



## Disclaimer



### Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, statements concerning plans, estimates, calculations, forecasts and projections with respect to the anticipated future performance of the Company. These statements are often, but not always, identified by words such as "may", "might", "should", "could", "predict", "potential", "believe", "expect", "continue", "will", "anticipate", "seek", "estimate", "intend", "plan", "projection", "would", "annualized", "target" and "outlook", or the negative version of those words or other comparable words of a future or forward-looking nature.

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### Use of Non-GAAP financial measures

In addition to the results presented in accordance with U.S. General Accepted Accounting Principles ("GAAP"), the Company routinely supplements its evaluation with an analysis of certain non-GAAP financial measures. The Company believes these non-GAAP financial measures, in addition to the related GAAP measures, provide meaningful information to investors to help them understand the Company's operating performance and trends, and to facilitate comparisons with the performance of peers. These disclosures should not be viewed as a substitute for operating results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies. Reconciliations of non-GAAP disclosures to the comparable GAAP measures are provided in this presented in this presented by other companies.

# The Finest Entrepreneurial Bank



### **Company Overview**

Name: Bridgewater Bancshares, Inc.

Headquarters: St. Louis Park, MN

Ticker: NASDAQ: BWB; BWBBP

Assets: \$4.7 Billion

Loans: \$3.7 Billion

Deposits: \$3.7 Billion

Shareholders' Equity: \$452.2 Million



### Serving a Commercial-Focused Client Base

Loan Balances

### Business and Personal Banking

- Commercial & business lending
- Business / treasury management
- SBA lending
- · 1-4 family rentals
- · Personal banking



### Commercial Banking

- CRE lending
- · Acquisition financing
- · Construction lending
- Affordable housing financing
- Long-term multifamily financing

### Branch-Light Model in Attractive Twin Cities Market



### Track Record of Profitability, Growth and Efficiency

- Founded in 2005 by a group of banking industry veterans and local business leaders
- · Continuous profitability since the third month of operations
- Proven ability to generate strong organic growth in the Twin Cities
- · Expertise in commercial real estate with a focus in multifamily lending
- · Highly efficient operations with a branch-light model
- Organizational focus on risk management with a long track record of superb asset quality

<sup>&</sup>lt;sup>1</sup> BWB announced the acquisition of First Minnetonka City Bank (FMCB) on August 28, 2024; the transaction is expected to close in 4Q24 subject to customary closing conditions Data as of September 30, 2024

# Strategic Leadership Team (SLT) with Broad Skill Sets and Industry Expertise





Jerry Baack
Chairman and Chief Executive Officer

- Former regulator and responsible for all aspects of BWB formation
- · Lead founder of BWB in 2005
- · 30+ years of banking experience



Mary Jayne Crocker
EVP and Chief Strategy Officer

- Shapes long-term strategic plans and ensuring alignment with company objectives
- Joined BWB in 2005
- · 25+ years of financial services experience



Nick Place Chief Banking Officer

- Oversees all aspects of client growth and relationship management, including lending, treasury management and deposits
- Joined BWB in 2007
- · 15+ years of banking experience



Joe Chybowski
President and Chief Financial Officer

- Strategic insights across all aspects of the organization, including finance, capital and liquidity management
- Joined BWB in 2013
- · 14+ years of banking and capital markets experience



Jeff Shellberg EVP and Chief Credit Officer

- · Board member and oversees strong credit and underwriting culture
- BWB founding member in 2005
- · 35+ years of regulatory and banking experience



Lisa Salazar Chief Operating Officer

- Oversees operations, technology and product initiatives to drive efficiencies and enhance the overall client experience
- Joined BWB in 2018
- 30+ years of banking experience

Approximately 20% of BWB's common shares were owned by Board and SLT members as of September 30, 2024, demonstrating strong alignment with shareholders

# A Culture-Driven Growth Story



### **Truly Unconventional Culture**

- Entrepreneurial spirit unlike the culture at a typical bank
- Modern headquarters with an open layout promoting team member and client collaboration
- Commitment to providing clients with quick answers, responsive support and simple solutions
- Continued progress on environmental, social and governance (ESG) initiatives
- Long track record of generating robust organic loan growth
- Emphasis on local commercial real estate and small business clients
- M&A-related market disruption has created client and banker acquisition opportunities to support loan and deposit growth
- Recent loan growth moderation due to interest rate and economic environment while aligning loan growth with core deposit growth

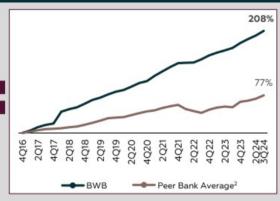
### Robust Balance Sheet Growth

### **Highly Efficient Business Model**

- Branch-light model with a commercial real estate focus
- Efficient operating philosophy, including networking, banking tools and in-house expertise
- Relatively low levels of expenses as a percent of total assets
- Efficiency ratio consistently better than peer banks
- Invest in scaling the risk management function to address emerging risks and support longer term growth outlook
- Superb asset quality track record with consistently low levels of NCOs and NPAs
- Conservative and decisive credit culture, including measured risk selection, consistent underwriting, active credit oversight and deep industry experience

### **Proactive Risk Management**





31 consecutive quarters of Tangible Book Value per Share growth

Represents a Non-GAAP financial measure. See Appendix for Non-GAAP reconciliation.

<sup>&</sup>lt;sup>2</sup> Includes publicly-traded banks on major exchanges with total assets between \$3 billion and \$10 billion as of September 30, 2024 (Source: S&P Capital IQ)

# Our Core Values

## Unconventional.

Our clients notice a difference.

## Dedicated.

Don't stop until you get it done.

## Accurate.

It's more than just an expectation.

# Responsive.

Under promise, over deliver.

## Growth.

If you aren't moving forward, where are you going?

# An Award-Winning Workplace Culture



**Corporate Headquarters** 

Modern, open design with an entrepreneurial spirit tailor-made for **team building and collaboration** 

**Progressive Pay and Benefits** 

Minimum wage of \$20 per hour and discretionary bonuses for all team members regardless of level

Volunteer Paid Time Off

Team members receive up to 16 hours of PTO per year for volunteer activities supporting the Community Reinvestment Act

Health and Wellness Committee Providing team member opportunities to support physical fitness, nutrition and mental health

Diversity, Equity and Inclusion Committee

Inclusive culture that **encourages, supports and celebrates diversity** of team members and communities in which we serve

**Top Workplaces** 

Star Tribune 2016. 2017. 2018. 2020. 2021. 2022. 2023. 2024. Best Banks to Work For

American Banker 2017. 2018. 2020. 2022. 2023.

"In today's environment, it is more important than ever to be able to recruit, retain and develop top talent. At Bridgewater, we have demonstrated an ability to do this through our unconventional culture and employee experience, extensive team member referral network, and a seasoned internship program to further enhance our talent pipelines."

Jerry Baack Chairman and CEO



# A Responsive Service Model



### Our clients can expect...

- Responsive support and simple solutions
- A local bank of choice in a market where many local banks have left
- Flexibility, market expertise and strong network connections

### The "Proven Process" for Our Clients

### I. DISCOVER

With a can-do spirit and local presence, Bridgewater Bank is preferred by successful entrepreneurs and individuals, like you, who value responsive support and simple solutions.

### 5. NETWORK

When you join Bridgewater Bank you join more than a bank—it's a network.

### 4. SUPPORT

In-person, online and everywhere in-between, our local team is available to meet your financial needs and exceed your expectations.

### 2. ONBOARD

As entrepreneurs ourselves, we anticipate and understand your financial needs and provide simple, creative solutions to solve them.

### 3. EXECUTE

Local banking means local decision making. We value action and decisiveness and work quickly to ensure that you never miss an opportunity.

### An Award-Winning Client Experience



- BEST Business Bank
- BEST Small Business Banking
- BEST Commercial Mortgage Lender



- BEST Business Bank
- BEST Consumer Bank

## A Commitment to our Communities



Our communities can expect...

Bridgewater's commitment to investing, lending and volunteering in ways that serve low-to-moderate income segments in the Twin Cities

\$312K

Total
Contributions
in 2023

1,844 Volunteer Hours in 2023

"Outstanding" Rating for Community Reinvestment Act Performance FDIC, 2023



### **Empowering Women in Entrepreneurship**

In 2021, we established the **BridgewatHER Network**, a women's networking cohort which brings together successful women in business and female entrepreneurs throughout the Twin Cities to network and share insights

- Over 350 female entrepreneurs and business leaders
- Events hosted at the BWB Corporate Center throughout the year
- Led by BWB's Chief Strategy Officer, Mary Jayne Crocker



Mary Jayne Crocker EVP and Chief Strategy Officer



### Our ESG Commitment

We are committed to establishing and advancing impactful initiatives that support our corporate responsibility as one of the largest locally-led banks in the Twin Cities, while regularly sharing our progress with our stakeholders

# **Our ESG Priorities**

# Team Members, Clients and Communities

Leverage our unconventional corporate culture to leave a positive lasting impact on our team members, clients and communities

### **Corporate Governance**

Ensure strong corporate governance oversight, including an effective risk management framework to support a growing organization

# Diversity, Equity and Inclusion

Create a diverse, equitable and inclusive work environment and community

### **Environmental**

Contribute to a healthier natural environment in the communities in which we live and work

### **ESG Oversight**

- Board-level Nominating and ESG Committee oversees Bridgewater's strategy and practices related to ESG
- Management-level ESG Committee focuses on developing, implementing and growing a formal ESG program

For more about Bridgewater's commitment, priorities and initiatives related to ESG, please visit our ESG webpage at www.BWBMN.com/about-Bridgewater/esg

# Attractive Twin Cities Market **Built for Business**



### **Large Corporate Presence**

Fortune 500 companies per capita (17)1

### **Economic Opportunity**

Best state for economic opportunity3

### State to Move to

Best state to move to5

### **Credit Worthy Population**

State with highest average credit score (742)2

### **Top State for Business**

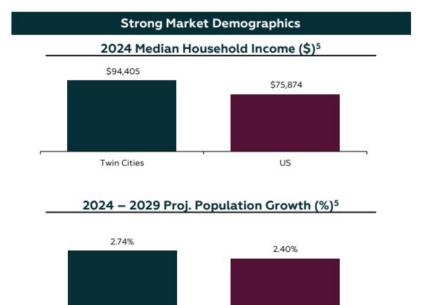
#6

Top state for business4

### Populated MSA

**Top 20** 

Most populated MSA in the U.S.6



US

Twin Cities

<sup>&</sup>lt;sup>1</sup> Source: Minnesota Department of Employment and Economic Development (ranking among 30 largest metro areas)

<sup>&</sup>lt;sup>2</sup> Source: Experian - Average FICO Score by State, 2024

<sup>3</sup> Source: U.S. News & World Report, 2024

<sup>&</sup>lt;sup>4</sup> Source: CNBC, 2024

<sup>5</sup> Consumer Affairs, 2024

<sup>&</sup>lt;sup>6</sup> Source: S&P Capital IQ, 2024

# Deposit Market Share Momentum in the Twin Cities Continues



### Total Deposits - Minneapolis/St. Paul MSA1

Rank	Bank	HQ	Branches	D	eposits (\$M)	Market Share
1	Wells Fargo & Co.	CA	100	\$	79,407	49.80%
2	U.S. Bancorp	MN	100	\$	43,088	27.02%
3	Ameriprise Financial Inc.	MN	1	\$	5,107	3.20%
4	TCF Financial Corp.	MN	102	\$	4,992	3.13%
5	Bank of Montreal	CAN	34	\$	2,760	1.73%
6	Bremer Financial Corp.	MN	30	\$	2,205	1.38%
7	Associated Banc-Corp	WI	28	\$	1,395	0.87%
8	Klein Financial Inc.	MN	18	\$	1,129	0.71%
9	Anchor Bancorp Inc.	MN	15	\$	1,126	0.71%
10	Central Bancshares Inc.	MN	16	\$	732	0.46%
17	Bridgewater Bancshares, Inc.	MN	2	\$	398	0.25%
	Top 10 MSA Total				141,941 159,467	89.01%

	20	24				
Rank	Bank	HQ	Branches	D	eposits (\$M)	Market Share
1	U.S. Bancorp	MN	80	\$	111,326	44.82
2	Wells Fargo & Co.	CA	85	\$	41,922	16.889
3	Ameriprise Financial Inc.	MN	2	\$	21,468	8.64
4	Huntington Bancshares Inc.	ОН	58	\$	6,604	2.66
5	Bank of Montreal	CAN	30	\$	6,097	2.459
6	Bank of America Corp.	NC	20	\$	5,957	2.40
7	Bremer Financial Corp.	MN	19	\$	5,452	2.209
8	State Bancshares, Inc.	ND	7	\$	4,161	1.685
	Bridgewater Bancshares, Inc.	MN			3,823	1.54
10	Old National Bancorp	IN	29	\$	3,540	1.435
- 1	Top 10			\$	210,350	84.699
	MSA Total			\$	248,384	

### **Continuing to Gain Market Share**

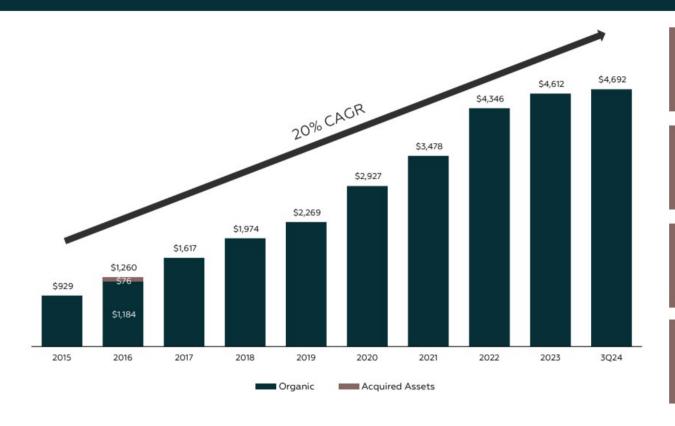
- Top-heavy deposit market (top 2 market share = 62%)
- Top 2 have combined to steadily lose market share over the past 10 years (2014: 84% / 2024: 62%)
- Very fragmented market after the top 2, with no other traditional bank having market share over 3%
- BWB's YoY in-market deposit growth exceeded MSA growth for the 12th consecutive year
- BWB has a local banking advantage with only 4 of the top 10 banks headquartered in MN



<sup>1</sup> Source: S&P Capital IQ (data as of June 30th of each year)

# History of Robust Organic Asset Growth





Proven ability to consistently generate robust annual asset growth primarily in the Twin Cities market

Asset growth has primarily been organic, with the exception of one small bank acquisition in 2016

Announced acquisition of First Minnetonka City Bank in 3Q24; expected to close in 4Q24

Ongoing evaluation of potential M&A opportunities to complement organic growth strategy

Dollars in millions

# Strategic Benefits of Proposed Acquisition of First Minnetonka City Bank (FMCB)



Adds High Quality Bank With Complementary Strengths

- · Reduces CRE concentration by adding a well-diversified loan portfolio focused on 1-4 family and leases
- · Diversifies the revenue mix by adding incremental fee income via an investment advisory platform
- · Fills in pure-play Twin Cities branch footprint by adding two Minnetonka branch locations
- Pro forma deposit market share ranks #9 in the Twin Cities<sup>1</sup>

Enhances Deposit Base and Liquidity Profile

- · Improves the deposit mix by adding a low-cost, granular core deposit base
- Enhances the liquidity profile by adding a balance sheet with a loan-to-deposit ratio of 60%<sup>2</sup>
- · Creates balance sheet optionality to put liquidity to work and/or pay down higher cost debt

Low Risk Transaction

- · Small, in-market acquisition of an established franchise with a 60-year history and strong cultural fit
- Leverages the recent scaling of our Enterprise Risk Management function
- · Streamlined integration as both banks run on the same core banking platform
- · Comprehensive due diligence and loan review processes

Financially Compelling

- Estimated EPS accretion of 15% in 2025 with a tangible book value earnback period < 3 years
- Incremental operational efficiencies with expected cost savings of 30% in 2025 and 50% in 2026
- · Estimated internal rate of return of 24%

<sup>1</sup> Source: S&P Capital IQ (data as of June 30, 2024)

<sup>&</sup>lt;sup>2</sup> As of September 30, 2024

# First Minnetonka City Bank – A Classic Minnesota Community Bank

FIRST MINNETONKA

CITY BANK



Loan Mix

### First Minnetonka City Bank

Headquarters: Minnetonka, MN

Year Established: 1964

Branches: 2 Full-Service Retail Branches

### Franchise Highlights

- Wide range of commercial, small business and consumer banking services, including retirement, employee benefits and investment advisory
- Attractive low-cost, granular deposit base with a low loan-to-deposit ratio
- Strong asset quality including YTD net charge-offs/average loans of 0.10% and NPAs/assets of 0.03%
- Superior 5-Star Bauer rating<sup>1</sup>

### 3Q24 Financial Highlights

\$241M

2.52%

16.8%

Total Assets

Net Interest Margin

Noninterest Income / Revenue

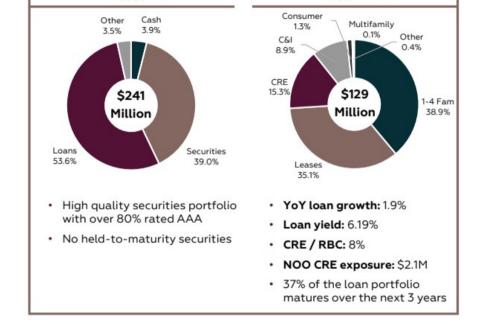
60%

1.68%

0.03%

Loan-to-Deposit Ratio Cost of Funds

Nonperforming Assets / Assets



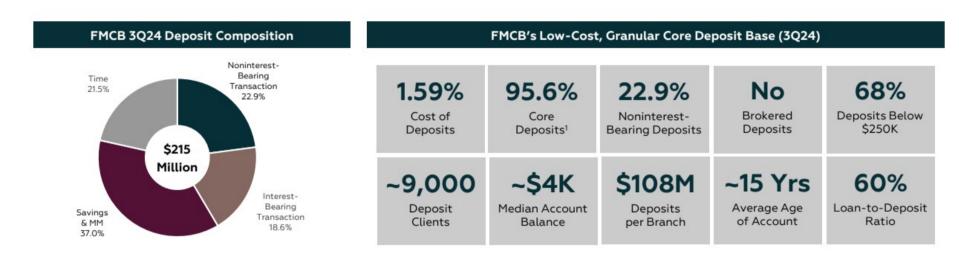
**3Q24 Asset Composition** 

Asset Mix

<sup>&</sup>lt;sup>1</sup> Source: Bauer Financial

# FMCB's High Quality Deposit Base Enhances Liquidity Profile





Acquisition and Enhanced Liquidity Profile Create Balance Sheet Optionality for BWB

Accelerate Loan Growth Pay Off Higher Cost Wholesale Borrowings Reposition Balance Sheet via FMCB Securities Sale

Retain Elevated Liquidity Position

# Moderated Pace of Loan Growth in the Current Environment

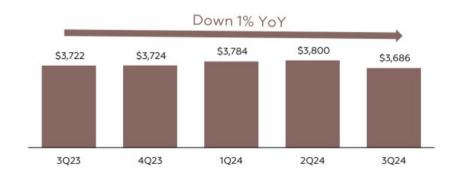


### While unique catalysts have created robust loan growth opportunities over the past several years...



- Strong brand presence and relationships in the market allow us to get in front of high-quality clients and deals
- Operating in a competitive "sweet spot" in the Twin Cities financing larger deals than community banks, but under the radar of the larger banks
- M&A-related market disruption resulted in client and banker acquisition opportunities
- Expansion of talented lending and treasury management teams

...loan growth has moderated recently due to the higher interest rate environment, increased competition and elevated payoffs



- 3Q24 loan balances decreased \$16.2M
- YTD loan balances decreased \$38.3M
- YTD loan balances impacted by elevated payoffs, up 42% from 2023 YTD
- Loan growth outlook drivers:
  - Loan demand growing pipelines and strong demand, aided by recent interest rate cut
  - Market and economic conditions focused on profitable growth and strong asset quality as increased competition puts pressure on new loan yields
  - Pace of loan payoffs and paydowns expect elevated payoff levels to continue in the near-term
  - Pace of core deposit growth continue to align loan growth with core deposit growth over time

Dollars in millions

17

# Strong Diversification Within Key Loan Portfolios



YoY Growth

Size

Competitors

Go-to-Market Strategy

**Growth Outlook** 

**Key Stats** 

Portfolio Diversification

### Multifamily

\$1,380M



38% of portfolio \$



0%

JPMorgan Chase, agency lenders, local banks and credit unions

Bank of choice in the Twin Cities market due to proven expertise and differentiated service model

Continued appetite given expertise and market opportunities

\$3.2M 67% 100%
Avg. Loan Weighted Loans with Pass Rating



### **CRE Nonowner Occupied**

\$1,032M



28% of portfolio

1

9%

Local banks and life insurance companies

Knowledgeable lenders with efficient closing processes and ample capacity

Continued appetite given expertise and market opportunities

\$2.2M 59% 98% Avg. Loan Weighted Loans with Size Avg. LTV Pass Rating



### Construction & Development

\$164M



5% of portfolio



C&I

13% of portfolio

4%

Local banks

Strong team focused on creating additional client opportunities

Portfolio run-off as deals complete their construction phase

\$776K 60% 0.00% Avg. Loan Weighted 5-Year Size Avg. LTV NCOs



Local and regional banks

Responsive support, simple solutions and the local touch entrepreneurs are looking for

Increased focus on expanding C&I through targeted verticals

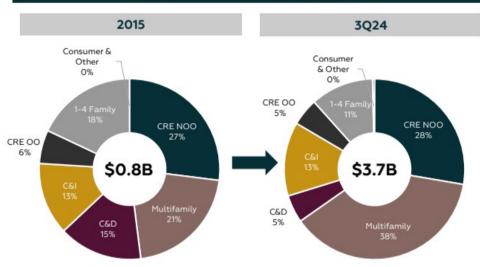


Data as of September 30, 2024

# Well-Diversified Loan Portfolio With Multifamily and CRE Expertise







Intentional mix shift toward Multifamily has aligned with the build-out of talent and expertise in the segment, and continued strong performance

### **CRE Concentration Has Trended Lower Since 2022**



CRE (ex. Multifamily) / Bank Risk-Based Capital

# CRE Concentration Driven by a Proven, Lower Risk Multifamily Portfolio



Multifamily Makes Up Over Half of CRE Concentration

> 449% of Bank RBC

240% of Bank RBC

209% of Bank RBC

3Q24

Multifamily

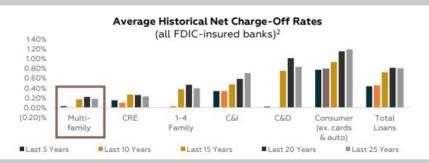
Traditional CRE<sup>3</sup>

### Strong Multifamily Track Record in Stable Twin Cities Market

### Multifamily Lending Approach in the Twin Cities

- Bank of choice in the Twin Cities with expertise and differentiated service model
- · Greater tenant diversification compared to other asset classes
- Affordable housing makes up 27%<sup>1</sup> of the multifamily portfolio
- Positive market trends with declining vacancy rates, strong absorption, and reduced construction = favorable outlook for occupancy and rent growth
- Market catalysts include relative affordability, steady population growth, low unemployment, strong wages, and shortage of singlefamily housing

### Low Historical Losses vs. Other Asset Classes

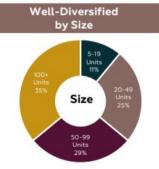


### Multifamily Portfolio Characteristics Drive Track Record of Strong Asset Quality









<sup>1</sup> Includes formally subsidized properties (19%) and market rate properties with affordable set-asides (8%)

<sup>&</sup>lt;sup>2</sup> FDIC (data through 2Q2

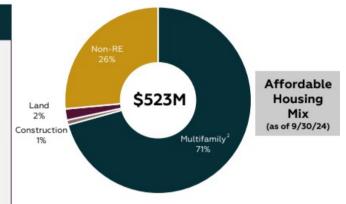
<sup>&</sup>lt;sup>3</sup> Includes nonowner-occupied CRE, construction and land development, and 1-4 family construction

# Supporting Affordable Housing Initiatives



### Expertise in the High-Quality Affordable Housing Space

- Leveraging affordable housing expertise to support communities and clients in the Twin Cities and nationally
- \$523M affordable housing portfolio as of September 30, 2024
- Strong market demand in the Twin Cities, driven by shortage of single-family housing
- Shortage of over 100,000 affordable and available homes in Minnesota<sup>1</sup> results in low vacancy rates
- Government subsidy program helps to offset risk by supporting tenant rent payments and increasing occupancy
- Prioritize market rate transactions with affordable set-asides
- · Aligns with ESG focus on community support



62-unit affordable housing property in Columbia Heights, MN





81-unit affordable housing property in Bloomington, MN

<sup>1</sup> Source: Minnesota Housing Partnership, 2024 State of the State's Housing

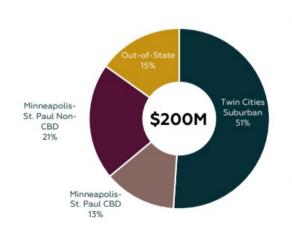
<sup>&</sup>lt;sup>2</sup> Includes formally subsidized properties (51%) and market rate properties with affordable set-asides (20%)

# Managing Office-Related Risk





### CRE NOO Office by Geography



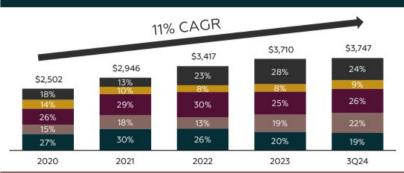
- Majority of CRE NOO office exposure in the Twin Cities suburbs
- Only 4 loans totaling \$30M outside of Minnesota, consisting of projects for existing local clients
- Only 4 loans totaling \$34M located in CBDs, with one on Watch and one moved to Nonaccrual in 3Q24
- \$935K charge-off on one nonaccrual CBD office loan in 3Q24; property under contract and expected to be sold during 4Q24

<sup>&</sup>lt;sup>1</sup> Excludes medical office of \$99 million Data as of September 30, 2024

# Core Deposit Growth Momentum



### A track record of strong deposit growth...



- · Strong and growing brand taking market share in the Twin Cities
- New client and banker acquisition opportunities due to M&A disruption
- · Supplemented core deposits with wholesale funding to support future loan growth

### ...with a focus on growing core deposits



- YTD deposit balances increased 1.3% annualized
- YTD core deposit<sup>1</sup> balances increased 6.9% annualized and 8.5% since 1Q23
- Improved deposit mix in 3Q24:
  - Noninterest bearing deposits \$8M
  - Brokered deposits \$\ildet\$
  - Time deposits \$\infty\$
- Core deposit growth not always linear due to nature of client base
- Uninsured deposits make up 25% of total deposits, down from 38% in 4Q22
- Loan-to-deposit ratio of 98.3%, down from 108.0% in 1Q23

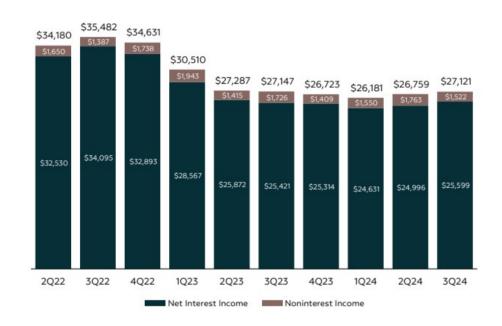
Dollars in million

<sup>1</sup> Core deposits are defined as total deposits less brokered deposits and certificates of deposit greater than \$250,000

# A Spread-Based Revenue Model



### Revenue Inflection in 2Q24



### Comfortable With Current Spread-Based Revenue Model

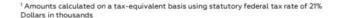
- Spread-based revenue model with noninterest income making up 6% of total revenue YTD in 2024
- Strong track record of revenue growth with a 7% revenue CAGR since 2019
- Largest components of noninterest income include letter of credit fees and customer service fees
- Lack of expense-heavy fee businesses (i.e. mortgage, wealth, etc.) helps to maintain a lower efficiency ratio
- Ongoing evaluation of opportunities to add incremental noninterest income sources moving forward
- Material increases to noninterest income most likely to come through M&A
- Proposed acquisition of First Minnetonka City Bank would add incremental fee income via an investment advisory platform

Dollars in thousands

# Stable NIM Supports Net Interest Income Growth









### 3Q24 Net Interest Income / Net Interest Margin Commentary

### Net Interest Income

- Net interest income growth driven by stable NIM and average earning asset growth
- Higher loan fees as loan payoffs increased

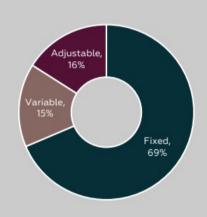
### **Net Interest Margin**

- NIM remained stable as the Fed cut interest rates late in 3Q24
- Well-positioned for rate cuts and a more normalized yield curve
  - \$1.4 billion of adjustable funding tied to short-term rates
  - Loan portfolio positioned to continue repricing higher in a rates-down environment

# Loan Portfolio to Reprice Higher in a Rates-Down Environment

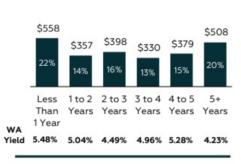


Loan Portfolio Mix



# Fixed-Rate Portfolio (\$2.5B)

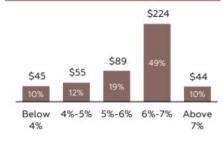
### Years to Maturity



- Large fixed-rate portfolio provides support to total loan yields in a rates-down environment
- \$558M of fixed-rate loans maturing over the next year, with a weighted average yield of 5.48%

### Variable-Rate Portfolio (\$566M)

### Variable-Rate Loan Floors



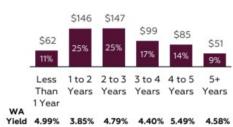
 Small variable-rate portfolio limits immediate repricing pressure in a rates-down

environment

- 81% of variable-rate portfolio has rate floors, with 78% of the floors being above 5%
- 96% of variable-rate loans are currently tied to SOFR or Prime

## Adjustable-Rate Portfolio (\$590M)

### Adjustable-Rate Repricing/Maturity Schedule



- Adjustable-rate loans likely to reprice higher, even in a ratesdown environment
- \$62M of adjustable-rate loans repricing or maturing over the next year, with a weighted average yield of 4.99%

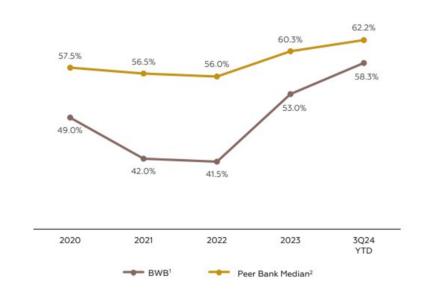
26

Dollars in millions

# A Highly Efficient Business Model



### An Efficiency Ratio Consistently Below Peers



### What Makes BWB So Efficient?

An Efficient Operating Culture With a CRE-Focused, Branch-Light Model

7

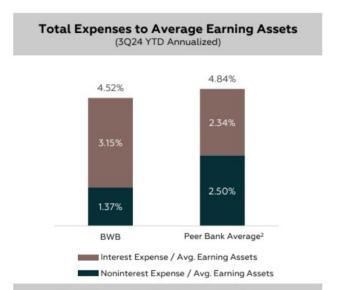
Branches (peer bank median<sup>2</sup>: 39)

~2x

as many **assets per FTE employee** compared to the peer bank median<sup>2</sup>

~5x

as many assets per branch compared to the peer bank median<sup>2</sup>



The higher cost of funds associated with a branch-light model is more than offset by lower overall operating expenses

<sup>&</sup>lt;sup>1</sup> Represents a Non-GAAP financial measure. See Appendix for Non-GAAP reconciliation.

<sup>&</sup>lt;sup>2</sup> Includes publicly-traded banks on major exchanges with total assets between \$3 billion and \$10 billion as of September 30, 2024 (Source: S&P Capital IQ)

# Optimizing Recent Technology Investments to Support Future Growth



IT Strategy: improve client interactions, streamline processes, automate activities, and embrace digital transformation

IT Decision-Making: driven by unconventional culture, enhancing the client experience and improving organizational efficiencies

### **IT Current State**

### Loan and Deposit Infrastructure

### nCino

- Enhanced commercial loan origination system that digitizes the end-to-end lending process
- Launched in 2022

### Salesforce

- Enhanced customer relationship management for lending and deposit opportunities
- Launched in 2022

## Workflow Automation and Analysis

### ServiceNow

- Scalable workflow automation platform to enhance internal efficiencies
- Launched in 2020

### Snowflake

- Real-time data analytics and visualization to support decision-making
- Launched in 2021

### **Client-Facing**

- Commercial online banking upgrade completed in 2023
- Collaborative technology tools integrated into BWB Corporate Center
- Cybersecurity threat detection and response

### 2024 IT Focus Areas

### Leverage SalesForce CRM Tool

- · 360° view of the client
- Activity tracking and actions plans to provide more customized support

### Retail/Small Business Online Banking Upgrade

Enhanced online banking experience for retail and small business clients

### Microsoft 365 Adoption

 Enhance organizational efficiencies through tools that support productivity, document control, and collaboration

Scalable core to support growth outlook

Core Banking Platform

# Scaling Enterprise Risk Management Across a Growing Organization



BWB Risk Management Philosophy Manage and mitigate dynamic risks while enhancing shareholder value, being responsive to clients, and delivering simple solutions in unconventional ways

### Enterprise Risk Management Attributes in Place Today at BWB

- Proactively addressing top and emerging risks across all risk categories
- Continuing to scale a risk framework aligned with growth
- Leveraging technology to enhance processes and controls while driving responsiveness
- Reinforcing operational and financial resilience through all three lines of defense
- Making investments to bolster organizational resiliency and third-party risk management
- Proactively making incremental enhancements to ESG and DEI programs as well as committing to recruitment and retention strategies

### Making Investments to Proactively Identify and Mitigate Emerging Risks Focus on recruitment and retention of highly skilled risk professionals across the bank. including the addition of an Information Security Officer Enterprise Risk and · Proactively monitoring internal and external trends to quantify changes in risk profile Compliance · Maintaining compliance with evolving regulatory expectations and broadening suite of products and services · Monitoring and managing balance sheet growth with an eye toward economic and interest rate volatility · Actively monitoring, maintaining and strategically deploying liquidity while Financial Risk developing long-term strategies for capital preservation · Broadening the bank's liquidity risk management tools through expanded digital offerings and enhancements to the client experience Investment in enhanced infrastructure and security protocols Information and • Proactively leverage technology to meet the evolving digital needs of clients while Cybersecurity maintaining safety and security Risk · Effective risk culture and awareness model with ongoing training initiatives and tabletop simulations · Strong credit underwriting and administration program Credit Proactive credit risk oversight, analytics and portfolio monitoring as well as Concentration building upon the bank's stress testing capabilities Risk · Expertise and specialization in key portfolios, including multifamily

# A Strong Credit Culture



### Consistent Underwriting Standards

- Growth continues to primarily be in-market with nearly 80% of real estate loan balances in the Twin Cities market
- No new lending areas or significant changes in portfolio composition – continued focus on multifamily expertise

### Active Credit Oversight

- No individual lending authorities
- Enhanced credit concentration monitoring
- Expanded covenant testing and assess repricing risk on maturing loans

## Experienced Banking and Credit Teams

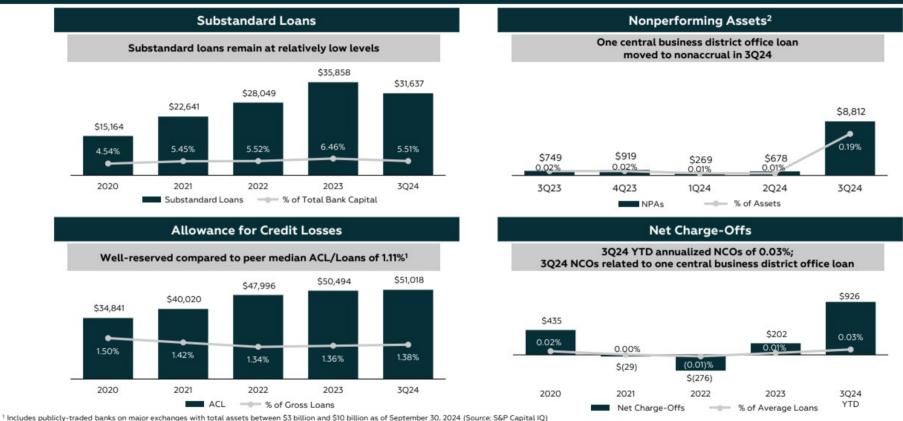
- Build-out of the credit team to support loan growth and credit risk review
- Solid lender and credit analyst expertise across segments, geographies and relationships



<sup>&</sup>lt;sup>1</sup>Includes publicly-traded banks on major exchanges with total assets between \$3 billion and \$10 billion as of September 30, 2024 (Source: S&P Capital IQ) <sup>2</sup> Nonaccrual loans, loans 90 days past due and foreclosed assets Data as of September 30, 2024

# Credit Risk Management and Oversight Driving Strong Asset Quality

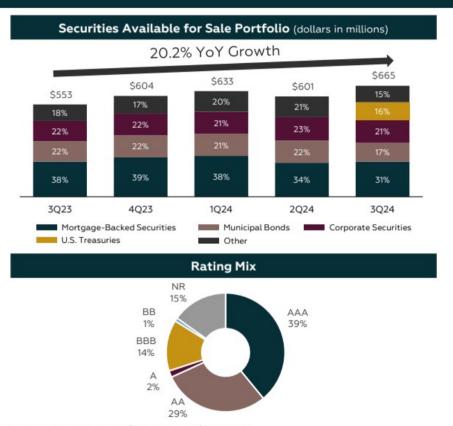




<sup>&</sup>lt;sup>2</sup> Nonaccrual loans plus loans 90 days past due and still accruing and foreclosed assets Dollars in thousands

# High Quality Securities Portfolio







- No held-to-maturity securities
- · Securities portfolio average duration of 5.9 years
- Average securities portfolio yield of 5.01%
- Unrealized losses on available-for-sale securities were 6.2% of stockholders' equity
- AOCI / Total Risk-Based Capital of 2.0% vs. peer bank median of 8.0%<sup>2</sup>

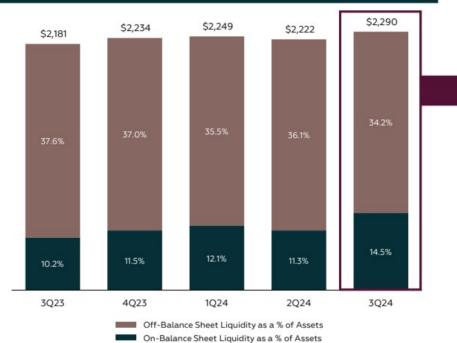
<sup>&</sup>lt;sup>1</sup> Includes the tax-effected impact of \$9,583 in 3Q23 and \$4,604 in 3Q24

<sup>&</sup>lt;sup>2</sup> 2Q24 median for publicly-traded banks on major exchanges with total assets between \$3 billion and \$10 billion (Source: S&P Capital IQ)

# Ample Liquidity and Borrowing Capacity



### Liquidity Position with 2.4x Coverage of Uninsured Deposits



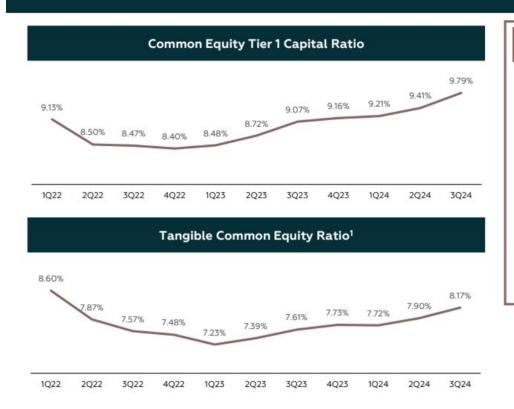
### Significantly Enhanced Liquidity Position Since 2022

	Available Balance													
Funding Source	9/3	0/2024	12/	31/2022	Ch	nange								
Cash and Cash Equivalents	\$	168	\$	48	\$	120								
Unpledged Securities <sup>1</sup>		519		549		(30)								
FHLB Capacity		509		391		118								
FRB Discount Window		868		158		710								
Unsecured Lines of Credit		200		208		(8)								
Secured Line of Credit		26		26		0								
Total	\$	2,290	\$	1,380	\$	910								

<sup>1</sup> Excludes \$146M of pledged securities at September 30, 2024 Dollars in millions

# Steady Capital Growth Since 1Q23







- Organic Growth

  Drive profitability by supporting a proven organic loan growth engine
- M&A

  Review and evaluate M&A opportunities that complement BWB's business model
- Share Repurchases
  Opportunistically return capital to shareholders by buying back stock based on valuation, capital levels, and other uses of capital
- Dividends

  Have not historically paid a common stock dividend given loan growth opportunities

### **Recent Capital Actions**

- No shares of common stock repurchased during 3Q24; \$15.3 million remaining under current share repurchase authorization
- Announced the proposed acquisition of First Minnetonka City Bank on August 28, 2024; expected to close in 4Q24

<sup>&</sup>lt;sup>1</sup>Represents a Non-GAAP financial measure. See Appendix for Non-GAAP reconciliation

# Near-Term Expectations



### Balance Sheet Growth

- · Relatively flat loan balances in 4Q24 (excluding FMCB acquisition) due to continued elevated payoffs
- · Focus on profitable growth while aligning loan growth with core deposit growth over time
- · Target loan-to-deposit ratio between 95% and 105%

### Net Interest Margin

- · Moderate NIM expansion beginning in 4Q24, dependent on pace of additional rate cuts and normalizing yield curve
- · Closing of the FMCB acquisition to provide a NIM tailwind in 2025

### Capital Levels

- Modest decline in tangible common equity and CET1 ratios due to larger balance sheet from FMCB acquisition
- · Ongoing evaluation of potential share repurchases based on valuation, capital levels, and other uses of capital

# 2024 Strategic Priorities



### Optimize Balance Sheet for Longer Term Profitable Growth

- Opportunistically gather core deposits and build high quality lending relationships
- Grow loan balances in line with core deposits over time
- Generate more profitable growth in a normalized interest rate environment

# Continue to Gain Loan and Deposit Market Share

- Expand lending focus on high quality affordable housing sector
- Execute on new C&I initiatives through targeted verticals, including a network of women business leaders and entrepreneurial operating system implementers
- Identify M&A opportunities and potential markets that enhance BWB's overall business model

# Generate Incremental Operational Efficiencies While Investing in the Business

- Identify opportunities across all functions to improve operational efficiency
- Make proactive investments to scale the business and position for longer term growth
- Implement key IT investments, including new CRM platform and upgraded retail and small business online banking solution

### Scale ERM Function and Monitor Asset Quality Risks

- Continue to focus on scaling the enterprise risk management function
- Monitor the loan portfolio for signs of credit weakness, especially in CRE and multifamily portfolios
- Ongoing covenant testing and assess repricing risk on maturing loans

### **YTD Progress**

- Core deposit<sup>1</sup> growth of 6.9% annualized
- Announced strategic acquisition of First Minnetonka City Bank
- C&I growth of 8.4% annualized
- Launched a new CRM platform to enhance the client experience and create new efficiencies
- YTD net charge-off ratio of 0.03% annualized
- Well-reserved with allowance to total loans of 1.38%



# **APPENDIX**

# Reconciliation of Non-GAAP Financial Measures – Efficiency, TCE, ROATCE



	West and		As	of and for t	he yea	ar ended,	 	
Efficiency Ratio		ember 31, 2020	December 31, 2021		Dec	ember 31, 2022	cember 31, 2023	
Noninterest Expense Less: Amortization Intangible Assets	\$	45,387 (191)	\$	48,095 (191)	\$	56,620 (191)	\$ 59,320	
Adjusted Noninterest Expense	\$	45,196	\$	47,904	\$	56,429	\$ 59,220	
Net Interest Income Noninterest Income Less: (Gain) Loss on Sales of Securities	\$	87,964 5,839 (1,503)	\$	109,509 5,309 (750)	\$	129,698 6,332 (82)	\$ 105,174 6,493 33	
Adjusted Operating Revenue	\$	92,300	\$	114,068	\$	135,948	\$ 111,700	
Efficiency Ratio		49.0%		42.0%		41 5%	53.0%	

	As of and for the quarter ended,														
Efficiency Ratio		ember 30, 2023		ember 31, 2023		larch 31, 2024	J	une 30, 2024		tember 30, 2024					
Noninterest Expense	\$	15,237	\$	15,740	\$	15,189	\$	15,539	\$	15,760					
Less: Amortization Intangible Assets		(9)		(9)		(9)		(8)		(9)					
Adjusted Noninterest Expense	\$	15,228	\$	15,731	\$	15,180	\$	15,531	\$	15,751					
Net Interest Income	\$	25,421	\$	25,314	\$	24,631	\$	24,996	\$	25,599					
Noninterest Income		1,726		1,409		1,550		1,763		1,522					
Less: (Gain) Loss on Sales of Securities		-		27		(93)		(320)		28					
Adjusted Operating Revenue	\$	27,147	\$	26,750	\$	26,088	\$	26,439	\$	27,149					
Efficiency Ratio		56.1%		58.8%		58.2%		58.7%		58.0%					

				As of	and f	or the quarter	ended			
Tangible Common Equity &	Se	ptember 30,	De	cember 31,		March 31,		June 30,	Se	otember 30,
Tangible Common Equity/Tangible Assets Total Shareholders' Equity	Ś	<b>2023</b> 415,960	Ś	<b>2023</b> 425,515	Ś	2024 433,611	Ś	<b>2024</b> 439,241	Ś	452,200
Less: Preferred Stock		(66,514)		(66,514)		(66,514)		(66,514)	0.70	(66,514)
Total Common Shareholders' Equity Less: Intangible Assets		349,446 (2,823)		359,001 (2,814)		367,097 (2,806)		372,727 (2,797)		385,686 (2,789)
Tangible Common Equity	\$	346,623	\$	356,187	\$	364,291	\$	369,930	\$	382,897
Total Assets Less: Intangible Assets	\$	4,557,070 (2,823)	\$	4,611,990 (2,814)	\$	4,723,109 (2,806)	\$	4,687,035 (2,797)	\$	4,691,517 (2,789)
Tangible Assets	\$	4,554,247	\$	4,609,176	\$	4,720,303	\$	4,684,238	\$	4,688,728
Tangible Common Equity/Tangible Assets		7.61%		7.73%		7.72%		7.90%		8.17%

Dollars in thousands

	As of and for the quarter ended,
ROATCE	September 30, 2024
Net Income Available to Common Shareholders	\$ 7,662
Average Total Shareholders' Equity Less: Average Preferred Stock	\$ 443,077 (66,514)
Average Total Common Shareholders' Equity Less: Effects of Average Intangible Assets	\$ 376,563 (2,794)
Average Tangible Common Equity  Annualized Return on Average Tangible Common Equity	\$ 373,769 8.16%

# Reconciliation of Non-GAAP Financial Measures – Tangible Book Value



									Asc	f and for the	quarte	er ended,								
	Dece	ember 31,	Ma	rch 31,	Ju	ine 30,	Sep	tember 30,	Dec	ember 31,		March 31,	J	une 30,	Septe	ember 30,	Dec	ember 31,	М	larch 31,
Tangible Book Value Per Share		2016		2017		2017		2017		2017		2018		2018		2018		2018		2019
Book Value Per Common Share	\$	4.69	\$	4.91	\$	5.23	\$	5.43	\$	5.56	\$	6.62	\$	6.85	\$	7.01	\$	7.34	\$	7.70
Less: Effects of Intangible Assets		(0.16)		(0.16)		(0.16)		(0.16)		(0.16)		(0.13)		(0.12)		(0.12)		(0.12)		(0.12)
Tangible Book Value Per Common Share	\$	4.53	\$	4.75	\$	5.07	\$	5.27	\$	5.40	\$	6.49	\$	6.73	\$	6.89	\$	7.22	\$	7.58
Total Common Shares	2	4,589,861	2-	4,589,861	2	4,589,861	10	24,629,861		24,679,861		30,059,374	3	0,059,374	30	,059,374	3	0,097,274	3	30,097,674

	As of and for the quarter ended,																			
Tangible Book Value Per Share		ne 30, 2019		ember 30, 2019		mber 31, 2019	'	March 31, 2020	_	ine 30, 2020	Sept	ember 30, 2020		ember 31, 2020		arch 31, 2021	J	une 30, 2021		ember 30, 2021
Book Value Per Common Share	\$	7.90	\$	8.20	\$	8.45	\$	8.61	\$	8.92	\$	9.25	\$	9.43	\$	9.92	\$	10.33	\$	10.73
Less: Effects of Intangible Assets		(0.12)		(0.12)		(0.12)		(0.12)		(0.12)		(0.12)		(0.12)		(0.12)		(0.12)		(0.11)
Tangible Book Value Per Common Share	\$	7.78	\$	8.08	\$	8.33	\$	8.49	\$	8.80	\$	9.13	\$	9.31	\$	9.80	\$	10.21	\$	10.62
Total Common Shares	21	986 729	-	98 781 162	2	8 973 572		28 807 375		9 937 560		28 710 775	21	9 143 493	21	8 132 929		28 162 777	2	8 066 822

		200 - 100 -							As	of and for the	quarte	er ended,		10000						
Tangible Book Value Per Share	Dec	ember 31, 2021		arch 31, 2022	i i	June 30, 2022	Sep	otember 30, 2022	De	cember 31, 2022		March 31, 2023	J	une 30, 2023		ember 30, 2023	De	cember 31, 2023		arch 31, 2024
Book Value Per Common Share Less: Effects of Intangible Assets	\$	11.09 (0.11)	\$	11.12 (0.11)	\$	11.14 (0.11)	\$	11.44 (0.11)	\$	11.80 (0.11)	\$	12.05 (0.10)	\$	12.25 (0.10)	\$	12.47 (0.10)	\$	12.94 (0.10)	\$	13.30 (0.10)
Tangible Book Value Per Common Share	\$	10.98	\$	11.01	\$	11.03	\$	11.33	\$	11.69	\$	11.95	\$	12.15	\$	12.37	\$	12.84	\$	13.20
Total Common Shares	2	8,206,566	2	8,150,389		27,677,372		27,587,978		27,751,950		27,845,244	- 2	27,973,995	28	3,015,505		27,748,965	2	27,589,827

	As	of and for the	quarte	r ended,
Tangible Book Value Per Share		ne 30, 2024		ember 30, 2024
Book Value Per Common Share	\$	13.63	\$	14.06
Less: Effects of Intangible Assets	10.000	(0.10)	70 <u></u>	(0.10)
Tangible Book Value Per Common Share	\$	13.53	\$	13.96
Total Common Shares	2	7,348,049	2	7,425,690

Dollars in thousands