

News release

FOR IMMEDIATE RELEASE

Avantor® Reports Third Quarter 2024 Results

- Net sales of \$1.71 billion, decrease of 0.3%; organic decline of 0.7%
- Net income of \$57.8 million; Adjusted EBITDA of \$302.5 million
- Diluted GAAP EPS of \$0.08; adjusted EPS of \$0.26
- Operating cash flow of \$244.8 million; free cash flow of \$204.0 million

RADNOR, Pa. – October 25, 2024 – Avantor, Inc. (NYSE: AVTR), a leading global provider of mission-critical products and services to customers in the life sciences and advanced technology industries, today reported financial results for its third fiscal quarter ended September 30, 2024.

"Our team delivered another quarter of solid financial results, including outperformance in bioprocessing and a return to growth in our laboratory solutions segment. Our disciplined approach to working capital drove another quarter of best-in-class free cash flow conversion and we are raising our free cash flow guidance for the year," said Michael Stubblefield, President and Chief Executive Officer.

"As we enter the fourth quarter, we remain on track to realize mid to high single-digit growth in our bioprocessing business, supported by continued momentum in order intake. Our cost transformation programs are running ahead of plan, and we are well positioned to achieve our full year guidance. Moving forward, we remain focused on delivering long-term growth for Avantor and differentiated value to our customers and shareholders," Stubblefield concluded.

Third Quarter 2024

For the three months ended September 30, 2024, net sales were \$1,714.4 million, a decrease of 0.3% compared to the third quarter of 2023. Foreign currency translation had a positive impact of 0.4%, resulting in a sales decline of 0.7% on an organic basis.

Net income decreased to \$57.8 million from \$108.4 million in the third quarter of 2023, and adjusted net income was \$175.2 million as compared to \$171.6 million in the comparable prior period. Net Income margin was 3.4%. Adjusted EBITDA was \$302.5 million and Adjusted EBITDA margin was 17.6%. Adjusted Operating Income was \$274.8 million and Adjusted Operating Income margin was 16.0%.

Diluted earnings per share on a GAAP basis was \$0.08, while adjusted EPS was \$0.26.

Operating cash flow was \$244.8 million, while free cash flow was \$204.0 million. Adjusted net leverage was 3.8x as of September 30, 2024.



Third Quarter 2024 - Segment Results

<u>Laboratory Solutions</u>

- Net sales were \$1,171.5 million, a reported increase of 1.1%, as compared to \$1,159.1 million in the third quarter of 2023. Sales increased 0.6% on an organic basis.
- Adjusted Operating Income was \$151.5 million as compared to \$159.1 million in the comparable prior period. Adjusted Operating Income margin was 12.9%.

Bioscience Production

- Net sales were \$542.9 million, a reported decrease of 3.2%, as compared to \$561.1 million in the third quarter of 2023. Sales declined 3.5% on an organic basis.
- Adjusted Operating Income was \$138.1 million as compared to \$148.2 million in the comparable prior period. Adjusted Operating Income margin was 25.4%.

Adjusted Operating Income is Avantor's segment reporting profitability measure under generally accepted accounting principles and is used by management to measure and evaluate the performance of our Company's business segments.

Conference Call

We will host a conference call to discuss our results today, October 25, 2024, at 8:00 a.m. Eastern Time. The live webcast and presentation, as well as a replay, will be available on the investor section of Avantor's website.

About Avantor

Avantor® is a leading life science tools company and global provider of mission-critical products and services to the life sciences and advanced technology industries. We work side-by-side with customers at every step of the scientific journey to enable breakthroughs in medicine, healthcare, and technology. Our portfolio is used in virtually every stage of the most important research, development and production activities at more than 300,000 customer locations in 180 countries. For more information, visit <u>avantorsciences.com</u> and find us on <u>LinkedIn</u>, <u>X</u> (Twitter) and Facebook.

Use of Non-GAAP Financial Measures

To evaluate our performance, we monitor a number of key indicators. As appropriate, we supplement our results of operations determined in accordance with U.S. generally accepted accounting principles ("GAAP") with certain non-GAAP financial measures that we believe are useful to investors, creditors and others in assessing our performance. These measures should not be considered in isolation or as a substitute for reported GAAP results because they may include or exclude certain items as compared to similar GAAP-based measures, and such measures may not be comparable to similarly titled measures reported by other companies. Rather, these measures should be considered as an additional way of viewing aspects of our operations that provide a more complete understanding of our business. We strongly encourage investors to review our consolidated financial statements included in reports filed with the SEC in their entirety and not rely solely on any one single financial measure or communication.



The non-GAAP financial measures used in this press release are sales growth (decline) on an organic basis, Adjusted Operating Income, Adjusted Operating Income margin, Adjusted EBITDA, Adjusted EBITDA margin, adjusted net income, adjusted EPS, adjusted net leverage, free cash flow and free cash flow conversion.

- Organic net sales growth (decline) eliminates from our reported net sales change the
 impacts of revenues from acquisitions and divestitures that occurred in the last year and
 changes in foreign currency exchange rates. We believe that this measurement is useful to
 investors as a way to measure and evaluate our underlying commercial operating
 performance consistently across our segments and the periods presented. This measure is
 used by our management for the same reason.
- Adjusted Operating Income is our net income or loss adjusted for the following items: (i) interest expense, (ii) income tax expense, (iii) amortization of acquired intangible assets, (iv) losses on extinguishment of debt, (v) charges associated with the impairment of certain assets, (vi) and certain other adjustments. Adjusted Operating Income margin is Adjusted Operating Income divided by net sales as determined under GAAP. We believe that these measures are useful to investors as ways to analyze the underlying trends in our business consistently across the periods presented. These measures are used by our management for the same reason. Additionally, Adjusted Operating Income is our segment reporting profitability measure under GAAP.
- Adjusted EBITDA is our net income or loss adjusted for the following items: (i) interest expense, (ii) income tax expense, (iii) amortization of acquired intangible assets, (iv) depreciation expense, (v) losses on extinguishment of debt, (vi) charges associated with the impairment of certain assets, (vii) and certain other adjustments. Adjusted EBITDA margin is Adjusted EBITDA divided by net sales as determined under GAAP. We believe that these measures are useful to investors as ways to analyze the underlying trends in our business consistently across the periods presented. These measures are used by our management for the same reason.
- Adjusted net income is our net income or loss first adjusted for the following items: (i) amortization of acquired intangible assets, (ii) losses on extinguishment of debt, (iii) charges associated with the impairment of certain assets, (iv) and certain other adjustments. From this amount, we then add or subtract an assumed incremental income tax impact on the above-noted pre-tax adjustments, using estimated tax rates, to arrive at Adjusted Net Income. We believe that this measure is useful to investors as a way to analyze the business consistently across the periods presented. This measure is used by our management for the same reason.
- Adjusted EPS is our adjusted net income divided by our diluted GAAP weighted average share count adjusted for anti-dilutive instruments. We believe that this measure is useful to investors as an additional way to analyze the underlying trends in our business consistently across the periods presented. This measure is used by our management for the same reason.



- Adjusted net leverage is equal to our gross debt, reduced by our cash and cash equivalents, divided by our trailing 12-month Adjusted EBITDA (excluding stock-based compensation expense and including the expected run-rate effect of cost synergies and the incremental results of completed acquisitions and divestitures as if those acquisitions and divestitures had occurred on the first day of the trailing 12-month period). We believe that this measure is useful to investors as a way to evaluate and measure the Company's capital allocation strategies and the underlying trends in the business. This measure is used by our management for the same reason.
- Free cash flow is equal to our cash flows from operating activities, less capital expenditures, plus the direct costs to close acquisitions and divestitures (including income tax effects, if any) in the period. Free cash flow conversion is free cash flow divided by adjusted net income. We believe that these measures are useful to investors as they provide a view on the Company's ability to generate cash for use in financing or investment activities. These measures are used by our management for the same reason.

Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures are included in the tables accompanying this release.

Forward-Looking and Cautionary Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, and are subject to the safe harbor created thereby under the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact included in this press release are forward-looking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, including our cost transformation initiative, objectives, future performance and business. These statements may be preceded by, followed by or include the words "aim," "anticipate," "assumption," "believe," "continue," "estimate," "expect," "forecast," "goal," "guidance," "intend," "likely," "long-term," "near-term," "objective," "opportunity," "outlook," "plan," "potential," "project," "projection," "prospects," "seek," "target," "trend," "can," "could," "may," "should," "would," "will," the negatives thereof and other words and terms of similar meaning.

Forward-looking statements are inherently subject to risks, uncertainties and assumptions; they are not guarantees of performance. You should not place undue reliance on these statements. We have based these forward-looking statements on our current expectations and projections about future events. Although we believe that our assumptions made in connection with the forward-looking statements are reasonable, we cannot assure you that the assumptions and expectations will prove to be correct. Factors that could contribute to these risks, uncertainties and assumptions include, but are not limited to, the factors described in "Risk Factors" in our most recent Annual Report on Form 10-K, and subsequent quarterly reports on Form 10-Q, as such risk factors may be updated from time to time in our periodic filings with the SEC.

All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the foregoing cautionary statements. In addition, all forward-looking statements speak only as of the date of this press release. We undertake no obligations



to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise other than as required under the federal securities laws.

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Avantor, Inc. and subsidiaries Unaudited condensed consolidated statements of operations

_	Three mor Septem				ths ended ber 30,		
(in millions, except per share data)	2024	2023	2024		2023		
Net sales	\$ 1,714.4	\$ 1,720.2	\$ 5,097.0	\$	5,244.4		
Cost of sales	1,150.0	1,141.6	3,380.6)	3,451.0		
Gross profit	564.4	578.6	1,716.4		1,793.4		
Selling, general and administrative expenses	439.8	368.4	1,269.7	•	1,119.5		
Impairment charges	_				160.8		
Operating income	124.6	210.2	446.7	,	513.1		
Interest expense, net	(48.7)	(72.4)	(173.9)	(219.5)		
Loss on extinguishment of debt	(2.1)	(2.0)	(6.5	5)	(5.9)		
Other income, net	0.7	0.7	3.4		3.3		
Income before income taxes	74.5	136.5	269.7	,	291.0		
Income tax expense	(16.7)	(28.1)	(58.6	<u> </u>	(68.4)		
Net income	\$ 57.8	\$ 108.4	\$ 211.1	\$	222.6		
Earnings per share:							
Basic	\$ 0.08	\$ 0.16	\$ 0.31	\$	0.33		
Diluted	\$ 0.08	\$ 0.16	\$ 0.31	\$	0.33		
Weighted average shares outstanding:							
Basic	680.3	676.0	679.3		675.4		
Diluted	683.0	678.5	682.1		678.1		

Avantor, Inc. and subsidiaries Unaudited condensed consolidated balance sheets

(in millions)	September 30, 2024	December 31, 2023
Assets		
Current assets:		
Cash and cash equivalents	\$ 285.3	\$ 262.9
Accounts receivable, net	1,087.7	1,150.2
Inventory	779.6	828.1
Other current assets	135.6	143.7
Assets held for sale	216.5	_
Total current assets	2,504.7	2,384.9
Property, plant and equipment, net	722.8	737.5
Other intangible assets, net	3,522.7	3,775.3
Goodwill, net	5,670.6	5,716.7
Other assets	419.8	358.3
Total assets	\$ 12,840.6	\$ 12,972.7
Liabilities and stockholders' equity		
Current liabilities:		
Current portion of debt	\$ 229.7	\$ 259.9
Accounts payable	673.5	625.9
Employee-related liabilities	183.3	133.1
Accrued interest	39.9	50.2
Other current liabilities	401.7	411.2
Liabilities held for sale	101.7	
Total current liabilities	1,629.8	1,480.3
Debt, net of current portion	4,691.4	5,276.7
Deferred income tax liabilities	547.3	612.8
Other liabilities	418.9	350.3
Total liabilities	7,287.4	7,720.1
Stockholders' equity:		
Common stock including paid-in capital	3,924.5	3,830.1
Accumulated earnings	1,702.6	1,491.5
Accumulated other comprehensive loss	(73.9)	(69.0)
Total stockholders' equity	5,553.2	5,252.6
Total liabilities and stockholders' equity	\$ 12,840.6	\$ 12,972.7

Avantor, Inc. and subsidiaries Unaudited condensed consolidated statements of cash flows

_	Three mor		Nine mon Septem			
(in millions)	2024	2023	2024	2023		
Cash flows from operating activities:						
Net income\$	57.8	\$ 108.4	\$ 211.1	\$ 222.6		
Reconciling adjustments:						
Depreciation and amortization	102.4	98.0	304.6	301.7		
Impairment charges	_	_	_	160.8		
Stock-based compensation expense	11.9	9.8	35.7	31.7		
Non-cash restructuring charges	16.4	_	16.4	_		
Provision for accounts receivable and						
inventory	16.3	19.4	55.8	62.5		
Deferred income tax benefit	(22.6)	(29.4)	(75.3)	(94.1)		
Amortization of deferred financing costs	2.8	3.2	8.6	9.9		
Loss on extinguishment of debt	2.1	2.0	6.5	5.9		
Foreign currency remeasurement (gain) loss	(0.1)	(3.0)	3.0	(3.1)		
Changes in assets and liabilities:						
Accounts receivable	34.2	47.2	34.2	55.1		
Inventory	(7.3)	10.8	(21.5)	9.1		
Accounts payable	(4.0)	(21.4)	41.9	(95.8)		
Accrued interest	(16.2)	(9.7)	(16.5)	(10.3)		
Other assets and liabilities	56.6	(4.2)	63.0	(38.5)		
Other	(5.5)	(0.4)		0.9		
Net cash provided by operating activities	244.8	230.7	667.5	618.4		
Cash flows from investing activities:						
Capital expenditures	(40.8)	(37.7)	(121.3)	(95.8)		
Other	0.3	0.7	1.7	2.1		
Net cash used in investing activities	(40.5)	(37.0)	(119.6)	(93.7)		
Cash flows from financing activities:						
Debt repayments	(214.3)	(197.6)	(585.0)	(657.9)		
Payments of debt refinancing fees and premiums.	_	_	_	(2.3)		
Proceeds received from exercise of stock options.	16.5	9.4	67.3	14.1		
Shares repurchased to satisfy employee tax obligations for vested stock-based awards	(0.8)	(0.2)	(8.2)	(13.5)		
Net cash used in financing activities	(198.6)	(188.4)	(525.9)	(659.6)		
Effect of currency rate changes on cash and cash						
equivalents	7.9	(5.4)	0.6	(1.3)		
Net change in cash, cash equivalents and restricted cash	13.6	(0.1)	22.6	(136.2)		
Cash, cash equivalents and restricted cash, beginning of period	296.7	260.8	287.7	396.9		
Cash, cash equivalents and restricted cash, end of	270.1	200.0	201.1	370.7		
period\$	310.3	\$ 260.7	\$ 310.3	\$ 260.7		

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures

Adjusted EBITDA and Adjusted EBITDA Margin

_	Three m	onths end	nths ended September 30,			Nine months ended September				
(dollars in millions, %	202	24	202	23	202	24	202	23		
based on net sales)	\$	%	\$	%	\$	%	\$	%		
Net income	57.8	3.4 %	\$ 108.4	6.3 %	\$ 211.1	4.1 %	\$ 222.6	4.2 %		
Amortization	75.4	4.3 %	75.4	4.4 %	225.6	4.4 %	232.7	4.4 %		
Loss on extinguishment of debt	2.1	0.1 %	2.0	0.1 %	6.5	0.1 %	5.9	0.1 %		
Integration-related expenses ¹	_	 %	0.2	— %	_	— %	8.3	0.2 %		
Restructuring and severance charges ²	49.4	2.9 %	6.1	0.4 %	82.3	1.7 %	18.0	0.3 %		
Transformation expenses ³	17.1	1.0 %	_	%	46.6	0.9 %	_	<u> </u>		
Reserve for certain legal matters ⁴	7.9	0.5 %	3.0	0.1 %	7.9	0.2 %	4.0	0.1 %		
Other ⁵	0.4	%	(0.4)	%	(0.4)	 %	(2.2)	— %		
Impairment charges ⁶	_	 %	_	 %	_	— %	160.8	3.1 %		
Income tax benefit applicable to pretax										
adjustments	(34.9)	(2.0)%	(23.1)	(1.3)%	(85.8)	(1.7)%	(96.7)	(1.8)%		
Adjusted net income	175.2	10.2 %	171.6	10.0 %	493.8	9.7 %	553.4	10.6 %		
Interest expense, net	48.7	2.8 %	72.4	4.2 %	173.9	3.4 %	219.5	4.2 %		
Depreciation	27.0	1.6 %	22.6	1.4 %	79.0	1.5 %	69.0	1.3 %		
Income tax provision applicable to	51 6	2 0 0/	51.2	2.9 %	144.4	20.0/	165.1	3.1 %		
Adjusted Net income	51.6	3.0 %	\$1.2			2.9 %				
Adjusted EBITDA	302.5	17.6 %	\$ 317.8	18.5 %	\$ 891.1	17.5 %	\$1,007.0	19.2 %		

^{1.} Represents direct costs incurred with third parties and the accrual of a long-term retention incentive to integrate acquired companies. These expenses represent incremental costs and are unrelated to normal operations of our business. Integration expenses are incurred over a pre-defined integration period specific to each acquisition.

^{2.} Reflects the incremental expenses incurred in the period related to restructuring initiatives to increase profitability and productivity. Costs included in this caption are specific to employee severance, site-related exit costs, and contract termination costs. The expenses recognized in 2024 represent costs incurred to achieve the Company's publicly-announced cost transformation initiative.

^{3.} Represents incremental expenses directly associated with the Company's publicly-announced cost transformation initiative, primarily related to the cost of external advisors.

^{4.} Represents charges and legal costs in connection with certain litigation and other contingencies that are unrelated to our core operations and not reflective of on-going business and operating results.

^{5.} Represents net foreign currency (gain) loss from financing activities and other stock-based compensation expense (benefit).

^{6.} Related to impairment of the Ritter asset group.

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures (continued)

Adjusted Operating Income and Adjusted Operating Income Margin

	Three months ended September 30,				Nine months ended September 30,					
(dollars in millions, % based	20	24	20	23	20	24	2023			
on net sales)	\$	%	\$	%	\$	%	\$	%		
Net income	\$ 57.8	3.4 %	\$108.4	6.3 %	\$211.1	4.1 %	\$222.6	4.2 %		
Interest expense, net	48.7	2.8 %	72.4	4.2 %	173.9	3.4 %	219.5	4.2 %		
Income tax expense	16.7	1.0 %	28.1	1.6 %	58.6	1.2 %	68.4	1.3 %		
Loss on extinguishment of	2.1	0.1 %	2.0	0.1 %	6.5	0.1 %	5.9	0.1 %		
Other income, net	(0.7)	%	(0.7)	%	(3.4)	(0.1)%	(3.3)	%		
Operating income	124.6	7.3 %	210.2	12.2 %	446.7	8.7 %	513.1	9.8 %		
Amortization	75.4	4.3 %	75.4	4.4 %	225.6	4.4 %	232.7	4.4 %		
Integration-related expenses ¹		%	0.2	%		%	8.3	0.2 %		
Restructuring and severance charges ²	49.4	2.9 %	6.1	0.4 %	82.3	1.7 %	18.0	0.3 %		
Transformation expenses ³	17.1	1.0 %		%	46.6	0.9 %		%		
Reserve for certain legal matters ⁴	7.9	0.5 %	3.0	0.1 %	7.9	0.2 %	4.0	0.1 %		
Other ⁵	0.4	%	0.1	%	1.4	%	0.1	%		
Impairment charges ⁶	. —	— %	_	— %	_	%	160.8	3.1 %		
Adjusted Operating										
Income	\$274.8	16.0 %	\$295.0	17.1 %	\$810.5	15.9 %	\$937.0	17.9 %		

- 1. Represents direct costs incurred with third parties and the accrual of a long-term retention incentive to integrate acquired companies. These expenses represent incremental costs and are unrelated to normal operations of our business. Integration expenses are incurred over a pre-defined integration period specific to each acquisition.
- 2. Reflects the incremental expenses incurred in the period related to restructuring initiatives to increase profitability and productivity. Costs included in this caption are specific to employee severance, site-related exit costs, and contract termination costs. The expenses recognized in 2024 represent costs incurred to achieve the Company's publicly-announced cost transformation initiative.
- 3. Represents incremental expenses directly associated with the Company's publicly-announced cost transformation initiative, primarily related to the cost of external advisors.
- 4. Represents charges and legal costs in connection with certain litigation and other contingencies that are unrelated to our core operations and not reflective of on-going business and operating results.
- 5. Represents other stock-based compensation expense (benefit).
- 6. Related to impairment of the Ritter asset group.

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures (continued)

Earnings per share

Earnings per snare	Three mon				Nine mon Septem			
(shares in millions)	2024		2023		2024		2023	
Diluted earnings per share (GAAP)	0.08	\$	0.16	\$	0.31	\$	0.33	
Dilutive impact of convertible instruments	_				_			
Fully diluted earnings per share (non-GAAP)	0.08		0.16		0.31		0.33	
Amortization	0.11		0.11		0.33		0.34	
Loss on extinguishment of debt	0.01		_		0.01			
Integration-related expenses	_		_		_		0.01	
Restructuring and severance charges	0.07		0.01		0.12		0.03	
Transformation expenses	0.03		_		0.07		_	
Reserve for certain legal matters	0.01		_		0.01		0.01	
Other	_		_		_		_	
Impairment charges	_		_		_		0.24	
Income tax benefit applicable to pretax adjustments	(0.05)		(0.03)		(0.13)		(0.14)	
Adjusted EPS (non-GAAP)		\$	0.25	\$	0.72	\$	0.82	
Weighted average shares outstanding:								
Diluted (GAAP)	683.0		678.5		682.1		678.1	
Incremental shares excluded for GAAP	_		_		_		_	
Share count for Adjusted EPS (non-GAAP)	683.0		678.5		682.1		678.1	
- · · · · · · · · · · · · · · · · · · ·								
Free cash flow								
	Three mon				Nine mon			
(in millions)	Septem 2024	<u>iber</u>	30, 2023		2024	ember 30, 2023		
Net cash provided by operating activities		\$	230.7	\$	667.5	\$	618.4	
Capital expenditures	(40.8)	Ψ	(37.7)	Ψ	(121.3)	Ψ	(95.8)	
Free cash flow (non-GAAP)	<u> </u>	\$	193.0	\$	546.2	\$	522.6	
Tice cash now (non-order)	201.0	Ψ	173.0	Ψ	3 10.2	Ψ	322.0	
Adjusted net leverage								
(1.11					Se		ber 30,	
(dollars in millions)						20		
Total debt, gross ¹							001.6	
Less cash and cash equivalents				• • • • • •			285.3)	
					\$	4,	716.3	
					C C	1	193.2	
Trailing twelve months Adjusted EBITDA						1,		
Trailing twelve months Adjusted EBITDA Trailing twelve months ongoing stock-based compensa							43.9	
	tion expens	se			\$		43.9	

^{1.} Includes \$51.4 million of Finance lease liabilities attributed to Clinical Services business and classified as held for sale.

Avantor, Inc. and subsidiaries Reconciliations of non-GAAP measures (continued)

Net sales by segment

Reconciliation of net sales growth	ı
(decline) to organic net sales grow	th
(decline)	

				(accinic)					
	September 30,		- Net sales		Foreign		Organic net sales		
(in millions)		2024	2023	•	growth decline)		urrency impact		growth lecline)
Three months ended:									
Laboratory Solutions	\$	1,171.5	\$ 1,159.1	\$	12.4	\$	5.3	\$	7.1
Bioscience Production		542.9	561.1		(18.2)		1.9		(20.1)
Total	\$	1,714.4	\$ 1,720.2	\$	(5.8)	\$	7.2	\$	(13.0)
Nine months ended:									
Laboratory Solutions	\$	3,484.3	\$ 3,555.9	\$	(71.6)	\$	8.9	\$	(80.5)
Bioscience Production		1,612.7	1,688.5		(75.8)		3.6		(79.4)
Total	\$	5,097.0	\$ 5,244.4	\$	(147.4)	\$	12.5	\$	(159.9)

Reconciliation of net sales growth (decline) to organic net sales growth (decline)

				(decline)					
-	Septemb			Net sales growth	Foreign currency	Organic net sales growth			
(dollars in millions, % based on net sales)	2024		2023	(decline)	impact	(decline)			
	\$		\$	%	%	%			
Three months ended:									
Laboratory Solutions	\$ 1,171.5	\$	1,159.1	1.1 %	0.5 %	0.6 %			
Bioscience Production	542.9		561.1	(3.2)%	0.3 %	(3.5)%			
Total	\$ 1,714.4	\$	1,720.2	(0.3)%	0.4 %	(0.7)%			
Nine months ended:									
Laboratory Solutions	\$ 3,484.3	\$	3,555.9	(2.0)%	0.3 %	(2.3)%			
Bioscience Production	1,612.7		1,688.5	(4.5)%	0.2 %	(4.7)%			
Total	\$ 5,097.0	\$	5,244.4	(2.8)%	0.2 %	(3.0)%			

Adjusted Operating Income by segment

(dollars in millions, % represent Adjusted	Three m	onths end	led Septem	ber 30,	Nine months ended September 30,						
Operating Income margin)	202	24	2023			24	2023				
	\$	%	\$	%	\$	%	\$	%			
Laboratory Solutions	\$ 151.5	12.9 %	\$ 159.1	13.7 %	\$ 450.7	12.9 %	\$ 511.0	14.4 %			
Bioscience Production	138.1	25.4 %	148.2	26.4 %	409.0	25.4 %	469.9	27.8 %			
Corporate	(14.8)	— %	(12.3)	— %	(49.2)	— %	(43.9)	— %			
Total	\$ 274.8	16.0 %	\$ 295.0	17.1 %	\$ 810.5	15.9 %	\$ 937.0	17.9 %			