# EVERQUOTE

Investor Presentation May 2023

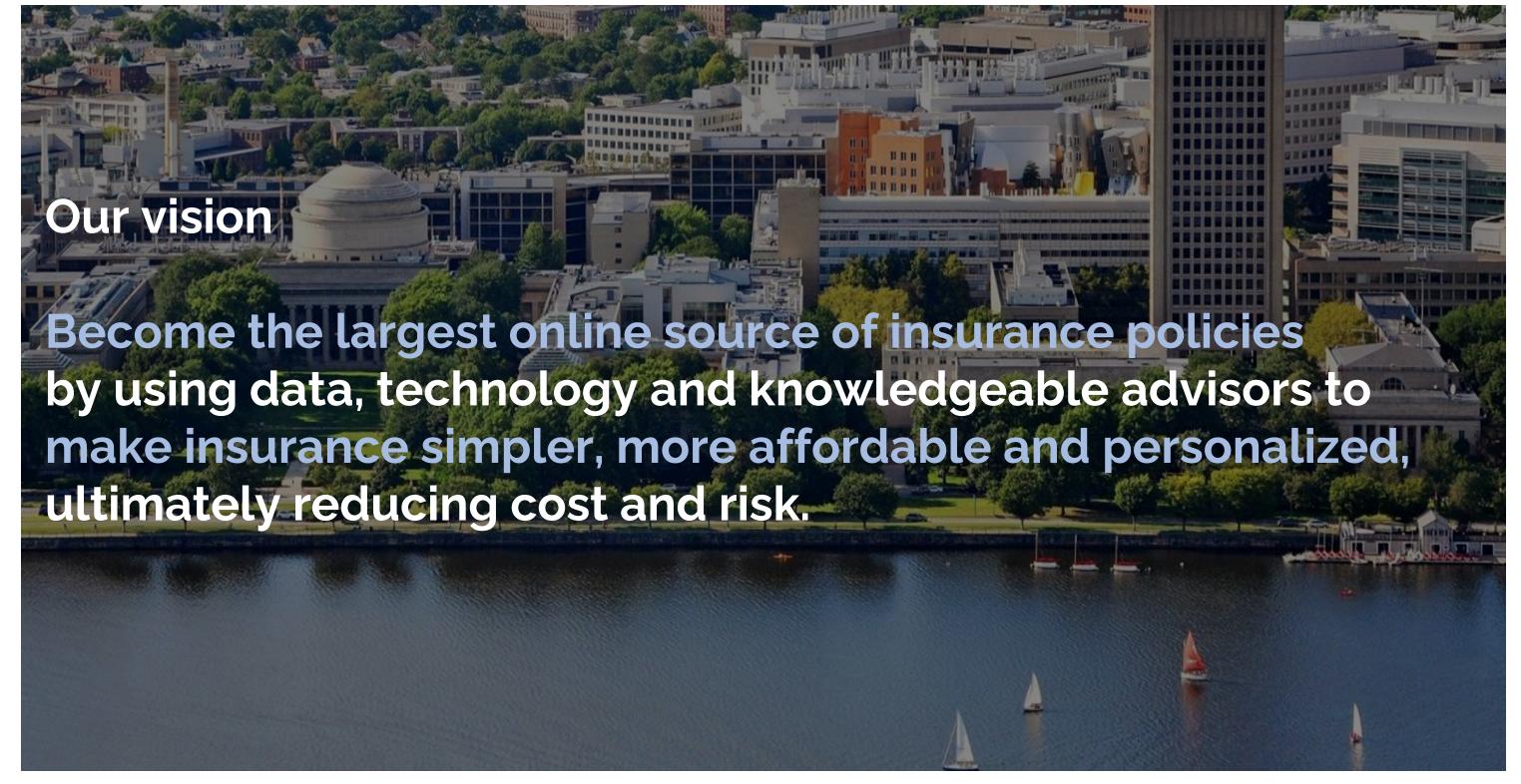
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The Company presents Adjusted EBITDA as a non-GAAP measure, which is not a substitute for or superior to, other measures of financial performance prepared in accordance with U.S. GAAP. A reconciliation to the most directly comparable GAAP measures is included in the Appendix to these slides.





### Key Investment Highlights

Insurance Marketplace Leader

**Leading multi-vertical** online insurance marketplace providing compelling benefits for consumers and insurance providers

**Massive Market Opportunity** 

**\$171b** in annual **insurance distribution spend** in the early phases of shifting online provides multi-year tailwind<sup>1</sup>

**Proprietary Tech and Data** 

Proprietary platforms built on **highly integrated machine learning assets** support rapid growth and drive **network effects** 

**Extensive Distribution** 

Extensive distribution channels with **Enterprise Marketplace** (carriers), **3<sup>rd</sup> Party Agency** (local agents) and **DTC Agency**<sup>2</sup> (1<sup>st</sup> Party) offerings

**Diversified Business Model** 

Multi-vertical insurance market with **diversified distribution channels** creates resilience in business model

**Compelling Financial Model** 

Targeting 20+% average annual revenue growth over the long-term with expanding Adjusted EBITDA margin<sup>3</sup>



<sup>1.</sup> Source: S&P Global Market Intelligence, Insider Intelligence and Company estimates as of 2021.

<sup>&</sup>quot;DTC Agency" refers to Direct-to-Consumer Agency.

<sup>.</sup> Based on the compound annual growth rate (CAGR) from 2017 – 2022 of Revenue of 26% and Adjusted EBITDA percentage point growth of 2.7%,

### Company Snapshot

- One of the insurance industry's largest online customer acquisition and distribution platforms
- "Hybrid Marketplace" with extensive distribution: Enterprise Marketplace (100+ carriers), 3<sup>rd</sup> Party Agency (~8,000 local agents), and DTC Agency (~150 1<sup>st</sup> party agents)
- Diversified business serving consumers and providers across multiple insurance markets
- Highly scalable, proprietary platform leveraging 2.5b+ consumer data points<sup>4</sup> amassed over a decade
- Founded by MIT alumni in 2011 with headquarters in Cambridge, MA; IPO in summer 2018

26% Revenue CAGR (5yr)<sup>1</sup>

**29%**VMM<sup>2</sup>
CAGR (5yr)<sup>1</sup>

63% Non-Auto<sup>3</sup> CAGR (5yr)<sup>1</sup>

20%
Of Revenue was
Non-Auto³ in 2022

#### Insurance Verticals Served



Auto



Home & Renters



Life



Health



<sup>1.</sup> Based on the compound annual growth rate (CAGR) from 2017 – 2022.

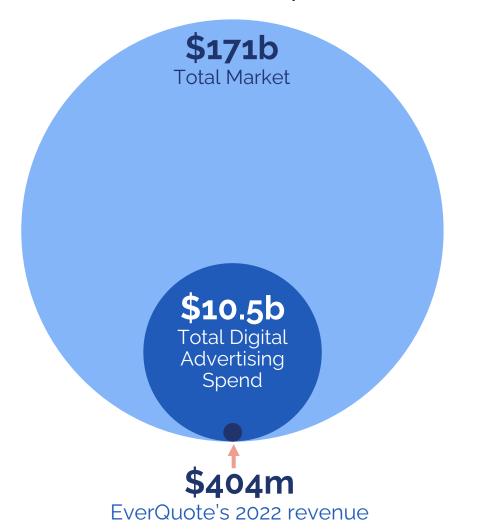
<sup>. &</sup>quot;VMM" refers to Variable Marketing Margin.

<sup>3. &</sup>quot;Non-Auto" refers to non-auto insurance verticals which consist of home & renters, life and health.

<sup>4.</sup> Source: estimated using Company data through 2022.

### Large & Expanding TAM

U.S. Insurance Market: Distribution Spend<sup>1</sup>



Highlights

<1%

Estimated share of Total Distribution Spend Market

~4%

Estimated share of Digital Advertising Spend Market

~13%

Estimated Digital Advertising spend growth<sup>2</sup>

#### **Growth Drivers**



Continued shift of consumer time spent online



Continued shift of acquisition spend online



Continued shift to digitization of insurance products and workflows



Distribution Spend includes commissions and advertising spend as of 2021.

Estimated compound annual growth rate for 2021 to 2024. Source: Insider Intelligence.

### EverQuote Benefits Both Consumers & Providers

Our platforms address challenges inherent in the highly-fragmented insurance market

#### Consumers save time and money

- Single destination for insurance needs
- Personalized shopping experience
- Provide multiple quotes, fitting the consumer's needs

















#### Providers efficiently acquire consumers

- Large volume of high intent consumers
- Higher ROI from target-based consumer attributes
- Opportunity to acquire consumer referrals (within Marketplace) and bound policies (within DTC Agency)



























### The Customer Journey

#### **Consumer Routing** Distribution **Customer Acquisition** Provider Traffic EverQuote Provider Consumer Channels Matching Engagement Monetization Arrival **Enterprise Marketplace SEM** Per Referral **Bidding Alignment Performance Media** Carriers 3<sup>rd</sup> Party Agency Calls Per Referral Clicks Local agents **Performance Partnerships DTC Agency Per Policy** Other<sup>1</sup> Sold

1<sup>st</sup> party agents



### Proprietary Platforms Strengthen Competitive Moat

Highly integrated machine learning and data assets to support growth of all verticals

#### **Marketing**



Omni-channel Automated Bidding

Minimize Cost per Acquisition

#### Consumer



Personalized User Experiences

Maximize Conversion Rates

#### **Distribution**



Consumer Alignment Algorithms

Maximize Bind Performance

#### B<sub>2</sub>B



Enterprise & Agency Campaign Management

Maximize Value per Acquisition

Over 2.5b Consumer Submitted Data Points Since Inception<sup>1</sup>



### Distribution Strength of our Platform







#### Representative Partners





































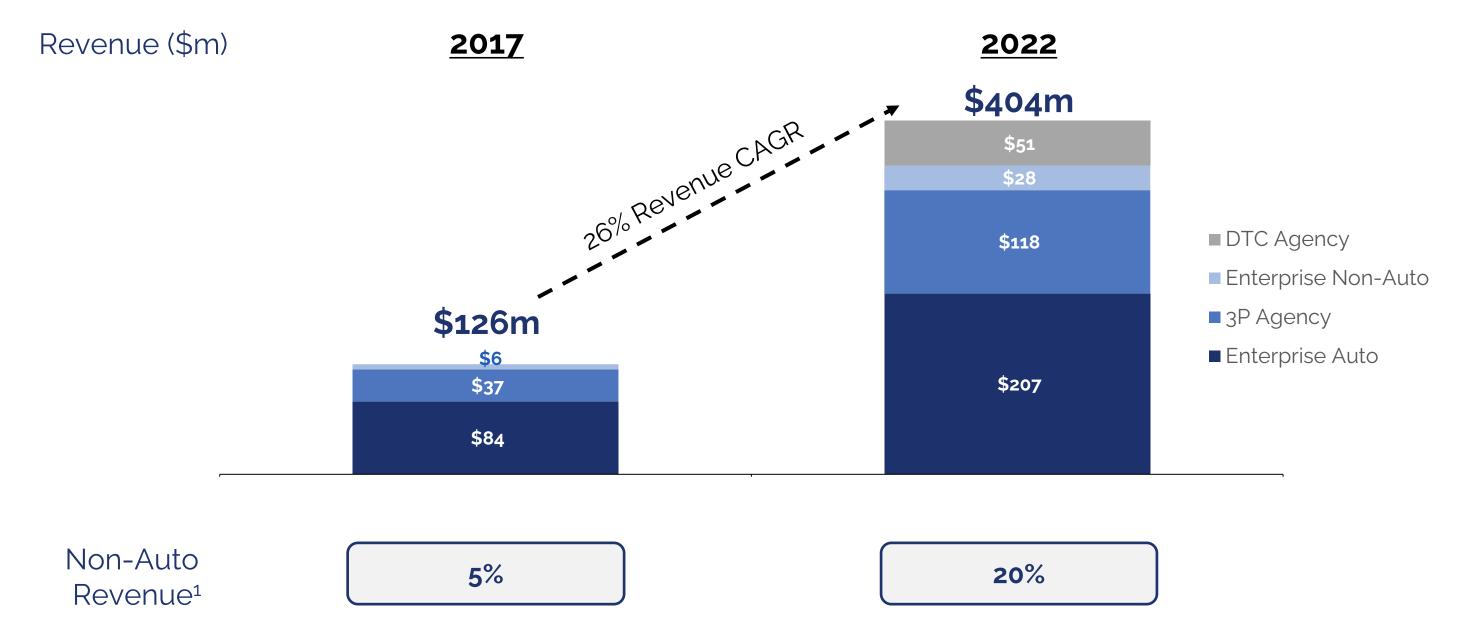






### Diversification by Distribution Channel

We are continuing to build more diversified revenue streams





<sup>1.</sup> Non-Auto revenues as a percentage of overall revenue. Non-auto revenue includes home & renters, health, and life verticals.

### The Current State of the Auto Insurance Market

#### Late Summer 2021; Auto Insurance Downturn Begins



Cost of claims rises rapidly due to higher used car values, increased cost to repair and overall accident severity



Carriers are unable to adjust and implement rates quickly due to regulatory process and policy renewal cycles



Carriers face elevated claims and combined ratios; pull back significantly on consumer acquisition spend

#### **Current Outlook**



Auto carriers continue raising rates to restore adequate profitability; progress varies considerably by carrier and state



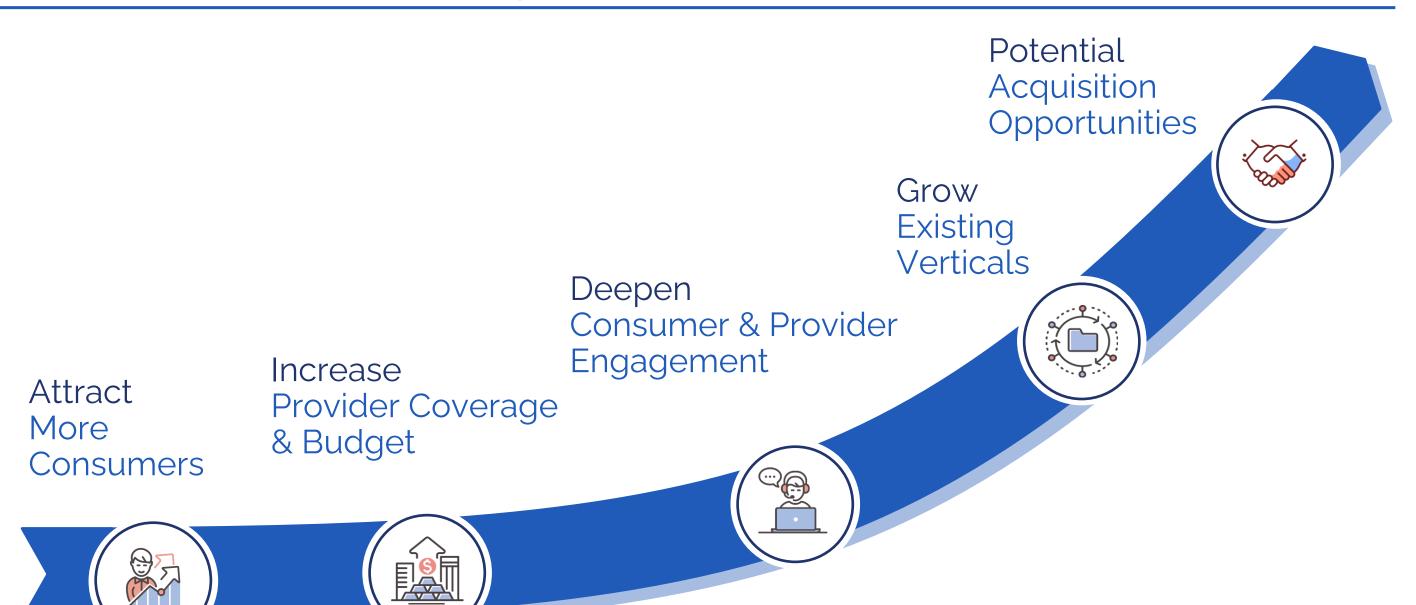
Cost of claims showing some signs of stabilization, however, loss pressures persist



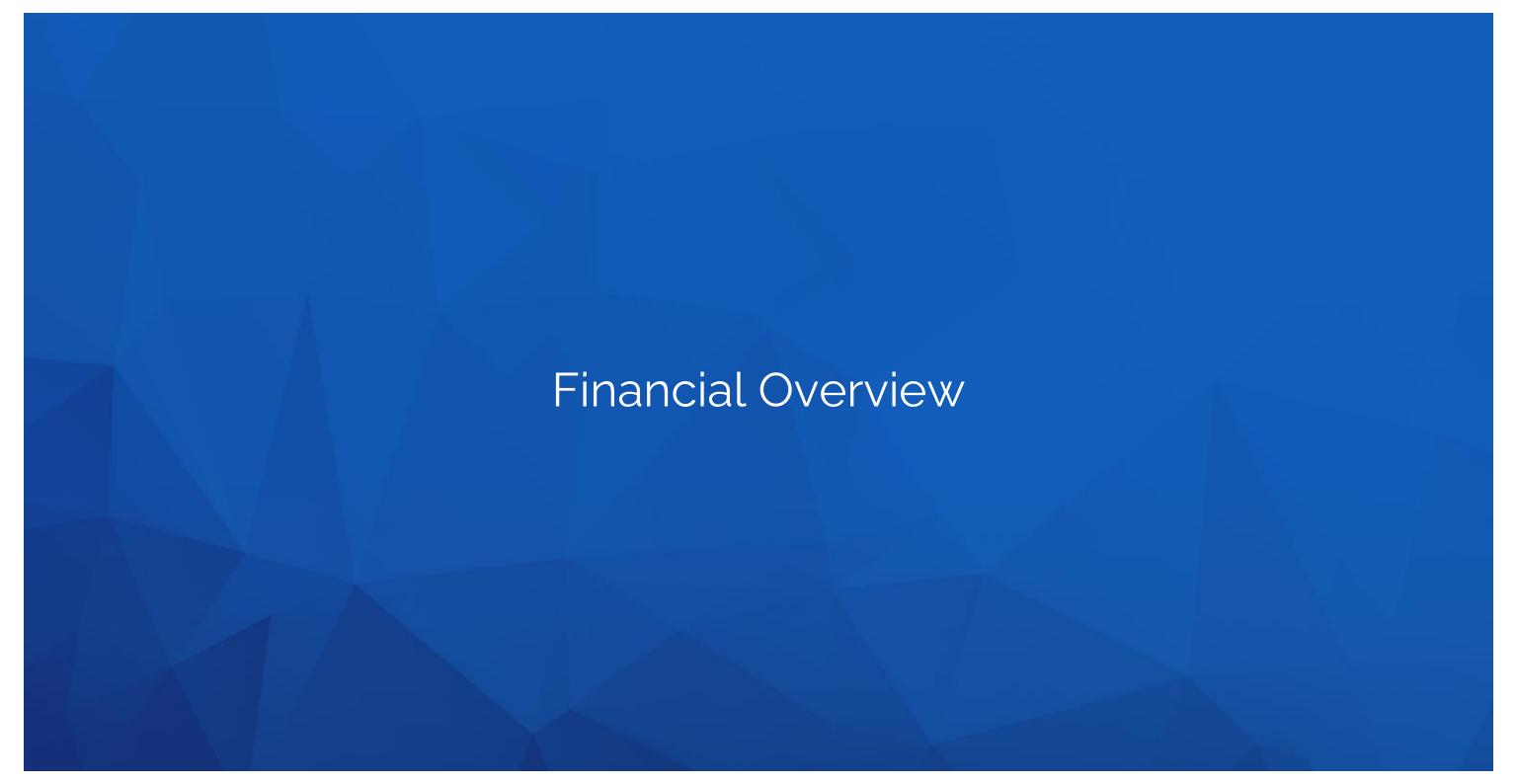
Anticipated improvements through 2023 and 2024; exact timing of the auto recovery remains uncertain



# Multiple Levers Driving Future Growth







# First Quarter 2023 Highlights

- Exceeded guidance across Revenue, Variable Marketing Margin, and Adjusted EBITDA
- Total revenues of \$109.2m; a 1.3% decrease compared to
   1Q22
- Variable Marketing Margin of \$35.6m; a 3.9% increase compared to 1Q22 and represents 32.6% of revenues
- Delivered positive Adjusted EBITDA of \$5.4m; an increase of 121.5% compared to 1Q22 and represents 4.9% of revenues



**32.6%**VMM as a % of revenue

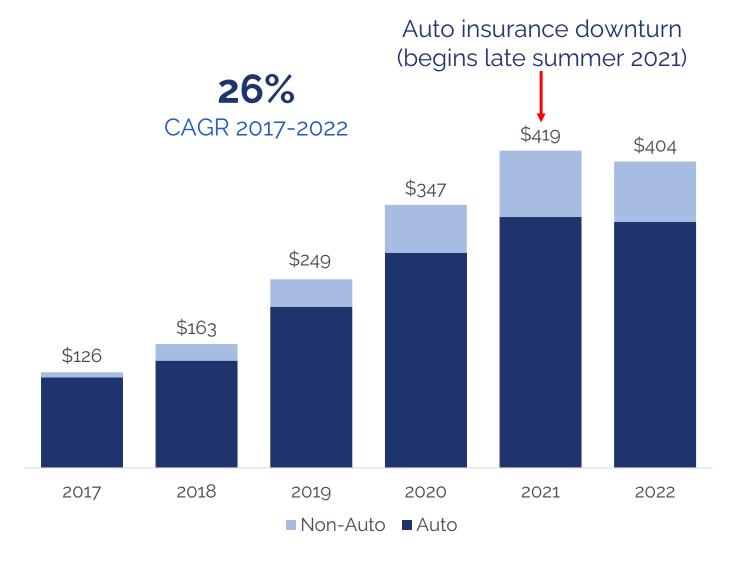


\$5.4m

1Q23 Adjusted
EBITDA

### Focused on Driving Revenue Growth

#### Revenue (\$m)



- Total revenue grew 26% compounded annually 2017 – 2022
- Non-Auto verticals grew 63% compounded annually 2017 2022
- Building revenue diversification by growing nonauto insurance verticals



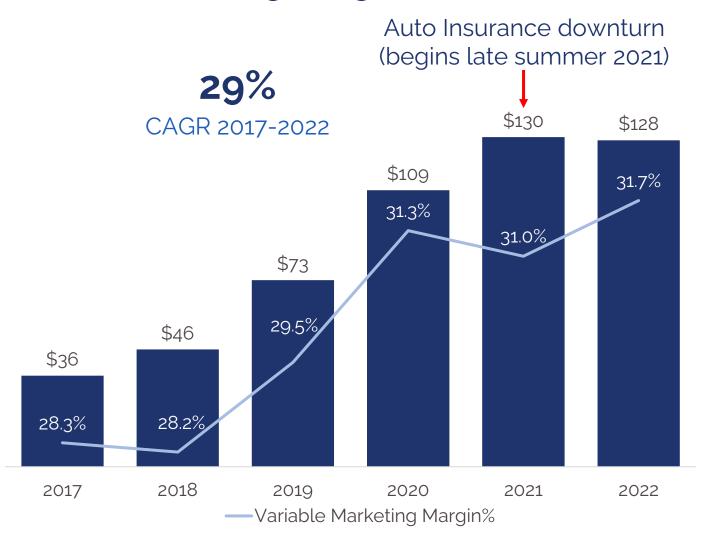






# Delivering Incremental Variable Marketing Margin

#### Variable Marketing Margin (\$m)

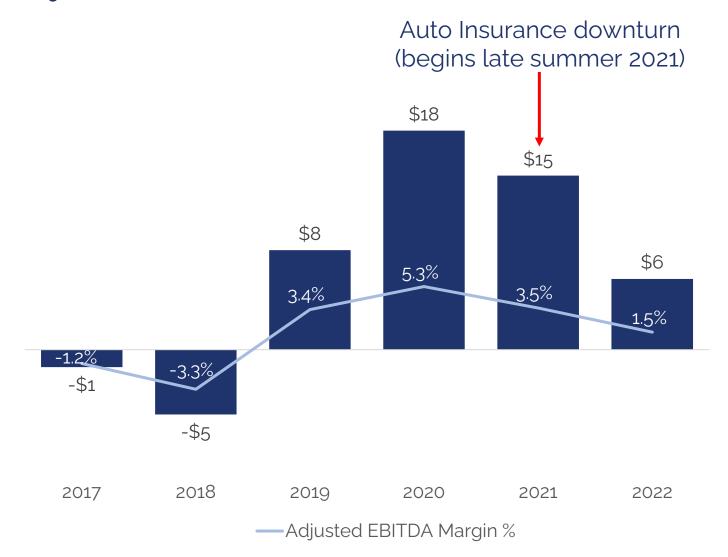


- Variable Marketing Margin (VMM) grew 29% compounded annually 2017 – 2022
- Proprietary traffic platforms have driven increasing VMM as a percentage of revenue (VMM %) since 2017
- Potential for incremental improvement in VMM % from traffic optimization and product expansion



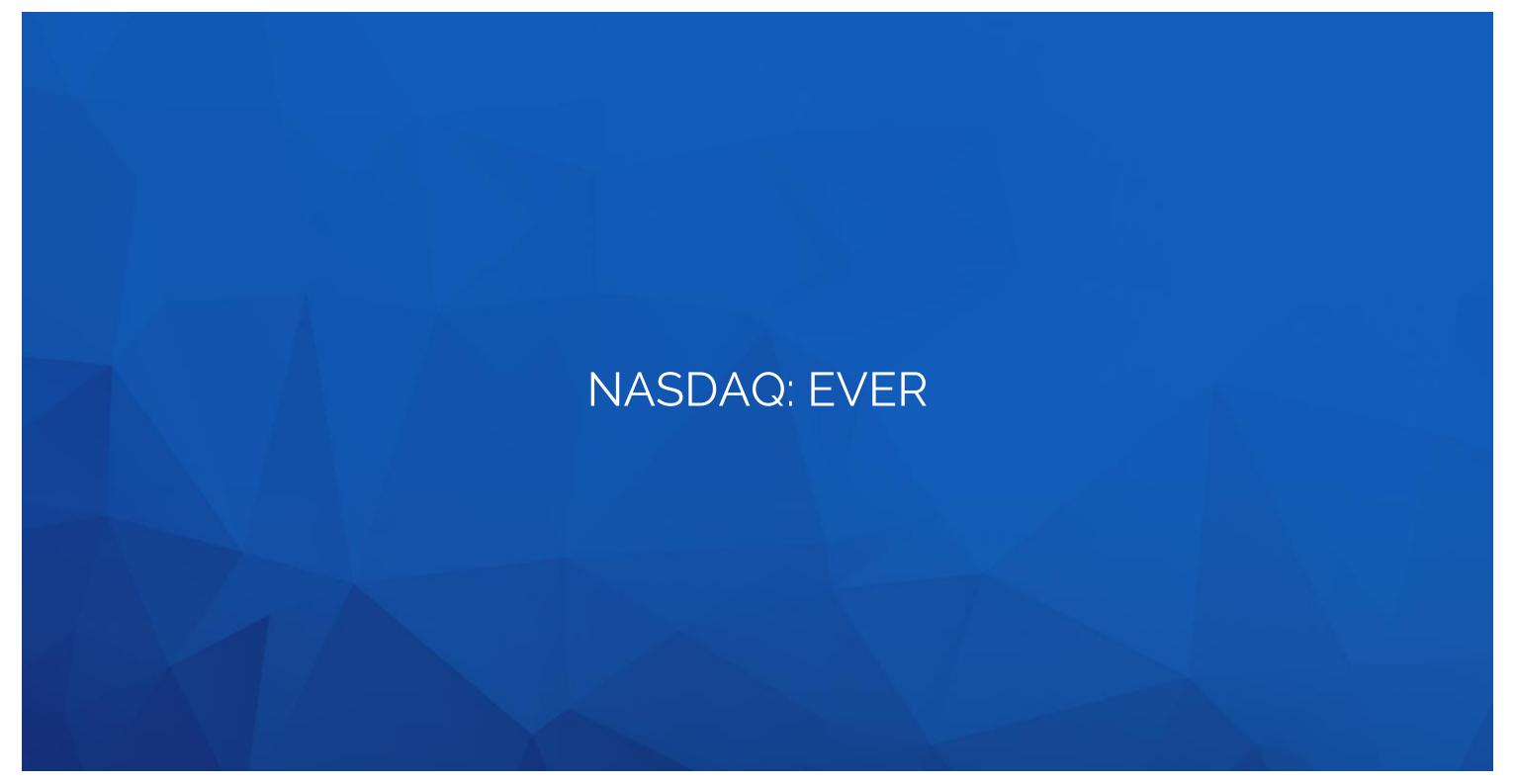
# Focused on Delivering Long-term Profitability

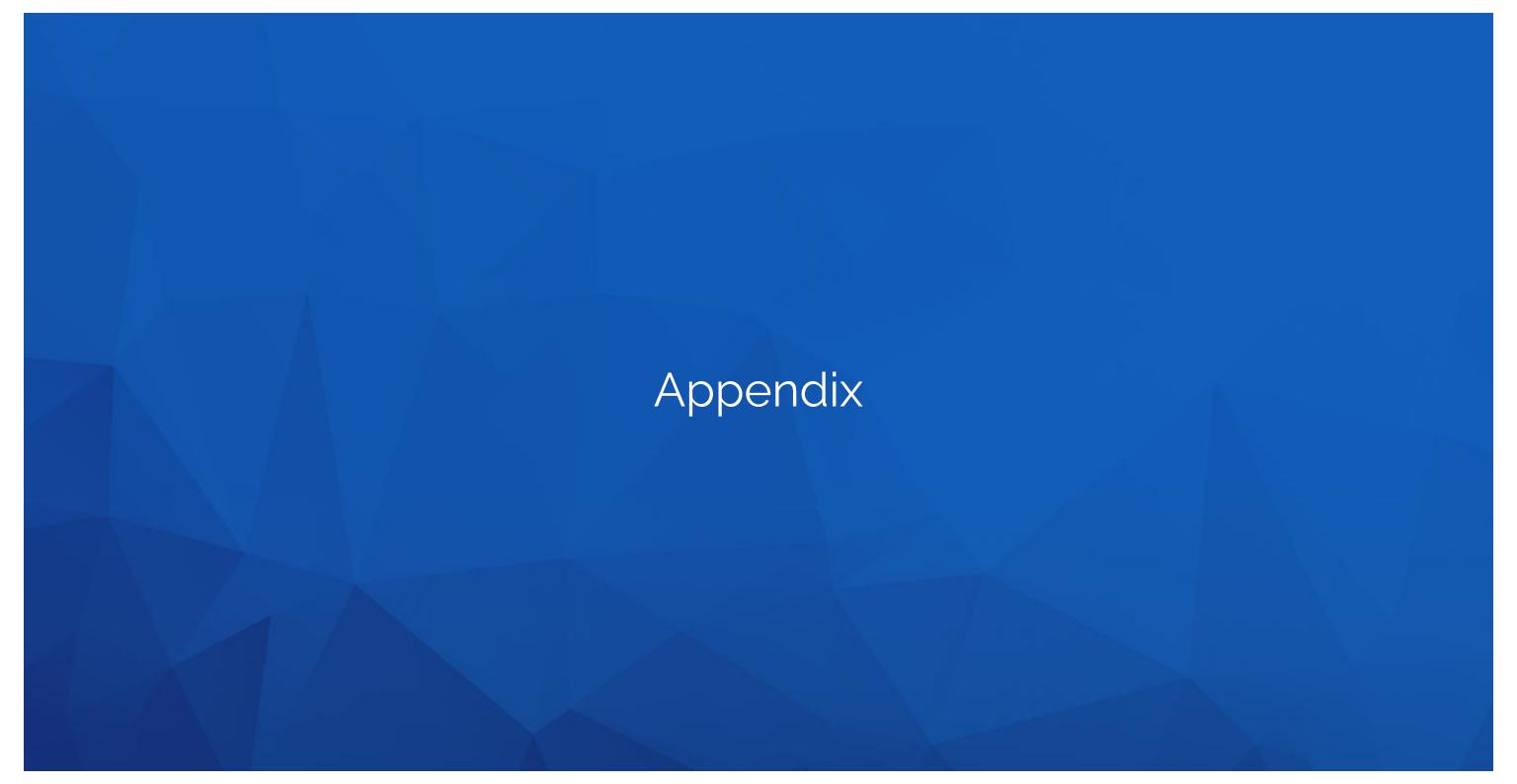
#### Adjusted EBITDA (\$m)



- Steadily grew Adjusted EBITDA margin until auto downturn occurred in late summer 2021
- Adjusted EBITDA margin expected to "snapback" to pre-downturn levels once auto insurance market substantially recovers
- Post auto insurance market recovery, expect continued margin expansion by improving the efficiency of marketing costs and leveraging operating expenses
- Strategic investments in proprietary technology and data platforms provide key driver for long-term growth







### Key Metrics Definitions

#### Variable Marketing Margin

We define variable marketing margin, or VMM, as revenue, as reported in our consolidated statements of operations and comprehensive income (loss), less advertising costs (a component of sales and marketing expense, as reported in our statements of operations and comprehensive income (loss)). We use VMM to measure the efficiency of individual advertising and consumer acquisition sources and to make trade-off decisions to manage our return on advertising. We do not use VMM as a measure of profitability.

# Adjusted EBITDA

We define Adjusted EBITDA as net income (loss), adjusted to exclude: stock-based compensation expense, depreciation and amortization expense, acquisition-related costs, legal settlement expense, one-time severance charges, interest income and the provision for (benefit from) income taxes. We monitor & present Adjusted EBITDA because it is a key measure used by our management & board of directors to understand & evaluate our operating performance, to establish budgets & to develop operational goals for managing our business.



# Reconciliation of Adjusted EBITDA - 12 Months Ended

	12 Months Ended							
(\$ in Thousands)	December 31, 2022	December 31, 2021	December 31, 2020	December 31, 2019	December 31, 2018	December 31, 2017		
Net loss	(\$24,416)	(\$19,434)	(\$11,202)	(\$7,117)	(\$13,791)	(\$5,070)		
Stock-based compensation	\$28,986	\$30,020	\$24,179	\$12,721	\$7,121	\$1,860		
Depreciation & amortization	\$5,848	\$5,072	\$3,350	\$2,186	\$1,341	\$1,360		
Legal settlement	-	-	-	\$1,227	-	-		
Acquisition-related costs/earnout	(\$4,135)	\$1,065	\$2,258	-	-	-		
Severance under a plan	-	440	-	-	-	-		
Interest (income) expense, net	(\$349)	(\$37)	(189)	(\$669)	(121)	381		
Provision for (benefit from) income taxes	-	(\$2,510)	-	-	-	-		
Adjusted EBITDA	\$5,934	\$14,616	\$18,396	\$8,348	(\$5,450)	(\$1,469)		



# Reconciliation of Adjusted EBITDA - 3 Months Ended

	3 Months Ended						
(\$ in Thousands)	March 31, 2023	December 31, 2022	September 30, 2022	June 30, 2022	March 31, 2022		
Net loss	(\$2,529)	(\$8,494)	(\$6,451)	(\$3,756)	(\$5,715)		
Stock-based compensation	\$6,509	\$6,623	\$7,233	\$7,600	\$7,530		
Depreciation & amortization	\$1,407	\$1,522	\$1,410	\$1,405	\$1,511		
Legal settlement	-	-	-	-	-		
Acquisition-related costs/earnout	(\$113)	\$632	(\$96)	(\$3,779)	(\$892)		
Severance under a plan	-	-	-	-	-		
Interest (income) expense, net	(\$187)	(\$191)	(\$113)	(\$37)	(\$8)		
Provision for (benefit from) income taxes	\$286	-	-	-	-		
Adjusted EBITDA	\$5,373	\$92	\$1,983	\$1,433	\$2,426		

