

3Q 2024 Financial Results

November 5, 2024



Overview

On November 1, 2023, DuPont completed the divestiture of the Delrin® acetal homopolymer (H-POM) business to TJC LP, (the “Delrin® Divestiture”). The results of operations for the three and nine months ended September 30, 2023 present the financial results of the Delrin® Divestiture as discontinued operations. Unless otherwise indicated, the discussion of results, including the financial measures further discussed below, refers only to DuPont’s Continuing Operations and does not include discussion of balances or activity of the Delrin® Divestiture.

Effective as of January 1, 2024, Electronics & Industrial realigned certain product lines that comprise its business units (Industrial Solutions, Interconnect Solutions and Semiconductor Technologies) that are intended to optimize business operations across the segment leading to enhanced value for our customers and cost savings. The Net Trade Revenue by Segment and Business or Major Product Line table on page 19 has been recast for all periods presented to reflect the new structure. The realignment did not result in changes to total Electronics and Industrial segment net sales.

On May 22, 2024, DuPont announced a plan to separate the company into three distinct, publicly traded companies. Under the plan, DuPont would execute the proposed separations of its Electronics and Water businesses (“Intended Business Separations”) in a tax-free manner to its shareholders leaving DuPont to continue as a diversified industrial company following completion of the separations. DuPont expects to complete the separations within 18 to 24 months of the announcement date. The separation transactions will not require a shareholder vote and are subject to satisfaction of customary conditions, including final approval by DuPont’s Board of Directors, receipt of tax opinion from counsel, the filing and effectiveness of Form 10 registration statements with the U.S. Securities and Exchange Commission, applicable regulatory approvals and satisfactory completion of financing. Please refer to the announcement and presentation materials from May 22, 2024, posted to the Investor section of www.dupont.com for more information.

FORWARD-LOOKING STATEMENTS

This communication contains “forward-looking statements” within the meaning of the federal securities laws, including Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. In this context, forward-looking statements often address expected future business and financial performance and financial condition, and often contain words such as “expect,” “anticipate,” “intend,” “plan,” “believe,” “seek,” “see,” “will,” “would,” “target,” “outlook,” “stabilization,” “confident,” “preliminary,” “initial,” and similar expressions and variations or negatives of these words. All statements, other than statements of historical fact, are forward-looking statements, including statements regarding outlook, expectations and guidance. Forward-looking statements address matters that are, to varying degrees, uncertain and subject to risks, uncertainties, and assumptions, many of which that are beyond DuPont’s control, that could cause actual results to differ materially from those expressed in any forward-looking statements.

Forward-looking statements are not guarantees of future results. Some of the important factors that could cause DuPont’s actual results to differ materially from those projected in any such forward-looking statements include, but are not limited to: (i) the ability of DuPont to effect the separation transactions described above and to meet the conditions related thereto; (ii) the possibility that the separation transactions will not be completed within the anticipated time period or at all; (iii) the possibility that the separation transactions will not achieve their intended benefits; (iv) the impact of the separation transactions on DuPont’s businesses and the risk that the separations may be more difficult, time-consuming or costly than expected, including the impact on DuPont’s resources, systems, procedures and controls, diversion of management’s attention and the impact and possible disruption of existing relationships with customers, suppliers, employees and other business counterparties; (v) the possibility of disruption, including disputes, litigation or unanticipated costs, in connection with the separation transactions; (vi) the uncertainty of the expected financial performance of DuPont or the separated companies following completion of the separation transactions; (vii) negative effects of the announcement or pendency of the separation transactions on the market price of DuPont’s securities and/or on the financial performance of DuPont; (viii) the ability to achieve anticipated capital structures in connection with the separation transactions, including the future availability of credit and factors that may affect such availability; (ix) the ability to achieve anticipated credit ratings in connection with the separation transactions; (x) the ability to achieve anticipated tax treatments in connection with the separation transactions and completed and future, if any, divestitures, mergers, acquisitions and other portfolio changes and the impact of changes in relevant tax and other laws; (xi) risks and uncertainties related to the settlement agreement concerning PFAS liabilities reached June 2023 with plaintiff water utilities by Chemours, Corteva, EIDP and DuPont; (xii) risks and costs related to each of the parties respective performance under and the impact of the arrangement to share future eligible PFAS costs by and between DuPont, Corteva and Chemours, including the outcome of any pending or future litigation related to PFAS or PFOA, including personal injury claims and natural resource damages claims; the extent and cost of ongoing remediation obligations and potential future remediation obligations; changes in laws and regulations applicable to PFAS chemicals; (xiii) indemnification of certain legacy liabilities; (xiv) the failure to realize expected benefits and effectively manage and achieve anticipated synergies and operational efficiencies in connection with the separation transactions and completed and future, if any, divestitures, mergers, acquisitions, and other portfolio management, productivity and infrastructure actions; (xv) the risks and uncertainties, including increased costs and the ability to obtain raw materials and meet customer needs from, among other events, pandemics and responsive actions; (xvi) timing and recovery from demand declines in consumer-facing markets, including in China; (xvii) adverse changes in worldwide economic, political, regulatory, international trade, geopolitical, capital markets and other external conditions; and other factors beyond DuPont’s control, including inflation, recession, military conflicts, natural and other disasters or weather-related events, that impact the operations of the company, its customers and/or its suppliers; (xviii) the ability to offset increases in cost of inputs, including raw materials, energy and logistics; (xix) the risks associated with demand and market conditions in the semiconductor industry and associated end markets, including from continuing or expanding trade disputes or restrictions, including on exports to China of U.S.-regulated products and technology; (xx) the risks, including ability to achieve, and costs associated with DuPont’s sustainability strategy, including the actual conduct of the company’s activities and results thereof, and the development, implementation, achievement or continuation of any goal, program, policy or initiative discussed or expected; (xxi) other risks to DuPont’s business and operations, including the risk of impairment; (xxii) the possibility that the Company may fail to realize the anticipated benefits of the \$1 billion share repurchase program announced on February 6, 2024 and that the program may be suspended, discontinued or not completed prior to its termination on June 30, 2025; and (xxiii) other risk factors discussed in DuPont’s most recent annual report and subsequent current and periodic reports filed with the U.S. Securities and Exchange Commission. Unlisted factors may present significant additional obstacles to the realization of forward-looking statements. Consequences of material differences in results as compared with those anticipated in the forward-looking statements could include, among other things, business or supply chain disruption, operational problems, financial loss, legal liability to third parties and similar risks, any of which could have a material adverse effect on DuPont’s consolidated financial condition, results of operations, credit rating or liquidity. You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. DuPont assumes no obligation to publicly provide revisions or updates to any forward-looking statements whether as a result of new information, future developments or otherwise, should circumstances change, except as otherwise required by securities and other applicable laws.



3Q 2024 Highlights

	3Q 2024 Actuals	3Q 2023 Actuals
Net Sales	\$3.2 B	\$3.1 B
Operating EBITDA	\$857 M	\$775 M
Adjusted EPS	\$1.18	\$0.92
Transaction Adjusted FCF	\$640 M	\$621 M

- **4% sales growth YoY** including a return to YoY organic sales growth
- **Further broad-based recovery in electronics end-markets;** YoY organic sales growth of more than 20% in Semiconductor Technologies and low-double digit growth in Interconnect Solutions
- Return to **YoY sales growth in Water Solutions**
- **YoY earnings growth and margin expansion during the quarter;** operating EBITDA (+11%), operating EBITDA margin (+150 basis points) and adjusted EPS (+28%)
- **Strong cash generation;** continued sequential improvement in transaction-adjusted free cash flow and related conversion
- Advancing **Operational Excellence** Initiatives

Volume recovery and productivity driving earnings growth

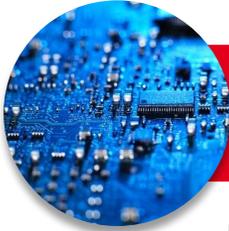
Progress on Plan to Separate into Three Industry-Leading Companies



New DuPont

~\$6.6 B
sales⁽¹⁾

A Diversified Industrial Company with Portfolio of Iconic Brands and Solutions



Electronics

~\$4.0 B
sales⁽¹⁾

A Global Leader for Electronics Materials including Semiconductor Solutions and Advanced Electronics Products



Water

~\$1.5 B
sales⁽¹⁾

A Comprehensive Water Solutions Provider with Leading Filtration Technologies

Continue to advance key separation-related activities

Key workstreams

- ✓ Legal entity set-up
- ✓ Capital structure
- ✓ Leadership / talent selection
- ✓ IT separation and stand-up
- ✓ Carve out financials
- ✓ Corporate governance

Separations on track to occur 18 to 24 months from May announcement



(1) FY 2023 net sales. On May 22, 2024, DuPont announced a plan to separate the company into three distinct, publicly traded companies. Under the plan, DuPont would execute the proposed separations of its Electronics and Water businesses in a tax-free manner to its shareholders leaving DuPont to continue as a diversified industrial company following completion of the separations. Refer to separation announcement materials from May 22, 2024 for further information.

3Q 2024 Financial Highlights

NET SALES
\$3.2 billion
+4%

ORGANIC SALES
+3%

- > **Volume +5%:** continued strong growth in electronics end-markets coupled with a return to YoY growth in Water Solutions
- > **Price -2%**
- > **Portfolio +2%:** Spectrum/Donatelle acquisitions
- > **Currency -1%:** primarily JPY
- > **Organic Sales by Segment:**
 - > E&I +10%
 - > W&P -2%
 - > Corporate -6% driven by PV market weakness
- > **Organic Sales by Region:**
 - > Asia Pacific +9%
 - > EMEA +1%
 - > U.S./Canada -2%

OPERATING EBITDA
\$857 million

ADJUSTED EPS
\$1.18 / share

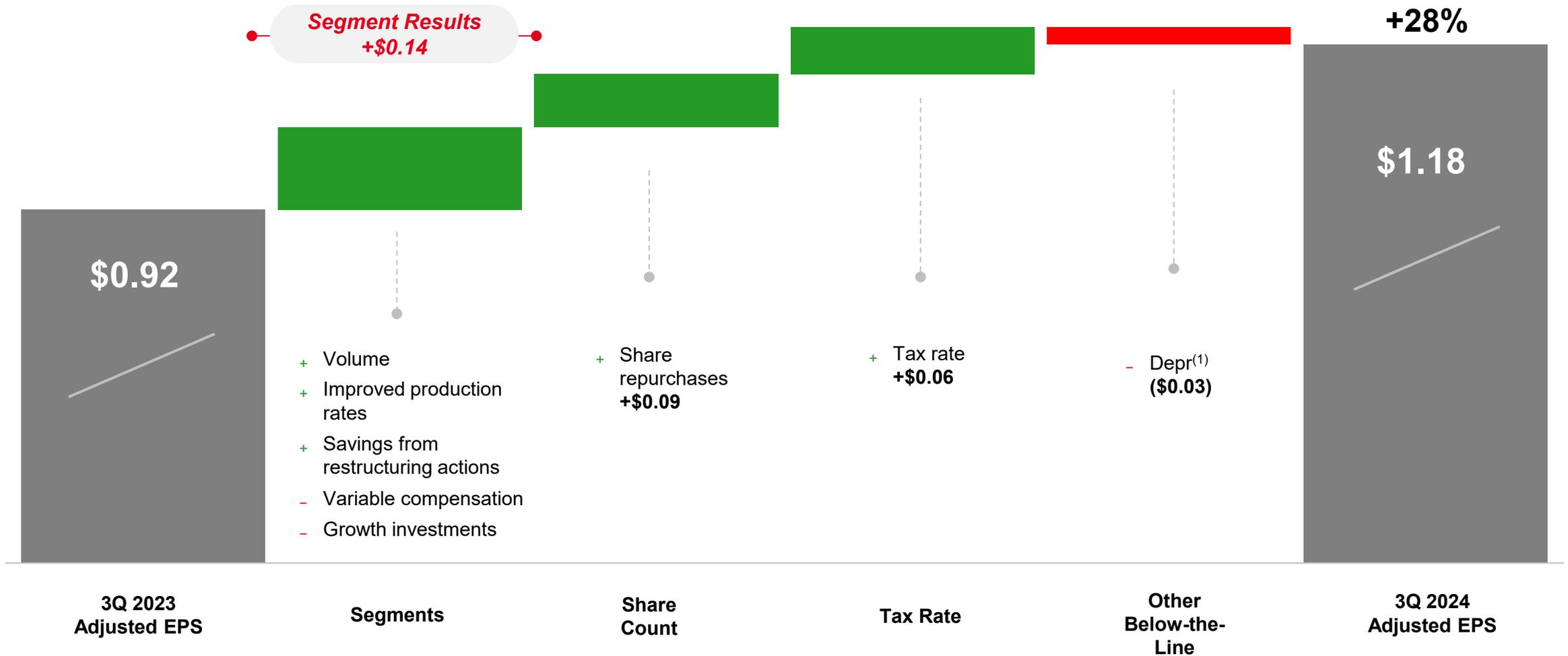
TRANSACTION ADJUSTED FCF⁽¹⁾
\$640 million

- > Operating EBITDA up 11% YoY as volume gains, the impact of improved production rates, and savings from restructuring actions were partially offset by higher variable compensation and select growth investments
- > Operating EBITDA margin of 26.8%, up 150 basis points YoY
- > Adjusted EPS up 28% YoY
- > Transaction-adjusted free cash flow (FCF) from continuing operations⁽¹⁾ of \$640 million, up YoY and sequentially
- > Transaction-adjusted FCF conversion of 130%; up sequentially



(1) Cash provided by operating activities from continuing operations of \$737 million, CapEx of \$109 million and transaction cost payments for the Intended Business Separations of \$12 million resulted in transaction-adjusted free cash flow (FCF) from continuing operations of \$640 million.

3Q 2024 Adjusted EPS Bridge



1) Depr = Depreciation.

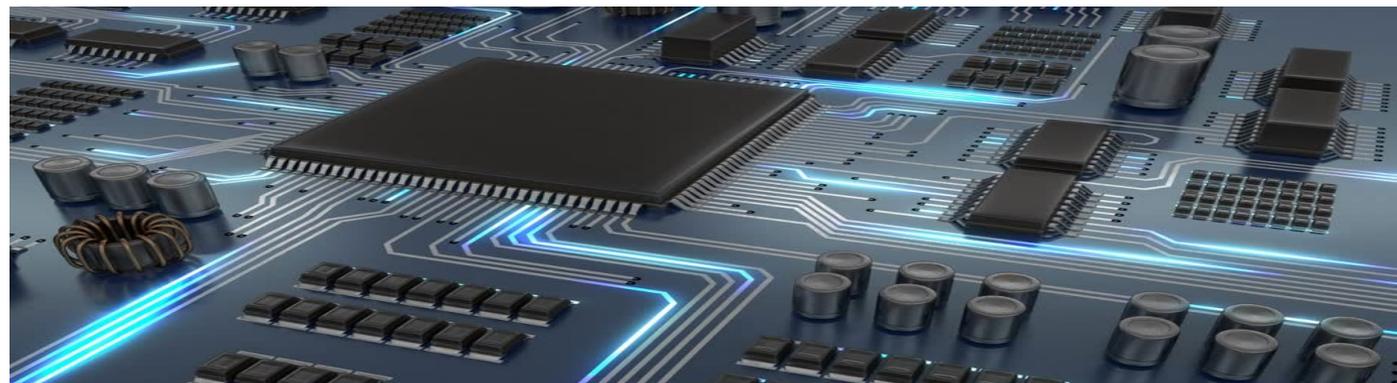
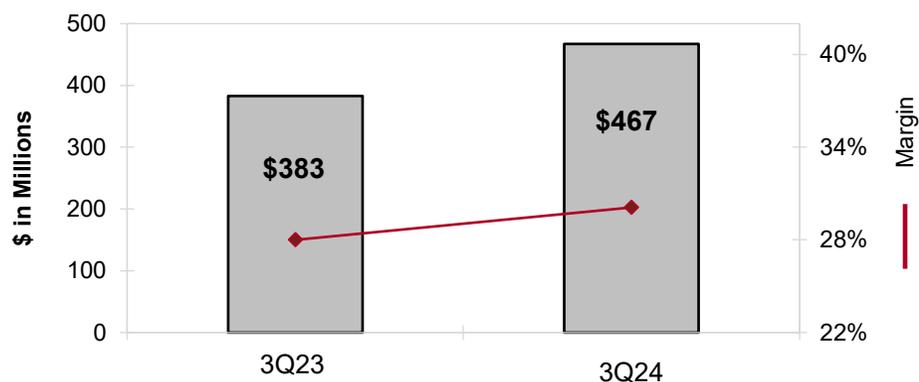
Electronics & Industrial

3Q Net Sales

Vol (+11%), Price (-1%), Currency (-1%), Portfolio (+4%)



3Q Operating EBITDA



3Q 2024 YoY Highlights

- Organic sales⁽¹⁾ by line of business:
 - Semiconductor Technologies** sales up more than 20% on continued semiconductor demand recovery, primarily driven by AI technology applications and increased volume from customers in China
 - Interconnect Solutions** sales up low-double digits reflecting broad-based consumer electronics recovery, share gains and volume benefits from AI-driven technology ramps
 - Industrial Solutions** sales down slightly as strength in printing and packaging applications was offset by ongoing Kalrez[®] channel inventory destocking
- Operating EBITDA increased as volume gains, the benefit of higher production rates, savings from restructuring actions and the earnings contribution from the Spectrum/Donatelle acquisitions were partially offset by higher variable compensation and select growth investments
- Operating EBITDA margin of 30.1% increased 210 basis points



(1) During the first quarter 2024, the Company realigned the management and reporting structure of certain product lines within the three E&I lines of business. Line of business revenue amounts for historical periods have been recast to conform to the new structure.

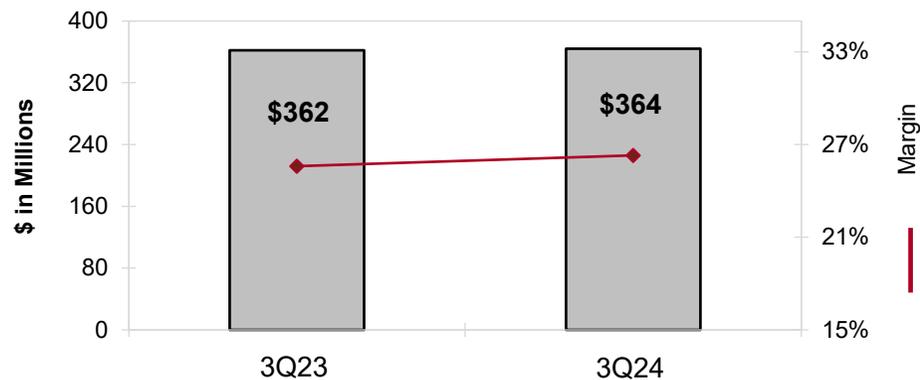
Water & Protection

3Q Net Sales

Vol (0%), Price (-2%), Currency (0%), Portfolio (0%)



3Q Operating EBITDA



3Q 2024 YoY Highlights

- Organic sales by line of business:
 - Safety Solutions** sales down mid-single digits primarily due to a decrease in price along with YoY volume declines for medical packaging; sales increased 10% sequentially from 2Q for medical packaging
 - Shelter Solutions** sales down slightly due to headwinds from North America residential construction markets mostly offset by growth in commercial construction
 - Water Solutions** sales up low-single digits driven by strength in ultrafiltration technologies along with continued volume recovery in China; total Water Solutions sales increased 3% sequentially from 2Q
- Operating EBITDA increased as savings from restructuring actions more than offset the organic revenue decline and higher variable compensation
- Operating EBITDA margin of 26.3% increased 70 basis points

4Q and FY 2024 Guidance

	4Q 2024	FY 2024	Key Assumptions
Net Sales	~ \$3.07 billion (Up ~6% vs. PY)	~\$12.365 billion (Prior: \$12.4 - \$12.5 billion)	<ul style="list-style-type: none"> Strong YoY sales and earnings growth expected in 4Q'24 from both E&I and W&P; Corporate impacted by PV product line exit 4Q'24 demand expected to remain strong in most key end-markets; expecting normal seasonal declines in electronics and construction markets, partially offset by continued recovery in water and medical packaging FY24 transaction-adjusted FCF conversion expected to be well above target
Operating EBITDA	~ \$790 million (Up ~10% vs. PY)	~\$3.125 billion (Prior: \$3.06 – \$3.11 billion)	
Adjusted EPS	~\$0.98 (Up ~13% vs. PY)	~\$3.90 (Prior: \$3.70 - \$3.80)	

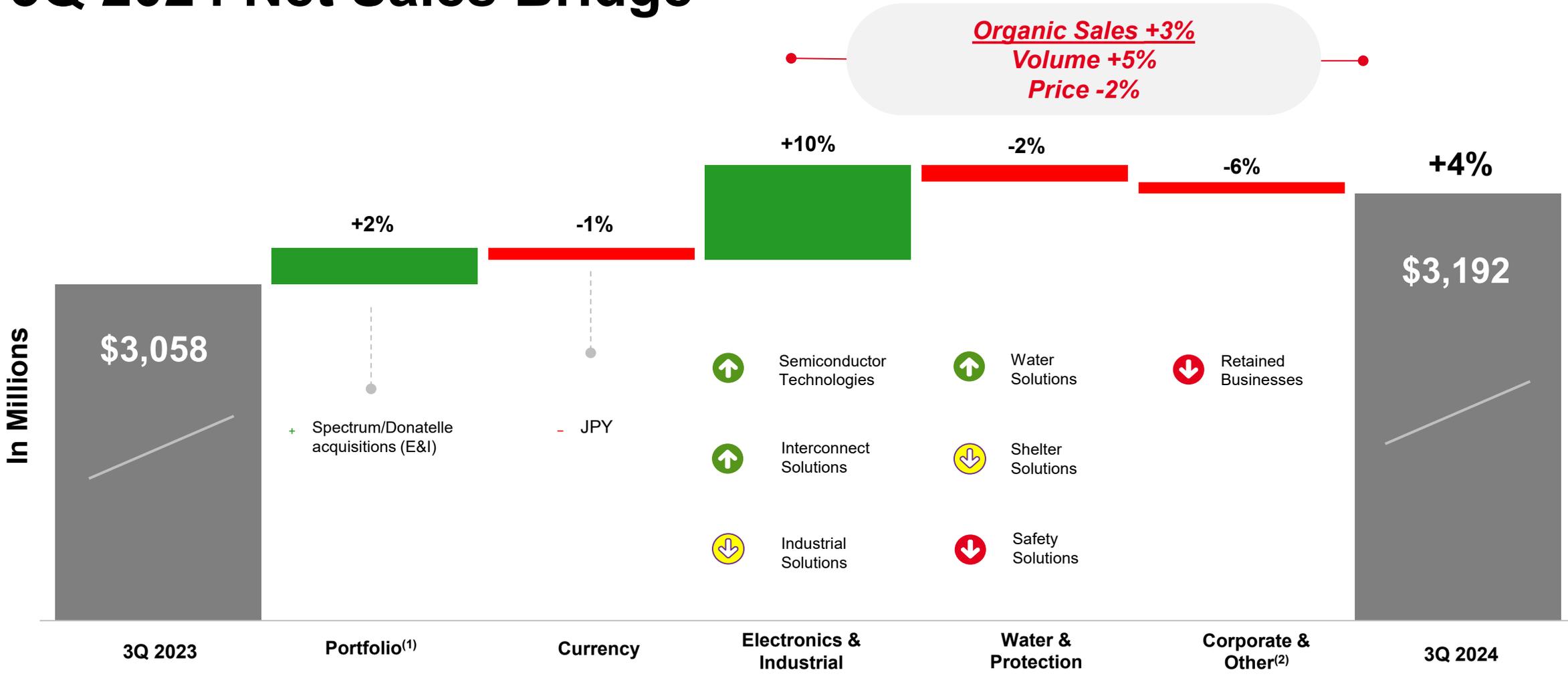
Raising full year 2024 guidance for operating EBITDA and adjusted EPS



Note: Segment expectations and additional modeling guidance included on slides 12 and 13, respectively.

Appendix

3Q 2024 Net Sales Bridge



Continued broad-based growth in electronics end-markets; return to YoY growth in Water Solutions



1) Portfolio primarily reflects sales activity associated with the acquisitions of Spectrum and Donatelle which closed on August 1, 2023 and July 28, 2024, respectively.
 2) Corporate & Other as presented above includes organic sales activity of the Retained Businesses, which include the Auto Adhesives & Fluids, Multibase™ and Tedlar® businesses.

2024 Segment Expectations



Electronics & Industrial

- Electronics market demand expected to remain strong
- 4Q'24 sales expected to be up high-single digits vs. PY on reported basis driven by volume growth
- FY'24 sales expected to be up ~10 percent vs. PY on reported basis



Water & Protection

- Water and medical packaging sales lift expected in 2H'24 vs. 1H'24
- 4Q'24 sales expected to be up mid to high-single digits vs. PY on reported basis driven by volume growth; ~\$25 million of discrete item benefits reflected in PY 4Q'23 operating EBITDA
- FY'24 sales expected to be down low-single digits vs. PY on reported basis driven by 1H'24 destocking impacts

Segment

Key Drivers and Assumptions

Additional Modeling Guidance – Full Year 2024

Below-the-line estimates

Base Tax Rate	~23.5%
D&A	~\$1,195 million, pre-tax
Depreciation	~\$600 million, pre-tax
Intangible Amortization	~\$595 million, pre-tax
Interest Income	~\$70 million, pre-tax
Interest Expense	~\$365 million, pre-tax
Exchange Losses	~\$25 million, after-tax
Non-Controlling Interest	~\$40 million, after-tax
Share count – diluted ⁽¹⁾	~420 million – 4Q'24
Weighted Average	~420 million – FY 2024

Items included in Operating EBITDA

R&D ~\$500 million

Corporate & Other:

- Corporate expenses⁽²⁾ ~\$135 million

- Operating results of Retained Businesses

- Lower sales and earnings expected in 4Q'24 driven by PV product line exit

Other Cash Uses – Continuing Operations

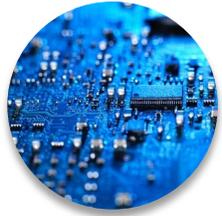
Capital Expenditures ~\$600 million

Dividends⁽¹⁾ ~\$635 million



- 1) Assumes the remaining balance under the existing \$1 billion share repurchase program is not launched or completed in 2024.
- 2) Includes results related to the Company's 19.9% non-controlling equity interest acquired as part of the Delrin[®] divestiture.

Innovation Driving Growth – Quarterly Highlights



Electronics

- First sales of **EON™** photoresists for high-growth **extreme ultraviolet (EUV)** lithography segment to enable advanced semiconductor nodes
- Recognized by Samsung Electronics with the **Best Partner Award for Innovation** for development of multiple new advanced node CMP pads
- New wins for **Interra® laminates** for lower power consumption for next-gen AI network switches



Water

- A US public utility service company awarded **Desalitech™ CCRO** a large municipal project for contaminant removal
- **FilmTec™ Reverse Osmosis** elements won business in China for water reclamation and recycling of lithium-ion batteries



Protection

- Launched new **Great Stuff™ Construction adhesive** (Smart Dispenser™) to seal subfloors, drywall, paneling and most construction materials
- First orders by majority of Formula 1 teams for crash-resistant fuel bladders made with **Kevlar® EXO™** for 2025 race season to save weight without compromising on safety



Industrial Technologies

- Multiple new wins for Vespel® parts for high reliability in **next-gen military aircraft engines**
- New wins in **Donatelle®** for a cardiac ablation device with dozens of complex molded parts



Next-Generation Automotive

- **BETAMATE™ structural and BETAFORCE™ battery adhesives** will support a new and strategic Chinese EV OEM for upcoming product launches
- **BETAFORCE™** thermal management and battery assembly adhesives won business at a global OEM partner to supply a new and strategic EV platform globally



Announced our commitment to achieve Net-Zero carbon emissions by 2050

Non-GAAP Financial Measures: Unless otherwise indicated, all financial metrics presented and discussion of results reflect continuing operations only.

This communication includes information that does not conform to accounting principles generally accepted in the United States of America ("U.S. GAAP") and are considered non-GAAP measures. Management uses these measures internally for planning, forecasting and evaluating the performance of the Company, including allocating resources. DuPont's management believes these non-GAAP financial measures are useful to investors because they provide additional information related to the ongoing performance of DuPont to offer a more meaningful comparison related to future results of operations. These non-GAAP financial measures supplement disclosures prepared in accordance with U.S. GAAP, and should not be viewed as an alternative to U.S. GAAP. Furthermore, such non-GAAP measures may not be consistent with similar measures provided or used by other companies. Non-GAAP measures included in this communication are defined below. The Company has not provided forward-looking U.S. GAAP financial measures or a reconciliation of forward-looking non-GAAP financial measures to the most comparable U.S. GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the ultimate outcome of certain future events. These events include, among others, the impact of portfolio changes, including asset sales, mergers, acquisitions, and divestitures; contingent liabilities related to litigation, environmental and indemnifications matters; impairments and discrete tax items. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP results for the guidance period. Reconciliations for these non-GAAP measures to U.S. GAAP are provided on pages 17-21 of this communication and in the Reconciliation to Non-GAAP Measures on the Investors section of the Company's website.

Indirect costs, such as those related to corporate and shared service functions previously allocated to the Delrin® Divestiture, do not meet the criteria for discontinued operations and were reported within continuing operations in the respective prior periods. A portion of these historical indirect costs include costs related to activities the Company is undertaking on behalf of Delrin® and for which it is reimbursed ("Future Reimbursable Indirect Costs"). Future Reimbursable Indirect Costs are reported within continuing operations but are excluded from operating EBITDA as defined below. The remaining portion of these indirect costs is not subject to future reimbursement ("Stranded Costs"). Stranded Costs are reported within continuing operations in Corporate & Other and are included within Operating EBITDA.

Adjusted Earnings (formerly referred to as "Adjusted results") is defined as income from continuing operations excluding the after-tax impact of significant items, after-tax impact of amortization expense of intangibles, the after-tax impact of non-operating pension / other post employment benefits ("OPEB") credits / costs and Future Reimbursable Indirect Costs. Adjusted Earnings is the numerator used in the calculation of Adjusted EPS, as well as the denominator in Adjusted Free Cash Flow Conversion.

Adjusted EPS is defined as Adjusted Earnings per common share - diluted. Management estimates amortization expense in 2024 associated with intangibles to be about \$595 million on a pre-tax basis, or approximately \$1.08 per share.

The Company's measure of profit/loss for segment reporting purposes is Operating EBITDA as this is the manner in which the Company's chief operating decision maker ("CODM") assesses performance and allocates resources. The Company defines Operating EBITDA as earnings (i.e., "Income from continuing operations before income taxes") before interest, depreciation, amortization, non-operating pension / OPEB benefits / charges, and foreign exchange gains / losses, excluding Future Reimbursable Indirect Costs, and adjusted for significant items.

Operating EBITDA Margin is defined as Operating EBITDA divided by Net Sales.

Incremental Margin is the change in Operating EBITDA divided by the change in Net Sales for the applicable period.

Significant items are items that arise outside the ordinary course of the Company's business that management believes may cause misinterpretation of underlying business performance, both historical and future, based on a combination of some or all of the item's size, unusual nature and infrequent occurrence. Management classifies as significant items certain costs and expenses associated with integration and separation activities related to transformational acquisitions and divestitures as they are considered unrelated to ongoing business performance.

Organic Sales is defined as net sales excluding the impacts of currency and portfolio.



Non-GAAP Financial Measures (continued):

Adjusted Free Cash Flow is defined as cash provided by/used for operating activities from continuing operations less capital expenditures and excluding the impact of cash inflows/outflows that are unusual in nature and/or infrequent in occurrence that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business liquidity. As a result, Adjusted Free Cash Flow represents cash that is available to the Company, after investing in its asset base, to fund obligations using the Company's primary source of liquidity, cash provided by operating activities from continuing operations. Management believes Adjusted Free Cash Flow, even though it may be defined differently from other companies, is useful to investors, analysts and others to evaluate the Company's cash flow and financial performance, and it is an integral measure used in the Company's financial planning process. Management notes that there were no exclusions for items that are unusual in nature and/or infrequent in occurrence for the three and nine-month periods ended September 30, 2024 and September 30, 2023.

Adjusted Free Cash Flow Conversion is defined as Adjusted Free Cash Flow divided by Adjusted Earnings. Management uses Adjusted Free Cash Flow Conversion as an indicator of our ability to convert earnings to cash.

Supplemental non-GAAP financial measures are presented beginning in the third quarter of 2024. Management believes the Intended Business Separations represent a significant transformational change for the Company and the impact of transaction cost payments associated with the separations are expected to be material to the Company's financial statements. Management believes the supplemental non-GAAP financial measures Transaction-Adjusted Free Cash Flow and Transaction-Adjusted Free Cash Flow Conversion (each defined below) provide an integral view of information on the Company's underlying business performance during this period of transformational change. Management believes Transaction-Adjusted Free Cash Flow, which may be defined differently from other companies, is useful to investors, analysts and others to evaluate the Company's cash flow and financial performance, and it is an integral measure used in the Company's financial planning process. These non-GAAP financial measures are not intended to represent residual cash flow for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure.

Transaction-Adjusted Free Cash Flow is defined as cash provided by/used for operating activities from continuing operations less capital expenditures, transaction cost payments associated with the Intended Business Separations and excluding the impact of cash inflows/outflows that are unusual in nature and/or infrequent in occurrence that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business liquidity.

Transaction-Adjusted Free Cash Flow Conversion is defined as Adjusted Free Cash Flow excluding transaction costs associated with the Intended Business Separations divided by Adjusted Earnings.

Capitalized terms not defined above or on page 15 are defined in the Overview and Cautionary Statement about Forward-Looking statements included at the beginning of this presentation.

Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.

Selected Financial Information and Non-GAAP Measures

Net Sales

<i>In millions</i>	3Q24	3Q23
Net Sales	\$ 3,192	\$ 3,058

Non-GAAP Calculation of Operating EBITDA

<i>In millions</i>	3Q24	3Q23
Income from continuing operations, net of tax (GAAP)	\$ 480	\$ 291
+ Provision for income taxes on continuing operations	106	117
Income from continuing operations before income taxes	\$ 586	\$ 408
+ Depreciation and amortization	306	294
- Interest income	14	34
+ Interest expense ¹	86	102
- Non-operating pension/OPEB benefit credits (costs)	4	(3)
- Foreign exchange (losses) gains, net	(19)	17
+ Future reimbursable indirect costs	-	2
- Adjustments for significant items benefit (charge)	122	(17)
Operating EBITDA (non-GAAP)	\$ 857	\$ 775

1. The three month period ended September 30, 2024 excludes interest rate swap basis amortization of \$1 million that is included within significant items.

GAAP Income from Continuing Operations Margin

<i>In millions</i>	3Q24	3Q23
Income from continuing operations margin	15.0%	9.5%

Operating EBITDA Margin

<i>In millions</i>	3Q24	3Q23
Total operating EBITDA margin (non-GAAP) ¹	26.8%	25.3%

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.



Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.

Adjusted EPS

Pretax Non-GAAP Adjustments to Net Income (Unaudited)

<i>In millions</i>	3Q24	3Q23
Income from continuing operations before income taxes (GAAP) ¹	\$ 586	\$ 408
Less: Significant items benefit (charge), before tax ¹	122	(17)
Less: Amortization of intangibles, before tax ¹	(149)	(155)
Less: Non-op pension / OPEB benefit credits (costs), before tax ¹	4	(3)
Less: Future reimbursable indirect costs ¹	-	(2)
Adjusted earnings, before tax (non-GAAP)	\$ 609	\$ 585

1. Impact on income from continuing operations before income taxes.

Non-GAAP Adjustments to Net Income (Unaudited)

<i>In millions</i>	3Q24	3Q23
Net income from continuing operations available to DuPont common stockholders (GAAP) ¹	\$ 472	\$ 282
Less: Significant items benefit (charge), net of tax ¹	91	(9)
Less: Amortization of intangibles, net of tax ¹	(116)	(121)
Less: Non-op pension / OPEB benefit credits (costs), net of tax ¹	3	(2)
Less: Future reimbursable indirect costs ¹	-	(1)
Adjusted earnings, net of tax (non-GAAP)	\$ 494	\$ 415

1. Impact on income from continuing operations available for DuPont common stockholders, net of tax. The income tax effect for each adjustment was calculated based on the statutory tax rate for the jurisdiction(s) in which the adjustment was taxable or deductible.

Non-GAAP Adjustments to Earnings Per Share (Unaudited)

<i>In millions</i>	3Q24	3Q23
Earnings per common share from continuing operations - diluted (GAAP) ¹	\$ 1.13	\$ 0.62
Less: Significant items benefit (charge) - diluted ¹	0.22	(0.02)
Less: Amortization of intangibles - diluted ¹	(0.28)	(0.27)
Less: Non-op pension / OPEB benefit credits (costs) - diluted ¹	0.01	(0.01)
Less: Future reimbursable indirect costs ¹	-	-
Adjusted earnings per common share from continuing operations - diluted (non-GAAP)	\$ 1.18	\$ 0.92

1. Impact on earnings per common share from continuing operations - diluted.



Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.

Segment Information (Unaudited)

Net Trade Revenue by Segment and Business or Major Product Line

In millions	3Q24	3Q23
Industrial Solutions ¹	\$ 493	\$ 450
Interconnect Solutions ¹	491	448
Semiconductor Technologies ¹	567	470
Electronics & Industrial	\$ 1,551	\$ 1,368
Safety Solutions	\$ 598	\$ 630
Shelter Solutions	421	431
Water Solutions	363	352
Water & Protection	\$ 1,382	\$ 1,413
Corporate & Other ²	\$ 259	\$ 277
Total net sales by segment	\$ 3,192	\$ 3,058
U.S. & Canada	\$ 1,112	\$ 1,093
EMEA ³	538	535
Asia Pacific ⁴	1,411	1,302
Latin America	131	128
Total net sales by segment	\$ 3,192	\$ 3,058

Percent change from prior year (Unaudited)	Three Months Ended September 30, 2024					
	Local Price & Product Mix	Volume	Total Organic	Currency	Portfolio / Other	Total
Electronics & Industrial	(1)%	11%	10%	(1)%	4%	13%
Water & Protection	(2)	-	(2)	-	-	(2)
Corporate & Other ²	(2)	(4)	(6)	-	-	(6)
Total	(2)%	5%	3%	(1)%	2%	4%
U.S. & Canada	(1)%	(1)%	(2)%	- %	4%	2%
EMEA ³	(1)	2	1	(1)	1	1
Asia Pacific ⁴	(2)	11	9	(1)	-	8
Latin America	(3)	4	1	(1)	2	2
Total	(2)%	5%	3%	(1)%	2%	4%

1. Effective as of January 1, 2024, Electronics & Industrial realigned certain product lines that comprise its business units (Industrial Solutions, Interconnect Solutions and Semiconductor Technologies) that are intended to optimize business operations across the segment leading to enhanced value for our customers and cost savings. The Net Trade Revenue by Segment and Business or Major Product Line table has been recast for all periods presented to reflect the new structure. There was no change to total Electronics and Industrial segment net sales.

2. Corporate & Other includes activities of the Retained Businesses, which includes activities of the Retained Businesses which include the Auto Adhesives & Fluids, Multibase™ and Tedlar® businesses.

3. Europe, Middle East and Africa.

4. Net sales attributed to China and Hong Kong, for the three months ended September 30, 2024 and 2023 were \$632 million and \$563 million, respectively.



Selected Financial Information and Non-GAAP Measures

DuPont de Nemours, Inc.
Segment Information (Unaudited)

Operating EBITDA

<i>In millions</i>	3Q24	3Q23
Electronics & Industrial	\$ 467	\$ 383
Water & Protection	364	362
Corporate & Other	26	30
Total operating EBITDA (non-GAAP)	\$ 857	\$ 775

Operating EBITDA Margin

<i>In millions</i>	3Q24	3Q23
Electronics & Industrial	30.1%	28.0%
Water & Protection	26.3%	25.6%
Total operating EBITDA margin (non-GAAP)^{1,2}	26.8%	25.3%

Significant Items (Pretax)

<i>In millions</i>	3Q24	3Q23
Electronics & Industrial	\$ (3)	\$ (13)
Water & Protection	(2)	(1)
Corporate & Other	127	(3)
Total significant items benefit (charge) by segment (Pretax)	\$ 122	\$ (17)

Depreciation and Amortization (Pretax)

<i>In millions</i>	3Q24	3Q23
Electronics & Industrial	\$ 165	\$ 157
Water & Protection	131	128
Corporate & Other	10	9
Total depreciation and amortization by segment (Pretax)	\$ 306	\$ 294

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.

2. Operating EBITDA Margin %'s for Corporate & Other are not presented separately above as they are not meaningful; however, the results of Corporate & Other are included in the total operating EBITDA margin %'s above



Selected Financial Information and Non-GAAP Measures

Reconciliation of "Cash provided by operating activities - continuing operations" to Adjusted Free Cash Flow, Transaction-Adjusted Free Cash Flow and calculation of "Adjusted Free Cash Flow Conversion" and "Transaction-Adjusted Free Cash Flow Conversion"

<i>In millions</i>	3Q24	3Q23
Cash provided by operating activities - continuing operations (GAAP)	\$ 737	\$ 740
Capital expenditures	(109)	(119)
Adjusted free cash flow (non-GAAP) ¹	\$ 628	\$ 621
Transaction cost payments associated with the Intended Business Separations	12	-
Transaction-adjusted free cash flow (non-GAAP) ¹	640	621
Adjusted earnings (non-GAAP) ²	\$ 494	\$ 415
Adjusted free cash flow conversion (non-GAAP) ²	127%	150%
Transaction-adjusted free cash flow conversion (non-GAAP) ²	130%	150%

1. Calculated on a continuing operations basis for all periods presented.

2. Refer to page 18 for the Non-GAAP reconciliation of Net income from continuing operations available for DuPont common stockholders to Adjusted Earnings (Non-GAAP).



E&I line of business (Semiconductor Technologies, Interconnect Solutions and Industrial Solutions) and W&P line of business (Water Solutions, Shelter Solutions and Safety Solutions) investor teach-in sessions are available for replay at www.investors.dupont.com

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