

3Q 2024 Investor Overview

Forward Looking Statements

The statements contained in this presentation that are not historical facts are forward-looking statements based on management's current expectations and beliefs concerning future developments and their potential effects on Capital Bancorp, Inc. (the "Company" or "Capital") including, without limitation, plans, strategies and goals, and statements about the Company's expectations regarding revenue and asset growth, financial performance and profitability, loan and deposit growth, vields and returns, loan diversification and credit management, and shareholder value creation. These statements are often, but not always, made through the use of words or phrases such as "outlook," "believes," "expects," "potential," "continues," "may," "will," "could," "should," "seeks," "projects", "can", "ongoing", "approximately," "predicts," "intends," "plans," "estimates," "anticipates" or the negative version of those words or other comparable words. Such statements involve inherent risks and uncertainties, many of which are difficult to predict and are generally beyond the control of the Company. The inclusion of or reference to forward-looking information in this presentation should not be regarded as a representation by Capital or any other person that the future plans, estimates or expectations contemplated by the Company will be achieved. Any or all of the forward-looking statements in (or conveyed orally regarding) this presentation may turn out to be inaccurate. Accordingly, you are cautioned not to place undue reliance on forward-looking statements and that any such forwardlooking statements are not quarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to predict. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable as of the date made, actual results may prove to be materially different from the expected results expressed or implied by such forward-looking statements. While there is no assurance that any list of risks and uncertainties or risk factors is complete, below are certain factors which could cause actual results to differ materially from those contained or implied in the forward-looking statements; changes in general economic, political, or industry conditions; geopolitical concerns, including the ongoing wars in Ukraine and in the Middle East; uncertainty in U.S. fiscal and monetary policy, including the interest rate policies of the Board of Governors of the Federal Reserve System; inflation/deflation, interest rate, market, and monetary fluctuations; volatility and disruptions in global capital and credit markets; competitive pressures on product pricing and services; success, impact, and timing of our business strategies, including market acceptance of any new products or services; the impact of changes in financial services policies, laws, and regulations, including those concerning taxes, banking, securities, and insurance, and the application thereof by regulatory bodies; cybersecurity threats and the cost of defending against them, including the costs of compliance with potential legislation to combat cybersecurity at a state, national, or global level; climate change, including any enhanced regulatory, compliance, credit and reputational risks and costs; the expected cost savings, synergies and other financial benefits from the acquisition of IFHI or any other acquisition the Company has made or may make might not be realized within the expected time frames or at all: the effect of acquisitions we have made or may make, including, without limitation, the failure to achieve the expected revenue growth and/or expense savings from such acquisitions, and/or the failure to effectively integrate an acquisition target into our operations; and other factors that may affect our future results.

Except as otherwise indicated, this presentation speaks as of the date hereof. The delivery of this presentation shall not, under any circumstances, create any implication that there has been no change in the affairs of Capital after the date hereof.

Certain of the information contained herein may be derived from information provided by industry sources. The Company believes that such information is accurate and that the sources from which it has been obtained are reliable. Capital cannot guarantee the accuracy of such information, however, and has not independently verified such information. While Capital is not aware of any misstatements regarding the industry data presented in this presentation, Capital's estimates involve risks and uncertainties and are subject to change based on various factors. Similarly, Capital believes that its internal research is reliable, even though such research has not been verified by independent sources.

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This presentation may include certain non-GAAP financial measures intended to supplement, not substitute for, comparable GAAP measures. These non-GAAP financial measures should not be considered in isolation, and should be considered as additions to, and not substitutes for or superior to, measures of financial performance prepared in accordance with GAAP. There are a number of limitations related to the use of these non-GAAP financial measures versus their nearest GAAP equivalents. For example, other companies may calculate non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of the Company's non-GAAP financial measures as tools for comparison. If included in this presentation, see the Appendix to this presentation for a reconciliation of the non-GAAP financial measures.



Capital Bancorp, Inc. (NASDAQ-CBNK)

Financial Highlights

	Sept	ember 30,		June 30,	S	eptember 30,	
Balance Sheet	2024			2024	QoQ Result	2023	YoY Result
Assets	\$	2,561	\$	2,439	5.0% \$	2,272	12.79
Portfolio Loans		2,108		2,022	4.3%	1,863	13.29
Deposits		2,186		2,100	4.1%	1,968	11.19
Quarterly Financial Performance							
Tangible Book Value per Share ⁽¹⁾	\$	20.13	\$	19.26	4.5% \$	17.48	15.29
Earnings per Share, Diluted	\$	0.62	\$	0.59	5.1% \$	0.70	-11.49
Earnings per Share, Diluted, as adjusted(1)	\$	0.66	\$	0.59	11.9% \$	0.70	-5.79
ROAA, annualized		1.42%		1.40%	2 bps	1.75%	-33 bp
ROAA, annualized, as adjusted ⁽¹⁾		1.51%		1.41%	10 bps	1.75%	-24 bp
ROAE, annualized		12.59%		12.53%	6 bps	16.00%	-341 bp
ROAE, annualized, as adjusted ⁽¹⁾		13.40%		12.62%	78 bps	16.00%	-260 bp
Efficiency Ratio		66.07%		67.11%	-104 bps	65.02%	105 bp
Efficiency Ratio, as adjusted ⁽¹⁾		64.92%		66.92%	-200 bps	65.02%	-10 bp
Net Interest Margin		6.41%		6.46%	-5 bps	6.71%	-30 bp
		6.41% 4.08%		6.46% 4.00%		6.71% 4.05%	

Corporate Timeline



(1) Refer to Appendix for reconciliation of non-GAAP measures.

(2) Excluding credit card loans

Business Model Remains Uniquely Diversified



Commercial Banking

\$1.9B Portfolio Gross Loans. ex. OpenSky™

loan yields

\$84mm Trailing 12-Month

\$1.8B Deposits

Commercial branch-lite model focused on attractive

- Maryland, D.C. and Northern Virginia markets High value-added services and targeted vertical expertise generates above-average risk-adjusted
- IFH.
- **Nationwide Government Guaranteed** Lending (GGL) business with niche expertise in Solar and Renewable Energy
- · Nationwide GGL servicing platform with attractive economics
- Strong C&I pipeline with proven ability to originate \$100+ million per year of loans

Capital Bank Home Loans

\$254mm Trailing 12-Month

Volume¹

\$6mm Trailing 12-Month Revenue

- Gain on sale margin and pipeline returning to normalized levels
- · Expense management has reduced losses while maintaining robust origination capabilities
- Well-positioned for stabilization or decline in rates
- · Natural hedge against asset sensitivity of the balance sheet

OpenSky[™]

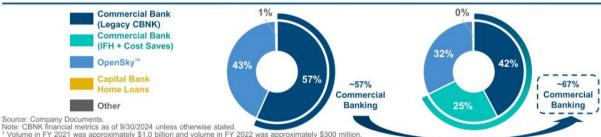
\$127mm

\$171mm

Trailing 12-Month Revenue

- Nationwide, secured credit card to help underbanked customers (re)establish their credit with opportunities for graduation into unsecured credit
- Building capabilities to cross-sell products and services as card-holders progress on their customer journeys
- Extending unsecured to graduating customers and starting to build capabilities around a straight to unsecured product

FY 2023 Fully-Allocated Illustrative Net Income Contribution 34



Source: Company Documents.

Volume in FY 2021 was approximately \$1.0 billion and volume in FY 2022 was approximately \$300 million.

² Credit card loans are presented net of reserve for interest and fees.

3 Excludes \$1.8 million loss in Capital Bank Home Loans. Commercial Bank with IFH includes IFH 2023Y core net income of ~\$7.5 million plus \$5.3 million of fully phased-in after-tax cost savings. IFH 2023Y core net income based on reported net income of \$11.2 million less \$4.7 million in pre-tax adjustments, tax effected at 22.5%.

4 This illustration includes certain expenses previously recorded directly to the Commercial Bank segment, allocated to the other segments for 2023.

CAPITAL BANCORP, INC.

Third Quarter 2024 Highlights

Earnings and Profitability

- Net Income of \$8.7 million; as adjusted⁽¹⁾ of \$9.2 million
- Diluted EPS of \$0.62; as adjusted⁽¹⁾ of \$0.66
- Return on Average Assets of 1.42%; as adjusted⁽¹⁾ of 1.51%
- Return on Average Equity of 12.59%; as adjusted⁽¹⁾ of 13.40%
- · Cash dividend of \$0.10 per share declared
- Pre-tax Merger-Related Expenses totaled \$0.5 million; \$1.3 million YTD

Key Operating Trends

- Net Interest Margin of 6.41%
- Core Net Interest Margin, Adjusted⁽¹⁾⁽²⁾ of 4.08%
- Efficiency Ratio of 66.1%; as adjusted⁽¹⁾ of 64.9%

Loans and Deposits

- Total portfolio loans increased \$85.9 million, or 4.3% (not annualized), to \$2.108 billion
- Total average portfolio loans increased \$61.0 million to \$2.054 billion
- Total deposits increased \$85.8 million, or 4.1% (not annualized), to \$2.186 billion
- Total average deposits increased \$80.6 million to \$2.091 billion
- · Portfolio loans-to-deposit ratio (average balances) of 98.2%

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Recently Completed Strategic Acquisition of IFHI

Transaction Overview and Strategic Rationale



Strategic Acquisition of IFH

- · Capital Bancorp, Inc. (NASDAQ: CBNK) acquired Integrated Financial Holdings, Inc. (OTCQX:IFHI), a \$518 million asset bank holding company at announcement of the transaction
- · Announced aggregate purchase price of \$66.5 million
 - 81% stock / 19% cash at announcement
- · IFH is headquartered in Raleigh, North Carolina
- · Branch-lite (single location) business model specializing in C&I, Government Guaranteed Lending ("GGL") and renewables loan origination and servicing on a nationwide basis
- · High degree of fee income (48% of revenue1) and top-tier profitability track record (1.55% core ROAA2)

~17% 2025E EPS Accretion

~1.8 Yrs TBV per share Earnback (Years)

20%+ Invested Capital³

~2 Yrs Forward (Years)4

Transaction Materially Accelerates CBNK's Strategic Plan Initiatives

CBNK Strategic Initiative







· Further shift in the loan mix toward C&I and growth in regional C&I lending capabilities

· Value accretive deployment of excess capital





FIFH









Source: S&P Global Market Intelligence; FactSet.

Based on IFH 2023Y core revenue; excludes one-time, non-recurring items.

Based on IFH 2023Y core net income based on reported net income of \$11.2 million less \$4.7 million in pre-tax adjustments, tax effected at 22.5%.

Return on invested capital represents IFH fully-synergized net income divided by the sum of deal value at announcement plus after-tax transaction charges less excess capital at closing.

Reflects the time it would have taken CBNK to achieve pro forma 2025 EPS on a standalone basis; based on median consensus estimates at announcement with a growth rate applied post-2025.



Merger Update

- Merger completed on October 1, 2024
- On track to achieve the full run-rate level of ~\$7mm in annual cost savings
- Validated view on revenue synergies and pro forma USDA volumes utilizing our larger balance sheet

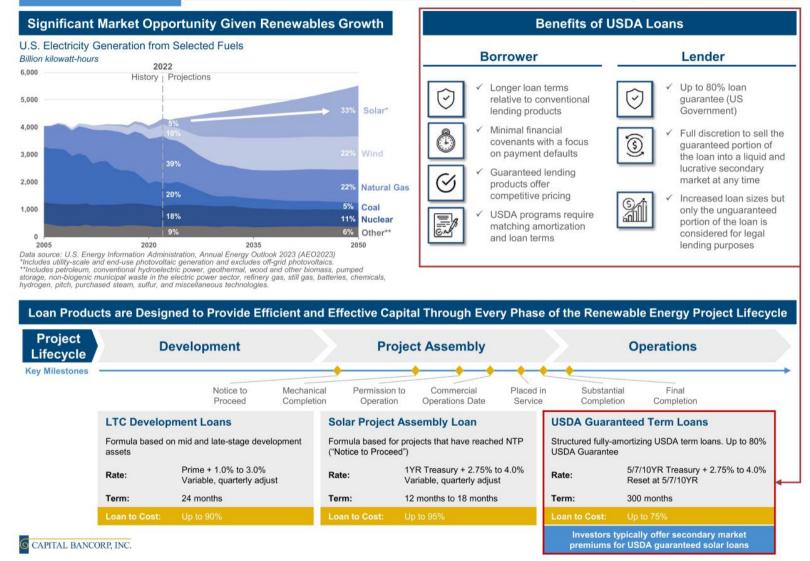
Accomplishments

- Conducted CBNK cultural immersion sessions at all IFH locations, each attended by key CBNK executives
- Executed on Day 1 organizational changes
- Enacted required policy changes and Government Guaranteed lending committee
- Finalized post-LD1 integration and technology plan
- Began participating in IFH USDA loan participations in Q3 2024 (pre-close)

Next Steps

- Core systems conversion scheduled for late February 2025
- Ongoing technology and vendor consolidation
- Continued execution of merger related revenue synergies; utilization of our larger balance sheet to participate in greater amounts of USDA bridge and government guaranteed lending; which IFH previously had to forego

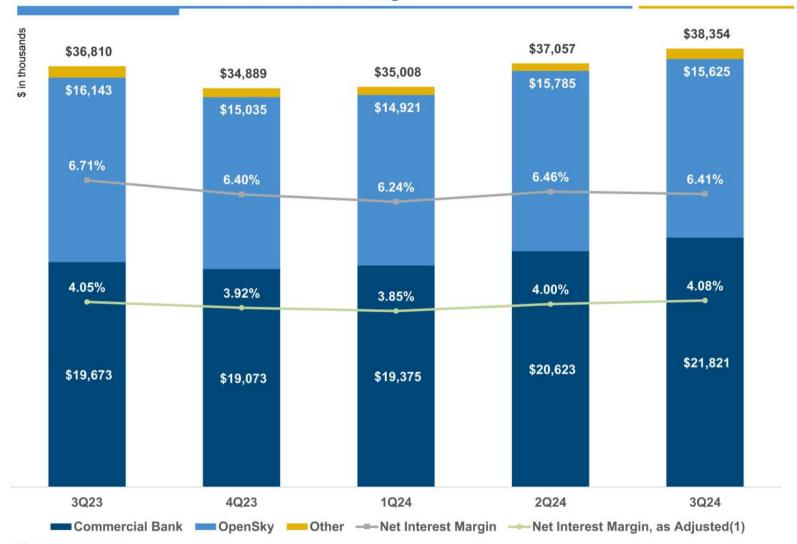
Renewables Business Poised to Grow as Energy Transition Continues to Take Hold





Financial Information

Net Interest Income and Net Interest Margin



Noninterest Income - Quarter to Date



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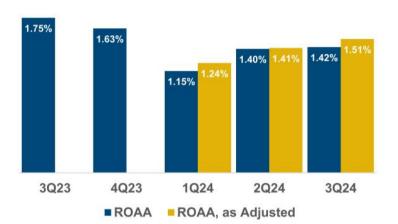
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Noninterest Expense – Quarter to Date

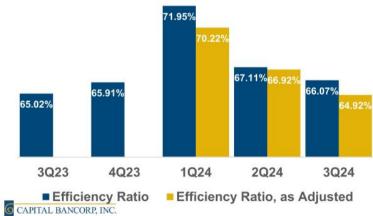


Profitability

Return on Average Assets

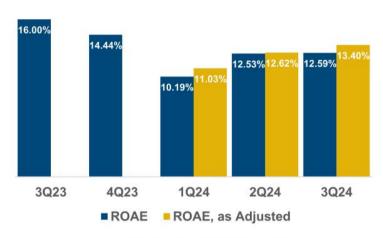


Efficiency Ratio

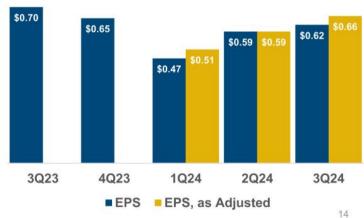


Note: Refer to Appendix for reconciliation of adjusted, non-GAAP measures.

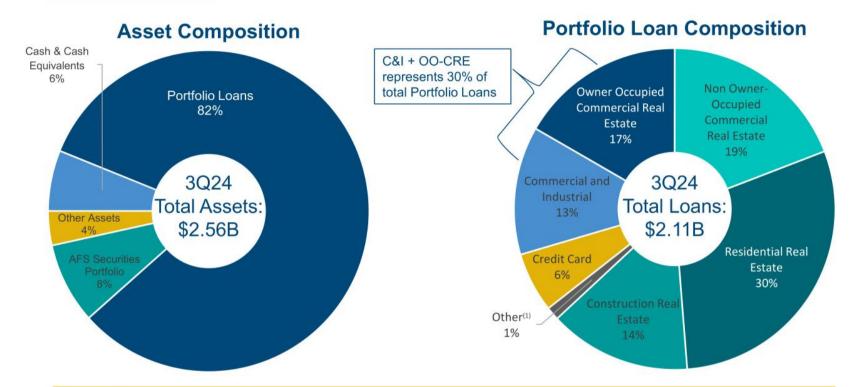
Return on Average Equity



Earnings Per Share, diluted



Balance Sheet Composition

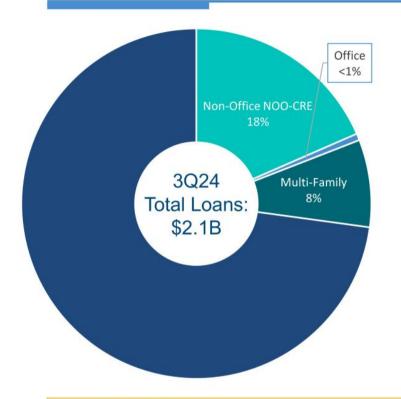


Portfolio Loan Composition Changes

- Total Portfolio Loans increased \$85.9 million, or 4.3% (not annualized), from June 30, 2024.
- · Owner Occupied Commercial Real Estate Loans totaled \$351.5 million.
- Non-Owner Occupied Commercial Real Estate Loans totaled \$403.5 million.
- Average Portfolio Loans increased \$61.0 million, or 3.1% (not annualized), from the second guarter 2024.
- · Average Portfolio loans-to-deposit ratio of 98.2%.



Non-Owner-Occupied Commercial Real Estate ("NOO-CRE"), incl. Multi-Family

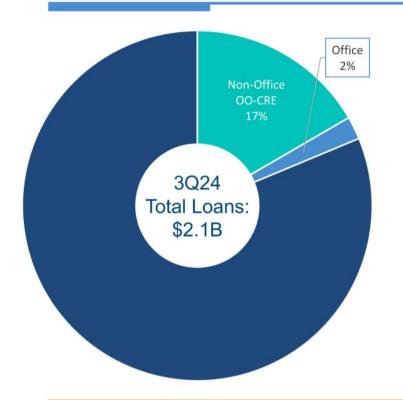


(in thousands)	As of September 30, 2024									
Loan Type		Amount	% of Total Portfolio Loans, Gross	Weighted Average LTV						
Multi-family	\$	170,513	8.1%	58.1%						
Retail	\$	116,324	5.5%	56.6%						
Mixed Use		96,337	4.6%	52.8%						
Hotel		74,343	3.5%	52.4%						
Industrial		63,109	3.0%	54.2%						
Office		13,356	0.6%	63.2%						
Other		40,018	1.9%	55.4%						
Total NOO-CRE loans	\$	403,487	19.1%	54.6%						
Total portfolio loans, gross	\$	2,113,705								

Loan-to-Value ("LTV")

- Weighted average LTV is calculated by reference to the most recent available appraisal of the property securing each loan.
- Office Non-Owner-Occupied Commercial Real Estate loans totaled \$13.4 million, or 0.6% of total portfolio loans, gross with a
 weighted average LTV of 63.2%.

Owner-Occupied Commercial Real Estate ("OO-CRE")

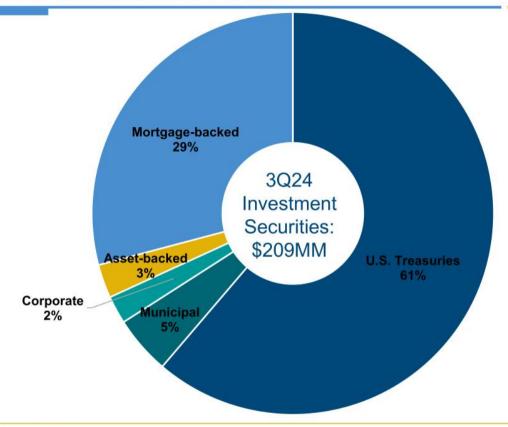


(in thousands)		As of September 30, 2024									
Loan Type		Amount	% of Total Portfolio Loans, Gross	Weighted Average LTV							
Industrial	\$	108,048	5.1%	56.9%							
Office		44,781	2.1%	57.5%							
Retail		41,137	1.9%	59.2%							
Mixed use		17,550	0.8%	65.2%							
Other		139,946	6.6%	61.6%							
Total OO-CRE loans	\$	351,462	16.6%	59.6%							
Total portfolio loans, gross	\$	2,113,705									

Loan-to-Value ("LTV")

- Weighted average LTV is calculated by reference to the most recent available appraisal of the property securing each loan.
- Other owner-occupied commercial real estate loans include special purpose loans of \$57.9 million, skilled nursing loans of \$53.8 million, and other loans of \$28.2 million.
- Office Owner-Occupied Commercial Real Estate loans totaled \$44.8 million, or 2.1% of total portfolio loans, gross with a weighted average LTV of 57.5%.

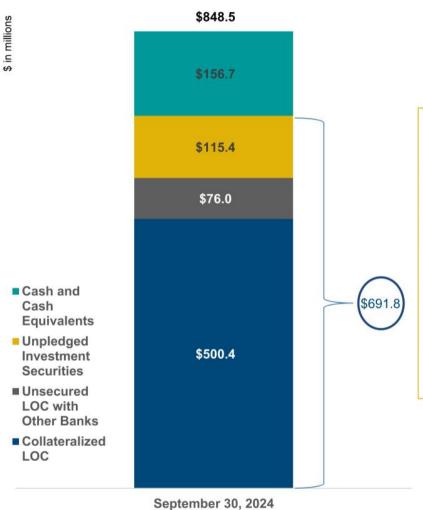
High Quality, Low Risk Investment Portfolio



Investment Securities Portfolio

- Classified as available for sale with a fair market value of \$209 million, or 8.1% of total assets, with an effective duration of 2.92 years.
- U.S. Treasuries represent 61.8% of the overall investment portfolio.
- The accumulated other comprehensive loss on the investment securities portfolio of \$8.6 million represents 3.1% of total stockholders' equity and \$0.62 of TBVPS.
- The Company does not have a held to maturity investment securities portfolio.

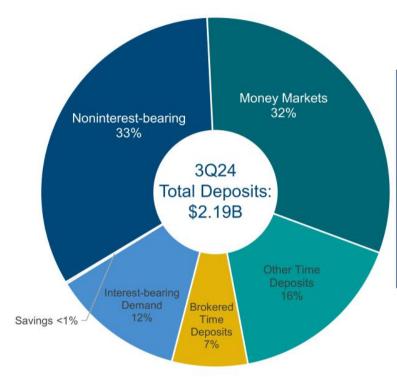
Liquidity



Sources of Liquidity at September 30, 2024:

- \$500.4 million of collateralized lines of credit include:
 - \$391.2 million of available borrowing capacity from the FHLB.
 - \$109.2 million of available borrowing capacity from the Federal Reserve Bank of Richmond's discount window.
- Available lines of credit with other correspondent banks totaled \$76.0 million.
- Unpledged investment securities available as collateral for potential additional borrowings totaled \$115.4 million.

Composition of Deposits



(in thousands)		As of otember 30, 2024	For the Three Months Ended September 30, 2024					
Deposits:		Spot Balance		Average Balance	Average Rate ⁽¹⁾			
Noninterest-bearing	\$	718,120	\$	680,731	0.00%			
Interest-bearing demand		266,493		228,365	0.56%			
Savings		3,763		4,135	0.48%			
Money markets		686,526		698,239	4.24%			
Time deposits		511,322		479,824	5.09%			
Total deposits	\$	2,186,224	\$2	2,091,294	2.64%			

Deposit Composition and Costs

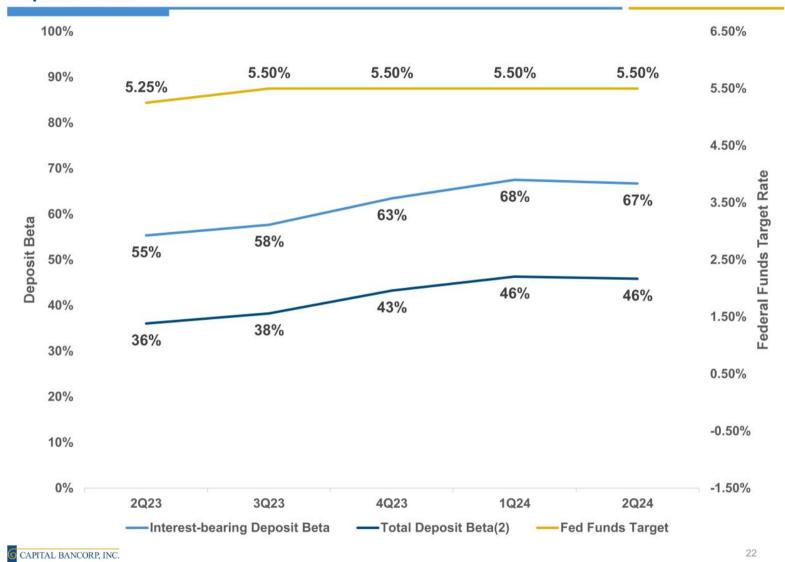
- Total Deposits increased \$85.8 million, or 4.1% (not annualized), from June 30, 2024.
- Average deposits increased \$80.6 million, or 4.0% (not annualized), from the second quarter 2024.
- Interest bearing deposit costs increased 5bps to 3.92% from 3.87% in the prior quarter and total deposit costs increased 3bps to 2.64% from 2.61% in the prior quarter.
- Transaction accounts (noninterest-bearing and interest-bearing demand) represent 45.0% of overall deposit funding at September 30, 2024.

Loan Yield and Deposit Rate Trends

9.72%	9.59%	9.58%	9.72%	9.66%
6.76%	6.89%	6.96%	7.04%	7.15%
2.20%	3.70%	3.91%	3.87%	3.92%
2.21%	2.47%	2.64%	2.61%	2.64%



Deposit Betas(1)

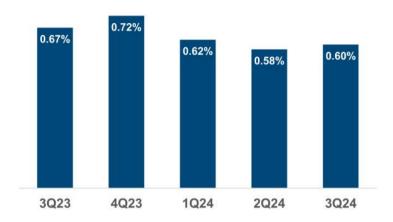


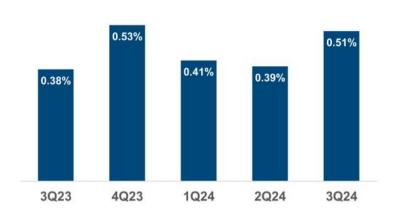
(1) Deposit betas are cumulative customer deposits for the current cycle; Federal Funds Target rates are end-of-period value (2) Includes noninterest bearing and interest-bearing deposits

Credit Metrics



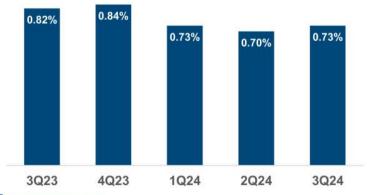
Annualized Net Charge-Offs / Average Portfolio Loans⁽¹⁾

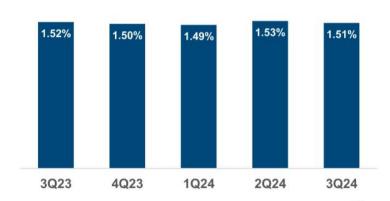




Non-performing Loans / Total Portfolio Loans(1)

Allowance for Credit Losses / Total Portfolio Loans(1)



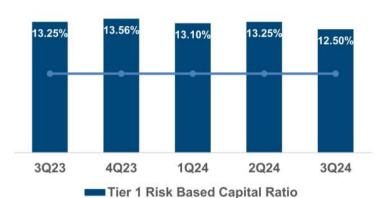


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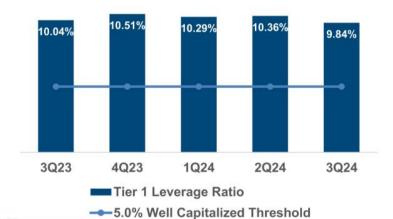
Robust Capital Ratios

Tier 1 Risk Based Capital Ratio



----8.0% Well Capitalized Threshold

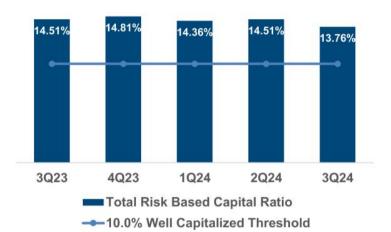
Tier 1 Leverage Ratio



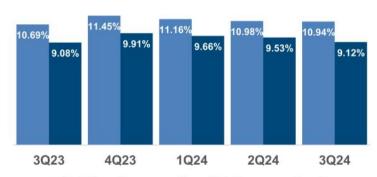
Note: Ratios presented are for Capital Bank unless otherwise noted

6 CAPITAL BANCORP, INC.

Total Risk Based Capital Ratio



Tangible Common Equity



- Holding Company Tangible Common Equity
- Capital Bank Tangible Common Equity

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Share Appreciation Outperforms Industry



Source: S&P Global Market Intelligence; FactSet. Note: Market data as of 10/30/2024.

^{**}CENK IPO price of \$12.50 used as starting price for price change calculation.

**Select banks with assets between \$1.5 billion and \$5.0 billion in the Mid-Atlantic (North of Richmond) and New England Region. (ACNB, BCBP, BPRN, BWFG, EBTC, FRBA, FRST, FVCB, HNVR, JMSB, MRBK, MVBF, NBN, PKBK, PVBC, UNTY).



% Change

103%

4%

4%



Dominic Canuso Chief Financial Officer (301) 468-8848 x1403

Ed Barry Chief Executive Officer (240) 283-1912

NASDAQ: CBNK

Non-U.S. GAAP **Financial Measures**

Reconciliation of Non-GAAP Information

Tangible Book Value Per Share	Quarters Ended									
(in thousands, except per share amount)	Septe	ember 30, 2024	Ju	ine 30, 2024	September 30, 2023					
Total Stockholders' Equity	\$	280,111	\$	267,854	\$	242,878				
Less: Preferred equity		-		_		_				
Less: Intangible assets		-		-		-				
Tangible Common Equity	\$	280,111	\$	267,854	\$	242,878				
Period End Shares Outstanding		13,917,891		13,910,467		13,893,083				
Tangible Book Value Per Share	\$	20.13	\$	19.26	\$	17.48				
Not Interest Margin, as Adjusted (1)			0	ortoro Endad						

Net Interest Margin, as Adjusted ⁽¹⁾	Quarters Ended									
(in thousands)		ember 30, 2024	Ju	ine 30, 2024	September 30, 2023					
Net Interest Income	\$	38,354	\$	37,057	\$	36,810				
Less: Credit card loan income		15,137		15,205		15,792				
Net Interest Income, as Adjusted	\$	23,217	\$	21,852	\$	21,018				
Average Interest Earning Assets		2,380,946		2,307,070		2,176,477				
Less: Average credit card loans		119,458		111,288		116,814				
Total Average Interest Earning Assets, as Adjusted	\$	2,261,488	\$	2,195,782	\$	2,059,663				
Net Interest Margin, as Adjusted ⁽¹⁾		4.08%		4.00%		4.05%				

⁽¹⁾ Annualized



Reconciliation of Non-GAAP Information

Net Charge-offs to Average Portfolio Loans ⁽¹⁾	Quarters Ended									
(in thousands)		September 30, 2024		June 30, 2024		March 31, 2024		December 31, 2023		ptember 30, 2023
Total Net Charge-offs	\$	2,655	\$	1,935	\$	1,987	\$	2,477	\$	1,780
Total Average Portfolio Loans		2,053,619	1,9	992,630		1,927,372		1,863,298		1,847,772
Net Charge-offs to Average Portfolio Loans ⁽¹⁾		0.51%		0.39%		0.41%		0.53%		0.38%
Nonperforming Loans to Total Portfolio Loans	-				Qu	arters Ende	d			
(in thousands)		ptember 30, 2024	June 30, 2024		March 31, 2024		December 31, 2023		September 30, 2023	
Total Nonperforming Loans	\$	15,460	The contract of	14,053	\$	14,361	\$	16,042	\$	15,236
Total Portfolio Loans	180	2,107,522		021,588	2000	1,964,525	35.55	1,903,288	8.45	1,862,679
Nonperforming Loans to Total Portfolio Loans		0.73%		0.70%		0.73%		0.84%		0.82%
Allowance for Credit Losses to Total Portfolio Loa	ns				Qu	arters Ende	d			
		September 30,		ıne 30,	M	arch 31,	De	cember 31,	September 30,	
(in thousands)		2024		2024		2024		2023		2023
Allowance for Credit Losses	\$	31,925	\$	30,832	\$	29,350	\$	28,610	\$	28,279
Total Portfolio Loans		2,107,522	2,0	021,588		1,964,525		1,903,288		1,862,679
Nonperforming Loans to Total Portfolio Loans		1.51%		1.53%		1.49%		1.50%		1.52%

(1) Annualized



Reconciliation of Non-GAAP Information

Earnings Metrics, as Adjusted	Quarters Ended									
	September 30, June 30,			March 31,	December 31,		September 30,			
(in thousands, except per share data)	162	2024	2024		2024			2023		2023
Net Income	\$	8,672	\$	8,205	\$	6,562	\$	9,030	\$	9,788
Add: Merger-Related Expenses, net of tax		557		62		538		-		-
Net Income, as Adjusted	\$	9,229	\$	8,267	\$	7,100	\$	9,030	\$	9,788
Weighted average common shares - Diluted		13,951		13,895		13,919		13,989		14,024
Earnings per share - Diluted	\$	0.62	\$	0.59	\$	0.47	\$	0.65	\$	0.70
Earnings per share - Diluted, as Adjusted	\$	0.66	\$	0.59	\$	0.51	\$	0.65	\$	0.70
Average Assets	\$	2,437,870	\$	2,353,868	\$	2,299,234	\$	2,202,479	\$	2,221,117
Return on Average Assets ⁽¹⁾		1.42%		1.40%		1.15%		1.63%		1.75%
Return on Average Assets, as Adjusted ⁽¹⁾		1.51%		1.41%		1.24%		1.63%		1.75%
Average Equity	\$	274,087	\$	263,425	\$	258,892	\$	248,035	\$	242,671
Return on Average Equity ⁽¹⁾		12.59%		12.53%		10.19%		14.44%		16.00%
Return on Average Equity, as Adjusted ⁽¹⁾		13.40%		12.62%		11.03%		14.44%		16.00%
Net Interest Income	\$	38,354	\$	37,057	\$	35,008	\$	34,889	\$	36,810
Noninterest Income		6,635		6,890		5,972		5,936		6,326
Total Revenue	\$	44,989	\$	43,947	\$	40,980	\$	40,825	\$	43,136
Noninterest Expense		29,725		29,493		29,487		26,907		28,046
Efficiency Ratio ⁽²⁾		66.07%		67.11%		71.95%		65.91%		65.02%
Noninterest Expense	\$	29,725	\$	29,493	\$	29,487	\$	26,907	\$	28,046
Less: Merger-Related Expenses		520		83		712		-		
Noninterest Expense, as Adjusted	\$	29,205	\$	29,410	\$	28,775	\$	26,907	\$	28,046
Efficiency Ratio, as Adjusted ⁽²⁾		64.92%		66.92%		70.22%		65.91%		65.02%

⁽¹⁾ Annualized

⁽²⁾ The efficiency ratio is calculated by dividing noninterest expense by total revenue (net interest income plus noninterest income).

