

2024	AVERAGE	MEDIAN	MIN	MAX	# BROKERS
Total revenue	1,247.6	1,246.8	1,212.9	1,293.0	6
o.w. club revenue	1,237.4	1,236.5	1,206.7	1,279.8	6
o.w. non-club revenue	10.2	10.6	6.1	13.3	6
Club EBITDA	764.4	768.1	716.8	799.0	5
Total overhead	(159.5)	(161.6)	(162.9)	(149.6)	5
EBITDA	607.6	613.9	555.8	636.0	6
Depreciation and impairment tangibles	(206.2)	(208.6)	(213.1)	(198.3)	5
Amortisation and impairment intangibles	(8.7)	(9.5)	(12.5)	(3.0)	5
Depreciation right-of-use assets	(229.7)	(225.1)	(245.0)	(220.5)	5
COVID-19 rent credits	0.1	0.0	0.0	0.6	5
EBIT	166.4	167.8	118.1	196.8	6
Finance costs	(40.4)	(42.4)	(45.8)	(33.1)	6
Interest lease liabilities	(44.8)	(43.7)	(53.5)	(39.7)	6
Corporation tax	(17.7)	(19.6)	(25.3)	(4.6)	5
Net result	61.3	65.7	25.9	79.3	6

UNDERLYING KEY FIGURES

Club EBITDA	764.4	768.1	716.8	799.0	5
Rent costs (opened clubs)	(262.7)	(265.2)	(276.0)	(244.3)	4
Exceptional items - clubs	1.5	1.5	0.0	3.0	2
Underlying Club EBITDA	499.2	499.4	475.5	531.3	5

EBITDA	607.6	613.9	555.8	636.0	6
Rent costs clubs and overhead, incl. car leases	(264.3)	(268.0)	(281.1)	(244.2)	6
Exceptional items - total	1.0	0.0	0.0	3.0	3
Underlying EBITDA	343.9	343.5	314.5	364.8	6

Underlying net result ¹	72.0	74.2	30.5	109.1	4
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Net debt ²	859.2	859.3	776.0	946.7	6
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Clubs	1,599	1,600	1,590	1,602	6
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Members (million)	4.403	4.387	4.307	4.574	6
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¹ Net result adj. for IFRS16, PPA amort., SWAP valuation differences, except. items and the related tax effects

² IFRS net debt minus lease liabilities