

# BankMobile

BM Technologies, Inc. created by the Business Combination of BankMobile Technologies & Megalith Financial Acquisition Corp.

**Investor Presentation** 

December 2020

A Banking-as-a-Service pioneer, enabling nonbanks to build financial services for their customers

### Disclaimer



This presentation (the "Presentation") contemplates the purchase by Megalith Financial Acquisition ("MFAC") of BankMobile Technologies, Inc. ("BankMobile" or the "Company") from Customers Bank, by which BankMobile will become a subsidiary of MFAC ("the Transaction").

#### BankMobile is Not a Bank

BM Technologies is Not a Bank and it does not provide banking services. BankMobile is a technology provider that facilitates deposits and banking services between a customer and an FDIC insured partner bank. Any reference in this presentation to "banking" or "banking services" is in reference to BankMobile provided between a customer and an FDIC insured partner bank. The BankMobile brand and trademark is only used in reference to services being provided between a customer and an FDIC insured partner bank

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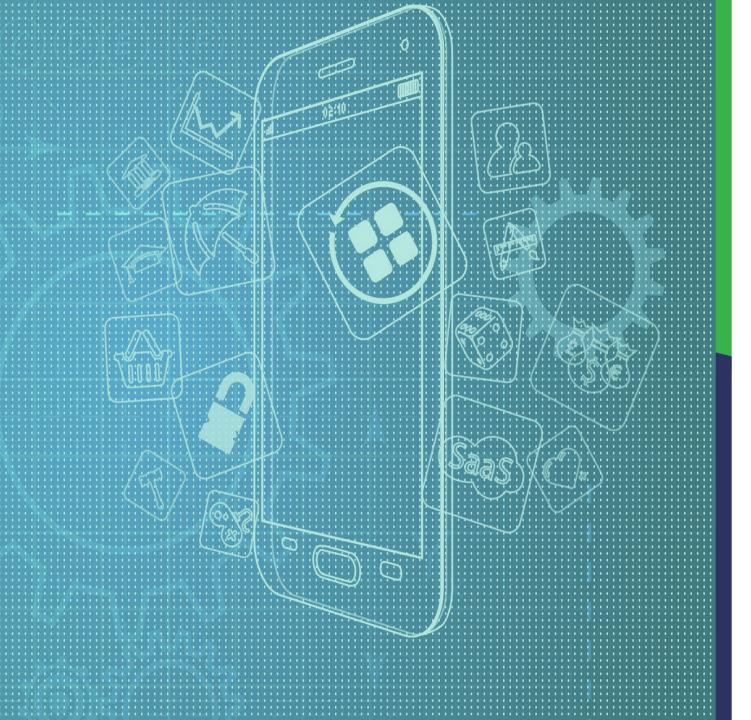
#### **Industry and Market Data**

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This Presentation includes certain non-GAAP financial measures that management reviews to evaluate its business, measure its performance and make strategic decisions. Management believes that such non-GAAP financial measures provide useful information to investors and others in understanding and evaluating its operating results in the same manner as management. EBITDA is a non-GAAP financial measure that represents net income prior to interest expense, net, other expense, net, income taxes, and depreciation and amortization, as adjusted to add back certain non-cash and non-recurring charge. EBITDA and any other ratio or metrics derived therefrom are financial measures not calculated in accordance with GAAP and should not be considered as substitutes for revenue, net income, operating profit, or any other operating performance measure calculated in accordance with GAAP. Using these non-GAAP financial measures to analyze the business would have material limitations because their calculations are based on the subjective determination of management regarding the nature and classification of events and circumstances that investors may find significant. In addition, although other companies in its industry may report measures titled EBITDA or similar measures, such non-GAAP financial measures may be calculated differently from how management calculates its non-GAAP financial measures, which reduces their overall usefulness as comparative measures. Because of these limitations, you should consider EBITDA alongside other financial performance measures, including net income and other financial results presented in accordance with GAAP.

Q3 2020 financials within the presentation are still preliminary and subject to revision



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### Management Presenting





#### Luvleen Sidhu

CEO and Co-Founder



of the Year(1)





**Industry Experience** 9+ Years

- Luvleen Sidhu is the Chief Executive Officer and Co-Founder of BankMobile
- After graduating from Harvard and Wharton she was a management consultant at Booz & co. in their financial services practice
- Sidhu is a recognized leader in the industry and was named one of Crain's New York Business 2020 40 Under 40 and a "Rising Star in Banking & Finance" in 2020
- Before attending business school at Wharton, she was analyst at Neuberger Berman and also worked as a director of corporate development at Customers Bank. While at the company, Sidhu introduced several growth projects, including partnering with a New York City-based start-up to improve the banking experience through innovative technology
- Sidhu has been featured regularly in the media including on CNBC, Bloomberg Radio, Yahoo Finance, Fox News Radio and in The Wall Street Journal, Forbes.com, American Banker, Crain's New York, FoxNews.com, among others





Chief Financial Officer





Industry Experience 20+ Years

- As BankMobile's Chief Financial Officer, Bob Ramsey oversees the bank's financial operations, including planning, risk, and reporting
- Prior to joining BankMobile, Ramsey served as senior equity research analyst at FBR Capital Markets, where he covered community banks, regional banks, superregional banks, consumer finance and fintech companies during his 13-year tenure
- Ramsey is a Chartered Financial Analyst (CFA). He holds a Bachelor of Arts degree in Managerial economics from Hampden-Sydney College and a Master of Business Administration degree from the College of William and Mary



A.J. Dunklau CEO



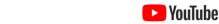
The MFAC Board is a Value-Add Partner to BankMobile

MFAC Board Leadership or Board Experience



















Track Record of Creative Deal **Structuring and Partnership** Development

2019 LendIt Fintech Industry Awards

### Q3 2020 Update







### Where Does BankMobile Technologies Stand Today?



Delivering Full-Featured Digital Banking Platform to Large Scale Non-Bank Partners





# One of America's Largest Digital Banking Platforms...



- √ ~300K accounts opened annually (2)
- √ ~\$944M in serviced deposits as of 9/30/20
- ✓ \$49M in pro forma core revenue YTD
- √ \$2.0M YTD pro forma core EBITDA (3)





#### **Expert in B2B2C Banking...**



- ✓ Allows for greater speed and cost effectiveness in bank roll out for partners
- ✓ High-volume, low-cost customer acquisition model
- ✓ Serves ~1 in 3 U.S. students on approximately 725 campuses <sup>(4)</sup>
- ✓ Launched partnership with T-Mobile via the T-Mobile MONEY checking account
- ✓ Planned 2021 launch of digital bank account with Google Pay





# ...Award Winning Banking Technology, Focused on Banking Services for Millennials & Middle Income Americans...

- ✓ Customer-centric approach
- ✓ Provides an affordable, easy-to-use product
- ✓ Simplifies banking for the consumer
- ✓ Creates customers for life with full suite of banking products, including checking, savings, personal loans, credit cards and student refinancing
- ✓ Creates attractive returns



Data as of 9/30/2020

Dor Pank Mobile management

<sup>3)</sup> EBITDA is a Non-GAAP financial measure; see page 45 and 46 for reconciliations to Non-GAAP financial measures and disclaimers on forward looking financials

### Consumers Are Recalibrating Their Banking Needs



New Digital Options, Remote Necessities and Poor Customer Experiences Are Driving Change

#### Consumer Preferences are Changing, with Banks Slow to Adapt



1 in 2

consumers switch their primary banks due to discounts and promotions on fees<sup>(1)</sup>



1 in 3

consumers switch primary banks for a better interest rate on their deposits<sup>(2)</sup>



10%

of income spent on fees charged by payday lenders and other financial service providers<sup>(5)</sup>

#### Consumers are Looking for an Affordable Banking Alternative (3)(5)

- ✓ **1 in 3** Americans live paycheck to paycheck
- ✓ Americans pay \$34B a year in overdraft fees
- ✓ The average overdraft fee is \$33.36
- Big banks require **at least \$1,500** in a basic checking account to waive their monthly maintenance fee, which averages **\$10.99**
- Women **pay 18% more in overdraft fees** than men (five per year) due to lower-than-average earnings
- ✓ The average fee to withdraw money from an **out-of-network ATM** has hit a record high of **\$4.72**, up **33%** over the past decade



63%

of consumers are using mobile channels more frequently<sup>(2)</sup>



50%

of consumers likely will not open their next account with the bank they currently use<sup>(2)</sup>



**59%** 

of employees claim financial or money challenges as the #1 cause of stress in their lives<sup>(4)</sup>

- Accenture Consumer Retail Banking Survey Summary, July 2017
- 2) PWC Consumer Banking Survey, 2019
- 3) Forbes, "Consumers Shelled Out \$1B in Monthly Bank Maintenance Fees", 2019



PWC Employee Wellness Survey, 2019

<sup>)</sup> The Cornerstone Performance Report, 2017

### Non-Banks Want to Engage Customers via Financial Services



Higher-Ed, Retailers and Large Employers All Have Untapped Financial Use Cases

#### **Higher-Ed Institutions**



Higher-Ed institutions send tens of billions in payments each year to students, creating administrative complexity and resulting in high overhead costs





Inefficient and expensive processing, fulfilment and reconciliation of student loan refund disbursements



Time-consuming interactions between schools, staff and students



Onerous and complex regulations regarding disbursement of federal funds

#### **Consumer Focused Brands**



Consumer-centric brands constantly refine strategies to better attract, engage and retain customers





Traditional retailers struggle to differentiate in a commoditized market without creating "race-to-the-bottom"



Lack of passive income opportunities and centralized consumer data aggregation



Competition and changing customer expectations are exposing undifferentiated rewards programs

#### **Large Employers**



Large employers struggle with implementing and integrating financial wellness capabilities into their existing HR strategy





Employers struggle to retain talent when their staff are not thriving financially



Tighter labor markets have created an acute talent shortage, requiring employers to differentiate



Human resources departments lack compelling financial wellness programs for their employees



### BankMobile Solves Multiple Parties' Pain Points in One Solution

\$



Resulting in High-Volume, Low-Cost Customer Acquisition

#### **B2B2C** Approach

# Consumers Clients and BankMobile **Partners** 靈。 Customers **Bank Partners**

#### Examples of BankMobile Solutions within 3 Verticals

#### **Higher-Ed Banking**





- Offer students access to banking services
- Reduce processing costs annually by ~\$125K / year<sup>(1)</sup>



Planned Launch in 2021



#### **White-Label Banking**

- Offer financial services through white-label partnerships (2)
- Attract customers by improving banking experience in historicallyunderserved segments
- Deliver customizable, partner branded rewards and special offers to further drive loyalty
- Create net-new, passive revenue streams for partners with lower customer attrition



#### **Workplace Banking**

- Deploy differentiated financial services in conjunction with financial wellness strategy
- Represents the first benefit that earns employee's money via interest-bearing accounts, no fees and unique cost-saving opportunities
- Easily accessible benefits through HR portal



\$825.00







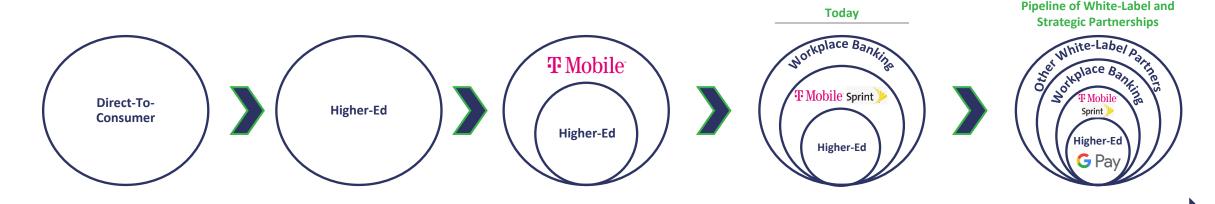
Deposits are held with bank partner



### BankMobile Evolving into a Premier Brand



Fast Growing Digital Banking Technology Platforms



#### **2015 - 2017:** Early Days



BankMobile founded in 2015 to "digitize" the traditional banking experience

Product

- Acquired Higher One's Student Checking and **Refund Disbursement Business**
- Integrated new functionality and technology
- ✓ Repositioned the business (fees, compliance)



✓ BankMobile invested heavily to create its Banking-as-a-Service

#### 2018 - 2020: Business Model and Product Innovation

**BankMobile Evolution and Continued Growth Elements** 



Platform

Focused on expanding B2B2C strategy



- ✓ Partnered to launch T-Mobile MONEY
- ✓ T-Mobile MONEY extended to Sprint customers

**Partnerships** 



✓ Built out the technological infrastructure to roll out white-label checking, savings, Point-of-Sale ("POS") financing, credit card, personal loans and student refinance

#### 2020+: Rapid Expansion



Growth

- August 3<sup>rd</sup> Will plan to launch in 2021 ✓ Continue to acquire new Higher-Ed clients

Collaboration with Google Pay announced

- ✓ Further expand within existing customer base
- ✓ Continue to Add additional White-Label **Partners**
- ✓ Invest in strategic M&A opportunities

Well-positioned for long-term growth and continued EBITDA margin expansion



### BankMobile Evolving into a Premier Brand



#### Transaction Structure (1)

 Megalith Financial Acquisition Corp (NYSE: MFAC) has entered into a definitive agreement to acquire BankMobile Technologies

#### **Valuation**

Transaction valued at an implied post-money enterprise value of \$140mm (2), which equates to 1.3x multiple on 2021E Revenue of \$104.0mm (3)
 6.5x multiple on 2021E EBITDA of \$21.5mm (3)

#### **Cap Structure & Leverage**

- Transaction to be funded through a combination of MFAC common stock, cash held in the MFAC trust account, proceeds received from newly issued shares through a PIPE transaction and assumed debt of \$40mm (2)
- Pro forma net leverage of 4.2x based upon 2020E pro forma core EBITDA of \$3.8mm (3)(4)

#### **Pro Forma Ownership**

- MFAC public equity investors (original SPAC investors) are expected to own 25.5% of the combined (5)
- Shares issued to PIPE Investors are expected to own 27.2% (5)
- Customers Bancorp shareholders are expected to own 47.3% (5)
- Customers Bancorp will own 0.0%

#### Listing

- MFAC will remain a Delaware corporation, the post-closing company is expected to be listed on the NYSE American
- The public company will be renamed BM Technologies, Inc.

Pro forma core revenue and EBITDA are set forth on "Income Statement History and Forecast" and "Reconciliation to Non-GAAP Financial Measures" on slides 23, 33 and 46, respectively





See "Proposed Transaction Structure" on slide 44 and "Proposed Capitalization and Ownership" on slide 43

See "Proposed Capitalization and Ownership" on slide 43 for calculation; Reflects debt prior to partial paydown from cash in MFAC's trust account 5)

### **Transaction Background**



Why is BankMobile Technologies ("BMT") Being Divested? Why is BMT Positioned as an Independent Company?

1 Customers Bank ("CUBI") is divesting BMT

#### Reasons for Divestment

- A. "Durbin Fee Challenge"
- B. Realigned Priorities & Focus
- C. Regulation
- A. BankMobile Technologies ("BMT"), a subsidiary of Customers Bank ("Customers"), will be subject to reduced interchange income if it remains wholly-owned by CUBI, due to the Durbin Amendment (part of Dodd-Frank banking reform of 2011). When a bank crosses \$10b in assets on December 31st, it becomes subject to the Durbin Amendment, and interchange income is significantly reduced. Customers is now subject to the Durbin Amendment.
- B. Customers Bancorp ("CUBI") has made recent strategic decisions to focus on its largest commercial lending lines of business. BMT is a smaller operating unit which focuses on retail deposit customers and retail banking-as-a-service (BaaS); BMT does not fit CUBI's core commercial banking focus and is being divested.
- C. From a regulatory and business focus point of view, CUBI wishes to be a "Business oriented Community Bank."

2 Transaction Related

#### **BMT - A standalone company**

- 1) Customers is divesting BankMobile Technologies
- 2) BMT will also have debt outstanding held by CUBI in amount of \$40<sup>(1)</sup> million; which is also part of the purchase price paid (it is BM Technologies Inc.'s intention to pay off the debt as soon as possible)
- 3) Customers will contractually agree to provide the same Deposit Related Fees and Durbin Exempt Interchange Rate (Fees) through 2022 to enable BMT a stable "runway" of revenue while BMT establishes additional bank partnerships to replace CUBI
- 4) CUBI will have no role on management and no seats on the board of the pro forma company
- 5) CUBI will not retain a common equity ownership interest in the company as shares will be distributed directly to CUBI shareholders there will be restrictions on the sale of shares distributed to CUBI shareholders for a period of 12 months after Closing<sup>(2)</sup>
- 6) A limited Transition Services Agreement will be signed prior to closing

See Proposed Capitalization and Ownership and Proposed Transaction Structure on pages 43 and 44, respectively

3 Independent Platform Better Positioned

#### Benefits to the pro forma company

- Remove Growth Constraints overlaid by parent
- Aligns management, board and investors primary focus without distraction of other businesses
- Enables BMT to more easily develop new bank partners who will enable BMT to offer credit and other financial products to existing customers.
- Enables BMT to be a technology provider to other chartered banks
- BMT becomes a stand alone FinTech company with its own capital sources and sector valuation metrics; and not governed by bank valuations
- Better positioned to capitalize on trends away from branch-based banking



## **Business Overview**

### **Key Investment Highlights**







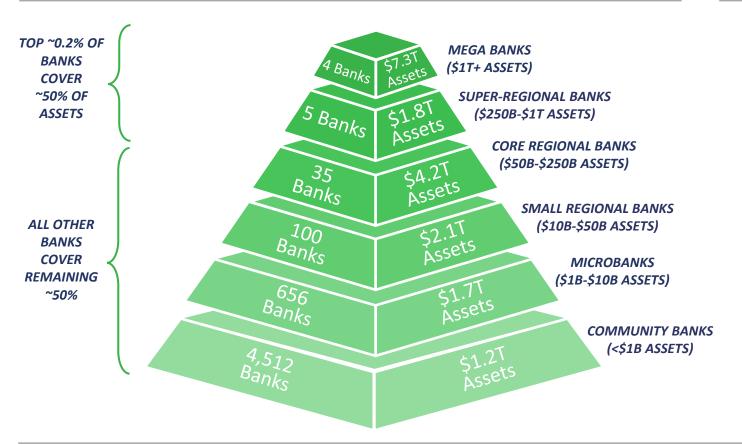
### Opportunity to Disrupt Massive U.S. Banking Market



Banks Have Consolidated, but Fragmentation Remains High

Industry-wide headwinds have driven significant asset consolidation, with big banks holding 50% of deposits and struggling with customer satisfaction while the 99.8% of other banks hold the other 50% of deposits, yet struggle to acquire customers at a low cost

Asset Concentration in Banking, June 2019(1)



The BankMobile Solution



BankMobile is pairing with white-label partners and partner banks to beat large and small banks through high-volume, low-cost customer acquisition driven by its full-featured BaaS platform



BankMobile is able to capture deposits for Partner Banks from the dissatisfied customers of big banks and undercut smaller banks struggling with customer acquisition





### 2 High-Volume, Low-Cost Customer Acquisition Strategy



Implemented B2B2C Approach in the Higher-Ed and Telecom Industry

BankMobile achieves a lower Customer Acquisition Cost relative to others in the banking industry by leveraging its disruptive distribution model, which leverages its partners' loyal customer base and brand affinity

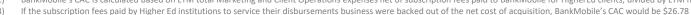
#### BankMobile Customer Acquisition

- BankMobile drives customer acquisition and marketing engine through a differentiated distribution model
- Rapid penetration into partners' loyal, ingrained customer base
- Ability to leverage partners' brand equity to establish trust and accelerate adoption
- Derives significantly lower customer acquisition cost than a traditional bank by leveraging existing customer base

#### Estimated Industry Customer Acquisition Cost<sup>(1)(2)</sup>



BankMobile's CAC is calculated based on LTM total Marketing and Client Operations expenses net of subscription fees paid to BankMobile for HigherEd clients; divided by LTM newly active accounts





ARK Investment Management LLC, "Customer Acquisition Costs Per Customer For Financial Products", 2018



### Collaborations with Large, Highly Attractive Brands



White-Label Banking Case Study: T-Mobile MONEY

#### **Relationship Overview**

- BankMobile and T-Mobile partnered to launch T-Mobile MONEY in 2019
- Offers no account fees and 4% interest on balances up to \$3k for T-Mobile customers
- T-Mobile MONEY extended to the Sprint customers in August of 2020
- Contract was recently extended to 2023 with option to renew for additional 2-year periods

#### Win – Win Relationship

- Strong customer retention program for T-Mobile
- New BankMobile customers (deposits for Partner Banks)

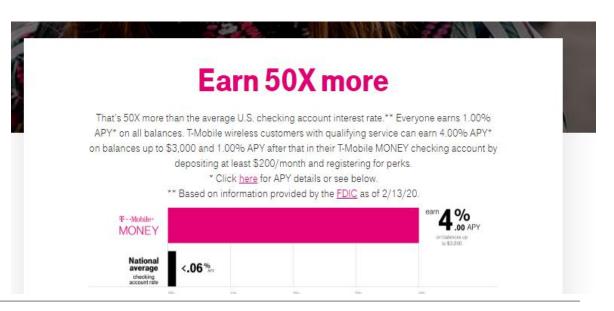
# Say goodbye to account fees. It's your money. Keep it. No overdraft fees. No maintenance fees. No fees at Allpoint® ATMs. No minimum balance.

See how we compare	T Mobile MONEY		0	WYCLEAN MARKON
Account Type	Checking	Core Checking	Total Checking	Everyday Checking
Monthly fee	\$0	\$12	\$12	\$10
No-Fee Acct Balance Minimum	\$0	\$1,500*	\$1,500**	\$1,500***
Overdraft Fee	\$0	\$35	\$34	\$35
No-fee ATMs	55,000	16,000	16,000	13,000

#### Partnership Highlights

"Traditional banks aren't mobile-first, and they're definitely not customer-first. As more and more people use their smartphones to manage money, we saw an opportunity to address another customer pain point," said John Legere, former CEO of T-Mobile (April 2019) (1)

"Today, more than ever, it is absolutely critical that people keep more of their hard-earned money in their pockets. T-Mobile MONEY customers get an industry leading return on their money, with zero fees, so they keep more, and grow more, the way it should be," said Mike Sievert, CEO of T-Mobile (August 2020) (2)



Per T-Mobile press release; Bye, "Big Banks. Hello, T-Mobile MONEY Introducing Your No-Fee, Interest-Earning, Mobile-First Checking Account" – April 18th, 2019;

Per T-Mobile press release; "It Pays (Literally) To Be With The Un-Carrier; Full T-Mobile MONEY Benefits Extend To Sprint Customers" – August 24th, 2020



### Collaborations with Large, Highly Attractive Brands



Recently Announced Collaboration with Google Pay

#### **Relationship Overview**

On August 3rd 2020, BankMobile announced an execution of an agreement with Google to introduce digital bank accounts.





#### **Highlights**

- Google Pay will provide the front-end user experience which will have some aspects unique to the higher education market from the standard Google Plex account
- The product will be built upon BankMobile's existing banking infrastructure
- Product will be offered through BankMobile's existing higher education distribution channel which serves approximately one in three college students through relationships with approximately 725 campuses
- Planned launch in 2021

#### Win – Win Relationship

- Increase the percentage of college students that choose to receive a disbursement through the opening of a BankMobile account
- Provide students new tools that will assist in budgeting and offer personal financial insights

#### Partnership Highlights

"Google is excited to partner with BankMobile in enabling a digital experience that is equitable for all and meets the evolving needs of a new generation of customers. We believe that we can use our technology expertise to benefit users, banks and the entire financial ecosystem." - Felix Lin, Vice President at Google (August 2020) (1)

"We are thrilled to be collaborating with Google to offer our student customers enhanced digital bank accounts. Many of our student customers today are struggling to manage their money as they work part-time and attend school. Through our collaboration with Google we believe we can provide these students with the appropriate financial tools to help them navigate through these difficult situations successfully" - Luvleen Sidhu, CEO, BankMobile (August 2020) (1)





### BankMobile Technologies Delivers a Full-Service Digital Banking Platform BankMobile



### Key Capabilities, Products and Technology Platform

#### **BaaS Offering**

BankMobile brings the whole bank to partners...

#### Partner

"Banking as a Service Offering"

- Omni-Channel Digital Banking
- Modern Technology Platform
- Full-Service Banking Support
- **Bank Partnerships**
- All digital channels and bank technologies delivered including mobile, web, Alexa, APIs and US payment systems
- Out of the box capabilities supported including customer care, compliance, fraud mgmt., deposit / loan operations and debit card printing
- Flexible connections to banks via partner-specific banking APIs

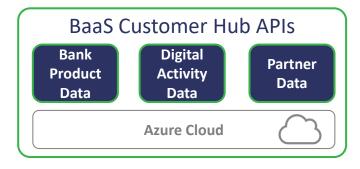
A Branded Digital Banking Apps

... with a tailored signup and branded bank UX...



- Frictionless onboarding and omni-channel apps
- Full primary bank relationship support, including transfers, remote deposit capture, P2P, bill pay, ATMs, cash-in and physical/digital debit cards
- Gamified cross-industry offers and perks

- B Modern Cloud-Based Technology Platform
- ... enabled by tech designed for partner integration





- Near-real-time APIs with aggregated data enables partner-specialized, customer-centric experiences
- Core banking systems provide primary account features at ultra-high reliability
- Modern cloud enables consistent re-use across multiple partners, tested on millions of accounts





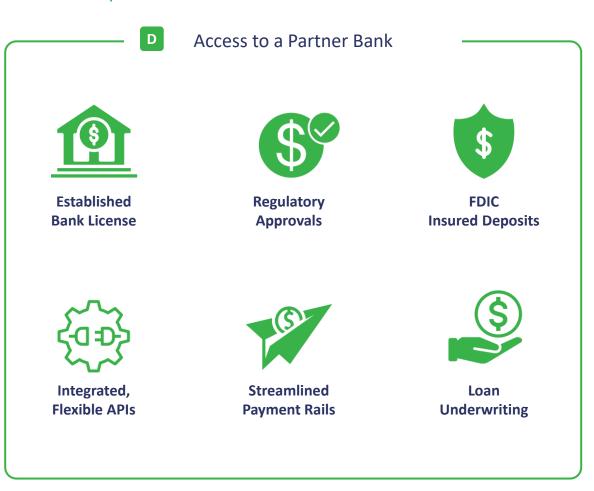
### continued - Deliver Full-Service Banking Platform to Partners' Customers



Attracts Customers Through Digital Channels and Provides Back-Office Support in One Solution

BankMobile delivers a full-service, centralized and customer-centric experience while alleviating the back-office and administrative burden for white-label partners







### Competitive Positioning

### Complete Digital Banking Platform

#### Illustrative Competitive Landscape

Representative Firms	BankMobile	CHASE VARO  Bank WELLS FARGO	green BBVA		The Bancorp  cross river  E VOLVE bank & trust	Why BankMobile Wins
Competitive Differentiation	White-Label	Consumer Banks & Neo Banks	BaaS Banks	Fintech BaaS Providers	White-Label Charters	Partnership model offering turnkey, fully branded dig
<b>Extreme partnership tailoring</b> Deep customer experience integration						Danking platform.
Full-BaaS Model Complete white label digital banking platform (compliance, deposit operations, fraud management, customer care, etc)						Deep experience and lon history in B2B2C banking  Superior service, deliveri
Branded Digital Banking Offer full white label digital bank app on mobile and web						executive oversight and f supported implementation
Revenue share / great consumer prices Partnerships drive low CAC & blended offers. Planned Durbin exempt bank			0			Delivers interchange reversible share potential from all a activity

ering digital

ering d fullyation



venue account

BankMobile's ability to customize and integrate a fully branded front and back end experience is a differentiating approach and key to partners who have a strong brand relationship with their customers





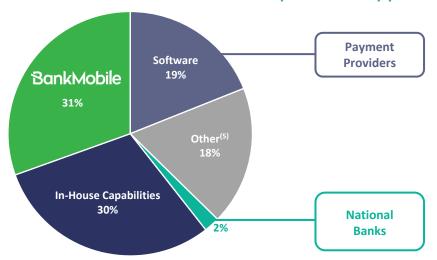
### Distribution Through Market Leadership Position in Higher-Ed



Deeply Embedded Campus Relationships Allow for Customer Acquisition and "Customer for Life" Strategy

#### U.S. Higher-Ed Student Disbursement Market Share<sup>(1)</sup>

#### Total Addressable Market is 20M students and replenishes every year<sup>(2)(3)</sup>



#### Exclusive, Long-Term and Contractual Campus Relationships

- Long-term embedded university client base of approximately **725 campuses**
- SSE retention rate of over 98%<sup>(4)</sup>
- Average client tenure > 5 years
- Typical new contract term is **3 5 years** with auto-renewal periods of various lengths
- Active pipeline of ~1M students
- Expect prepaid providers to be a minimal threat as regulations have made it more difficult for prepaid operators

#### Benefit of the Higher-Ed Business

- Access to ~1 in every 3 college students in the U.S.
- Ability to create "customer for life" through selling additional financial services products as students graduate
- Proven scale generating \$60M+ in annual revenues with ~2M accounts currently on the platform
- Scalable technology distributing more than \$10B of payments a year

#### **Recent Developments**

- BMT is in active implementation and negotiations on 2 new Partnerships that are intended to increase product offerings to schools and increase adoption of BMT products by SSEs.
- BMT's mix of SSE's is weighted towards local, two-year institutions
- Management believes BMT's segment exposure could perform better than more expensive, private, four-year schools, by offering a better value proposition particularly if remote learning becomes more common or required
  - 87% of SSE at better value "public" schools
  - Active pipeline of schools with ~1M SSEs



Note: SSEs refers to Signed Student Enrollment

Per BankMobile's internal sales database and estimated student market size based on SSEs

National Center for Education Statistics. "Enrollment and Employees in Postsecondary Institutions, Fall 2015: Financial Statistics Academic Libraries, Fiscal Year 2015", February 2017

<sup>~3</sup>M SSEs are considered non-addressable (beauty schools, trucking schools, etc.)

Represents one minus the annual SSE attrition over beginning of the year SSE count Includes credit unions, regional banks, other software providers, unknown, etc

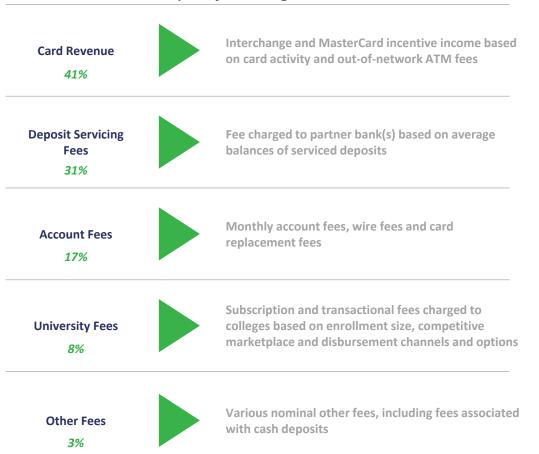


### Highly Attractive Business Model



#### Income Statement – Historical & Forecasted

#### Revenue Breakout by Major Categories

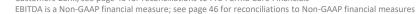


### % of Total Q3'2020 YTD Revenues

#### Historical & Projected Income Statement

		2019 Pro Forma Core (1)	2020E	2021E	2022E
	Pro Forma Core Revenues (\$mm)	\$61.3	\$66.9	\$104.0	\$144.4
,	Less: Pro Forma Core OpEx (Excl. Deprec. & Amort.) (\$mm)	63.6	63.0	82.6	94.1
	Pro Forma Core EBITDA (\$mm) <sup>(2)</sup>	(\$2.2)	\$3.8	\$21.5	\$50.3
	Less: Interest Expense (\$mm)	0.5	1.4	0.6	0.3
	Less: Deprec. & Amort. (\$mm)	9.3	11.7	14.7	16.7
	Pro Forma Core Pre-Tax Income (\$mm)	(\$12.1)	(\$9.3)	\$6.2	\$33.3
	Less: Tax Expense (\$mm)	0.0	0.0	1.5	8.0
	Pro Forma Core Net Income (\$mm)	(\$12.1)	(\$9.3)	\$4.7	\$25.3
	Average Serviced Deposits (\$mm)	\$548.5	\$757.0	\$1,381.4	\$2,335.0
	YoY Growth				
	Average Serviced Deposits		38%	82%	69%
	Pro Forma Core Revenues		9%	56%	39%
	Pro Forma Core OpEx (Excl. Depreciation & Amortization)		(1%)	31%	14%
	Pro Forma Core EBITDA		-	458%	134%
	Pro Forma Core Net Income		-	-	442%

<sup>2019</sup> financials are shown pro forma for BankMobile's current deposit servicing and expense agreements with Customers Bank; see page 45 for reconciliations to Pro Forma Core Financials



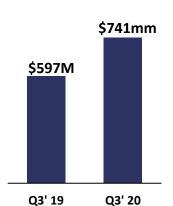


### **Demonstrating Strong Performance Across Key Metrics**



Key Performance Indicators – Metrics of Company Success





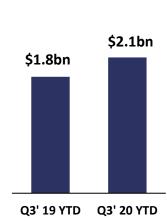
#### Comments:

Strong growth driven by significant increases in both Higher Ed and White Label

#### **Definition:**

The aggregate amount of spend on debit cards in Q3 2020 vs Q3 2019

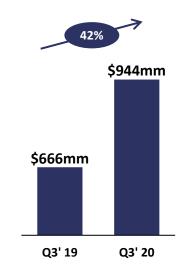
#### Card Spend YTD



After falling 2% YOY in Q1, Debit Card spend grew 32% in Q2 and 24% in Q3

The aggregate amount of spend on debit cards in Q1-Q3 2020 vs Q1-Q3 2019

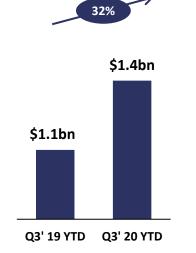
#### **EoP Serviced Deposits**



Growth driven by increase in accounts, organic deposits, and boosted by federal stimulus programs

Aggregate, end of period balance of serviced customer deposits across all business lines

#### Organic Deposits YTD

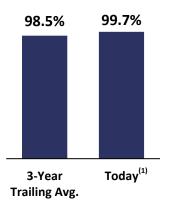


Growth driven by stronger performing accounts and boosted by federal stimulus programs

Cash inflows to end user deposit accounts, not attributable to higher education disbursements or white label partner incentive payments

#### Higher Ed Account Retention



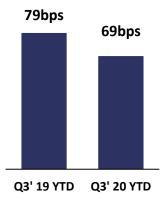


2020 retention is tracking above average of trailing 3 years' retention

Calculated as one minus the annual SSE attrition over beginning of the year SSE count

#### Interchange Rate YTD





Decline due to impacts of COVID (increase in average ticket size and changing consumer merchant mix). We expect some positive revision in this rate in 2021

Represents the amount of revenue for each debit card transaction, including interchange maintenance paid by partner bank, net of network costs, as a % of debit spend

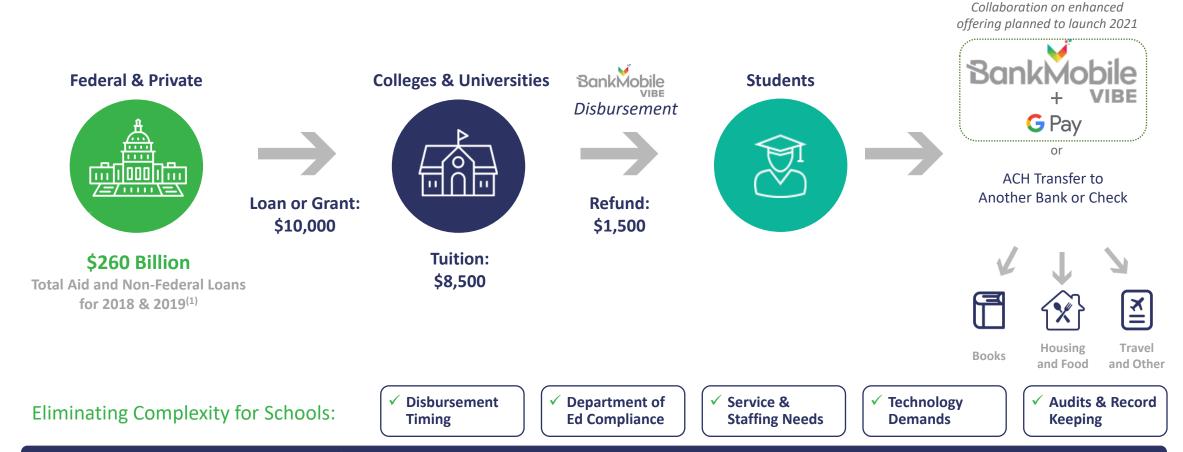


Management estimate for performance through end of 2020 based on seasonal renewals and performance YTD

### Case Study: Higher Education Business



Illustrative Example of how Student Loans or Grants flow to Higher Education Institutions and onto Students (how proceeds flow)



BankMobile Revenue Opportunities

#### **Higher-Ed Partners**

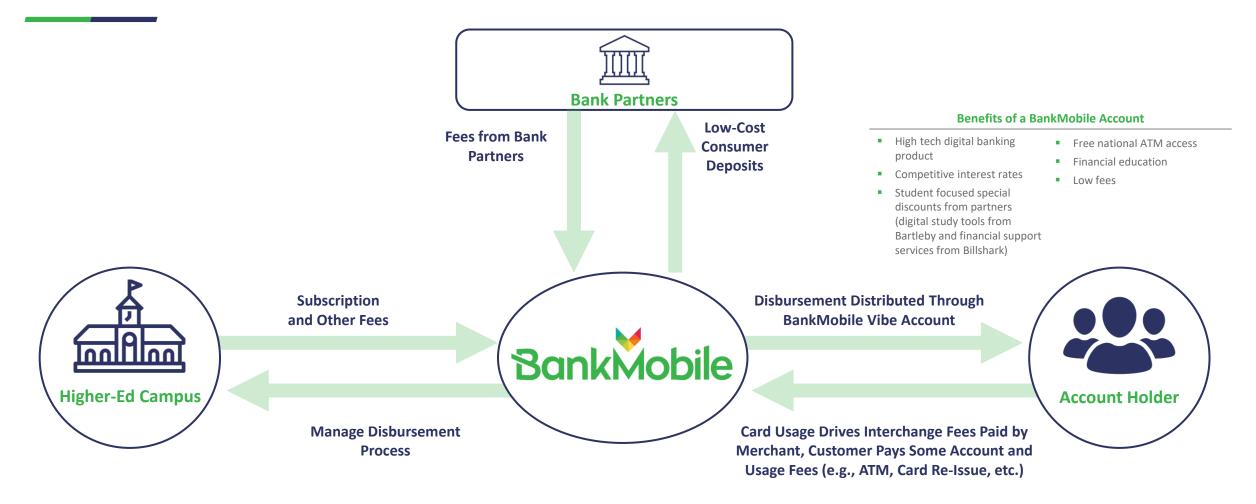
- Subscription Fees from Higher-Ed Clients
- Transaction Fees from Higher-Ed Clients

#### **Student and Non-Student Customer Accounts**

- Interchange Revenue on Customer Activity
- Service Fees for Wire, Foreign ATM Transactions
- Account Maintenance Fees for Non-Students
- Deposit Servicing Income from Serviced Deposit Balances

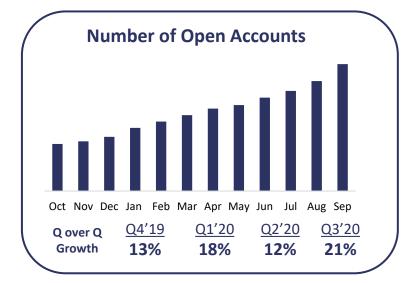
### Higher-Ed Business Unit Value Creation

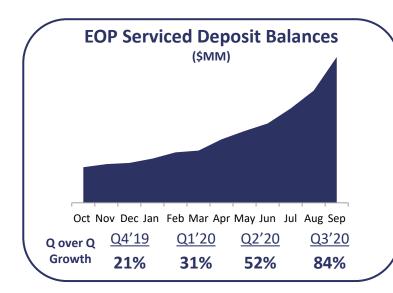


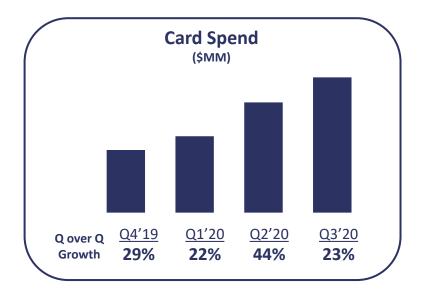


### New Business Verticals Performance

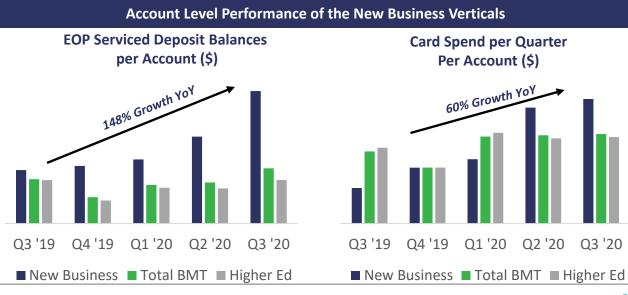








- Over the last twelve months quarterly card spend has more than doubled and the number of accounts has grown by nearly 80%
- Serviced deposit balances are growing exponentially and have grown by over 300% in the last twelve months
- Overall growth is driven by both increasing number of accounts and average account performance
- New Business Account Level Metrics:
  - EOP Serviced Deposits Balances up 148% YoY per Account
  - Quarterly Card Spend up 60% YoY per Account



### White-Label BaaS Market Opportunity



#### **Massive Identified Addressable Market**



Existing Identified Market



>50 Million Prospects





Customer
Pipeline related
to New WhiteLabel Partners<sup>(1)</sup>



~150 Million Prospects





Total Identified Market



>200 Million Prospects

#### **Key Market Attributes of Target Partners**



#### **Established Brand Equity**

Ability to leverage market-trusted image in co-branded marketing materials, as well as UX and App



#### **Immense, Captive Customer Base**

Massive, underserved customer bases provide a deep pipeline of sticky customers to market to



#### **Strong Customer Loyalty**

Immensely loyal, existing customer base in need of financial and digital banking solutions



#### **Diverse Marketing Channels**

Deeply ingrained marketing channels to promote co-branded platform and increase awareness



#### **Numerous Natural Checkout Moments**

Effortless, omni-channel checkout points retain customer dollars within the Banking-as-a-Service ecosystem

BankMobile is targeting to add one new large partner per year and is currently in multiple RFP processes



### Our B2B2C Differentiation





Low Acquisition Costs, **High Adoption Rates** 





**Competitive Economics** 



**Competitive Advantage** 



Deep **Experience** 



Digital First / **Branchless** 



"Durbin Exempt" Interchange-Only Model



Large Banks Unable to Compete on Interchange Alone



Deep Expertise in **B2B2C Banking** 



Large Aggregators of Consumers



Low Fee Banking with Benefits



Small Banks Unable Invest Adequate \$ to **Build BaaS Platform** 



~2.0 Million Accounts



**Trusted Brands** 



Reduced On-Partner Expense



Regulators Wary of **Allowing Fintechs** Without Banking Acumen to Scale<sup>(1)</sup>



Launched Partnership with T-Mobile via TMM



**Natural Checkout** Moments



Attractive **Revenue Share** 



Chartered. FDIC-Insured. **Not-Prepaid Partners** 



**Proven Service & Delivery Model** 

<sup>1)</sup> The Wallstreet Journal; "Judge Denies Federal Authority to Issue Fintech Bank Charters" – October 2019

### **Experienced Management Team**



Average

Industry

FTEs<sup>(2)</sup>

Experience

Vision and Experience to Execute

#### **Management Team**



**Warren Taylor** 

and Co-Founder

Chief Customer Officer



**Industry Experience** 

23+ Years

WACHOVIA

Exchange Solutions

**Andrew Crawford** 

KAPLAN)

Chief Commercial Officer

Higher (\*)ne\*





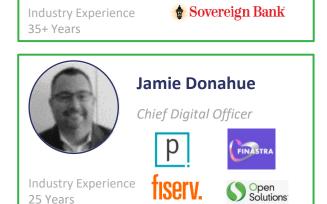




By the Numbers

~24

Years







### **Tremendous Platform Growth Opportunity**



Multiple Levers to Accelerate Growth

Customer Relationships by **Expanding Access to Credit** 

- ✓ Continue to add new SSEs
- ✓ Increase adoption rates through new partnerships
- ✓ Expand bank partnerships to expand access to credit

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**Further Expand Within Existing White-Label** Partnerships

Drive strong organic growth by successfully executing on our customer acquisition and engagement strategies

Continue to Add New White-Label Partners

Continue RFP process and strategic discussions with vetted blue-chip, white-label partners to tap into their loyal customer bases

**Expand Distribution** Channels and **Product Offerings** 

✓ Distribute the platform through new channels to open up incremental TAM

Strategic M&A

✓ Capitalize on robust universe of marketplace lenders, Personal Financial Management ("PFM") players, and vertical higher-ed software acquisition targets





# **Financial Information**

### Income Statement – Pro Forma Core Historical & Forecasted

	2019 Pro Forma Core (1)	2020E	2021E	2022E
Pro Forma Core Revenues (\$mm)	\$61.3	\$66.9	\$104.0	\$144.4
Less: Pro Forma Core OpEx (Excl. Deprec. & Amort.) (\$mm)	63.6	63.0	82.6	94.1
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Pro Forma Core Net Income (\$mm)	(\$12.1)	(\$9.3)	\$4.7	\$25.3
Average Serviced Deposits (\$mm)	\$548.5	\$757.0	\$1,381.4	\$2,335.0
YoY Growth	, J-10.J	<i>\$737.</i> 0	\$1,301.4	¥2,333.0
Average Serviced Deposits		38%	82%	69%
Pro Forma Core Revenues		9%	56%	39%
Pro Forma Core OpEx (Excl. Depreciation & Amortization)		(1%)	31%	14%
Pro Forma Core EBITDA		-	458%	134%
Pro Forma Core Net Income		-	-	442%



<sup>1) 2019</sup> financials are shown pro forma for BankMobile's current deposit servicing and expense agreements with Customers Bank; see page 45 for reconciliations to Pro Forma Core Financials



### BankMobile

### Pro Forma Core Financial Metrics

(\$ in millions)	2019 Q3	2020 Q3	YoY Chg %	2019Q3 YTD	2020Q3YTD	YoY Chg %
Interchange and card revenue	\$6.7	\$7.4	11%	\$21.8	\$20.1	(8%)
Deposit servicing fees	4.0	5.7	43%	12.4	15.5	26%
Account fees	3.0	2.8	(9%)	7.9	8.5	8%
University fees	1.3	1.3	6%	3.7	4.0	8%
Other	0.3	1.0	NM	0.7	1.3	91%
Pro Forma Core Revenues	\$15.2	\$18.2	20%	\$46.5	\$49.4	6%
Pro Forma Core OpEx (Excl. Depr. & Amort.)	13.9	14.7	6%	48.7	47.4	(3%)
Pro Forma Core EBITDA	\$1.4	\$3.6	NM	(\$2.3)	\$2.0	NM
Less: Interest Expense	0.1	0.4	NM	0.1	1.1	NM
Less: Depreciation & Amortization	3.2	2.6	(18%)	6.1	8.8	45%
Pro Forma Core Pre-Tax Income	(\$2.0)	\$0.6	NM	(\$8.5)	(\$7.9)	NM
Total Serviced Deposits - EoP	\$666	\$944	42%	\$666	\$944	42%
Total Debit Spend	\$597	\$741	24%	\$1,813	\$2,109	16%

#### Commentary

- Interchange and card revenues declined, despite significant growth in card spend due to \$1mm drop in ATM related revenue and reduced interchange fee rates
- Deposit servicing fees increased, driven by 25% growth in average deposit balances
- University fees benefitted from COVID-related services provided to new, non-subscription clients
- 2020 expense levels benefitted from contract optimization initiatives launched in 2019H2
- Additional benefits expected to be realized from operating leverage initiatives implemented in October 2020
- Interest on debt
- Increase in depreciation and amortization expense in 2020 driven by launch of white label products and amortization of capitalized development expenses

Source: Company management

### FY 2020 Update



#### **COVID Impact of Updated Financials**

2020 projections were established at the start of the year. Expectations have been revised based on actual year-to-date experience and updated expectations for the fourth quarter.

Management attributes at least \$3.8mm of the decline in expected revenues directly to COVID:

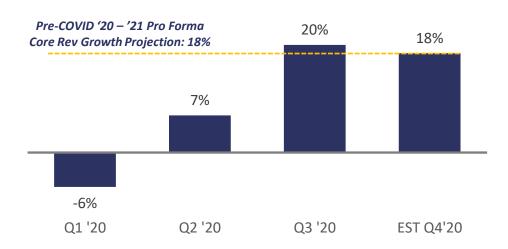
- \$2.4 million reduction in interchange revenues reflecting revised net interchange rate of 71 bps, vs. 81 bps in original projection; COVID resulted in shifts in purchase mix and larger average transaction sizes which reduced the effective interchange rate
- \$1mm impact from delays in implementing new product for white label partnership, primarily due to COVID
- \$0.4 million estimated impact of COVID on foreign ATM fees from February through April, given the portion ATM usage declines we attribute to COVID

#### Estimated revision to EBITDA is approximately \$1.5mm despite the impact of COVID-19

	2019 Pro Forma Core	Beginning of the Year "Pre-COVID" 2020E	Revised 2020
Pro Forma Core Revenues (\$mm)	\$61.3	\$72.4	\$66.9
Pro Forma Core EBITDA (\$mm)	(\$2.2)	\$5.3	\$3.8
Pro forma Core Net Income (\$mm)	(\$12.1)	(\$7.0)	(\$9.3)

#### Revenue Growth Returned to Expected Levels After Pandemic Related Slowdown in Early 2020

**YoY Change in Pro Forma Core Revenues** 

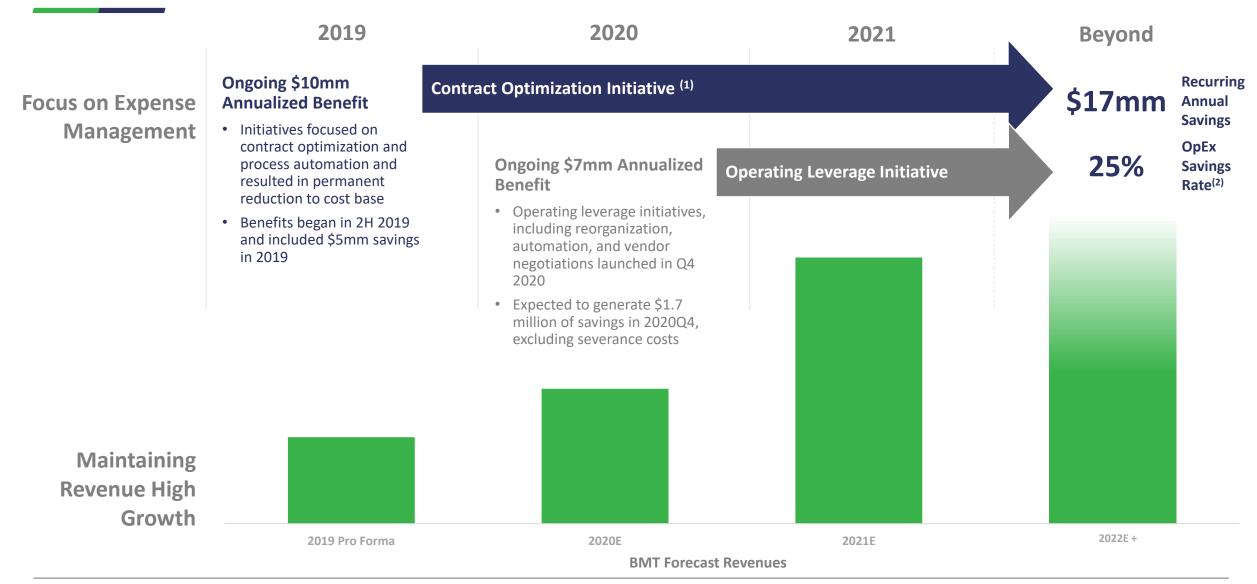




### Cost Controls and Revenue Growth Drive Operating Leverage



Focus on Expense Control as BMT Initiatives Launch and Exit "Build" Phase



Majority of savings related to reducing costs of variable services. 2020 projected savings of \$10mm calculated by comparing actual costs with projected costs using 2020 account activity and previous agreements and processes

Note: 2019 Pro Forma Revenues

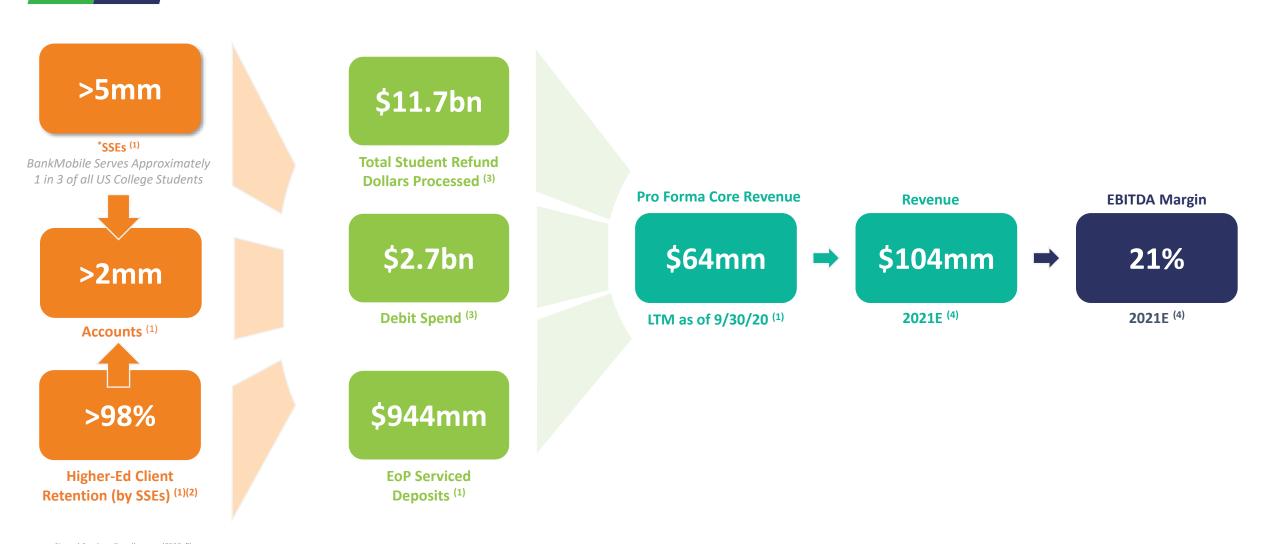


Based on 2019 total expenses minus depreciation and amortization

### Financial & Operating Highlights



BankMobile (BMT)'s Model has enabled it to establish a highly attractive financial & operating profile



Signed Student Enrollments ("SSEs")
 Source: BankMobile management



Preliminary Data as of the period end 9/30/2020. Non-GAAP, see slide 45

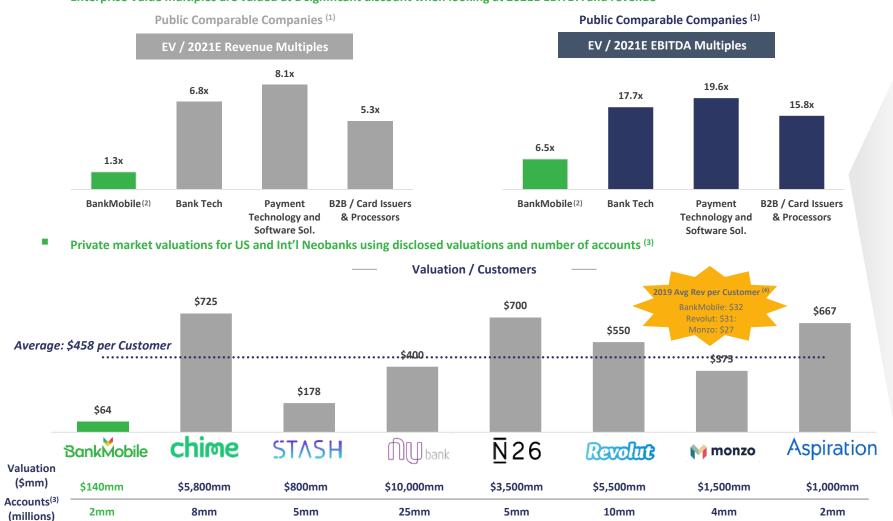
Represents one minus the annual SSE attrition over beginning of the year SSE count

Reflects last twelve-month data for the period end 9/30/2020

### **Valuation Overview**



■ Enterprise Value multiples are valued at a significant discount when looking at 2021E EBITDA and revenue



	Enterprise Value /		
	2021E Rev.	2021E EBITDA	
Bank Tech Comparables			
FIS	7.9x	17.6x	
Intuit	9.7x	26.3x	
Fiserv	5.8x	14.0x	
ADP	4.3x	17.8x	
Jack Henry	6.8x	21.5x	
Temenos	9.6x	22.2x	
Q2	11.0x	NM	
ACI Worldwide	3.4x	12.9x	
Bottomline Tech.	3.9x	17.4x	
Median	6.8x	17.7x	

Payment Technology and Software Solutions Comparables			
PayPal	8.8x	31.0x	
Square	8.6x	NM	
Repay	11.2x	24.9x	
Global Payments	8.1x	17.0x	
i3 Verticals	5.5x	19.1x	
Shift4 Payments	2.3x	16.1x	
Paya, Inc.	5.6x	20.1x	
Median	8.1x	19.6x	

B2B / Card Issuers & Processors Comparables				
FleetCor	8.8x	15.8x		
WEX	4.6x	10.4x		
Alliance Data Systems	3.7x	11.9x		
Worldline	5.3x	19.8x		
EML Payments	5.5x	17.1x		
Median	5.3x	15.8x		

Source: Capital IQ & FactSet Research Systems, Inc.; Market data as of 10/7/2020

Note: Multiples exclude valuations less than 0.0x and greater than 50.0x; Peer data reflects consensus estimates

1) Reflects median values for comparable companies in each respective industry

Forecasted Revenue and EBITDA are set forth on "Income Statement History and Forecast" on slides 23 & 33; EBITDA is a Non-GAAP financial measure which can be reconciled on page 46

FT Partners Research, "The Rise of Challenger Banks", Business Insider, TechCrunch and Bloomberg; References to number of customers is assumed to apply accounts; BMT account data as of 9/30/2020







### **Investment Thesis**



Unique Opportunity to Invest in a Premier Brand Positioned for Significant Growth







**Rapid Market Expansion** 



**Best-in-Class Digital Bank** 



**Positioned For Significant Growth** 







Among the Largest Digital Banking Platforms



Proprietary "BaaS" Technology



High Volume, Low Cost Acquisition Model



Full Suite of Banking Products Through Partner Banks



Higher-Ed



White-Label Partnerships



Workplace Banking



Sophisticated Capabilities



Frictionless Onboarding



Powerful **Customer Acquisition** 



Proprietary Infrastructure



Dynamic Consumer Data



Planned 2021 Launch of Collaboration with Google Pay



White-Label Partner Expansion



New White-Label Partner Additions



Distribution Channel and Product Offering Expansion



Strategic M&A



~\$66.9M

2020E Pro Forma Core Revenue

30%

2019 - 2021E Pro Forma Core Revenue CAGR

~\$925M

2020E EoP Serviced Deposits

38%

2020E Avg. Service Deposit Growth

**17%** 

2020E Debit Spend Growth



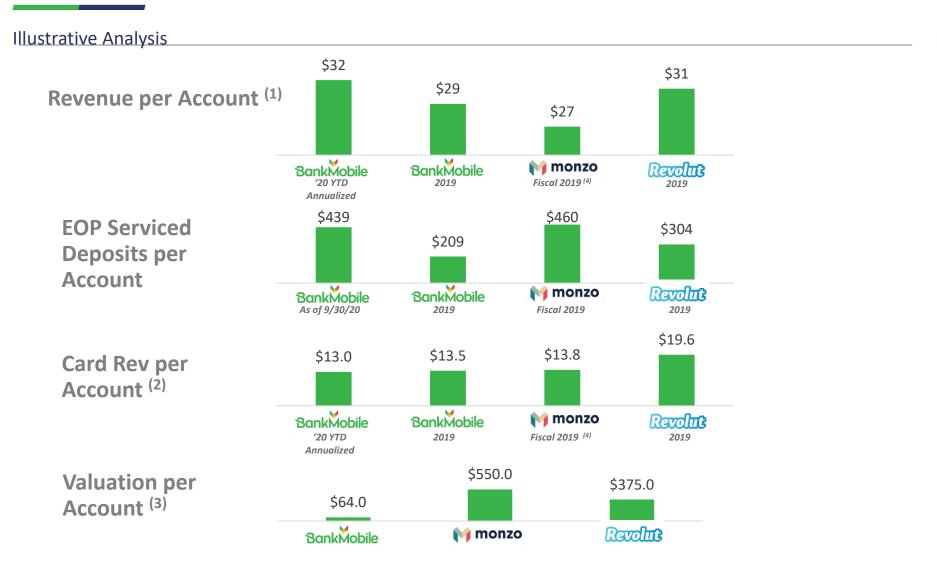


**Appendix** 

### BankMobile Average Account Performance Comparison



Key Operating Metrics Comparison against Leading UK based Digital Banks



Note: Exchange Rate of GBP to USD = 1.29 for all Monzo and Revolut data; Monzo data is Fiscal year end Feb 29,2020 and Revolut data is year end Dec 31, 2019; BankMobile Revenue is pro forma core revenue

#### Highlights

BankMobile compares favorably with both Monzo and Revolut on key metrics

Revolut reported 10mm customers at the end of 2019 and was last valued at \$5.5B

Monzo reported 2.75mm customers as of 2/29/20 and was last valued at \$1.5B



## **Business Model Comparables**



<u>Degree of</u> <u>Comparability</u>



	Similarities to BMT	Differences to BMT
"NeoBanks"  chime monzo  Revolut N 26	<ul> <li>Competitive product to the end consumer - digital checking and savings accounts with features that include two-day paycheck, etc</li> <li>Generates the vast majority of its economics from the digital bank accounts</li> </ul>	<ul> <li>Key business model differentiation is the BMT utilizes a B2B2C distribution strategy rather than marketing to consumers directly which enables very low customer acquisition costs</li> <li>BMT generates some subscription revenue</li> </ul>
Payments & Cards  REPAY globalpayments Square PayPal	The largest source of revenue for BMT is interchange fees generated from card payment processing	<ul> <li>BMT also generates some revenue from deposit servicing and subscription services</li> <li>BMT provides Banking-as-a Service functionality to third parties</li> </ul>
Bank-Technology  2 jack henry  Serv. Fis	<ul> <li>Provides Banking-as-a Service functionality to third parties, allowing them to engage their existing customers with branded financial services like checking and savings accounts</li> </ul>	<ul> <li>QTWO and many other bank technology providers primarily generate revenue through software subscriptions. BMT generates the majority of its revenue through usage of the digital bank accounts</li> </ul>
Chartered, Full- Stack BaaS The Bancorp green dot	<ul> <li>Provides Banking-as-a Service functionality to third parties, allowing them to engage their existing customers with branded financial services like checking and savings accounts</li> <li>Generate a mix of interchange income and deposit related income</li> </ul>	<ul> <li>BMT is not a chartered bank, whereas GDOT, Bancorp and others are banks</li> <li>GDOT generates most of their revenue from prepaid cards whereas BMT does not provide any prepaid cards</li> <li>BMT does not originate any credit or take any loans on their balance sheet</li> </ul>

### **Proposed Capitalization and Ownership**



#### **Proposed Sources & Uses Analysis**

Proposed Sources (\$mm)	
Rollover Equity - CUBI Shareholders (1)	\$51.0
PIPE Proceeds	20.0
Pre-Closing Cash on B/S at MFAC	27.7
Net Debt at Close <sup>(2)</sup>	16.2
BankMobile Excess Cash Net of Reserve Adjustment (3)	11.8
Total	\$126.6
Proposed Uses (\$mm)	
Cash - Consideration to Equity (1)(4)	\$33.7
Stock Consideration: \$10.38 per share (1)	51.0
Estimated Transaction Expenses	6.9
Cash to Pro Forma Balance Sheet	10.0
Debt Repayment	8.8
Net Debt at Close <sup>(2)</sup>	16.2
Total	\$126.6
Proposed Equity Capitalization Summary <sup>(1)</sup>	

	Share Count	% of
Party	(millions)	Total
MFAC Shareholders (5)	2.7	25.5%
PIPE Investors <sup>(6)</sup>	2.8	27.2%
Shares Issued to CUBI Shareholders (7)	4.9	47.3%
Total	10.4	100.0%

#### Capitalization at Closing

Share Price	ć10.20
Share Price	\$10.38
Total Shares Outstanding	10.4
BMT Pro Forma Equity Value	\$107.9
Minus: NWC Adjustment	(0.9)
Plus: Cash on BMT BS	16.8
Adjusted Equity Value	\$123.8
Debt at Close (8)	31.2
Cash at Close <sup>(9)</sup>	(15.0)
Enterprise Value	\$140.0
BMT 2020E Pro Forma Core EBITDA (\$mm) (10)	\$3.8
BMT 2021E Pro Forma Core EBITDA (\$mm) (10)	\$21.5
BMT 2021E Pro Forma Core Revenue (\$mm) (10)	\$104.0
EV / 2020E Pro Forma Core EBITDA	36.4x
EV / 2021E Pro Forma Core EBITDA	6.5x
EV / 2021E Pro Forma Core Revenue	1.3x

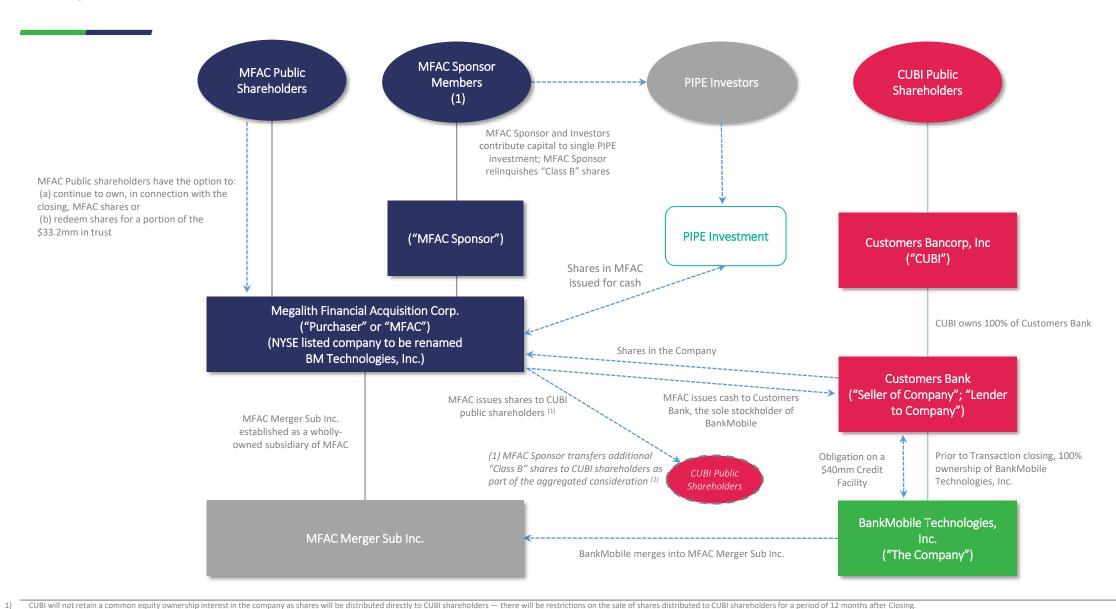
Note: Analysis assumes \$27.7 million cash held in the trust account by MFAC related to existing MFAC public stockholders (reflects current amount following the November 2020 shareholder redemption period), shares will remain outstanding and cash will be available for use in the Transaction Note: Net Working Capital at close is \$0.9mm above target level resulting in an upward adjustment to the merger consideration

- 1) Total non-cash merger consideration to equity includes downward deal value adjustment of \$15.3mm related to sponsor equity adjustments, net working capital adjustments and transaction expenses
- 2) Estimated at closing 12/31/2020; See page 47 "Reconciliation to Non-GAAP Financial Measures" for closing net debt calculation
- (S) Cash held by BankMobile in excess of \$5.0mm will serve as additional cash consideration to Customers Bank; Based on estimated cash at closing of \$16.8mm
- (net of Section 1.8) Cash consideration includes \$20.0mm of proceeds related to the PIPE offering (net of \$6.9mm in estimated transaction expenses), \$11.8mm excess cash held by BankMobile at close and an additional \$8.8mm of cash held in escrow in MFAC's trust account
- 5) Reflects remaining Class A shares following November 2020 redemption period
- Based on total PIPE investment of \$20.0mm and MFAC's share price \$10.38; Includes retained founder shares of 0.7mm from initial founder investment; Excludes 0.3mm founder shares subject to vesting and forfeiture unless the stock price reaches \$15.00 per share for 20 out of 30 days
- Reflects total non-cash merger consideration to equity, issuance based on MFAC share price of \$10.38
- 8) Reflects pro forma intercompany debt after partial paydown
- Includes maximum cash reserve of \$5.0mm held by BankMobile and an estimated \$10.0mm of cash allocated to BankMobile's balance sheet by cash held in the trust account by MFAC
- 10) Pro forma core Revenue and EBITDA set forth on "Income Statement History and Forecast" and "Reconciliation to Non-GAAP Financial Measures" on slides 33 and 46, respectively



### **Proposed Transaction Structure**







common stock equals or exceeds \$12.00 per share (as adjusted for stock splits, stock dividends, reorganizations and the like) for any twenty (20) trading days within any thirty (30) trading day period commencing at least one hundred and fifty (150) days after the Closing.

### Reconciliation to Pro Forma Core Financials



		2019 Preliminary Financials							2020 Preliminary Financials			
		Quarterly Financials				Full Year	Quarterly Financials			YTD		
(\$ shown in 000s)	Q1' 19	Q2' 19	Q3' 19	Q4' 19	Q3' 19	2019	Q1' 20	Q2' 20	Q3' 20	Q3' 20		
Revenues	\$19,811	\$16,995	\$17,900	\$17,601	\$54,706	\$72,307	\$15,758	\$15,431	\$18,338	\$49,527		
Operating Expense	18,444	21,129	20,725	19,310	60,298	79,608	19,891	19,144	17,728	56,763		
Income/(Loss) Before Taxes & Interest	\$1,367	(\$4,134)	(\$2,825)	(\$1,709)	(\$5,592)	(\$7,301)	(\$4,133)	(\$3,713)	\$610	(\$7,236)		
Interest Expense	0	0	132	403	132	535	394	399	353	1,146		
Pre-Tax Income / (Loss)	\$1,367	(\$4,134)	(\$2,957)	(\$2,112)	(\$5,724)	(\$7,836)	(\$4,527)	(\$4,112)	\$257	(\$8,382)		
Taxes	7	7	7	6	21	27	7	7	7	21		
Net Income / (Loss)	\$1,360	(\$4,141)	(\$2,964)	(\$2,118)	(\$5,745)	(\$7,863)	(\$4,534)	(\$4,119)	\$250	(\$8,403)		

		2019 Pro Forma Core Financial Reconciliation					2020 Pro Forma Core Financial Reconciliation				
		Quarterly Financials YTD Full Year		Quarterly Financials			YTD				
	(\$ shown in 000s)	Q1' 19	Q2' 19	Q3' 19	Q4' 19	Q3' 19	2019	Q1' 20	Q2' 20	Q3' 20	Q3' 20
	Revenues	\$19,811	\$16,995	\$17,900	\$17,601	\$54,706	\$72,307	\$15,758	\$15,431	\$18,338	\$49,527
1	Deposit Servicing Fee Adjustment	(3,131)	(2,437)	(2,665)	(2,736)	(8,234)	(10,970)	0	0	0	0
2	Fraud Reimbursement Adjustment - Revenue	0	0	0	0	0	0	(123)	120	(96)	(99)
	Pro Forma Core Revenues	\$16,680	\$14,558	\$15,235	\$14,865	\$46,472	\$61,337	\$15,635	\$15,551	\$18,242	\$49,428
	Operating Expense	18,444	21,129	20,725	19,310	60,298	79,608	19,891	19,144	17,728	56,763
2	Fraud Reimbursement Adjustment - Expense	(838)	(965)	(2,662)	(188)	(4,465)	(4,653)	(123)	120	(96)	(99)
3	Merger / Dept of ED Settlement Expenses	0	0	(1,000)	(1,100)	(1,000)	(2,100)	(50)	(25)	(377)	(452)
	Pro Forma Core Operating Expenses	\$17,606	\$20,164	\$17,063	\$18,022	\$54,833	\$72,855	\$19,718	\$19,239	\$17,255	\$56,212
4	Pro Forma Core Income / (Loss) Before Taxes & Interest	(\$926)	(\$5,606)	(\$1,828)	(\$3,158)	(\$8,360)	(\$11,518)	(\$4,083)	(\$3,688)	\$987	(\$6,784)
	Interest Expense	0	0	132	403	132	535	394	399	353	1,146
	Pro Forma Core Pre-Tax Income / (Loss)	(\$926)	(\$5,606)	(\$1,960)	(\$3,561)	(\$8,492)	(\$12,053)	(\$4,477)	(\$4,087)	\$634	(\$7,930)
	Taxes	7	7	7	6	21	27	7	7	7	21
	Pro Forma Core Net Income / (Loss)	(\$933)	(\$5,613)	(\$1,967)	(\$3,567)	(\$8,513)	(\$12,080)	(\$4,484)	(\$4,094)	\$627	(\$7,951)

	2019 Pro Forma Core EBITDA Reconciliation							2020 Pro Forma Core EBITDA Reconciliation			
		Quarterly Financials				Full Year	Qua	rterly Financial	s	YTD	
(\$ shown in 000s)	Q1' 19	Q2' 19	Q3' 19	Q4' 19	Q3' 19	2019	Q1' 20	Q2' 20	Q3' 20	Q3' 20	
Pro Forma Core Pre-Tax Income	(\$926)	(\$5,606)	(\$1,960)	(\$3,561)	(\$8,492)	(\$12,053)	(\$4,477)	(\$4,087)	\$634	(\$7,930)	
Addback Interest	0	0	132	403	132	535	394	399	353	1,146	
Addback of Depreciation & Amortization	1,464	1,442	3,187	3,195	6,093	9,288	3,180	3,045	2,605	8,830	
Pro Forma Core EBITDA	\$538	(\$4,164)	\$1,358	\$37	(\$2,267)	(\$2,230)	(\$903)	(\$643)	\$3,592	\$2,046	

#### **Pro Forma Core Adjustments**

Revenues and expenses have been presented on a "pro forma core" basis to illustrate past periods as if the current deposit servicing agreement had been in place, and to remove non-recurring, one-time costs for merger expenses and Department of Education settlement

- Pro Forma adjustment to revenue to reflect BMT's current deposit servicing agreement in all periods, whereby BMT receives of 1.50% for deposit servicing plus 1.50% for NIM Sharing
- Pro Forma adjustment to revenue to reflect BMT's current deposit servicing agreement in all periods, whereby BMT is reimbursed for operating losses stemming from fraud related transactions.

  Additionally, fraud reimbursement (and expense) is netted out of revenue (and expense in applicable periods).
- Adjustment to remove non-core/nonrecurring merger and
  Department of Education settlement expenses related to legacy
  Higher One business now assumed by BankMobile
  - Pro Forma Core Revenues minus Pro Forma Core Operating Expenses







(\$ shown in millions)	2019 Pro Forma Core (1)	2020E	2021E	2022E
Pro Forma Core Pre-Tax Income	(\$12.1)	(\$9.3)	\$6.2	\$33.3
Addback of Interest Expense <sup>(2)</sup>	0.5	1.4	0.6	0.3
Addback of Depreciation & Amortization	9.3	11.7	14.7	16.7
Pro Forma Core EBITDA	(\$2.2)	\$3.8	\$21.5	\$50.3
Pro Forma Core EBITDA	(\$2.2)	\$3.8	\$21.5	\$50.3
Pro Forma Core Revenue	61.3	66.9	104.0	144.4
Pro Forma Core EBITDA Margin	(4%)	6%	21%	35%

Source: BankMobile management projections

### Reconciliation to Non-GAAP Financial Measures (Continued)

	2020E
BankMobile Estimated Debt at Closing	\$40.0
Trust Cash Allocated for Debt Paydown <sup>(1)</sup>	(8.8)
Pro Forma Estimated Debt at Closing	\$31.2
Beginning BankMobile Cash	\$16.8
Less: BankMobile Excess Cash Used in Cash Consideration (2)	(11.8)
Plus: Cash Held in MFAC Trust Allocated to Balance Sheet	10.0
Estimated Closing Cash on Balance Sheet	\$15.0
Pro Forma Estimated Debt at Closing	\$31.2
Less: Estimated Closing Cash on Balance Sheet	15.0
Estimated Net Debt at Close	\$16.2
2020 Pro Forma Core EBITDA	3.8
Net Leverage Ratio (Net Debt / 2020 Pro Forma Core EBITDA)	4.2x

