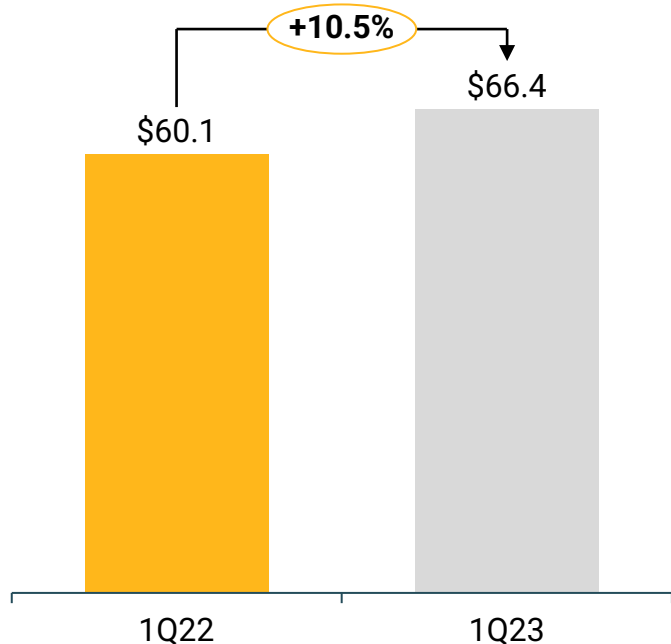
1) Reflects Adjusted EBITDA contribution from SIS if SIS had been acquired before the start of the LTM period. References to 1Q22 and 1Q23 are to the fiscal three months ended March 31, 2022 and 2023, respectively.

Medical | First Quarter Ended March 31, 2023

Revenue

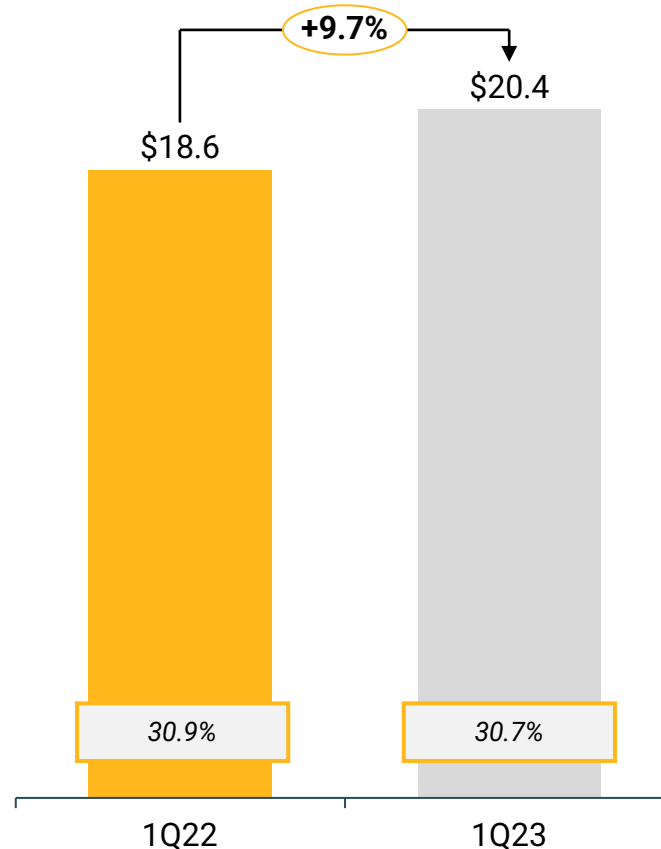
\$ millions | % percentage

| % | 1Q23 vs. 1Q22 |
|--------------|---------------|
| Organic | +10.8% |
| Acquisition | +0.0% |
| FX | -0.3% |
| Total | +10.5% |



Adjusted EBITDA and Margin

\$ millions | % percentage



MEDICAL SEGMENT

Top-line growth across all three end markets, led by RT QA international sales growth and Nuclear Medicine

~4% realized price contribution in the quarter

Adjusted EBITDA margin impacted by product and geography mix

Continue to leverage Mirion Medical organization, talent and structure to drive growth and margin expansion

Organic revenue growth of 10.8% for the quarter

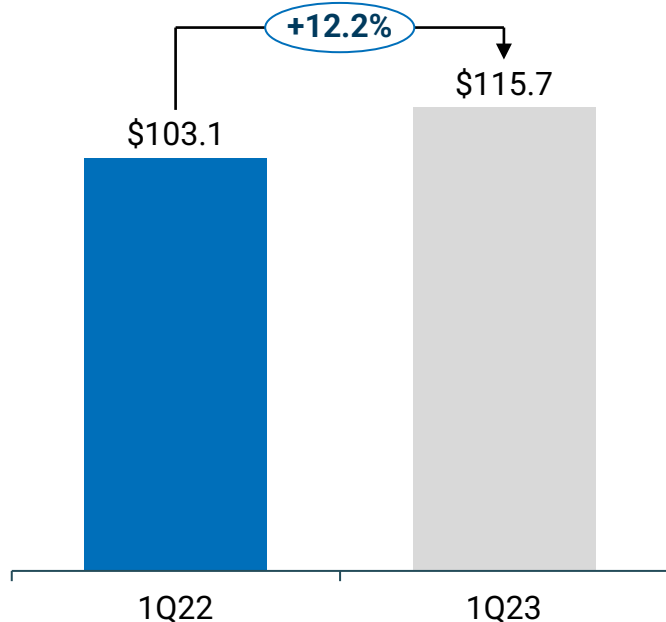
7 For a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures, please see the Appendix. References to Q1 2022 and Q1 2023 are to the three months ended March 31, 2022 and 2023, respectively. Adjusted EBITDA Margin calculated as Adjusted EBITDA divided by Revenue.

Technologies | First Quarter Ended March 31, 2023

Revenue

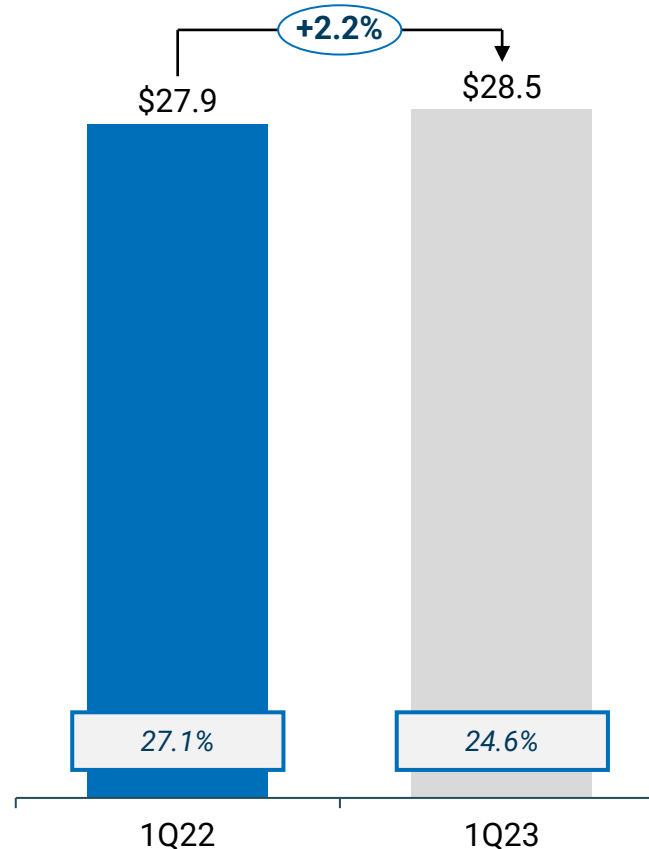
\$ millions | % percentage

| % | 1Q23 vs. 1Q22 |
|--------------|---------------|
| Organic | +6.1% |
| Acquisition | +9.1% |
| FX | -3.0% |
| Total | +12.2% |



Adjusted EBITDA and Margin

\$ millions | % percentage



TECHNOLOGIES SEGMENT

Top-line growth driven by strong quarter from North America

~3% realized price contribution in the quarter

Adjusted EBITDA margin impacted by product mix

SIS acquisition impacted Adjusted EBITDA margin by ~250-bps

Strong order flow in the quarter

Organic revenue growth of 6.1% for the quarter

8 For a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures, please see the Appendix. References to Q1 2022 and Q1 2023 are to the three months ended March 31, 2022 and 2023, respectively. Adjusted EBITDA Margin calculated as Adjusted EBITDA divided by Revenue.

Reaffirmed Guidance for Fiscal 2023

| Category ¹ | Guidance | What we are seeing and expectations |
|--|--|--|
| Reported Revenue Growth Organic Revenue Growth² <i>Medical</i> <i>Technologies</i> | 6% to 9% 4% to 7% <i>MSD organic growth</i> <i>MSD organic growth</i> | <ul style="list-style-type: none"> • Strong orders and backlog coverage • Tough YoY comps for Medical given strong 2022 performance • Changes in foreign exchange expected to result in a positive, ~0.5% impact to reported revenue • Net inorganic growth expected to be 1.5%+; incorporating SIS acquisition offset by Biodex divestiture |
| Adjusted EBITDA Margin %³ | \$172M to \$182M 22% to 24% | <ul style="list-style-type: none"> • EBITDA margin continues to be challenged by inflation, offset by pricing initiatives • Inorganic activity (Biodex divestiture & SIS acquisition), expected to impact adjusted EBITDA margin by ~50 basis points for the year, at the midpoint |
| Adjusted EPS | \$0.28 to \$0.34 | <ul style="list-style-type: none"> • Depreciation of ~\$30M for the year • Net interest expense of ~\$60M • Effective tax rate between 27% and 29% |
| Adjusted FCF | \$58M to \$78M | <ul style="list-style-type: none"> • Capex for the year of ~\$40M • ~\$56M of cash interest |

Other modelling assumptions:

- Shares ~199M⁴
- USD to EUR FX Rate of 1.09
- Cash non-operating expenses of approximately \$10-15M
- Adjusted EBITDA excludes stock compensation expense

Note: Guidance as of May 3, 2023.

1) For a reconciliation of adjusted metrics to the most directly comparable GAAP measures, please see the Appendix

2) Revenue Growth includes the impacts of foreign exchange and acquisitions. Organic revenue growth excludes the impacts of foreign exchange and acquisitions.

3) Adjusted EBITDA as a percentage of revenue



4) As of Mar. 31, 2023, 198.9 million shares of Class A common stock outstanding (excludes 7.8 million shares of Class B common stock, 27.2 million warrants, 18.8 million founder shares, subject to vesting, 2.3 million restricted stock units, 0.6 million performance stock units and a further 28.7 million shares reserved for future equity awards under our 2021 Omnibus Incentive Plan (subject to annual increase). See the Appendix for more information

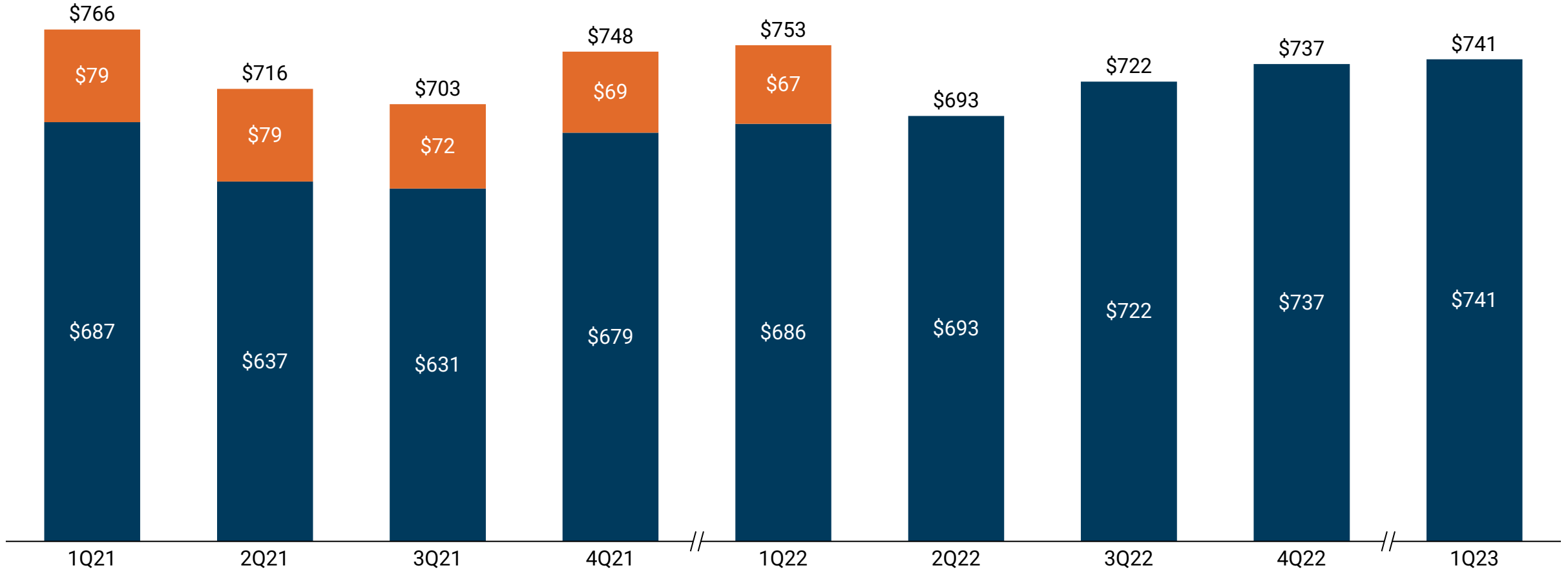
Mirion First Quarter 2023 Key Takeaways

- Solid order intake and favorable composition
- First quarter results in-line and tracking to full year expectations
- Committed to improving cash flow and working capital dynamics
- Supportive market dynamics driving confidence for 2023
- Reaffirming 2023 guidance of 4% - 7% organic revenue growth; Adjusted EBITDA of \$172M - \$182M; Leverage down to 3.1x by the end of 2023

Appendices

Backlog Trend | 1Q21 – 1Q23

 Hanhikivi
 Backlog Excl Hanhikivi



Note: Backlog figures on an as reported basis.

Backlog figures include acquisitions of CIRS after Dec-21 and SIS after Sep-22.

Quarter-over-quarter decline from Q1 2022 to Q2 2022 is reflective of the cancellation of the Hanhikivi Nuclear Project in Finland.

Nine Quarter Segment Reconciliation

Medical

| (\$ in millions) | Successor | | | | | Combined (non-GAAP) | Predecessor | | |
|--|-----------|-----------|----------|----------|----------|------------------------|-------------|----------|----------|
| | Q1 2023 | Q4 2022 | Q3 2022 | Q2 2022 | Q1 2022 | Q4 2021 | Q3 2021 | Q2 2021 | Q1 2021 |
| Revenue | \$ 66.4 | \$ 76.1 | \$ 68.7 | \$ 66.8 | \$ 60.1 | \$ 57.5 | \$ 52.0 | \$ 52.1 | \$ 51.5 |
| Revenue reduction from purchase accounting | — | — | — | — | — | 3.1 | 3.7 | 3.7 | 4.3 |
| Adjusted Revenue | \$ 66.4 | \$ 76.1 | \$ 68.7 | \$ 66.8 | \$ 60.1 | \$ 60.6 | \$ 55.7 | \$ 55.8 | \$ 55.8 |
| YoY % Growth - Total | 10.5 % | 25.4 % | 23.3 % | 19.6 % | 7.7 % | 91.2 % | 173.0 % | 204.9 % | 269.5 % |
| YoY % Growth - Organic | 10.8 % | 23.6 % | 20.7 % | 15.1 % | 0.7 % | 0.2 % | 10.8 % | 0.1 % | 3.1 % |
| YoY % Growth - Acquisitions | — % | 2.8 % | 4.4 % | 5.8 % | 7.7 % | 91.6 % | 162.3 % | 202.2 % | 264.0 % |
| YoY % Growth - FX | (0.3)% | (1.0)% | (1.8)% | (1.3)% | (0.6)% | (0.6)% | — % | 2.6 % | 2.4 % |
| Income (Loss) from Operations | \$ 0.7 | \$ (86.6) | \$ (3.3) | \$ (2.2) | \$ (6.7) | n.m | \$ 0.3 | \$ (2.4) | \$ (2.9) |
| Amortization | 13.9 | 14.7 | 15.3 | 17.0 | 17.3 | n.m | 8.0 | 8.9 | 8.3 |
| Depreciation - core | 3.9 | 3.7 | 3.5 | 3.5 | 2.6 | n.m | 2.8 | 3.9 | 2.5 |
| Depreciation - Mirion Business Combination step-up | 1.2 | 1.2 | 1.2 | 1.2 | 1.2 | n.m | — | — | — |
| Revenue reduction from purchase accounting | — | — | — | — | — | n.m | 3.7 | 3.7 | 4.3 |
| Stock compensation | 0.1 | 0.2 | 0.1 | 0.2 | 0.1 | n.m | — | — | — |
| Cost of revenue impact from purchase accounting | — | — | — | — | 0.9 | n.m | — | — | 4.7 |
| Goodwill impairment | — | 87.3 | — | — | — | n.m | — | — | — |
| Non-operating expenses | 0.6 | 5.4 | 3.8 | 2.1 | 3.2 | n.m | 2.3 | 2.1 | 0.6 |
| Other income/expense | — | (0.4) | (0.1) | 0.4 | — | n.m | — | (0.1) | — |
| Adjusted EBITDA | \$ 20.4 | \$ 25.4 | \$ 20.4 | \$ 22.2 | \$ 18.6 | \$ 19.7 | \$ 17.1 | \$ 16.0 | \$ 17.5 |
| Income from operations as a % of Revenue | 1.1 % | (113.8)% | (4.8)% | (3.3)% | (11.1)% | n.m. | 0.6 % | (4.6)% | (5.6)% |
| Adjusted EBITDA as a % of Adjusted Revenue | 30.7 % | 33.4 % | 29.7 % | 33.2 % | 30.9 % | 32.5 % | 30.7 % | 28.7 % | 31.3 % |

Nine Quarter Segment Reconciliation

Technologies

| (\$ in millions) | Successor | | | | | Combined (non-GAAP) | Predecessor | | |
|--|-----------|-----------|----------|-----------|----------|------------------------|-------------|----------|----------|
| | Q1 2023 | Q4 2022 | Q3 2022 | Q2 2022 | Q1 2022 | Q4 2021 | Q3 2021 | Q2 2021 | Q1 2021 |
| Revenue | \$ 115.7 | \$ 141.8 | \$ 92.2 | \$ 109.0 | \$ 103.1 | \$ 120.3 | \$ 92.3 | \$ 127.9 | \$ 114.7 |
| Revenue reduction from purchase accounting | — | — | — | — | — | — | — | — | — |
| Adjusted Revenue | \$ 115.7 | \$ 141.8 | \$ 92.2 | \$ 109.0 | \$ 103.1 | \$ 120.3 | \$ 92.3 | \$ 127.9 | \$ 114.7 |
| YoY % Growth - Total | 12.2 % | 17.9 % | (0.1)% | (14.7)% | (10.2)% | 1.1 % | (2.0)% | 4.0 % | 21.1 % |
| YoY % Growth - Organic | 6.1 % | 16.8 % | 2.0 % | (9.0)% | (6.6)% | 3.3 % | (2.4)% | (0.2)% | 15.6 % |
| YoY % Growth - Acquisitions | 9.1 % | 8.2 % | 6.0 % | — % | — % | — % | — % | — % | — % |
| YoY % Growth - FX | (3.0)% | (7.1)% | (8.1)% | (5.7)% | (3.6)% | (2.2)% | 0.4 % | 4.2 % | 5.5 % |
| Income (Loss) from Operations | \$ 5.5 | \$ (50.8) | \$ (3.3) | \$ (46.5) | \$ (2.5) | n.m | \$ 10.1 | \$ 26.6 | \$ 10.8 |
| Amortization | 19.7 | 19.6 | 19.9 | 20.5 | 21.5 | n.m | 8.1 | 9.7 | 10.3 |
| Depreciation - core | 2.2 | 2.3 | 2.1 | 1.9 | 1.9 | n.m | 2.1 | 2.6 | 2.4 |
| Depreciation - Mirion Business Combination step-up | 0.3 | 0.3 | 0.3 | 0.4 | 0.4 | n.m | — | — | — |
| Revenue reduction from purchase accounting | — | — | — | — | — | n.m | — | — | — |
| Stock compensation | 0.2 | 0.3 | 0.3 | 0.3 | 0.1 | n.m | — | — | — |
| Cost of revenue impact from purchase accounting | — | — | — | — | 5.4 | n.m | — | — | — |
| Goodwill impairment | — | 69.3 | — | 55.2 | — | n.m | — | — | — |
| Non-operating expenses | 0.6 | 1.9 | 0.8 | 1.2 | 1.1 | n.m | 2.4 | 3.3 | 7.0 |
| Other income/expense | — | (0.1) | 0.1 | — | — | n.m | — | 0.1 | — |
| Adjusted EBITDA | \$ 28.5 | \$ 42.8 | \$ 20.2 | \$ 33.0 | \$ 27.9 | \$ 35.1 | \$ 22.7 | \$ 42.3 | \$ 30.6 |
| Income from operations as a % of Revenue | 4.8 % | (35.8)% | (3.6)% | (42.7)% | (2.4)% | n.m. | 10.9 % | 20.8 % | 9.5 % |
| Adjusted EBITDA as a % of Adjusted Revenue | 24.6 % | 30.2 % | 21.9 % | 30.3 % | 27.1 % | 29.2 % | 24.6 % | 33.1 % | 26.7 % |

Nine Quarter Segment Reconciliation

Corporate & Other

| (\$ in millions) | Successor | | | | | Combined (non-GAAP) | Predecessor | | |
|--|------------|------------|------------|------------|------------|------------------------|-------------|------------|------------|
| | Q1 2023 | Q4 2022 | Q3 2022 | Q2 2022 | Q1 2022 | Q4 2021 | Q3 2021 | Q2 2021 | Q1 2021 |
| Revenue | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — |
| Revenue reduction from purchase accounting | — | — | — | — | — | — | — | — | — |
| Adjusted Revenue | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — | \$ — |
| Income (Loss) from Operations | \$ (19.8) | \$ (24.5) | \$ (21.0) | \$ (25.9) | \$ (24.4) | n.m | \$ (19.3) | \$ (19.4) | \$ (16.8) |
| Amortization | — | — | — | — | — | n.m | — | — | — |
| Depreciation - core | 0.1 | 0.3 | 0.2 | 0.2 | 0.1 | n.m | 0.2 | 0.3 | 0.2 |
| Depreciation - Mirion Business Combination step-up | 0.1 | 0.0 | 0.1 | 0.1 | — | n.m | — | — | — |
| Revenue reduction from purchase accounting | — | — | — | — | — | n.m | — | — | — |
| Stock compensation | 5.3 | 6.5 | 8.1 | 8.0 | 7.6 | n.m | — | — | (0.1) |
| Cost of revenue impact from purchase accounting | — | — | — | — | — | n.m | — | — | — |
| Goodwill impairment | — | — | — | — | — | n.m | — | — | — |
| Non-operating expenses | 1.9 | 5.7 | 2.5 | 5.0 | 5.1 | n.m | 10.3 | 10.2 | 8.4 |
| Other income/expense | 0.1 | 0.0 | 0.2 | (0.1) | — | n.m | (0.1) | 0.5 | 0.2 |
| Adjusted EBITDA | \$ (12.3) | \$ (12.0) | \$ (9.8) | \$ (12.6) | \$ (11.6) | \$ (10.0) | \$ (8.9) | \$ (8.4) | \$ (8.2) |
| <i>Income from operations as a % of Revenue</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> |
| <i>Adjusted EBITDA as a % of Adjusted Revenue</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> | <i>n.a</i> |

Nine Quarter Segment Reconciliation

Consolidated

| (\$ in millions) | Successor | | | | | Combined (non-GAAP) | Predecessor | | |
|--|-----------|------------|-----------|-----------|-----------|------------------------|-------------|----------|----------|
| | Q1 2023 | Q4 2022 | Q3 2022 | Q2 2022 | Q1 2022 | Q4 2021 | Q3 2021 | Q2 2021 | Q1 2021 |
| Revenue | \$ 182.1 | \$ 217.9 | \$ 160.9 | \$ 175.8 | \$ 163.2 | \$ 177.8 | \$ 144.3 | \$ 180.0 | \$ 166.2 |
| Revenue reduction from purchase accounting | — | — | — | — | — | 3.1 | 3.7 | 3.7 | 4.3 |
| Adjusted Revenue | \$ 182.1 | \$ 217.9 | \$ 160.9 | \$ 175.8 | \$ 163.2 | \$ 180.9 | \$ 148.0 | \$ 183.7 | \$ 170.5 |
| YoY % Growth - Total | 11.6 % | 20.5 % | 8.7 % | (4.3)% | (4.3)% | 20.0 % | 29.1 % | 29.9 % | 55.3 % |
| YoY % Growth - Organic | 7.9 % | 19.1 % | 9.0 % | (1.7)% | (4.2)% | 2.7 % | (0.1)% | (0.2)% | 14.0 % |
| YoY % Growth - Acquisitions | 5.7 % | 6.4 % | 5.4 % | 1.8 % | 2.5 % | 19.3 % | 28.9 % | 26.1 % | 36.3 % |
| YoY % Growth - FX | (2.0)% | (5.0)% | (5.7)% | (4.4)% | (2.6)% | (2.0)% | 0.3 % | 4.0 % | 5.0 % |
| Income (Loss) from Operations | \$ (13.6) | \$ (161.9) | \$ (27.6) | \$ (74.6) | \$ (33.6) | n.m | \$ (8.9) | \$ 4.8 | \$ (8.9) |
| Amortization | 33.6 | 34.3 | 35.2 | 37.5 | 38.8 | n.m | 16.1 | 18.6 | 18.6 |
| Depreciation - core | 6.2 | 6.3 | 5.8 | 5.6 | 4.6 | n.m | 5.1 | 6.8 | 5.0 |
| Depreciation - Mirion Business Combination step-up | 1.6 | 1.5 | 1.6 | 1.7 | 1.6 | n.m | — | — | — |
| Revenue reduction from purchase accounting | — | — | — | — | — | n.m | 3.7 | 3.7 | 4.3 |
| Stock compensation | 5.6 | 7.0 | 8.5 | 8.5 | 7.8 | n.m | — | — | (0.1) |
| Cost of revenue impact from purchase accounting | — | — | — | — | 6.3 | n.m | — | — | 4.7 |
| Goodwill impairment | — | 156.6 | — | 55.2 | — | n.m | — | — | — |
| Non-operating expenses | 3.1 | 13.0 | 7.1 | 8.4 | 9.4 | n.m | 15.0 | 15.6 | 16.0 |
| Other income/expense | 0.1 | (0.4) | 0.2 | 0.3 | — | n.m | (0.1) | 0.5 | 0.2 |
| Adjusted EBITDA | \$ 36.6 | \$ 56.4 | \$ 30.8 | \$ 42.6 | \$ 34.9 | \$ 44.8 | \$ 30.9 | \$ 49.9 | \$ 39.8 |
| Income from operations as a % of Revenue | (7.5)% | (74.3)% | (17.2)% | (42.4)% | (20.6)% | n.m. | (6.2)% | 2.7 % | (5.4)% |
| Adjusted EBITDA as a % of Adjusted Revenue | 20.1 % | 25.9 % | 19.1 % | 24.2 % | 21.4 % | 24.8 % | 20.9 % | 27.2 % | 23.3 % |

Non-GAAP Reconciliations

Consolidated – Income from Operations, Gross Profit & Adjusted EBITDA

| (\$ in millions) | Three Months Ended March 31, 2023 | Three Months Ended March 31, 2022 |
|---|--------------------------------------|--------------------------------------|
| GAAP Net Loss | \$ (42.9) | \$ (19.0) |
| Interest expense, net | 14.9 | 7.9 |
| Income tax expense (benefit) provision | (1.1) | (4.1) |
| Foreign currency (gain) loss, net | (0.3) | 1.5 |
| Change in fair value of warrant liabilities | 13.4 | (19.9) |
| Debt extinguishment | 2.6 | — |
| Non-operating expenses | (0.1) | — |
| Other income/expense | (0.1) | 0.0 |
| Income (Loss) from Operations | \$ (13.6) | \$ (33.6) |
| Amortization | \$ 33.6 | \$ 38.8 |
| Depreciation | 7.8 | 6.2 |
| Revenue reduction from purchase accounting | — | — |
| Stock compensation expense | 5.6 | 7.8 |
| Cost of revenue impact from inventory valuation purchase accounting | — | 6.3 |
| Non-operating expenses | 3.1 | 9.4 |
| Other income/expense | 0.1 | (0.0) |
| Adjusted EBITDA | \$ 36.6 | \$ 34.9 |
| Gross Profit | \$ 79.1 | \$ 64.4 |
| Amortization | 6.8 | 6.7 |
| Depreciation | 4.9 | 4.3 |
| Revenue adjustment from purchase accounting | — | — |
| Non-operating expenses | 0.3 | 7.1 |
| Adjusted Gross Profit | \$ 91.1 | \$ 82.6 |
| <i>Adjusted Gross Profit as % of Adjusted Revenue</i> | <i>50.0 %</i> | <i>50.6 %</i> |

Non-GAAP Reconciliations

Adjusted Earnings per Share

| <i>(\$ in millions)</i> | Three Months Ended March 31, 2023 | Three Months Ended March 31, 2022 |
|--|--------------------------------------|--------------------------------------|
| Net loss attributable to Mirion Technologies, Inc. | \$ (41.9) | \$ (17.7) |
| Loss attributable to noncontrolling interests | (1.0) | (1.3) |
| GAAP Net Loss | (42.9) | (19.0) |
| Cost of revenues impact from inventory valuation purchase accounting | — | 6.3 |
| Foreign currency (gain) loss, net | (0.3) | 1.5 |
| Amortization of acquired intangibles | 33.6 | 38.8 |
| Stock based compensation | 5.6 | 7.8 |
| Change in fair value of warrant liabilities | 13.4 | (19.9) |
| Debt extinguishment | 2.6 | — |
| Non-operating expenses | 3.0 | 9.4 |
| Tax impact of adjustments above | (4.4) | (7.4) |
| Adjusted Net Income | \$ 10.6 | \$ 17.5 |
| Weighted average common shares outstanding — basic and diluted | 187.701 | 180.774 |
| Dilutive Potential Common Shares - RSU's | 0.248 | 0.000 |
| Adjusted weighted average common shares — diluted | 187.949 | 180.774 |
| Net loss per common share attributable to Mirion Technologies, Inc. | \$ (0.22) | \$ (0.10) |
| Adjusted EPS | \$ 0.06 | \$ 0.10 |

Share Count Details – As of March 31, 2023

| Share Description | Outstanding Securities | Fully Diluted (Illustrative) ^{2,3,4} | Notes |
|---|------------------------|---|---|
| Shares of Class A Common Stock – Public | 198,937,852 | 198,937,852 | <ul style="list-style-type: none"> Outstanding shares as of close of trading on the New York Stock Exchange (NYSE) March 31, 2023 |
| Shares for EPS Calculation | 198,937,852 | 198,937,852 | |
| Shares of Class B Common Stock – Mirion Management ⁵ | 7,847,333 | 7,847,333 | <ul style="list-style-type: none"> Shares of Class B common stock are owned by certain current and former members of Mirion’s management team and are paired on a one-for-one basis with shares of Class B common stock of Mirion Intermediate Co, Inc. (the “paired interests”). Holders of the paired interests have the right to have their interests redeemed for, at the option of Mirion, shares of Class A common stock on a one-for-one-basis or cash based on a trailing stock price average. |
| Shares of Class A Common Stock – Founder Shares | 18,750,000 | 18,750,000 | <ul style="list-style-type: none"> Founders shares vest in three equal tranches, based on the VWAP of our Class A common stock being greater than or equal to \$12.00, \$14.00 and \$16.00 per share for any 20 trading days in any 30 consecutive trading day period, and such shares will be forfeited to us if they fail to vest by October 20, 2026. |
| Total Shares Outstanding | 225,535,185 | 225,535,185 | |
| Public Warrants | 18,749,779 | 6,770,753 | <ul style="list-style-type: none"> The public warrants are exercisable for up to 18.75 million shares of Class A common stock. The public warrants are exercisable for \$11.50 per share of Class A common stock and expire on October 20, 2026. |
| Private Placement Warrants | 8,500,000 | 3,069,444 | <ul style="list-style-type: none"> The private placement warrants are held by GS Sponsor II LLC (the “Sponsor”) and are exercisable for up to 8.50 million shares of Class A common stock. Unlike the public warrants, Mirion does not have the right to call the private placement warrants for redemption. The private placement warrants are exercisable for \$11.50 per share of Class A common stock and expire on October 20, 2026. |
| Total Shares and Warrants Outstanding | 252,784,964 | 235,375,382 | |
| Outstanding Equity Awards ⁶ | 2,954,056 | 2,954,056 | <ul style="list-style-type: none"> Mirion had 2.3 million shares of restricted stock units and 0.6 million shares of performance stock units outstanding as of March 31, 2023. Additionally, Mirion had reserved an additional 28.7 million shares of Class A common stock for future equity awards issuance under its 2021 Omnibus Incentive Plan (subject to annual automatic increases). |
| Total Fully Diluted Shares | 255,739,020 | 238,329,438 | |

1) All data on this slide is as of March 31, 2023, unless otherwise noted. All share numbers and dollar amounts are subject to adjustment for stock splits or other similar events.

2) This slide illustrates Mirion’s outstanding and fully diluted shares based on certain assumptions set forth in the “Notes” column and is designed to be illustrative and provide investors with additional information only. Different assumptions, particularly as it relates to whether or not any warrants are net settled, will yield different results, and the actual number of our fully diluted shares in the future may differ significantly from those based on these assumptions. As a result, you should not rely on these forward-looking statements as predictions of future events. The information provided is not presented in accordance with Accounting Standards Codification (ASC) 260, Earnings Per Share (ASC 260) and does not represent a computation of weighted average shares nor are the numbers appropriate for calculating Basic or Diluted EPS under ASC 260.

3) This slide illustrates the assumptions that: (1) Mirion calls all of the public warrants for redemption after the trading price of Mirion’s Class A common stock exceeds \$18.00 per share for any 20 trading days within a 30-trading day period ending on the third trading day prior to the date on which Mirion sends the notice of redemption to the warrant holders and (2) none of the public warrants are exercised by paying the exercise price in cash, and (3) in connection with the redemption, Mirion’s management requires cashless exercise of all of the public warrants.

4) This slide illustrates the assumption that the Sponsor elects, at its sole option, to net settle the warrants at a value of \$18.00 per share, instead of exercising the private placement warrants by paying the exercise price in cash.

5) The slide illustrates the assumption that all of the paired interests will be redeemed and exchanged for shares of Class A common stock.

6) The number of reserved shares are subject to automatic increases on the first day of each fiscal year in an amount equal to the lesser of (i) three percent (3%) of the outstanding shares of Class A common stock on the last day of the immediately preceding fiscal year, (ii) 9,976,164 shares of Class A common stock and (iii) such number of shares of Class A common stock as determined by Mirion Compensation Committee in its discretion.

Footnotes to Share Count and Adjusted Metrics

Share Count

Consists of 198,937,852 shares of Class A common stock outstanding as of March 31, 2023. Excludes (1) 7,847,333 shares of Class B common stock outstanding as of March 31, 2023 (2) 18,750,000 founder shares which are shares of Class A common stock subject to vesting in three equal tranches, based on the volume-weighted average price of our Class A common stock being greater than or equal to \$12.00, \$14.00 and \$16.00 per share for any 20 trading days in any 30 consecutive trading day period, and such shares will be forfeited to us if they fail to vest within five years after October 20, 2021; (3) 27,249,779 shares of Class A common stock issuable upon the exercise of 8,500,000 private placement warrants and 18,749,779 publicly-traded warrants; (4) 2.3 million shares of Class A common stock underlying restricted stock units and 0.6 million shares of Class A common stock underlying performance stock units; and (5) any shares issuable from future equity awards under our 2021 Omnibus Incentive Plan, which had 28,707,269 shares reserved (subject to annual automatic increases) as of March 31, 2023. The 7,847,333 shares of Class B common stock are paired on a one-for-one basis with shares of Class B common stock of Mirion Intermediate Co., Inc. (the "paired interests"). Holders of the paired interests have the right to have their interests redeemed for, at the option of Mirion, shares of Class A common stock on a one-for-one basis or cash based on a trailing stock price average. All share data is as of March 31, 2023, unless otherwise noted.

Reconciliation of Non-GAAP Financial Measures

In addition to our results determined in accordance with GAAP, we believe the following non-GAAP measures are useful in evaluating our operating performance. We use the following non-GAAP financial information to evaluate our ongoing operations and for internal planning and forecasting purposes. We believe that non-GAAP financial information, when taken collectively, may be helpful to investors because it provides consistency and comparability with past financial performance. However, non-GAAP financial information is presented for supplemental informational purposes only, has limitations as an analytical tool, and should not be considered in isolation or as a substitute for financial information presented in accordance with GAAP. Other companies, including companies in our industry, may calculate similarly titled non-GAAP measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial measures as tools for comparison.

Investors are encouraged to review the related GAAP financial measures and the reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures and not rely on any single financial measure to evaluate our business.

Adjusted Revenues is defined as GAAP revenues adjusted to remove the impact of purchase accounting on the recognition of deferred revenue.

Organic Adjusted Revenues is defined as Adjusted Revenues excluding the impact of foreign exchange rates as well as mergers and acquisitions in the period.

Adjusted Gross Profit is defined as U.S. GAAP gross profit adjusted to exclude the impact of amortization of acquired intangible assets, depreciation, the impact of purchase accounting on the recognition of deferred revenue and certain non-operating expenses (certain purchase accounting impacts related to inventory and costs to achieve operational synergies).

Adjusted EBITDA is defined as net income before interest expense, income tax expense, depreciation and amortization adjusted to remove the impact of foreign currency gains and losses, amortization of acquired intangible assets, the impact of purchase accounting on the recognition of deferred revenue, changes in the fair value of warrants, certain non-operating expenses (impairment of an equity investment, incremental one-time costs related to the Business Combination, incremental one-time costs associated with becoming a public company, mergers and acquisition expenses, restructuring costs, costs to achieve information technology system integration and efficiency, and costs to achieve integration and operational synergies), stock-based compensation expense, debt extinguishment and income tax impacts of these adjustments.

Adjusted Net Income is defined as GAAP net income adjusted for foreign currency gains and losses, amortization of acquired intangible assets, the impact of purchase accounting on the recognition of deferred revenue, changes in the fair value of warrants and certain non-operating expenses also excluded from Adjusted EBITDA, stock-based compensation expense, debt extinguishment and income tax impacts of these adjustments.

Adjusted EPS is as adjusted net (loss) income divided by weighted average common shares outstanding – basic and diluted.

Adjusted Free Cash Flow is defined as free cash flow adjusted to include the impact of cash used to fund non-operating expenses. We believe that the inclusion of supplementary adjustments to free cash flow applied in presenting adjusted free cash flow is appropriate to provide additional information to investors about our cash flows that management utilizes on an ongoing basis to assess our ability to generate cash for use in acquisitions and other investing and financing activities.

Free Cash Flow is defined as U.S. GAAP net cash provided by operating activities adjusted to include the impact of purchases of property, plant, and equipment and purchases of badges.

Operating Metrics

Order Growth is defined as the amount of revenue earned in a given period and estimated to be earned in future periods from contracts entered into in a given period as compared with such amount for a prior period. Order growth was calculated excluding the impact of the Hanhikivi project termination in the second quarter of 2022. Foreign exchange rates are based on the applicable rates as reported for the time period.

