



# Second Quarter 2024

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# Safe Harbor

Statements contained herein reflect our views about future periods, including our future plans and performance, constitute “forward-looking statements” under the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as “will,” “would,” “anticipate,” “expect,” “believe,” “designed,” “plan,” or “intend,” the negative of these terms, and similar references to future periods. These views involve risks and uncertainties that are difficult to predict and, accordingly, our actual results may differ materially from the results discussed in our forward-looking statements. We caution you against unduly relying on any of these forward-looking statements. Our future performance may be affected by a number of risks including but not limited to the material risks under the caption entitled “Risk Factors” in our most recent Annual Report, as filed with the SEC, as well as under the caption entitled “Risk Factors” in subsequent reports that we file with the SEC. Our forward-looking statements in this presentation speak only as of the date of this presentation. Factors or events that could cause our actual results to differ may emerge from time to time and it is not possible for us to predict all of them. Unless required by law, we undertake no obligation to update any forward-looking statements as a result of new information, future events, or otherwise. The Company believes that the non-GAAP performance measures and ratios that are contained herein, which management uses to manage our business, provide additional meaningful comparisons between current results and results in our prior periods. Non-GAAP performance measures and ratios should be viewed in addition, and not as an alternative, to the Company's reported results under United States GAAP. Additional information about the Company is contained in the Company's filings with the SEC and is available on TopBuild's website at [www.topbuild.com](http://www.topbuild.com).

# Q2 2024 Key Takeaways

## *Our Teams Continued to Drive Solid Performance, Fundamentals Remain Strong*

- Delivered strong second quarter results
  - Volumes for both segments improved sequentially and vs 2023
  - Strong profit growth
- Material supply remains tight
- Higher interest rates have persisted
  - Single family housing starts have improved year-to-date; demand uneven across regions
  - Multi family backlog continues to support growth
  - Some commercial & industrial project delays, but bidding and backlog remain strong
- Capital allocation strategy is disciplined and unchanged
  - M&A is the priority; pipeline is robust
  - Repurchased 1.25M shares totaling \$505.2M; \$649.2M remaining under current authorization



Service Partners truck completes fiberglass delivery

# Q2 2024 Financial Results

*Building on Strong Track Record of Profitable Growth*



Comparisons are to the period ended June 30, 2023  
(\$ in 000s)

**Three Months Ended  
June 30, 2024**

<b>Revenue Change</b>	\$1,365,612 3.7%
<b>Adjusted Operating Profit* Change</b>	238,029 0.0%
<b>Adjusted Operating Margin* Change</b>	17.4% (80) bps
<b>Adjusted EBITDA Margin* Change</b>	20.3% (60) Bps

- Excluding Q2 2023 multi-family/commercial margin benefit of approximately \$10M, adjusted operating profit rose 3.9%; adjusted operating margin was flat and adjusted EBITDA margin expanded 10 bps



Top: TruTeam insulation installation at residential location.  
Bottom: Mechanical insulation inventory at fabrication facility



\*See Appendix for Reconciliation

# Installation

## Solid Performance as Single-Family Housing Environment Slowly Improves



Comparisons are to the period ended June 30, 2023  
(\$ in 000s)

**Three Months Ended  
June 30, 2024**

<b>Revenue Change</b>	\$850,983 5.2%
<b>Adjusted Operating Profit* Change</b>	171,006 (0.9)%
<b>Adjusted Operating Margin* Change</b>	20.1% (120) bps
<b>Adjusted EBITDA Margin* Change</b>	22.3% (110) bps

- Revenue growth driven by a combination of M&A, pricing and volume
- Excluding Q2 2023 multi-family/commercial margin benefit of approximately \$10M, adjusted operating profit grew 5.2%; adjusted operating margin was flat and adjusted EBITDA margin expanded 10 bps



TruTeam residential insulation installation in progress.

\*See Appendix for Reconciliation

# Specialty Distribution

*Profit Continues to Expand, Driven by Pricing and Productivity*



Comparisons are to the period ended June 30, 2023  
(\$ in 000s)

**Three Months Ended  
June 30, 2024**

<b>Revenue Change</b>	\$ 592,826 3.2%
<b>Adjusted Operating Profit* Change</b>	89,383 4.0%
<b>Adjusted Operating Margin* Change</b>	15.1% 10 bps
<b>Adjusted EBITDA Margin* Change</b>	17.7% 10 bps

- Revenue growth driven by a combination of M&A, pricing and volume
- Productivity and pricing gains offset in part by higher material costs



Custom fabrication of mechanical insulation at Distribution International.

\*See Appendix for Reconciliation

# Healthy Balance Sheet and Strong Cash Flow

(\$ in millions)

## Cash, Available Liquidity & Working Capital

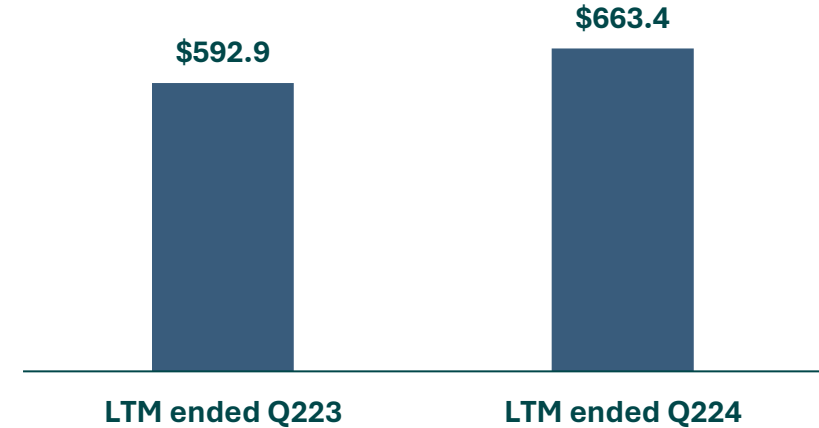
Cash & Cash Equivalents	<b>\$ 463.2</b>
Available Credit Under Revolver	<b>436.2</b>
<b>Total Available Liquidity</b>	<b><u>\$899.5</u></b>

## Net Debt and Leverage

Net Debt	<b>\$947.4</b>
LTM Pro Forma Adjusted EBITDA*	<b><u>1,080.0</u></b>
<b>Net Leverage</b>	<b><u>0.88x</u></b>

## Free Cash Flow<sup>1</sup>

(\$ in millions)



<b>Working Capital<sup>2</sup></b>	<b>\$792.4</b>
<i>As a % of LTM Pro Forma Sales*</i>	<b>14.8%</b>

<sup>1</sup> Free cash flow is defined as cash from operating activities less capital expenditures.  
<sup>2</sup> Working capital is defined as receivables, net plus inventories less accounts payable.

\*See Appendix for Reconciliation

# Capital Allocation

YTD 2024, 6 acquisitions and \$505.2M in shares repurchased @ ~\$405 per share

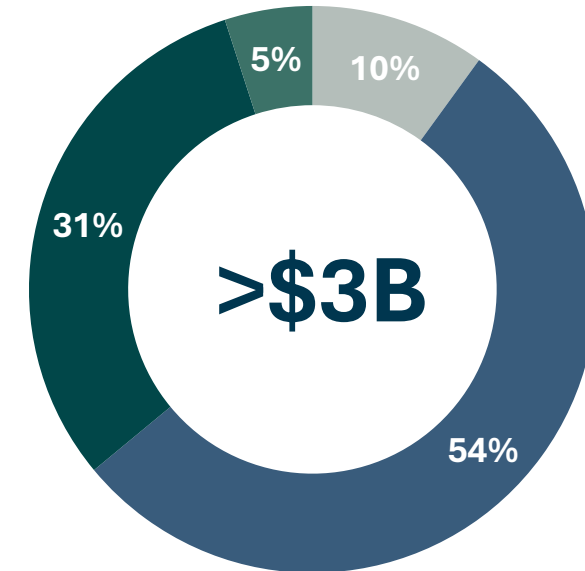
Company	Annual Revenue (\$ millions)	Month Closed
Brabble Insulation (I)	\$ 5.2	February
Morris Black & Sons (I)	3.8	March
Pest Control Insulation (D)	25.4	March
Green Space Insulation (I)	6.0	April
Insulation Works (I)	28.0	May
Texas Insulation (I)	38.9	May
<b>Total</b>	<b>\$ 107.3</b>	

I = Installation, D = Specialty Distribution



## 5 Year Capital Allocation

(7/1/19 - 6/30/24)





# Commercial Building Insulation

*Insulating the building envelope across diverse customer base*

## Light Commercial

- Restaurants
- Retail Buildings
- Tilt Wall Construction
- Retail and Strip Malls

## Heavy Commercial

- Data Centers
- Entertainment Venues
- Leisure and Hospitality
- Sports Facilities
- Institutional Buildings (Education, Healthcare, Research, Religious)
- Airports
- Office Buildings
- Warehouses and Distribution Centers

**Lake Tahoe CC Housing**  
California



Credit: Lake Tahoe Community College

**Bees AAA Baseball Stadium Project**  
Salt Lake City, Utah



Credit: HOK

**North Capitol Building**  
Salt Lake City, Utah



Credit: Oakland Construction

# Commercial/Industrial Mechanical Insulation

*Includes Recurring Revenue Stream of Maintenance and Repair Work*

**Providing equipment insulation and custom fabrication for commercial and industrial construction projects**

- Industrial Manufacturing
- Oil & Gas
- Energy & Alternative Fuels
- Chemical Processing
- Pharmaceuticals & Biotech
- Food and Beverage
- Marine
- Other

## BP Whiting Refinery

Whiting, Indiana



Credit: bp America

## CVG Airport

Boone County, Kentucky



Credit: Rooted Creative

## Octane Enhancement Production Facility

Mont Belvieu, Texas



Credit: Enterprise Products Partners L.P.

# 2024 Outlook

## *Another Year of Profitable Growth Expected*

(as of August 6, 2024)

### SALES

**\$5,300M to \$5,500M**

- Mid single digit residential growth
- Low single digit commercial/industrial growth

### ADJUSTED EBITDA\*

**\$1,055M to \$1,125M**





# About Us

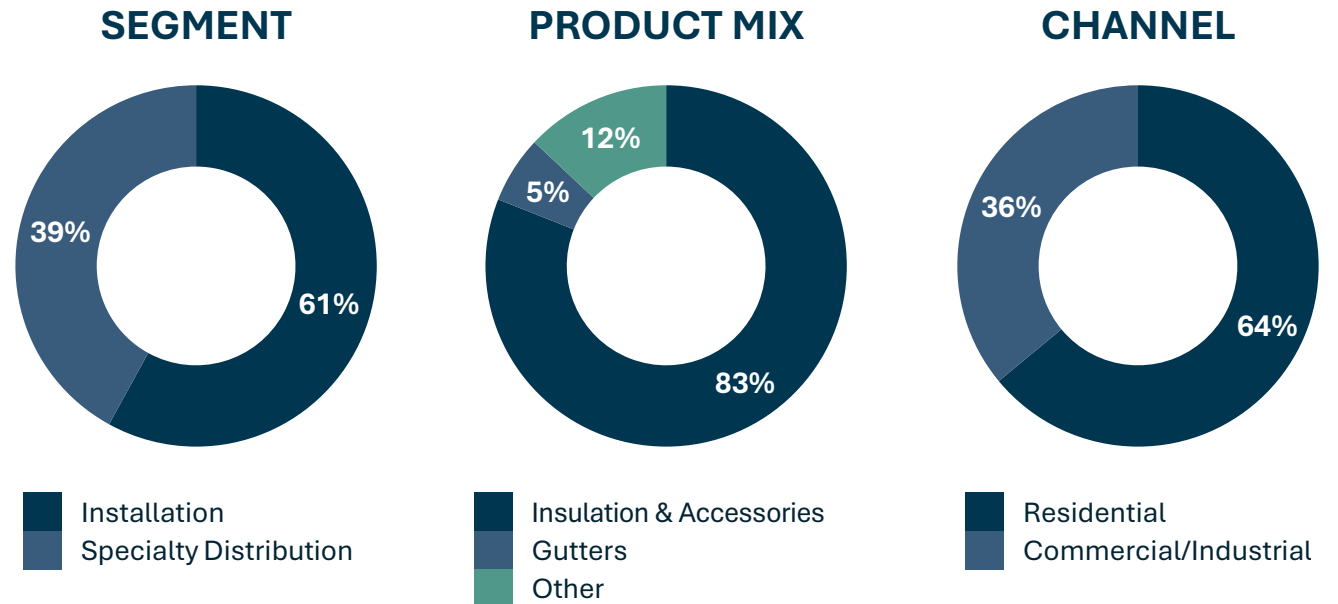
# TopBuild Snapshot

*Leading installer and specialty distributor of insulation and related building material products*

## Key Stats




Headquarters	Daytona Beach, FL
Employees	~14,000
Total Branches	~410

## Sales Breakdown



# We Serve Large, Highly Fragmented Insulation End Markets

Total Addressable Market of ~\$18.25B to Grow Organically and Via Acquisition

<b>STRUCTURE</b>	Residential		Commercial / Industrial					
<b>MARKET SIZE</b>	~\$6.25B		Building Envelope ~\$6.25B		Mechanical ~\$5.75B			
<b>SUB-MARKETS/ VERTICALS</b>	Single Family	Multi Family	Light Commercial	Heavy Commercial	Industrial Mfg	Energy & Alt Fuel	Oil & Gas	Chemicals
					Pharma & Biotech	Food & Beverage	Marine	Other
<b>TOPBUILD REPORTING SEGMENTS &amp; TARGET CUSTOMERS</b>	<b>Installation</b>  Builders, General Contractors				<b>61%</b> of 2023 Sales			
	<b>Specialty Distribution</b>   National and Local Contractors, Installers				<b>39%</b> of 2023 Sales			
<b>INSULATION PRODUCTS</b>	Fiberglass, Spray Foam, and Cellulose		Fiberglass, Spray Foam, Mineral Wool, Metal Building Insulation, Fireproofing, Firestopping, Expansion Joints, Vapor Barriers, and Rigid Board		Commercial – Fiberglass Duct Wrap, Fiberglass Pipe Cover, PVC Jacketing and Fittings, Phenolic and Foam Glass, Fiberglass and Foam Duct Board, Fiberglass, and Mineral Wool Pipe Insulation  Industrial – Fiberglass, Foam Glass, Mineral Wool, Ceramic Fiber, Metal Jacketing and Fittings, Aerogel, Perlite, Calcium Silicate, Phenolic, and Polyisocyanurate			

# Our Business Model

*Best in class execution and making a difference locally*

## Core Strengths

- Unique model, diversified end markets
- Laser focus on core business of insulation
- Unrivaled North American size and scale
- Multiple avenues for growth
- M&A a core competency
- Safety of our people always comes first
- Operational excellence and performance driven
- Recognized for exceptional labor, service and reliability
- Emphasis on talent development
- Business is inherently environmentally friendly

## Our Values

 <b>SAFETY</b> We put the <i>safety</i> of our <i>people</i> first.	 <b>INTEGRITY</b> We deliver results with <i>integrity, respect,</i> and <i>accountability.</i>	 <b>FOCUS</b> We are <i>customer-focused,</i> grounded in strong relationships.	 <b>INNOVATION</b> We are <i>continuously improving</i> and encourage idea sharing.
 <b>UNITY</b> We are united as one <i>team,</i> valuing <i>diversity.</i>	 <b>COMMUNITY</b> We <i>make a difference</i> in the communities we serve.	 <b>EMPOWERMENT</b> We are <i>empowered</i> to be our best, individually and as a team.	

# M&A: A Core Competency

*Disciplined acquisition strategy creating significant shareholder returns*

## Strategic Rationale

- Focus on core Insulation products
- Enhance resources and capabilities
- Expand geographic presence and customer base
- Value accretive growth opportunities
- Aligns to culture and leadership



## Integration Expertise

- Completed 31 acquisitions since 1/1/2019
- Dedicated integration team
- Timely conversion to our ERP system
- Realize synergies quickly

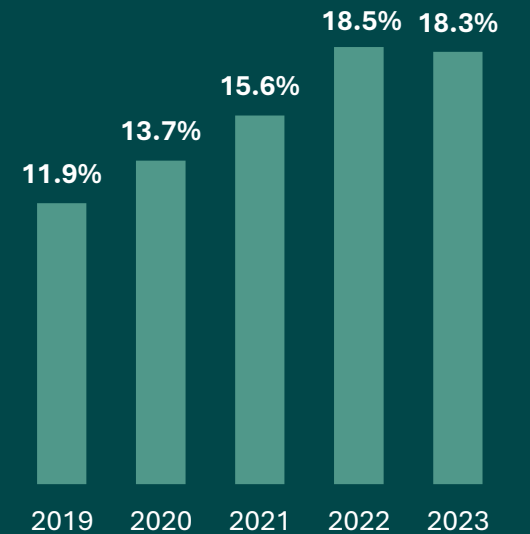


## Track Record of Success

- Exceeded projected synergies, including DI and USI integrations
- Consistently expanded margins post-acquisitions
- Operational excellence focus enhances results



## ROIC<sup>1</sup>







# Appendix

# Reconciliation of Adjusted EBITDA to Net Income (unaudited)

(in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,		Trailing Twelve Months Ended
	2024	2023	2024	2023	June 30, 2024
<b>Net income, as reported</b>	\$ 150,723	\$ 164,400	\$ 303,104	\$ 300,270	\$ 617,088
Adjustments to arrive at EBITDA, as adjusted:					
Interest expense and other, net	7,218	13,953	14,731	30,069	38,004
Income tax expense	52,451	58,750	107,065	106,195	212,099
Depreciation and amortization	35,033	32,551	69,291	64,652	137,517
Share-based compensation	4,632	3,751	9,759	6,886	18,709
Rationalization charges	258	—	(492)	—	1,431
Acquisition related costs	4,379	2,100	5,055	5,758	18,995
Acquisition termination fee	23,000	—	23,000	—	23,000
<b>EBITDA, as adjusted</b>	<b>\$ 277,694</b>	<b>\$ 275,505</b>	<b>\$ 531,513</b>	<b>\$ 513,830</b>	<b>\$ 1,066,843</b>
Proforma acquisition EBITDA (a)					13,707
Proforma disposition EBITDA (b)					(515)
<b>Proforma TTM EBITDA, as adjusted</b>					<b>\$ 1,080,035</b>

(a) Represents the trailing twelve months proforma impact of acquisitions

(b) Represents the trailing twelve months proforma impact of dispositions

# Acquisition Adjusted Net Sales (unaudited)

(dollars in thousands)

	2023		2024		Trailing Twelve Months Ended June 30, 2024
	Q3	Q4	Q1	Q2	
Net Sales	\$ 1,326,120	\$ 1,286,074	\$ 1,278,717	\$ 1,365,612	\$ 5,256,523
Acquisitions proforma adjustment <sup>†</sup>	33,549	28,367	24,075	10,603	96,594
Net sales, acquisition adjusted	<u>\$ 1,359,669</u>	<u>\$ 1,314,441</u>	<u>\$ 1,302,792</u>	<u>\$ 1,376,215</u>	<u>\$ 5,353,117</u>
Receivables, net plus inventories less accounts payable					\$ 792,396
<i>Receivables, net plus inventories less accounts payable as a percent of sales (TTM) <sup>†</sup></i>					<i>14.8 %</i>

<sup>†</sup> Trailing 12 months sales have been adjusted for the pro forma effect of acquired branches

# Segment Data (unaudited)

(dollars in thousands)

	Three Months Ended June 30,		Change	Six Months Ended June 30,		Change
	2024	2023		2024	2023	
<b>Installation</b>						
Sales	\$ 850,983	\$ 809,055	5.2 %	\$ 1,649,726	\$ 1,576,145	4.7 %
Operating profit, as reported	\$ 170,718	\$ 172,278		\$ 327,475	\$ 319,176	
Operating margin, as reported	20.1 %	21.3 %		19.9 %	20.3 %	
Acquisition related costs	288	227		333	490	
Operating profit, as adjusted	\$ 171,006	\$ 172,505		\$ 327,808	\$ 319,666	
Operating margin, as adjusted	20.1 %	21.3 %		19.9 %	20.3 %	
Share-based compensation	318	310		648	689	
Depreciation and amortization	18,712	16,791		36,979	33,284	
EBITDA, as adjusted	\$ 190,036	\$ 189,606	0.2 %	\$ 365,435	\$ 353,639	3.3 %
EBITDA margin, as adjusted	22.3 %	23.4 %		22.2 %	22.4 %	
<b>Specialty Distribution</b>						
Sales	\$ 592,826	\$ 574,488	3.2 %	\$ 1,138,620	\$ 1,132,862	0.5 %
Operating profit, as reported	\$ 89,373	\$ 85,980		\$ 166,951	\$ 159,313	
Operating margin, as reported	15.1 %	15.0 %		14.7 %	14.1 %	
Rationalization charges	—	—		(750)	—	
Acquisition related costs	10	—		10	340	
Operating profit, as adjusted	\$ 89,383	\$ 85,980		\$ 166,211	\$ 159,653	
Operating margin, as adjusted	15.1 %	15.0 %		14.6 %	14.1 %	
Share-based compensation	380	316		813	554	
Depreciation and amortization	15,047	14,740		29,883	29,312	
EBITDA, as adjusted	\$ 104,810	\$ 101,036	3.7 %	\$ 196,907	\$ 189,519	3.9 %
EBITDA margin, as adjusted	17.7 %	17.6 %		17.3 %	16.7 %	
<b>Total net sales</b>						
Sales before eliminations	\$ 1,443,809	\$ 1,383,543		\$ 2,788,346	\$ 2,709,007	
Intercompany eliminations	(78,197)	(66,281)		(144,017)	(126,507)	
Net sales after eliminations	\$ 1,365,612	\$ 1,317,262	3.7 %	\$ 2,644,329	\$ 2,582,500	2.4 %

# Margin Reconciliations (unaudited)

(dollars in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Operating profit, as reported - segments	\$ 260,091	\$ 258,258	\$ 494,426	\$ 478,489
General corporate expense, net	(36,859)	(9,957)	(45,926)	(20,786)
Intercompany eliminations	(12,840)	(11,198)	(23,600)	(21,169)
Operating profit, as reported	\$ 210,392	\$ 237,103	\$ 424,900	\$ 436,534
<i>Operating margin, as reported</i>	15.4 %	18.0 %	16.1 %	16.9 %
Rationalization charges	258	—	(492)	—
Acquisition related costs <sup>1</sup>	4,379	2,100	5,055	5,758
Acquisition termination fee	23,000	—	23,000	—
Operating profit, as adjusted	\$ 238,029	\$ 239,203	\$ 452,463	\$ 442,292
<i>Operating margin, as adjusted</i>	17.4 %	18.2 %	17.1 %	17.1 %
Share-based compensation	4,632	3,751	9,759	6,886
Depreciation and amortization	35,033	32,551	69,291	64,652
EBITDA, as adjusted	\$ 277,694	\$ 275,505	\$ 531,513	\$ 513,830
<i>EBITDA margin, as adjusted</i>	20.3 %	20.9 %	20.1 %	19.9 %

<sup>1</sup> Acquisition related costs include corporate level adjustments as well as segment operating adjustments.

# 2024 Estimated Adjusted EBITDA Range (unaudited)

(in millions)

	Twelve Months Ending December 31, 2024	
	Low	High
<b>Estimated net income</b>	\$ 603.0	\$ 663.0
Adjustments to arrive at estimated EBITDA, as adjusted:		
Interest expense and other, net	48.0	45.0
Income tax expense	212.0	230.0
Depreciation and amortization	144.0	141.0
Share-based compensation	19.0	18.0
Acquisition related costs & rationalization charges	29.0	28.0
<b>Estimated EBITDA, as adjusted</b>	\$ 1,055.0	\$ 1,125.0