









# BRAEMAR

**HOTELS & RESORTS** 

3<sup>rd</sup> Quarter 2024 Earnings Update



### Forward Looking Statements and Non-GAAP Measures



In keeping with the SEC's "Safe Harbor" guidelines, certain statements made during this presentation could be considered forward-looking and subject to certain risks and uncertainties that could cause results to differ materially from those projected. When we use the words "will likely result," "may," "anticipate," "estimate," "should," "expect," "believe," "intend," or similar expressions, we intend to identify forward-looking statements. Such forward-looking statements include, but are not limited to, our business and investment strategy, our understanding of our competition, current market trends and opportunities, projected operating results, and projected capital expenditures.

These forward-looking statements are subject to known and unknown risks and uncertainties, which could cause actual results to differ materially from those anticipated including, without limitation: the Risk Factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2023; rising interest rates and inflation; macroeconomic conditions, such as a prolonged period of weak economic growth and volatility in the capital and financial markets; uncertainty in the business sector and market volatility due to the recent failures of Silicon Valley Bank, New York Signature Bank and First Republic Bank; general and economic business conditions affecting the lodging and travel industry; our ability to repay, refinance or restructure our debt and the debt of certain of our subsidiaries; anticipated or expected purchases or sales of assets; our projected operating results; completion of any pending transactions; risks associated with our ability to effectuate our dividend policy, including factors such as operating results and the economic outlook influencing our board's decision whether to pay further dividends at levels previously disclosed or to use available cash to pay dividends; general volatility of the capital markets and the market price of our common stock; changes in our business or investment strategy; availability, terms and deployment of capital; availability of qualified personnel; changes in our industry and the market in which we operate, interest rates or the general economy, the degree and nature of our competition, legislative and regulatory changes, including changes to the Internal Revenue Code of 1986, as amended (the "Code"), and related rules, regulations and interpretations governing the taxation of REITs; and limitations imposed on our business and our ability to satisfy complex rules in order for us to qualify as a REIT for federal income tax purposes. These and other risk factors are more fully discussed in the company's filings with the Securities and Exchange Commission.

EBITDA is defined as net income (loss) before interest expense and amortization of loan costs, depreciation and amortization, income taxes, equity in (earnings) loss of unconsolidated entity and after the Company's portion of EBITDA of OpenKey. In addition, we excluded impairment on real estate, (gain) loss on insurance settlement and disposition of assets and Company's portion of EBITDA of OpenKey from EBITDA to calculate EBITDA for real estate, or EBITDAre, as defined by NAREIT. EBITDA yield is defined as trailing twelve month EBITDA divided by the purchase price or debt amount. A capitalization rate is determined by dividing the property's net operating income by the purchase price. Net operating income is the property's Hotel EBITDA minus a capital expense reserve of either 4% or 5% of gross revenues. Hotel EBITDA flow-through is the change in Hotel EBITDA divided by the change in total revenues. EBITDA, FFO, CAD and other terms are non-GAAP measures, reconciliations of which have been provided in prior earnings releases and filings with the SEC or in the appendix to this presentation.

The calculation of implied equity value is derived from an estimated blended capitalization rate ("Cap Rate") for the entire portfolio using the capitalization rate method. The estimated Cap Rate is based on recent Cap Rates of publically traded peers involving a similar blend of asset types found in the portfolio, which is then applied to Net Operating Income ("NOI") of the company's assets to calculate a Total Enterprise Value ("TEV") of the company. From the TEV, we deduct debt and preferred equity and then add back working capital to derive an equity value. The capitalization rate method is one of several valuation methods for estimating asset value and implied equity value. Among the limitations of using the capitalization rate method for determining an implied equity value are that it does not take into account the potential change or variability in future cash flows, potential significant future capital expenditures, the intended hold period of the asset, or a change in the future risk profile of an asset.

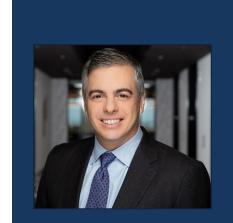
This presentation is for informational purposes only and is not an offer to sell, or a solicitation of an offer to buy or sell, any securities of Braemar Hotels & Resorts Inc. or any of its respective affiliates, and may not be relied upon in connection with the purchase or sale of any such security.

Prior to investing in Braemar, potential investors should carefully review Braemar's periodic filings with the Securities and Exchange Commission, including, but not limited to, Braemar's most current Form 10-K, Form 10-Q and Form 8-K's, including the risk factors included therein.



## Experienced Management Team





RICHARD J. STOCKTON
Chief Executive Officer &
President



**DERIC S. EUBANKS, CFA**Chief Financial Officer



CHRISTOPHER C. NIXON
Executive Vice President &
Head of Asset Management

- 28 years of hospitality experience
- 8 years with the Company
- 15 years with Morgan Stanley
- Cornell School of Hotel Administration BS
- University of Pennsylvania MBA

- 23 years of hospitality experience
- 20 years with the Company
- 3 years with ClubCorp
- CFA charter holder
- Southern Methodist University BBA

- 14 years of hospitality experience
- 9 years with the Company
- Prior experience with the Central Intelligence Agency and Northrop Grumman
- University of Texas BA
- University of Maryland MBA



### Company Fact Sheet

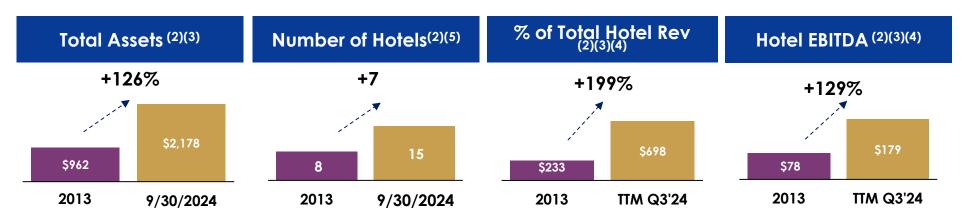


Since inception in 2013, we have significantly **increased Gross Asset Value** and **EBITDA** for our iconic and irreplaceable portfolio

\$228.3MM EQUITY MARKET CAP(1)

NYSE: BHR \$1.8B ENTERPRISE VALUE<sup>(1)</sup>

#### **HIGHEST RevPAR LODGING REIT**



	Top-5 Properties (Q3 2024 TTM Total Revenue) <sup>(2)</sup>	
1.	Ritz-Carlton Sarasota	13%
2.	Ritz-Carlton Dorado Beach	12%
3.	Ritz-Carlton St. Thomas	11%
4.	Four Seasons Scottsdale	10%
<b>5</b> .	Capital Hilton	9%

<sup>(1)</sup> As of 10/30/24

<sup>(2)</sup> As of 9/30/24

<sup>(4) 2024</sup> TTM Hotel Rev and TTM Hotel EBITDA figures are comparable

<sup>(5)</sup> Hilton Torrey Pines sold in Q3



### Positioned for Consistent Performance





**Stable Industry Performance Continuing** 



**Balanced Portfolio Composition** 



**Recent Results & Developments** 



**Refinancing to Lower Interest Cost** 





Ritz-Carlton Reserve Dorado Beach

# Stable Industry Performance Continuing





## Industry RevPAR Continues to Exceed 2019



#### U.S. KPIs, Indexed to 2019

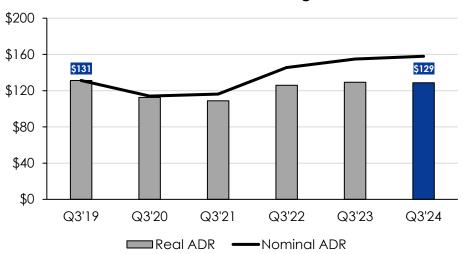




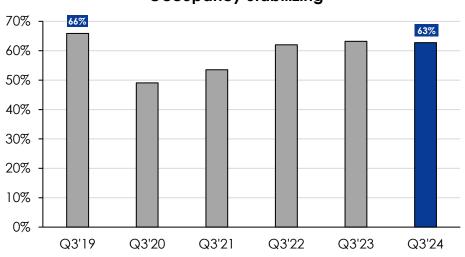
## Industry Real RevPAR Stabilizing at a New Level



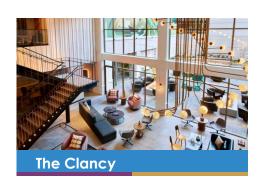


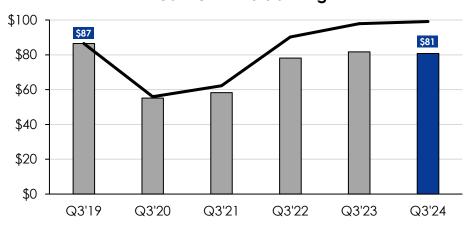


#### **Occupancy Stabilizing**



#### Real RevPAR Stabilizing





Nominal RevPAR

Real RevPAR





## Luxury RevPAR Growth Forecasted



#### 2024 Forecasted Growth YoY





**Ritz-Carlton St. Thomas** 

# **Balanced Portfolio Composition**

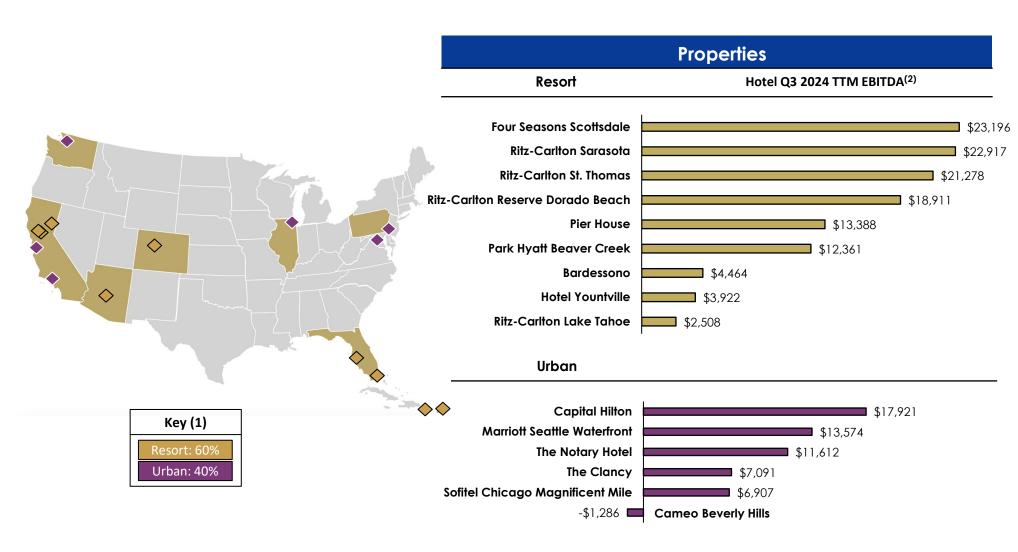
Exposure to Both Resorts and Urban Properties





## High Quality Assets with High Barriers to Entry



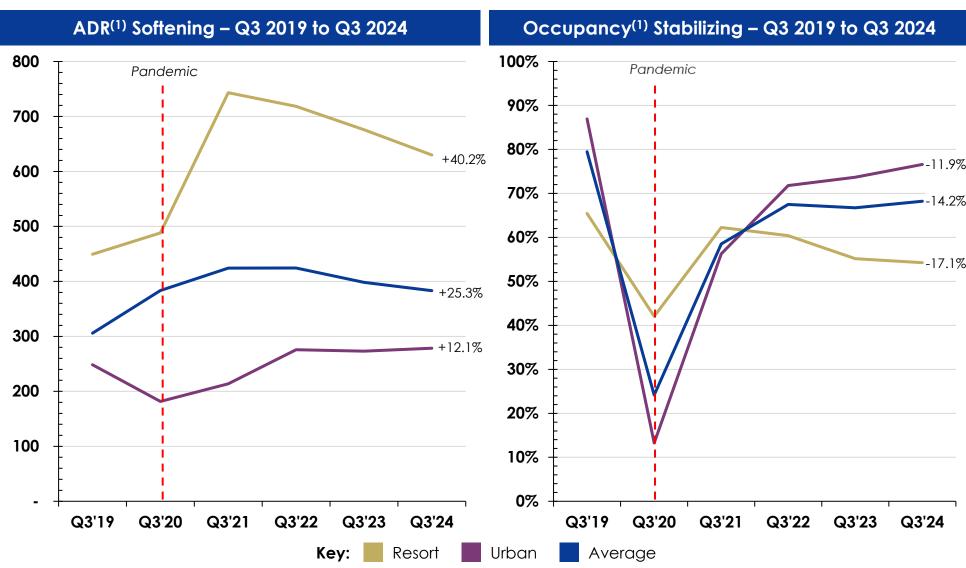


(1) By Number of Hotels as of 9/30/24 (2) In thousands



## Improving Occupancies Offset by ADR Softness





(1) Same-store data for the current 15 hotel assets held by BHR following the sale of Torrey Pines

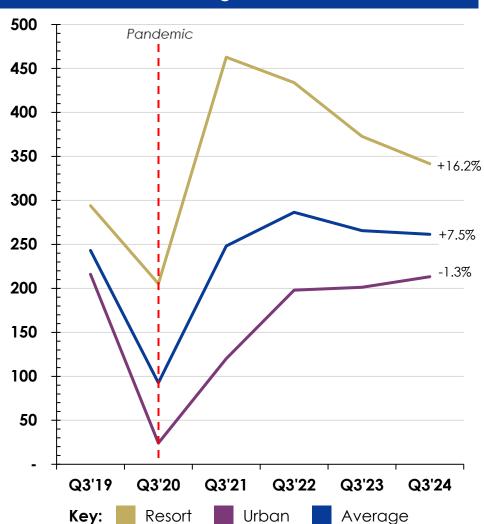
Resort: Bardessono, Hotel Yountville, Ritz-Carlton St. Thomas, Ritz-Carlton Sarasota, Ritz-Carlton Lake Tahoe, Ritz-Carlton Reserve Dorado Beach, Pier House, Park Hyatt Beaver Creek, and Four Seasons Scottsdale Urban: The Clancy, The Notary Hotel, Marriott Seattle Waterfront, Capital Hilton, Sofitel Chicago and Cameo Beverly Hills



### Portfolio RevPAR at Higher Stabilized Level



#### RevPAR<sup>(1)</sup> Stabilizing – Q3 2019 to Q3 2024



### **Key Observations**

**Urban properties flat** to 2019 levels

Resort RevPARs Impacted by Normalizing ADRs

Average RevPAR well above 2019 levels

(1) Same-store data for the current 15 hotel assets held by BHR following the sale of Torrey Pines

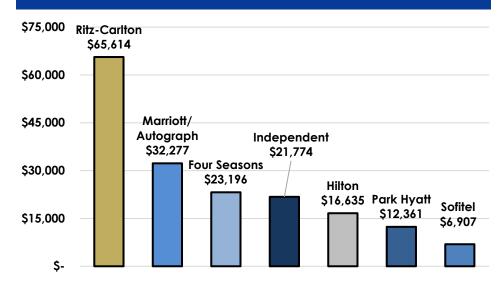
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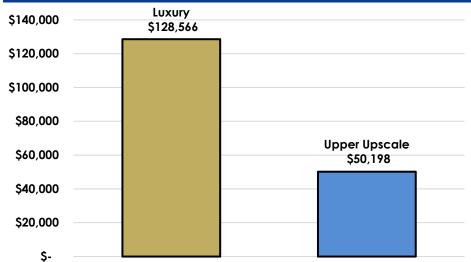
## High Exposure to Luxury Hotels and Resorts



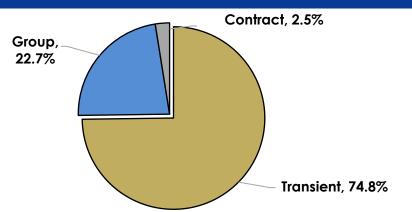
#### Ritz-Carlton Drives Q3 TTM Hotel EBITDA(1)(2)



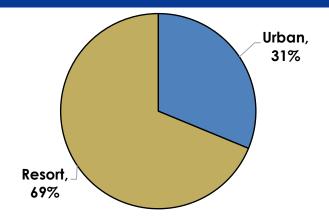
#### Luxury Hotels Drive Q3 TTM Hotel EBITDA<sup>(1)(2)</sup>



#### High Transient Demand Drives Q3 TTM Revenue<sup>(1)(2)</sup>



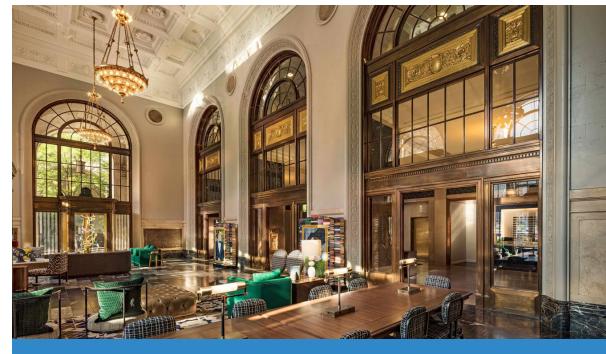
#### Resorts Drive Q3 TTM EBITDA(1)(2)



Luxury: Sofitel Chicago Magnificent Mile, Ritz-Carlton Sarasota, Rit

<sup>(1)</sup> Comparable TTM as of 9/30/2024, see appendix for a reconciliation of TTM hotel net income (loss) to hotel TTM EBITDA; In thousands (2) Hilton Torrey Pines sold in Q3

Ritz-Carlton St. Thomas, Ritz-Carlton St. Thom



**The Notary Hotel** 

# **Recent Results & Developments**

Urban Property Performance Offset by Resort Property Results





## Q3 RevPAR Results Diverge By Property Type



						Q3 2024		
Core Assets	Location	Type	Rooms	Occ%	ADR	RevPAR	Δ 3Q23	Hotel EBITDA(1)(2)
Marriott Seattle Waterfront	Seattle, WA	Urban	369	86%	\$385	\$331	7.4%	\$6,043
The Notary Hotel	Philadelphia, PA	Urban	499	70%	\$228	\$160	15.1%	\$3,232
Sofitel Chicago Magnificent Mile	Chicago, IL	Urban	415	82%	\$288	\$237	16.8%	\$3,201
Capital Hilton	Washington, D.C.	Urban	559	80%	\$236	\$189	15.6%	\$3,163
Bardessono	Napa Valley, CA	Resort	65	74%	\$1,059	\$782	-10.2%	\$1,883
Park Hyatt Beaver Creek	Beaver Creek, CO	Resort	193	59%	\$345	\$202	3.6%	\$1,597
Hotel Yountville	Napa Valley, CA	Resort	80	70%	\$646	\$454	-16.2%	\$1,433
Ritz-Carlton Sarasota	Sarasota, FL	Resort	276	52%	\$468	\$242	4.5%	\$1,350
Pier House	Key West, FL	Resort	142	65%	\$437	\$283	-17.2%	\$1,311
The Clancy	San Francisco, CA	Urban	410	69%	\$282	\$193	-15.8%	\$1,273
Ritz-Carlton St. Thomas	St. Thomas, USVI	Resort	180	55%	\$731	\$405	-19.0%	\$956
Ritz-Carlton Lake Tahoe	Truckee, CA	Resort	170	55%	\$668	\$370	12.2%	\$757
Ritz-Carlton Reserve Dorado Beach	Dorado Beach, PR	Resort	96	50%	\$1,500	\$744	-17.9%	(\$50)
Cameo Beverly Hills	Beverly Hills, CA	Urban	143	68%	\$268	\$182	-10.6%	(\$538)
Four Seasons Scottsdale	Scottsdale, AZ	Resort	210	35%	<b>\$517</b>	\$180	-2.0%	(\$958)
Total Portfolio			3,807	68%	\$383	\$261	-1.6%	\$24,653
Resort			1,412	54%	\$630	\$342	-8.4%	\$8,279
Urban			2,395	77%	\$278	\$213	6.0%	\$16,374



#### **Quarter Highlights**

- ADR softness YoY at rate leading resorts continues
- Urban properties continue both occupancy and ADR led recovery, especially Capital Hilton, The Notary, and Sofitel
- Cameo continues to underperform due to higher labor expenses during its renovation and expected transition to LXR by the end of next year

<sup>(1)</sup> In thousands

<sup>(2)</sup> Please refer to slides 27-38 for a reconciliation to the most directly comparable non-GAAP financial metric

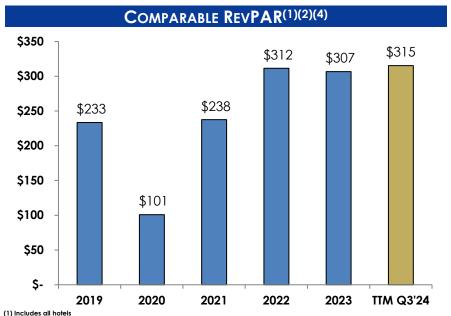


## Lower ADRs Contributed to Margin Compression



Comparable Hotel Operating Results(1)	2024 Q3
ADR	\$383
Occupancy	68.2%
RevPAR	\$261
Total Hotel Revenue <sup>(3)</sup>	\$147,206
Hotel EBITDA <sup>(3)</sup>	\$24,653
Hotel EBITDA Margin	16.8%

2023 Q3 <sup>(2)</sup>	% Variance 2023 <sup>(2)</sup>
\$398	(3.8%)
66.7%	2.3%
\$266	(1.6%)
\$147,009	0.1%
\$29,884	(17.5%)
20.3%	(3.6%)





<sup>(2)</sup> Prior year amounts not restated for sale of Torey Pines

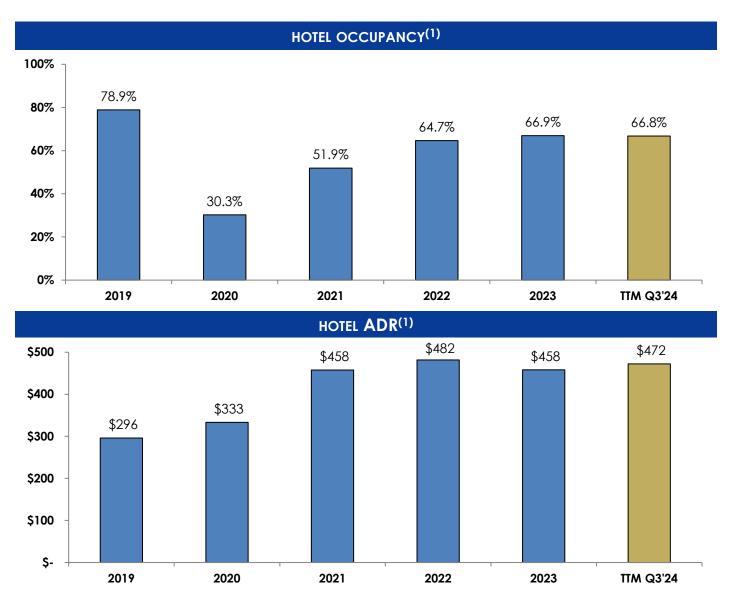
<sup>(3)</sup> In thousand

<sup>(4)</sup> As reported in Earnings Releases: 2019 as reported on 2/25/2021; 2020 as reported on 2/24/2022; 2021 and 2022 as reported on 2/22/2023; TIM Q3'24 as reported on 11/6/24



# Occupancy Holding Steady; ADR on the Rise







**Hotel Yountville** 

(1) As reported in Earnings Releases: 2019 as reported on 2/25/2021; 2020 as reported on 2/24/2022; 2021 and 2022 as reported on 2/22/2023; TIM Q3'24 as reported on 11/6/24



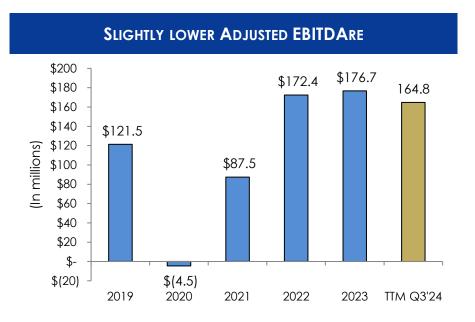
### Total Revenue Flat, But Higher Expenses

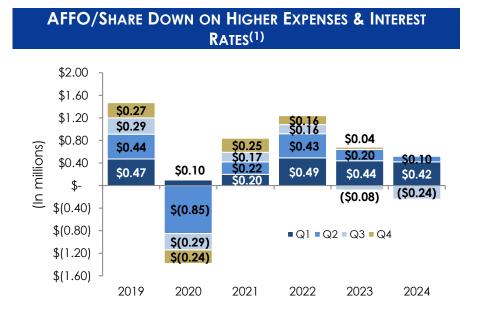


### **Quarter Highlights**

- Adjusted funds from operations (AFFO) was \$(0.24) per diluted share for the quarter.
- Net loss attributable to common stockholders for the quarter was \$(1.4) million or \$(0.02) per diluted share.
- Net debt to gross assets was 41.0% at the end of the third quarter.
- Capex invested during the quarter was \$15.6 million.
- Total Revenue up 0.1%, Adjusted EBITDAre down 31.6% compared to the end of the third quarter in 2023.

### **Full Year Highlights**







## Sale of Hilton Torrey Pines Completed









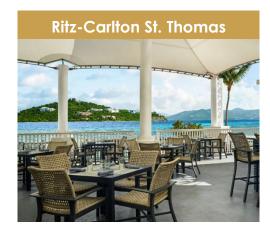
- Sale Date: 7/17/24
- Price: \$165MM
- Distribution: \$69MM
  - This includes amounts previously due to BHR and after the repayment of debt, transaction expenses, and a share to the joint venture partner
- TTM EBITDA Multiple:(1)(2) 11.9x
- All-In Cap Rate:(1)(2) 7.2%
- Sales-Price Cap Rate:(1)(2) 8.9%



## Major 2024 Planned Capital Expenditures



#### \$70M - \$90M Range in Capital Expenditures Underway in 2024



Restaurant renovation



 Guestroom renovation & key additions (Complete)



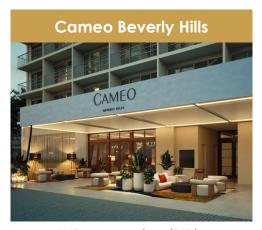
Public space renovation



Guestroom renovation (Complete) & converting fitness center into a parlor (40% complete)



Spa renovation (95% complete)



LXR conversion (PIP)



#### BHR Adds New Director

Stefani D. Carter

(Lead Director)





Jay H. Shah

Stockton

(CEO)

Monty J. Bennett

(Chairman)

### Industry Veteran Jay Shah

- Prior to his current role as a Senior Advisor to Hersha Hotels & Resorts, Mr. Shah served as CEO and Executive Chairman of Hersha Hospitality Trust.
- Before joining Hersha, Mr. Shah formed Shah & Byler, LLP, a Philadelphiabased law firm specializing in real estate and construction. Earlier, Mr. Shah was also a consultant at the former Coopers & Lybrand LLP, now PricewaterhouseCoopers.
- Mr. Shah serves on Cornell University's Dean's Advisory Board for the School of Hotel Administration and is also a member of the American Hotel & Lodging Association's (AHLA) Board of Directors, AHLA Hospitality Investment Roundtable, AHLA Owner's Roundtable, and the Chief Executives Organization.
- He serves on the Jefferson University and Hospital System's CEO advisory board and is a member of the Board of Trustees of both the National Constitution Center and the Philadelphia Museum of Art.

Mary Candace

Evans

# BHR BOARD OF DIRECTORS Richard J.

Abteen Vaziri

Kenneth H.

Fearn, Jr.

Rebeca

Odino-Johnson

Matthew D.

Rinaldi



Bardessono Hotel and Spa

# Refinancing to Lower Interest Cost

Strong CMBS Market Enabling Refinancing at Lower Interest Cost





# Closed Major Refinancing to Extend Maturities and Reduce Interest Cost



	Corporate Term Loan
Amount	\$200MM
Maturity	July 2027
Interest Rate	SOFR + 310
Collateral	Bardessono, Hotel Yountville, & RC Sarasota

	Mortgage Loan	Mortgage Loan
Amount	\$42.5MM	\$80MM
Maturity	August 2026	September 2026
Interest Rate	SOFR + 435	SOFR + 360
Collateral	RC St. Thomas	Pier House

CMBS Refinancing <sup>(1)</sup>														
Amount	\$364.8MM													
Maturity	2 + 3 One Year Extensions													
Interest Rate	SOFR + 301													
Collateral	Bardessono, Hotel Yountville, RC Sarasota, RC St. Thomas, & Pier House													
Excess Proceeds: ~\$25MM														



(1) The new loan totals \$407 million and provides for a floating interest rate of SOFR + 3.24%. BHR acquired \$42.2M of the BB-rated Tranche E of CMBS, which lowered the net spread on the \$364.8 million remaining CMBS amount to SOFR + 3.01% (2) Percentages reflect each year's maturing debt as a % of total gross assets.



### Positioned for Consistent Performance





**Stable Industry Performance Continuing** 



**Balanced Portfolio Composition** 

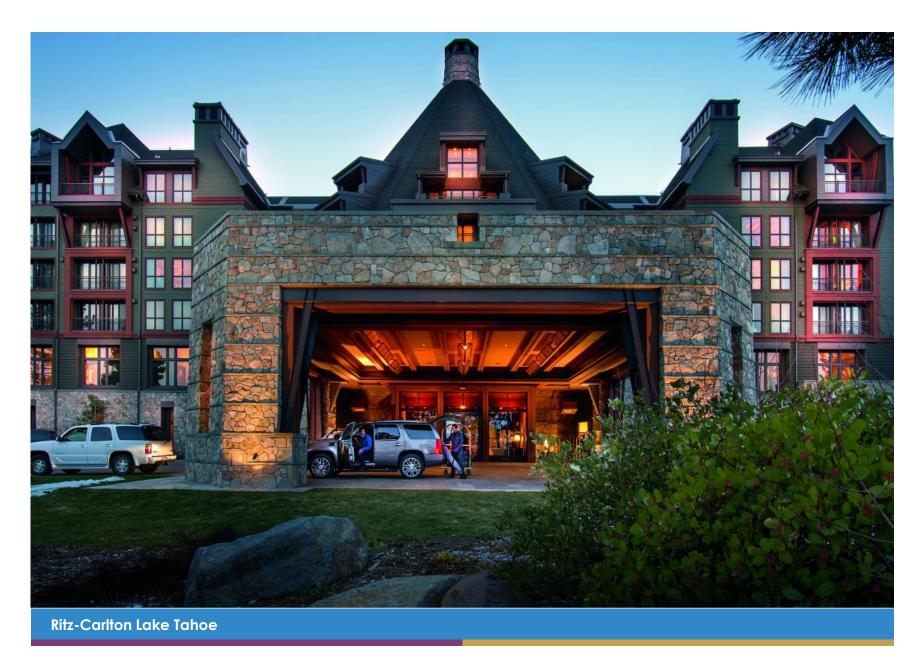


**Recent Results & Developments** 



**Refinancing to Lower Interest Cost** 





Appendix





# BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES INDEBTEDNESS BY MATURITY ASSUMING EXTENSION OPTIONS ARE EXERCISED

September 30, 2024 (dollars in thousands) (unaudited)

Lender	Hotels		24	2025	2026	2027	2028	Thereafter	Total
BAML	See footnote 1	\$	_	\$293,180	\$ —	\$ —	s –	s —	\$ 293,180
BAML	The Ritz-Carlton Lake Tahoe		_	_	53,413	_	_	_	53,413
Macquarie CAF LLC	The Ritz-Carlton Reserve Dorado Beach		_	_	62,000	_	_	_	62,000
Convertible Senior Notes	N/A		_	_	86,250	_	_	_	86,250
Credit Agricole	Park Hyatt Beaver Creek Resort & Spa		_	_	_	70,500	_	_	70,500
Aareal Capital Corporation	Four Seasons Resort Scottsdale		_	_	_	_	136,000	_	136,000
Aareal Capital Corporation	Capital Hilton		_	_	_	_	106,600	_	106,600
BAML	See footnote 2		_	_	_	_	_	407,000	407,000
Principal due in future periods		\$	_	\$293,180	\$201,663	\$ 70,500	\$242,600	\$ 407,000	\$1,214,943
Scheduled amortization payments remaining			_	_		4,000	4,000		8,000
Total indebtedness		\$	_	\$293,180	\$201,663	\$ 74,500	\$246,600	\$ 407,000	\$1,222,943

<sup>(1)</sup> This mortgage loan is secured by the Sofitel Chicago Magnificent Mile, The Clancy, Marriott Seattle Waterfront and The Notary Hotel.

<sup>(2)</sup> This mortgage loan is secured by The Ritz-Carlton St. Thomas, Pier House Resort & Spa, Bardessono Hotel & Spa, Hotel Yountville and The Ritz-Carlton Sarasota.





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES SUMMARY OF INDEBTEDNESS

September 30, 2024 (dollars in thousands) (unaudited)

Lender	Hotels	Current Maturity	Final Maturity <sup>(9)</sup>	Interest Rate	Fixed- Rate Debt	Floating- Rate Debt		Total Debt	Hotel ncome	TTM Hotel Net Income Debt Yield	Comparable TTM Hotel EBITDA <sup>(10)</sup>	Comparable TTM Hotel EBITDA Debt Yield
BAML	The Ritz-Carlton Lake Tahoe	January 2025	January 2026	SOFR (1) + 3.60%	s –	\$ 53,413	(2)	\$ 53,413	\$ (11,401)	(21.3)%	\$ 2,508	4.7 %
Credit Agricole	Park Hyatt Beaver Creek Resort & Spa	February 2025	February 2027	SOFR (1) + 2.86%	_	70,500	(3)	70,500	1,346	1.9 %	12,361	17.5 %
BAML	See footnote	June 2025	June 2025	SOFR (1) + 2.66%	_	293,180	(4)	293,180	10,200	3.5 %	39,184	13.4 %
Macquarie CAF LLC	The Ritz-Carlton Reserve Dorado Beach	March 2026	March 2026	SOFR (1) + 4.75%	_	62,000		62,000	7,599	12.3 %	18,911	30.5 %
Convertible Senior Notes	N/A	June 2026	June 2026	4.50%	86,250	_		86,250	N/A	N/A	N/A	N/A
BAML	See footnote	August 2026	August 2029	SOFR (1) + 3.24%	_	407,000	(5)	407,000	31,692	7.8 %	65,969	16.2 %
Aareal Capital Corporation	Four Seasons Resort Scottsdale	December 2026	December 2028	SOFR (1) + 3.75%	_	140,000	(6)	140,000	(562)	(0.4)%	23,196	16.6 %
Aareal Capital Corporation	Capital Hilton	December 2026	December 2028	SOFR (1) + 3.75%	_	110,600	(7)	110,600	4,183	3.8 %	17,921	16.2 %
Unencumbered Hotel	Cameo Beverly Hills							_	(5,946)	N/A	(1,286)	N/A
Total					\$ 86,250	\$ 1,136,693		\$ 1,222,943	\$ 37,111	3.0 %	\$ 178,764	14.6 %
Percentage					7.1 %	92.9 %	6	100.0 %				
Weighted average interest rate (8)					4.50 %	7.88 %	6	7.63 %				

All indebtedness is non-recourse with the exception of the convertible senior notes.

- (1) SOFR rate was 4.85% at September 30, 2024.
- (2) This mortgage loan has one one-year extension option subject to satisfaction of certain conditions.
- (3) This mortgage loan has three one-year extension options subject to satisfaction of certain conditions, of which the first was exercised in February 2024.
- (4) This mortgage loan has five one-year extension options subject to satisfaction of certain conditions, of which the fifth was exercised in June 2024. This mortgage loan is secured by the Sofitel Chicago Magnificent Mile, The Clancy, Marriott Seattle Waterfront and The Notary Hotel.
- (5) This mortgage loan has three one-year extension options subject to satisfaction of certain conditions. This mortgage loan is secured by The Ritz-Carlton St. Thomas, Pier House Resort & Spa, Bardessono Hotel & Spa, Hotel Yountville and The Ritz-Carlton Sarasota. Braemar holds—a tranche of CMBS that has a par value of \$42.2 million and a rate of SOFR +5.20%, which results in an effective interest rate on this mortgage loan of SOFR + 3.01%.
- (6) This mortgage loan has two one-year extension options subject to satisfaction of certain conditions. This mortgage loan has a SOFR floor of 1.00%.
- (7) This mortgage loan has two one-year extension options subject to satisfaction of certain conditions. This mortgage loan has a SOFR floor of 2.00%.
- (8) The weighted average interest rates are adjusted for in-the-money interest rate caps and the CMBS tranche.
- (9) The final maturity date assumes all available extension options will be exercised.
- (10) See Exhibit 1 for reconciliation of net income (loss) to hotel EBITDA.





	31	2024 rd Quarter	2n	2024 d Quarter	2024 1st Quarter	2023 4th Quarter	September 30, 2024 TTM
Net income (loss)	\$	77,832	\$	14,032	\$ 36,238	\$ 6,943	\$ 135,045
Non-property adjustments		(86,124)		5	_	249	(85,870)
Interest income		(749)		(359)	(333)	(315)	(1,756)
Interest expense		9,106		10,510	10,001	9,250	38,867
Amortization of loan costs		584		571	552	622	2,329
Depreciation and amortization		25,077		24,694	25,420	25,481	100,672
Income tax expense (benefit)		(582)		322	666	1,587	1,993
Non-hotel EBITDA ownership expense		(94)		1,303	(1,565)	1,299	943
Hotel EBITDA including amounts attributable to noncontrolling interest		25,050		51,078	70,979	45,116	192,223
Non-comparable adjustments		(397)		(4,987)	(3,771)	(4,304)	(13,459)
Comparable hotel EBITDA	\$	24,653	\$	46,091	\$ 67,208	\$ 40,812	\$ 178,764





								Т	hree Months	Ended Septe	mber 30, 202	24							
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottsdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 3	\$ 88,360	\$ 2,065	\$ 1,022	\$ 13	\$ 994	\$ (1,102)	\$ 1,851	\$ (650)	\$ (26)	\$ (2,638)	\$ 3,430	\$ (3,620)	\$ (1,342)	\$ (3,554)	\$ (6,974)	\$ 77,832	\$ (37,997)	\$ 39,835
Non-property adjustments	_	(88,160)	_	_	_	_	(50)	_	_	_	_	_	2,086	_	_	_	(86,124)	86,124	_
Interest income	(66)	(55)	1	_	_	_	_	(27)	(70)	(25)	(386)	(34)	(18)	_	(4)	(65)	(749)	749	_
Interest expense	_	_	_	_	709	_	1,471	_	_	151	1,215	20	710	_	1,592	3,238	9,106	17,026	26,132
Amortization of loan cost	_	_	_	_	116	_	_	_	_	_	39	_	_	_	192	237	584	1,195	1,779
Depreciation and amortization	3,287	179	1,130	745	467	444	1,310	1,386	1,991	1,871	2,246	2,612	2,292	671	1,843	2,604	25,078	_	25,078
Income tax expense (benefit)	2	27	_	_	_	_	_	6	_	_	_	_	(494)	_	(123)	_	(582)	(282)	(864)
Non-hotel EBITDA ownership expense	(63)	46	5	116	6	(5)	(32)	16	2	(621)	281	15		133	4	2	(95)	95	_
Hotel EBITDA including amounts attributable to noncontrolling interest	3,163	397	3,201	1,883	1,311	1,433	1,597	3,232	1,273	1,350	757	6,043	956	(538)	(50)	(958)	25,050	66,910	91,960
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(790)	(100)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(890)	890	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	80	80
Company's portion of EBITDA of OpenKey	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(76)	(76)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 2,373	\$ 297	\$ 3,201	\$ 1,883	\$ 1,311	\$ 1,433	\$ 1,597	\$ 3,232	\$ 1,273	\$ 1,350	<b>\$</b> 757	\$ 6,043	\$ 956	\$ (538)	\$ (50)	\$ (958)	\$ 24,160	\$ 67,804	\$ 91,964
Non-comparable adjustments		(397)			_							_					(397)		
Comparable hotel EBITDA	\$ 3,163	\$ <u></u>	\$ 3,201	\$ 1,883	\$ 1,311	\$ 1,433	\$ 1,597	\$ 3,232	\$ 1,273	\$ 1,350	\$ 757	\$ 6,043	\$ 956	\$ (538)	\$ (50)	\$ (958)	\$ 24,653		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 3,163	\$ 397	\$ 3,201	\$ 1,883	\$ 1,311	\$ 1,433	\$ 1,597	\$ 3,232	\$ 1,273	\$ 1,350	s –	\$ 6,043	s —	\$ (538)	\$ (50)	\$ (958)	\$ 23,337		
Non-comparable adjustments	_	(397)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(397)		
Comparable hotel EBITDA	\$ 3,163	\$ —	\$ 3,201	\$ 1,883	\$ 1,311	\$ 1,433	\$ 1,597	\$ 3,232	\$ 1,273	\$ 1,350	s —	\$ 6,043	\$ <u></u>	\$ (538)	\$ (50)	\$ (958)	\$ 22,940		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s –	\$ 397	s _	\$ 1,883	\$ 1,311	\$ 1,433	\$ 1,597	s —	s —	\$ 1,350	<b>\$</b> 757	s	\$ 956	s –	<b>\$</b> (50)	\$ (958)	\$ 8,676		
Non-comparable adjustments	_	(397)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(397)		
Comparable hotel EBITDA	\$ <u></u>	\$ -	s —	\$ 1,883	\$ 1,311	\$ 1,433	\$ 1,597	s –	s —	\$ 1,350	\$ 757	\$ —	\$ 956	\$ —	\$ (50)	\$ (958)	\$ 8,279		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 3,163	s —	\$ 3,201	s —	s –	s —	s —	\$ 3,232	\$ 1,273	s –	s –	\$ 6,043	s —	\$ (538)	s —	s –	\$ 16,374		
Non-comparable adjustments	_		_	_	_			_	_		_	_	_	_	_		_		
Comparable hotel EBITDA	\$ 3,163	\$ —	\$ 3,201	\$ —	s —	\$ —	s —	\$ 3,232	\$ 1,273	\$ <u></u>	s —	\$ 6,043	s —	\$ (538)	s —	s —	\$ 16,374		





										Three Mon	ths Ended Ju	ne 30, 2024								
	Hi Wash	pital Iton ington .C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottsdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$	4,307	\$ 3,957	\$ 2,645	\$ 1,030	\$ 832	\$ 1,005	\$ (3,583)	\$ 2,744	\$ (983)	\$ 3,478	\$ (4,662)	\$ 2,995	\$ 2,564	\$ (936)	\$ (583)	\$ (778)	\$ 14,032	\$ (27,819)	\$ (13,787)
Non-property adjustments		_	_	_	_	_	_	_	_	_	_	5	_	_	_	_	_	5	(5)	_
Interest income		(48)	(110)	_	_	_	_	_	(19)	(55)	(93)	76	(34)	(9)	_	_	(67)	(359)	359	_
Interest expense		_	_	_	_	1,779	_	1,459	_	_	151	1,204	20	1,039	68	1,579	3,211	10,510	15,324	25,834
Amortization of loan cost		_	_	_	_	115	_	_	_	_	_	38	_	_	_	186	232	571	880	1,451
Depreciation and amortization		3,200	1,059	1,141	665	521	428	1,170	1,555	2,104	1,872	2,045	1,740	2,247	654	1,749	2,544	24,694	_	24,694
Income tax expense (benefit)		159	66	_	_	_	_	_	5	_	_	_	_	121	_	(29)	_	322	(436)	(114)
Non-hotel EBITDA ownership expense		238	15	15	115	10	8	12	1	394	64	244	16	5	163	3	_	1,303	(1,303)	_
Hotel EBITDA including amounts attributable to noncontrolling interest		7,856	4,987	3,801	1,810	3,257	1,441	(942)	4,286	1,460	5,472	(1,050)	4,737	5,967	(51)	2,905	5,142	51,078	(13,000)	38,078
Less: EBITDA adjustments attributable to consolidated noncontrolling interest		(1,965)	(1,246)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(3,211)	3,211	_
Equity in earnings (loss) of unconsolidated entities		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	85	85
Company's portion of EBITDA of OpenKey		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(82)	(82)
Hotel EBITDA attributable to the Company and OP unitholders	\$	5,891	\$ 3,741	\$ 3,801	\$ 1,810	\$ 3,257	\$ 1,441	\$ (942)	\$ 4,286	\$ 1,460	\$ 5,472	\$ (1,050)	\$ 4,737	\$ 5,967	\$ (51)	\$ 2,905	\$ 5,142	\$ 47,867	\$ (9,786)	\$ 38,081
Non-comparable adjustments		_	(4,987)	_	_	_	_	_	_	_				_		_	_	(4,987)		
Comparable hotel EBITDA	\$	7,856	s –	\$ 3,801	\$ 1,810	\$ 3,257	\$ 1,441	\$ (942)	\$ 4,286	\$ 1,460	\$ 5,472	\$ (1,050)	\$ 4,737	\$ 5,967	\$ (51)	\$ 2,905	\$ 5,142	\$ 46,091		
RESORT PROPERTIES:																				
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 4,987	s —	\$ 1,810	\$ 3,257	\$ 1,441	\$ (942)	s –	s –	\$ 5,472	\$ (1,050)	s –	\$ 5,967	s –	\$ 2,905	\$ 5,142	\$ 28,989		
Non-comparable adjustments		_	(4,987)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(4,987)		
Comparable hotel EBITDA	\$	_	s –	\$	\$ 1,810	\$ 3,257	\$ 1,441	\$ (942)	<u> </u>	ş —	\$ 5,472	\$ (1,050)	s —	\$ 5,967	<u> </u>	\$ 2,905	\$ 5,142	\$ 24,002		
URBAN PROPERTIES:																				
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	7,856	s –	\$ 3,801	s —	s —	s –	s —	\$ 4,286	\$ 1,460	s –	s –	\$ 4,737	s –	\$ (51)	s –	s –	\$ 22,089		
Non-comparable adjustments		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$	7,856	s —	\$ 3,801	s —	s —	s –	s —	\$ 4,286	\$ 1,460	s —	s —	\$ 4,737	s —	\$ (51)	s —	s —	\$ 22,089		





										Three Mont	hs Ended Mai	rch 31, 2024								
	Hi Wash	pital ilton hington O.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottsdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$	(19)	\$ 2,703	\$ (2,745)	\$ (1,220)	\$ 3,037	\$ (466)	\$ 7,144	\$ (1,325)	\$ 443	\$ 9,243	\$ 533	\$ (838)	\$ 8,733	\$ (1,806)	\$ 7,816	\$ 5,005	\$ 36,238	\$ (20,756)	\$ 15,482
Non-property adjustments		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Interest income		(38)	(100)	_	_	_	_	_	(17)	(50)	(94)	71	(29)	(13)	_	_	(63)	(333)	333	_
Interest expense		_	_	_	_	1,774	_	1,461	_	_	165	1,207	20	1,030	695	434	3,215	10,001	15,179	25,180
Amortization of loan cost		_	_	_	_	113	_	69	_	_	_	37	_	_	46	61	226	552	759	1,311
Depreciation and amortization		4,137	1,090	1,123	607	517	418	1,199	1,696	2,212	1,696	1,923	1,750	2,227	594	1,710	2,521	25,420	_	25,420
Income tax expense (benefit)		46	64	_	_	_	_	_	5	_	_	_	_	302	_	249	_	666	786	1,452
Non-hotel EBITDA ownership expense		2	14	6	174	16	25	2	47	56	(47)	259	(8)	(2,168)	48	4	5	(1,565)	1,565	
Hotel EBITDA including amounts attributable to noncontrolling interest		4,128	3,771	(1,616)	(439)	5,457	(23)	9,875	406	2,661	10,963	4,030	895	10,111	(423)	10,274	10,909	70,979	(2,134)	68,845
Less: EBITDA adjustments attributable to consolidated noncontrolling interest		(1,032)	(943)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(1,975)	1,975	_
Equity in earnings (loss) of unconsolidated entities		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	49	49
Company's portion of EBITDA of OpenKey		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(57)	(57)
Hotel EBITDA attributable to the Company and OP unitholders	\$	3,096	\$ 2,828	\$ (1,616)	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	\$ 406	\$ 2,661	\$ 10,963	\$ 4,030	\$ 895	\$ 10,111	\$ (423)	\$ 10,274	\$ 10,909	\$ 69,004	\$ (167)	\$ 68,837
Non-comparable adjustments		_	(3,771)		_	_	_	_	_	_	_		_		_			(3,771)		
Comparable hotel EBITDA	\$	4,128	s –	\$ (1,616)	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	\$ 406	\$ 2,661	\$ 10,963	\$ 4,030	\$ 895	\$ 10,111	\$ (423)	\$ 10,274	\$ 10,909	\$ 67,208		
RESORT PROPERTIES:																				
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 3,771	s –	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	s –	s –	\$ 10,963	\$ 4,030	s –	\$ 10,111	s –	\$ 10,274	\$ 10,909	\$ 64,928		
Non-comparable adjustments		_	(3,771)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(3,771)		
Comparable hotel EBITDA	\$	_	s –	<u>s</u> –	\$ (439)	\$ 5,457	\$ (23)	\$ 9,875	s –	<u> </u>	\$ 10,963	\$ 4,030	s —	\$ 10,111	s –	\$ 10,274	\$ 10,909	\$ 61,157		
URBAN PROPERTIES:																				
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	4,128	s –	\$ (1,616)	s –	s –	s –	s –	\$ 406	\$ 2,661	s –	s –	\$ 895	s –	\$ (423)	s –	s –	\$ 6,051		
Non-comparable adjustments		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$	4,128	<u>s</u> –	\$ (1,616)	s –	\$ —	\$ <u> </u>	\$ —	\$ 406	\$ 2,661	\$ <u> </u>	<u>s</u> –	\$ 895	<u>\$</u>	\$ (423)	<u> </u>	<u>\$</u>	\$ 6,051		





														T	hree M	Months	Ende	d Decen	nber 3	1, 2023	;												
	Wa	Capital Hilton Ishington D.C.	Hilton La Jolla Torrey Pines	(	Sofitel Chicago agnificent Mile	Bardessono Hotel and Spa		Pier House Resort & Spa	Hot Yount		Park Bea Cre Reso S <sub>I</sub>	iver eek ort &	The N		The C	Clancy	Ca	Ritz- rlton asota	The F Carl Lal Tah	ton ce	Marrio Seattl Waterfr	e	The Carlto	on St.	Be	ameo verly Hills		The Ritz- Carlton Reserve Dorado Beach	Sea Scot	our isons tsdale sort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$	(108)	\$ 2,914	\$	278	\$ 50:	5 \$	1,248	\$	621	\$ (	1,113)	\$ 1	1,665	\$	(704)	\$	3,108	\$ (4	,634)	\$ (6	71)	\$	(409)	\$	(1,862)	\$	3,920	\$	2,185	\$ 6,943	\$ (28,426)	\$ (21,483)
Non-property adjustments		_	_		_	_	-	_		_		_		_		_		_		249		_		_		_		_		_	249	(249)	_
Interest income		(40)	(95	)	9	-	-	_		_		_		(16)		(48)		(83)		57		(27)		(13)		_		_		(59)	(315)	315	_
Interest expense		_	_		_	_	-	1,462		_	1	1,476		_		_		165	1	,139		20	1	,018		703		_		3,267	9,250	14,135	23,385
Amortization of loan cost		_	_		_	-	-	81		4		206		_		_		_		65		_		_		45		_		221	622	433	1,055
Depreciation and amortization		2,751	1,053		1,195	58	0	561		423	1	1,258	2	2,034		2,392		1,924	1	,660	2,5	555	2	2,274		659		1,679		2,483	25,481	_	25,481
Income tax expense (benefit)		10	45		_	-	-	_		_		_		(4)		_		_		_		_	1	,365		_		171		_	1,587	38	1,625
Non-hotel EBITDA ownership expense		161	387		39	12	5	11		23		4		9		57		18		235		22		9		181		12		6	1,299	(1,299)	
Hotel EBITDA including amounts attributable to noncontrolling interest		2,774	4,304		1,521	1,21	0	3,363	1	,071	1	1,831	3	3,688		1,697		5,132	(1	,229)	1,8	399	4	1,244		(274)		5,782		8,103	45,116	(15,053)	30,063
Less: EBITDA adjustments attributable to consolidated noncontrolling interest		(693)	(1,076	)	_	_	_	_		_		_		_		_		_		_		_		_		_		_		_	(1,769)	1,769	_
Equity in earnings (loss) of unconsolidated entities		_	_		_	_		_		_		_		_		_		_		_		_		_		_		_		_	_	45	45
Company's portion of EBITDA of OpenKey		_	_		_	_	_	_		_		_		_		_		_		_		_		_		_		_		_	_	(54)	(54)
Hotel EBITDA attributable to the Company and OP unitholders	\$	2,081	\$ 3,228	s	1,521	\$ 1,21	0 \$	3,363	\$ 1	,071	\$	1,831	<b>\$</b> 3	3,688	\$	1,697	\$	5,132	\$ (1	,229)	\$ 1,8	399	\$ 4	1,244	\$	(274)	\$	5,782	\$	8,103	\$ 43,347	\$ (13,293)	\$ 30,054
Non-comparable adjustments		_	(4,304	)	_	_	= =	_		_		_		_		_		_		_		_		_		_		_		_	(4,304)		
Comparable hotel EBITDA	\$	2,774	\$ —	\$	1,521	\$ 1,21	0 \$	3,363	\$ 1	,071	\$	1,831	\$ 3	3,688	\$	1,697	\$	5,132	\$ (1	,229)	\$ 1,8	99	\$ 4	,244	\$	(274)	\$	5,782	\$	8,103	\$ 40,812		
RESORT PROPERTIES:																											_						
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	_	\$ 4,304	s	_	\$ 1,210	0 \$	3,363	\$ 1	,071	\$	1,831	\$	_	s	_	\$	5,132	\$ (1	,229)	\$	_	\$ 4	1,244	\$	_	\$	5,782	\$	8,103	\$ 33,811		
Non-comparable adjustments		_	(4,304	)	_	_	_	_		_		_		_		_		_				_		_		_		_		_	(4,304)		
Comparable hotel EBITDA	\$	_	s –	<u>s</u>	_	\$ 1,21	0 \$	3,363	\$ 1	,071	\$	1,831	\$	_	\$	_	\$	5,132	\$ (1	,229)	\$	_	\$ 4	,244	\$	_	\$	5,782	\$	8,103	\$ 29,507		
URBAN PROPERTIES:																											_						
Hotel EBITDA including amounts attributable to noncontrolling interest	\$	2,774	s –	. \$	1,521	s –	- \$	s –	\$	_	\$	_	\$ 3	3,688	\$	1,697	\$	_	\$	_	\$ 1,8	399	\$	_	\$	(274)	\$	_	\$	_	\$ 11,305		
Non-comparable adjustments		_			_	_	-	_		_		_		_		_		_		_		_		_		_		_		_	_		
Comparable hotel EBITDA	\$	2,774	\$ _	\$	1,521	\$ -	- \$	<u> </u>	\$	_	\$	_	\$ 3	3,688	\$	1,697	\$		\$	_	\$ 1,8	399	\$	_	\$	(274)	\$		\$		\$ 11,305		





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA (in thousands) (unaudited)

								Т	hree Months	Ended Septe	mber 30, 202	3							
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottsdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ (616)	\$ 3,935	\$ 2,147	\$ 1,463	\$ 28	\$ 1,234	\$ (1,255)	\$ 376	\$ 356	\$ (1,281)	\$ (1,234)	\$ 4,044	\$ (659)	\$ (1,272)	\$ (570)	\$ (5,908)	\$ 788	\$ (23,399)	\$ (22,611)
Non-property adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	(292)	_	495	203	(203)	_
Interest income	(68)	(94)	(3)	_	_	_	_	(12)	(42)	(56)	44	(22)	(12)	_	_	(51)	(316)	316	_
Interest expense	_	_	_	267	1,447	380	1,463	_	_	965	1,008	20	1,010	696	_	2,301	9,557	12,868	22,425
Amortization of loan cost	_	_	_	_	81	12	203	_	_	_	40	_	9	44	_	167	556	325	881
Depreciation and amortization	2,484	1,052	1,121	566	549	421	1,140	1,962	2,403	1,482	1,236	1,536	2,139	528	1,656	2,428	22,703	_	22,703
Income tax expense (benefit)	(35)	67	_	_	_	_	_	5	_	_	_	_	28	_	(52)	_	13	(1,203)	(1,190)
Non-hotel EBITDA ownership expense	648	23	(21)	197	10	59		18	17	13	223	14	20	155	9	(22)	1,363	(1,363)	
Hotel EBITDA including amounts attributable to noncontrolling interest	2,413	4,983	3,244	2,493	2,115	2,106	1,551	2,349	2,734	1,123	1,317	5,592	2,535	(141)	1,043	(590)	34,867	(12,659)	22,208
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(603)	(1,246)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(1,849)	1,849	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	60	60
Company's portion of EBITDA of OpenKey	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(63)	(63)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 1,810	\$ 3,737	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	\$ 1,123	\$ 1,317	\$ 5,592	\$ 2,535	\$ (141)	\$ 1,043	\$ (590)	\$ 33,018	\$ (10,813)	\$ 22,205
Non-comparable adjustments	_	(4,983)	_	_	_	_	_		_		_		_	_	_	_	(4,983)		
Comparable hotel EBITDA	\$ 2,413	<u>s</u> —	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	\$ 1,123	\$ 1,317	\$ 5,592	\$ 2,535	\$ (141)	\$ 1,043	\$ (590)	\$ 29,884		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 2,413	\$ 4,983	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	\$ 1,123	s –	\$ 5,592	s –	\$ (141)	\$ 1,043	\$ (590)	\$ 31,015		
Non-comparable adjustments	_	(4,983)	_	_	_	_	_	_	_		_	_	_	_	_	_	(4,983)		
Comparable hotel EBITDA	\$ 2,413	<u>s</u> —	\$ 3,244	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	\$ 2,349	\$ 2,734	\$ 1,123	s —	\$ 5,592	<u>s</u> —	\$ (141)	\$ 1,043	\$ (590)	\$ 26,032		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s –	\$ 4,983	s –	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	s –	s —	\$ 1,123	\$ 1,317	s –	\$ 2,535	s –	\$ 1,043	\$ (590)	\$ 18,676		
Non-comparable adjustments	_	(4,983)		_	_	_	_	_	_	_	_	_	_	_	_		(4,983)		
Comparable hotel EBITDA	<u> </u>	<u>s</u> –	<u>s</u> –	\$ 2,493	\$ 2,115	\$ 2,106	\$ 1,551	s –	<u> </u>	\$ 1,123	\$ 1,317	\$ —	\$ 2,535	s —	\$ 1,043	\$ (590)	\$ 13,693		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 2,413	s –	\$ 3,244	s –	s –	s –	s –	\$ 2,349	\$ 2,734	s –	s –	\$ 5,592	s –	\$ (141)	s —	s –	\$ 16,191		
Non-comparable adjustments	_	_		_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	\$ 2,413	s —	\$ 3,244	s –	\$ —	s –	s —	\$ 2,349	\$ 2,734	s —	s –	\$ 5,592	s —	\$ (141)	s –	s –	\$ 16,191		

#### NOTES

- (1) The above comparable information assumes the 15 hotel properties owned and included in the Company's operations at September 30, 2024, were owned as of the beginning of each of the periods presented.
- (2) Rooms revenue, RevPAR, occupancy and ADR include the full results reported to us by our hotel managers for residences that we do not own but that are managed in connection with The Ritz-Carlton Lake Tahoe and The Ritz-Carlton Reserve Dorado Beach hotels.
- (3) Excluded hotels under renovation:

The Ritz-Carlton Lake Tahoe, The Ritz-Carlton St. Thomas





### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA

(in thousands) (unaudited)

									Year End	ed December	31, 2023								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Cameo Beverly Hills	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ 4,934	\$ 12,836	\$ 3,392	\$ 1,428	\$ 6,799	\$ 871	\$ 1,088	\$ 2,071	\$ (462)	\$ 11,171	\$ (4,690)	\$ 5,471	\$ 8,322	\$ (4,222)	\$ 13,480	\$ 1,138	\$ 63,627	\$ (94,255)	\$ (30,628)
Non-property adjustments	_	_	_	_	_	_	_	_	_	_	249	_	_	(292)	_	495	452	(452)	_
Interest income	(237)	(346)	_	_	_	_	_	(41)	(137)	(235)	128	(73)	(44)	_	_	(140)	(1,125)	1,125	_
Interest expense	_	_	_	1,756	5,555	2,263	5,639	_	_	5,096	4,002	80	3,892	2,688	281	10,046	41,298	49,538	90,836
Amortization of loan cost	_	_	_	_	321	24	809	_	_	95	183	_	63	176	_	711	2,382	1,001	3,383
Depreciation and amortization	9,859	4,176	4,697	2,328	2,290	1,643	4,624	8,062	9,785	6,155	5,243	7,252	8,672	2,251	6,609	9,626	93,272	_	93,272
Income tax expense (benefit)	126	173	_	_	_	_	_	10	_	_	_	_	1,662	_	476	_	2,447	242	2,689
Non-hotel EBITDA ownership expense	745	450	94	555	46	114	113	215	90	99	967	86	61	386	78	(13)	4,086	(4,086)	_
Hotel EBITDA including amounts attributable to noncontrolling interest	15,427	17,289	8,183	6,067	15,011	4,915	12,273	10,317	9,276	22,381	6,082	12,816	22,628	987	20,924	21,863	206,439	(46,887)	159,552
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(3,857)	(4,322)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(8,179)	8,179	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	253	253
Company's portion of EBITDA of OpenKey	_	_	_	_	_		_		_	_	_	_	_		_	_	_	(274)	(274)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 11,570	\$ 12,967	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	\$ 22,381	\$ 6,082	\$ 12,816	\$ 22,628	\$ 987	\$ 20,924	\$ 21,863	\$ 198,260	\$ (38,729)	\$ 159,531
Non-comparable adjustments	_					_		_			_	_	_		_	_			
Comparable hotel EBITDA	\$ 15,427	\$ 17,289	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	\$ 22,381	\$ 6,082	\$ 12,816	\$ 22,628	\$ 987	\$ 20,924	\$ 21,863	\$ 206,439		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s –	\$ 17,289	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	s –	s –	\$ 12,816	\$ 22,628	\$ 987	\$ 20,924	\$ 21,863	\$ 162,549		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	s —	\$ 17,289	\$ 8,183	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	\$ 10,317	\$ 9,276	s —	s —	\$ 12,816	\$ 22,628	\$ 987	\$ 20,924	\$ 21,863	\$ 162,549		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s –	\$ 17,289	s –	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	s –	s –	\$ 22,381	\$ 6,082	s –	\$ 22,628	s –	\$ 20,924	\$ 21,863	\$ 149,433		
Non-comparable adjustments		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_		
Comparable hotel EBITDA	s —	\$ 17,289	s –	\$ 6,067	\$ 15,011	\$ 4,915	\$ 12,273	s —	s –	\$ 22,381	\$ 6,082	s –	\$ 22,628	s —	\$ 20,924	\$ 21,863	\$ 149,433		
URBAN PROPERTIES:																,			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 15,427	s –	\$ 8,183	s –	s –	s –	s –	\$ 10,317	\$ 9,276	s –	s –	\$ 12,816	s –	\$ 987	s –	s –	\$ 57,006		
Non-comparable adjustments	_	_	_	_	_		_	_	_	_		_	_		_		_		
Comparable hotel EBITDA	\$ 15,427	s —	\$ 8,183	s –	s —	s —	s —	\$ 10,317	\$ 9,276	s —	s –	\$ 12,816	s —	\$ 987	\$ <u> </u>	s –	\$ 57,006		

#### NOTES

- (1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2023, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period.
- (2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.
- (3) Excluded hotels under renovation:

Capital Hilton Washington D.C., Ritz-Carlton Sarasota, Ritz-Carlton Lake Tahoe.





### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA

(in thousands)

(unaudited)

									Year End	ied Decemb	er 31, 2022								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
(,	\$ 1,125	\$ 13,162	\$ 2,226	\$ 4,488	\$ 12,377	\$ 2,547	\$ 5,668	\$ (505)	\$ (2,872)	\$ 17,641	\$ 5,020	\$ 3,790	\$ 18,920	\$ (1,390)	\$ 7,583	\$ 933	\$ 90,713	\$ (71,365)	\$ 19,348
Non-property adjustments	(55)	(72)	_	_	_	_	76	(16)	(24)	(52)	_	(12)	(40)	_	_	(4)	(233)	(20)	_
Interest income Interest expense	(55)	(73)		1,674	2,802	2,165	3,228	(5)	(24)	(52) 4,919	2,017	(12)	(8) 2,557	1,822	1,747	(4)	22,957	26,753	49,710
Amortization of loan cost	_	_	_	135	307	102	713	_	_	370	150	_	43	167	-,,,,,	_	1,987	469	2,456
Depreciation and																	,		
amortization	7,420	4,118	5,975	2,371	2,611	2,046	3,932	8,028	11,226	5,326	3,234	5,406	8,072	2,452	5,124	781	78,122	_	78,122
Income tax expense (benefit)	_	_	_	_	_	_	_	19	_	_	_	_	415	_	333	_	767	3,276	4,043
Non-hotel EBITDA ownership expense	1,684	121	87	459	18	98	3	152	24	2,173	962	7	179	106	100	(1)	6,172	(6,172)	
Hotel EBITDA including amounts attributable to noncontrolling interest	10,174	17,328	8,288	9,127	18,115	6,958	13,620	7,673	8,354	30,377	11,383	9,217	30,138	3,157	14,887	1,709	200,505	(46,826)	153,679
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	(2,543)	(4,333)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(6,876)	6,876	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	328	328
Company's portion of EBITDA of OpenKey	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(334)	(334)
Hotel EBITDA attributable to the Company and OP unitholders	\$ 7,631	\$ 12,995	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	\$ 9,217	\$ 30,138	\$ 3,157	\$ 14,887	\$ 1,709	\$ 193,629	\$(39,956)	\$153,673
Non-comparable adjustments	_	_		_	_	_	_	_	_	_		_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	\$ 9,217	\$ 30,137	\$ 3,157	\$ 18,521	\$ 19,497	\$ 221,926		
ALL HOTELS NOT UNDER RENOVATION:						=							=						
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	s –	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	s –	\$ 30,138	\$ 3,157	\$ 14,887	\$ 1,709	\$ 177,668		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	\$ 10,174	\$ 17,328	\$ 8,288	\$ 9,127	\$ 18,115	\$ 6,958	s –	\$ 7,673	\$ 8,354	\$ 30,377	\$ 11,383	s –	\$ 30,137	\$ 3,157	\$ 18,521	\$ 19,497	\$ 199,089		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s –	\$ 17,328	s –	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	s –	s –	\$ 30,377	\$ 11,383	s –	\$ 30,138	s –	\$ 14,887	\$ 1,709	\$ 153,642		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	(1)	_	3,634	17,788	21,421		
Comparable hotel EBITDA	s –	\$ 17,328	s –	\$ 9,127	\$ 18,115	\$ 6,958	\$ 13,620	s –	s –	\$ 30,377	\$ 11,383	s –	\$ 30,137	s –	\$ 18,521	\$ 19,497	\$ 175,063		
URBAN PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ 10,174	s –	\$ 8,288	s –	s –	s –	s –	\$ 7,673	\$ 8,354	s –	s –	\$ 9,217	s –	\$ 3,157	s –	s –	\$ 46,863		
Non-comparable adjustments																			
Comparable hotel EBITDA	\$ 10,174	s —	\$ 8,288	s –	s –	s –	s —	\$ 7,673	\$ 8,354	s —	s —	\$ 9,217	s –	\$ 3,157	s –	s –	\$ 46,863		

#### NOTES

- (1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2022, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period and adjustments to match the full results reported to us by our hotel managers for residences that we do not own but that are managed in connection with our hotel properties.
- (2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.
- (3) Excluded hotels under renovation:

Marriott Seattle Waterfront; Park Hyatt Beaver Creek





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA

(in thousands)

								(in	thousa	nds)									
									Year End	ed Decemb	er 31, 2021								
	Capital Hilton Washington D.C.	Hilton La Jolla Torrey Pines	Sofitel Chicago Magnificent Mile	Bardessono Hotel and Spa	Pier House Resort & Spa	Hotel Yountville	Park Hyatt Beaver Creek Resort & Spa	The Notary Hotel	The Clancy	The Ritz- Carlton Sarasota	The Ritz- Carlton Lake Tahoe	Marriott Seattle Waterfront	The Ritz- Carlton St. Thomas	Mr. C Beverly Hills Hotel	The Ritz- Carlton Reserve Dorado Beach	Four Seasons Scottssdale Resort	Hotel Total	Corporate / Allocated	Braemar Hotels & Resorts Inc.
Net income (loss)	\$ (11,082)	\$ 1,915	\$ (10,181)	\$ 5,053	\$ 13,411	\$ 2,310	\$ 4,005	\$ (6,261)	\$(15,467)	\$ 15,342	\$ 2,793	\$ (293)	\$ 17,453	\$ (1,630)	s —	s –	\$ 17,368	\$ (50,279)	\$ (32,911)
Non-property adjustments	_	_	_	(117)	(96)	_	_	_	_	1	1	_	(671)	936	_	_	54	(54)	_
Interest income	_	_	_	_	_	_	_	_	(3)	(22)	_	(12)	(2)	_	_	_	(39)	39	_
Interest expense	_	_	_	1,039	1,606	1,303	2,075	_	_	3,518	1,205	54	2,134	644	_	_	13,578	15,117	28,695
Amortization of loan cost	_	_	_	162	294	180	14	_	_	352	144	_	68	66	_	_	1,280	926	2,206
Depreciation and amortization	7,448	4,293	6,582	2,581	2,883	2,572	3,526	8,333	13,258	6,347	2,931	3,965	8,071	972	_	_	73,762	_	73,762
Income tax expense (benefit)	_	(43)	_	_	_	_	_	(7)	_	_	_	_	101	_	_	_	51	1,273	1,324
Non-hotel EBITDA ownership expense	292	70	39	490	(59)	68	(11)	(141)	(5)	125	761	(157)	396	64		_	1,932	(1,932)	
Hotel EBITDA including amounts attributable to noncontrolling interest	(3,342)	6,235	(3,560)	9,208	18,039	6,433	9,609	1,924	(2,217)	25,663	7,835	3,557	27,550	1,052	_	_	107,986	(34,910)	73,076
Less: EBITDA adjustments attributable to consolidated noncontrolling interest	839	(1,562)	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(723)	723	_
Equity in earnings (loss) of unconsolidated entities	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	252	252
Company's portion of EBITDA of OpenKey	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	(250)	(250)
Hotel EBITDA attributable to the Company and OP unitholders	\$ (2,503)	\$ 4,673	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	\$ 3,557	\$ 27,550	\$ 1,052	s –	s –	\$107,263	\$ (34,185)	\$ 73,078
Non-comparable adjustments		_	_	_	_	_		_				_	_	1,228	16,838	16,402	34,468		
Comparable hotel EBITDA	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	\$ 3,557	\$ 27,550	\$ 2,280	\$ 16,838	\$ 16,402	\$142,454		
ALL HOTELS NOT UNDER RENOVATION:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	s –	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	s –	\$ 27,550	\$ 1,052	s –	s –	\$ 94,820		
Non-comparable adjustments		_			_	_	_	_		_	_	_	_	1,228	16,838	16,402	34,468		
Comparable hotel EBITDA	\$ (3,342)	\$ 6,235	\$ (3,560)	\$ 9,208	\$ 18,039	\$ 6,433	s –	\$ 1,924	\$ (2,217)	\$ 25,663	\$ 7,835	s –	\$ 27,550	\$ 2,280	\$ 16,838	\$ 16,402	\$129,288		
RESORT PROPERTIES:																			
Hotel EBITDA including amounts attributable to noncontrolling interest	s –	\$ 6,235	s –	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	s –	s –	\$ 25,663	\$ 7,835	s –	\$ 27,550	s –	s –	s –	\$ 110,572		
Non-comparable adjustments	_	_	_	_	_	_	_	_	_	_	_	_	_	_	16,838	16,402	33,240		
Comparable hotel EBITDA	s –	\$ 6,235	s –	\$ 9,208	\$ 18,039	\$ 6,433	\$ 9,609	s —	s –	\$ 25,663	\$ 7,835	s –	\$ 27,550	s –	\$ 16,838	\$ 16,402	\$143,812		
URBAN PROPERTIES:																			
	\$ (3,342)	s –	\$ (3,560)	s –	s –	s –	s –	\$ 1,924	\$ (2,217)	s –	s –	\$ 3,557	s –	\$ 1,052	s –	s –	\$ (2,586)		
Non-comparable adjustments														1,228			1,228		
Comparable hotel EBITDA	\$ (3,342)	s —	\$ (3,560)	s –	s —	s –	s —	\$ 1,924	\$ (2,217)	s —	s —	\$ 3,557	s —	\$ 2,280	s —	s –	\$ (1,358)		

#### NOTES

- (1) The above comparable information assumes the 16 hotel properties owned and included in the Company's operations at December 31, 2022, were owned as of the beginning of each of the periods presented. Non-comparable adjustments include pre-acquisition results from hotel properties acquired during the period and adjustments to match the full results reported to us by our hotel managers for residences that we do not own but that are managed in connection with our hotel properties.
- (2) All pre-acquisition information was obtained from the prior owner. The Company performed a limited review of the information as part of its analysis of the acquisition.
- (3) Excluded hotels under renovation:

Marriott Seattle Waterfront; Park Hyatt Beaver Creek





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA (in thousands) (unaudited)

	Decem	ber 31, 2020
		TTM
Net income (loss)	\$	(71,718)
Non-property adjustments		(9,336)
Interest income		(100)
Interest expense		16,732
Amortization of loan cost		1,167
Depreciation and amortization		73,371
Income tax expense (benefit)		(797)
Non-hotel EBITDA ownership expense		4,118
Hotel EBITDA including amounts attributable to concontrolling interest		13,437
Non-comparable adjustments		433
Comparable hotel EBITDA	\$	13,870





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA

(in thousands) (unaudited)

	Decemb	per 31, 2019
		ТТМ
Net income (loss)	\$	70,844
Non-property adjustments		(24,888)
Interest income		(287)
Interest expense		19,860
Amortization of loan cost		1,092
Depreciation and amortization		70,301
Income tax expense (benefit)		286
Non-hotel EBITDA ownership expense		4,999
Hotel EBITDA including amounts attributable to concontrolling interest		142,207
Non-comparable adjustments		832
Comparable hotel EBITDA	\$	143,039

Note: As reported, used in Comparable Hotel EBITDA Slide 17





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO HOTEL EBITDA (in thousands) (unaudited)

	Decem	ber 31, 2013
		ТТМ
Net income (loss)	\$	(17,928)
Non-property adjustments		33,691
Interest income		(22)
Interest expense		30,524
Amortization of loan cost		658
Depreciation and amortization		27,691
Income tax expense		2,343
Non-hotel EBITDA ownership expense		950
Comparable hotel EBITDA	\$	77,907





### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO EBITDA, EBITDAre AND ADJUSTED EBITDAre (in thousands) (unaudited)

	2023	2024	2024	2024	September 30, 2024
	4th Quarter	1st Quarter	2nd Quarter	3rd Quarter	TTM
Net Income (loss)	\$ (21,483)	\$ 15,482	\$ (13,787)	\$ 39,835	\$ 20,047
Interest expense and amortization of loan costs	24,440	26,491	27,285	27,911	106,127
Depreciation and amortization	25,481	25,420	24,694	25,078	100,673
Income tax expense (benefit)	1,625	1,452	(114)	(864)	2,099
Equity in (earnings) loss of unconsolidated entity	45	49	85	80	259
Company's portion of EBITDA of OpenKey	(54)	(57)	(82)	(76)	(269)
EBITDA	30,054	68,837	38,081	91,964	228,936
(Gain) loss on disposition of assets and hotel property	-	-	-	(88,210)	(88,210)
EBITDAre	30,054	68,837	38,081	3,754	140,726
Amortization of favorable (unfavorable) contract assets (liabilities)	118	119	118	109	464
Transaction and conversion costs	1,332	(5,627)	53	50	(4,192)
Other (income) loss	-	-	-	-	-
Write-off of loan costs and exit fees	641	721	104	5,292	6,758
Realized and unrealized (gain) loss on derivatives	1,581	(932)	(326)	735	1,058
Stock/unit-based compensation	2,390	1,127	1,135	427	5,079
Legal, advisory and settlement costs	1,316	1,947	2,870	6,539	12,672
Advisory services incentive fee	-	-	648	1,464	2,112
Company's portion of adjustments to EBITDAre of OpenKey	-	-	3	-	3
Severance		-		102	102
Adjusted EBITDAre	\$ 37,432	\$ 66,192	\$ 42,686	\$ 18,472	\$ 164,782





### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO EBITDA, EBITDARE AND ADJUSTED EBITDARE (in thousands) (unaudited)

	Three Mont	Ended	ed			
	Decembe	er 3	31,	Decem	ber	31,
	2023		2022	2023		2022
Net income (loss)	\$ (21,483)	\$	(4,553)	\$ (30,628)	\$	19,348
Interest expense and amortization of loan costs	24,440		18,873	94,219		52,166
Depreciation and amortization	25,481		20,506	93,272		78,122
Income tax expense (benefit)	1,625		260	2,689		4,043
Equity in (earnings) loss of unconsolidated entity	45		108	253		328
Company's portion of EBITDA of OpenKey	(54)		(114)	(274)		(334)
EBITDA and EBITDAre	30,054		35,080	159,531		153,673
Amortization of favorable (unfavorable) contract assets (liabilities)	118		118	474		463
Transaction and conversion costs	1,332		2,791	4,561		9,679
Write-off of loan costs and exit fees	641		40	3,489		146
Realized and unrealized (gain) loss on derivatives	1,581		(915)	663		(4,961)
Stock/unit-based compensation	2,390		2,344	9,244		11,285
Legal, advisory and settlement costs	1,316		1,069	1,397		2,170
Advisory services incentive fee	_		(1,294)	_		_
(Gain) loss on extinguishment of debt	_		_	(2,318)		_
Other (income) loss	_		_	(293)		_
(Gain) loss on insurance settlement	_		(55)	_		(55)
Company's portion of adjustments to EBITDAre of OpenKey	_		2	_		8
Adjusted EBITDAre	\$ 37,432	5	39,180	\$ 176,748	\$	172,408





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO EBITDA, EBITDAre AND ADJUSTED EBITDAre (in thousands) (unaudited)

		December 31,	
		2022	2021
Net Income (loss)	\$	19,348 \$	(32,911)
Interest expense and amortization of loan costs		52,166	30,901
Depreciation and amortization		78,122	73,762
Income tax expense (benefit)		4,043	1,324
Equity in (earnings) loss of unconsolidated entity		328	252
Company's portion of EBITDA of OpenKey		(334)	(250)
EBITDA		153,673	73,078
(Gain) loss on insurance settlement and disposition of assets		-	(696)
EBITDA and EBITDAre		153,673	72,382
Amortization of favorable (unfavorable) contract assets (liabilities)		463	512
Transaction and conversion costs		9,679	2,637
Other (income) expense		(497)	-
Write-off of loan costs and exit fees		146	1,963
(Gain) loss in insurance settlements		(55)	-
Unrealized (gain) loss on derivatives		(4,464)	(32)
Stock/unit-based compensation		11,285	10,204
Legal, advisory and settlement costs		2,170	(208)
Advisory services incentive fee		-	-
Company's portion of adjustments to EBITDAre of OpenKey		8	7
Adjusted EBITDAre	\$	172,408 \$	87,465





#### BRAEMAR HOTELS & RESORTS INC. AND SUBSIDIARIES RECONCILIATION OF NET INCOME (LOSS) TO EBITDA, EBITDAre AND ADJUSTED EBITDAre (in thousands) (unaudited)

	 Year Ended Dec	cember 31,
	2020	2019
Net Income (loss)	\$ (124,677) \$	1,196
Interest expense and amortization of loan costs	45,104	54,507
Depreciation and amortization	73,371	70,112
Income tax expense (benefit)	(4,406)	1,764
Equity in (earnings) loss of unconsolidated entity	217	199
Company's portion of EBITDA of OpenKey	 (214)	(195)
EBITDA	(10,605)	127,583
(Gain) loss on insurance settlement and disposition of assets	 (10,149)	(25,165)
EBITDA and EBITDAre	(20,754)	102,418
Amortization of favorable (unfavorable) contract assets (liabilities)	834	651
Transaction and conversion costs	1,370	2,076
Other (income) expense	5,126	13,947
Write-off of loan costs and exit fees	3,920	647
Unrealized (gain) loss on investments	-	(7,872)
Unrealized (gain) loss on derivatives	(4,959)	1,103
Non-cash stock/unit-based compensation	7,892	7,943
Legal, advisory and settlement costs	2,023	527
Advisory services incentive fee	-	-
Company's portion of adjustments to EBITDAre of OpenKey	13	25
Adjusted EBITDAre	\$ (4,535) \$	121,465



#### Reconciliation of Net Income (Loss) to Adjusted FFO Q3



In thousands except per share amounts

	Three Months Ended September 30,											
	2024	2023	2022	2021	2020	2019						
Net income (loss)	\$ 39,835	\$ (22,611)	\$ (8,383)	\$ (8,219) \$	(23,057) \$	(8,954)						
(Income) loss attributable to noncontrolling interest in consolidated entities	(27,363)	(1,773)	(823)	450	1,999	(1,899)						
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	124	2,354	1,166	823	2,381	1,465						
Preferred dividends	(9,857)	(10,582)	(6,028)	(1,977)	(2,554)	(2,533)						
Deemed dividends on redeemable preferred stock	(4,151)	(516)	(2,649)	(111)	-	-						
Net income (loss) attributable to common stockholders	(1,412)	(33,128)	(16,717)	(9,034)	(21,231)	(11,921)						
Depreciation and amortization on real estate	24,225	21,886	18,956	17,619	17,791	16,036						
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	(124)	(2,354)	(1,166)	(823)	(2,381)	(1,465)						
Equity in (earnings) loss of unconsolidated entity	80	60	74	68	58	48						
(Gain) loss on insurance settlement and disposition of assets	-	-	-	-	(10,149)	1,163						
(Gain) loss on disposition of assets and hotel property	(61,970)	-	-	-	-	-						
Company's portion of FFO of OpenKey	(91)	(71)	(74)	(68)	(57)	(51)						
FFO available to common stockholders and OP unitholders	(39,262)	(13,607)	1,073	7,762	(15,969)	3,810						
Deemed dividends on redeemable preferred stock	4,151	516	2,649	-	-	-						
(Gain) loss on extinguishment of preferred stock	-	-	-	111	-	-						
Transaction and conversion costs	50	978	5,562	980	517	506						
Other (income) loss	-	(293)	-	-	3,604	114						
Interest expense accretion on refundable membership club deposits	151	165	177	190	201	213						
Write-off of premiums, loan costs and exit fees	5,292	2,588	8	432	1,335	335						
Amortization of loan costs	1,741	858	598	407	670	1,029						
Unrealized (gain) loss on investments	-	-	-	-	-	1,471						
Unrealized (gain) loss on derivatives	1,746	1,790	(2,403)	(142)	(3,561)	754						
Stock/unit-based compensation	427	1,627	3,391	3,044	2,006	2,359						
Legal, advisory and settlement costs	6,539	-	544	107	142	203						
Severance	102	-	-	-	-	-						
Advisory services incentive fee	1,464	-	1,048	(1,637)	-	(132)						
Company's portion of adjustments to FFO of OpenKey	-	-	1	1	1	5						
Adjusted FFO available to common stockholders and OP unitholders	\$ (17,599)	(5,378)	\$ 12,648	\$ 11,255 \$	(11,054) \$	10,667						
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ (0.24) \$	\$ (0.08)	\$ 0.16	\$ 0.17 \$	(0.29) \$	0.29						
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#### Reconciliation of Net Income (Loss) to Adjusted FFO Q1



In thousands except per share amounts

	 Three Months Ended June 30,											
	2024	202	23	202	2		2021		2020	2019		
Net income (loss)	\$ (13,787)	\$ (3	3,138) \$	\$ 16	,680	\$	(11,364)	\$	(56,105) \$	(5,623)		
(Income) loss attributable to noncontrolling interest in consolidated entities	303		367	(1	,468)		849		2,404	248		
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	1,919		925	(	(846)		1,282		5,770	865		
Preferred dividends	(10,329)	(10	),877)	(4	,064)		(1,893)		(2,555)	(2,532)		
Deemed dividends on redeemable preferred stock	(26)		(301)		-		-		-	-		
Gain (loss) on extinguishment of preferred stock	 -		-		-		(4,411)		-	-		
Net income (loss) attributable to common stockholders	(21,920)	(13	3,024)	10	,302		(15,537)		(50,486)	(7,042)		
Depreciation and amortization on real estate	23,696	21	,763	18	,927		17,565		17,792	17,669		
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	(1,919)		(925)		846		(1,282)		(5,770)	(865)		
Equity in (earnings) loss of unconsolidated entity	85		75		74		66		40	51		
(Gain) loss on insurance settlement and disposition of assets	-		-		-		(197)		-	(9)		
Company's portion of FFO of OpenKey	 (95)		(85)		(74)		(65)		(40)	(49)		
FFO available to common stockholders and OP unitholders	(153)	7	7,804	30	,075		550		(38,464)	9,755		
Deemed dividends on redeemable preferred stock	26		301		-		-		-	-		
(Gain) loss on extinguishment of preferred stock	-		-		-		4,411		-	-		
Transaction and conversion costs	53	1	,056		771		828		120	235		
Other (income) expense	-		-		-		-		64	139		
Interest expense accretion on refundable membership club deposits	150		164		178		190		202	213		
Write-off of loan costs and exit fees	104		248		22		1,177		2,237	-		
Amortization of loan costs	1,319		661		553		571		928	1,003		
Unrealized (gain) loss on investments	-		-		-		-		-	4,626		
Unrealized (gain) loss on derivatives	1,213	1	,253	(1	,208)		58		969	(654)		
Stock/unit-based compensation	1,135	2	2,899	3	,185		2,805		2,048	2,021		
Legal, advisory and settlement costs	2,870		12		315		(632)		413	75		
Advisory services incentive fee	648		-	(	(731)		1,266		-	(1,105)		
Company's portion of adjustments to FFO of OpenKey	3		-		(1)		1		2	8		
Adjusted FFO available to common stockholders and OP unitholders	\$ 7,368	\$ 14	,398 \$	\$ 33	,159	\$	11,225	\$	(31,481) \$	16,316		
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.10	\$	0.20	\$	0.43	\$	0.22	\$	(0.85) \$	0.44		
Weighted average diluted shares	72,904	71	,317	76	,642		52,007		36,987	36,778		



#### Reconciliation of Net Income (Loss) to Adjusted FFO Q1



In thousands except per share amounts

	Three Months Ended March 31,											
	2024	2023	2022	2021	2020	2019						
Net income (loss)	\$ 15,482	\$ 16,604	\$ (4,553)	\$ (2,294)	\$ (30,128) \$	3 17,095						
(Income) loss attributable to noncontrolling interest in consolidated entities	743	(309)	202	104	1,461	(282)						
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership	(296)	(261)	1,123	413	2,943	(1,563)						
Preferred dividends	(10,407)	(10,350)	(8,108)	(2,487)	(2,555)	(2,545)						
Deemed dividends on redeemable preferred stock	(1,998)	(2,454)	(2,152)	-	-	-						
Gain (loss) on extinguishment of preferred stock	-	-	-	-	-	-						
Net income (loss) attributable to common stockholders	3,524	3,230	13,488	(4,264)	(28,279)	12,705						
Depreciation and amortization on real estate	24,180	21,785	19,830	18,229	17,284	17,324						
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership	296	261	(1,123)	(413)	(2,943)	1,563						
Equity in (earnings) loss of unconsolidated entity	49	73	108	54	79	50						
(Gain) loss on insurance settlement and disposition of assets	-	-	-	-	-	(26,319)						
Company's portion of FFO of OpenKey	(67)	(78)	113	(54)	(79)	(50)						
FFO available to common stockholders and OP unitholders	27,982	25,271	5,214	13,552	(13,938)	5,273						
Deemed dividends on redeemable preferred stock	1,998	2,454	2,154	-	-	-						
Transaction and conversion costs	(5,627)	1,195	2,791	489	242	893						
Interest expense accretion on refundable membership club deposits	165	178	178	190	202	213						
Write-off of loan costs and exit fees	721	12	40	3	348	-						
Amortization of loan costs	12,008	739	572	437	681	1,076						
(Gain) loss in insurance settlements	-	(2,318)	(55)	-	-	-						
Unrealized (gain) loss on investments	739	-	-	-	-	(13,262)						
Unrealized (gain) loss on derivatives	-	2,201	(445)	32	(1,211)	131						
Stock/unit-based compensation	1,127	2,328	2,344	2,939	1,853	2,035						
Legal, advisory and settlement costs	1,947	69	1,069	112	820	93						
Advisory services incentive fee	-	-	(1,294)	-	-	(77)						
Company's portion of adjustments to FFO of OpenKey	-	-	2	-	7	4						
Adjusted FFO available to common stockholders and OP unitholders	\$ 30,260	\$ 32,129	\$ 12,568	\$ 17,754	\$ (9,676) \$	9,956						
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$ 0.42	\$ 0.44	\$ 0.16	\$ 0.25	\$ (0.24) \$	0.27						
Weighted average diluted shares	72,370	72,831	76,848	70,127	40,544	36,761						



#### Reconciliation of Net Income (Loss) to Adjusted FFO Q4



In thousands except per share amounts

	Three Months Ended December 31,											
		2023	:	2022		2021		2020	2019			
Net income (loss)	\$	(21,483)	\$	(4,553)	\$	(2,294)	\$	(30,128)	\$ 17,095			
(Income) loss attributable to noncontrolling interest in consolidated entities		96		202		104		1,461	(282)			
Net (income) loss attributable to redeemable noncontrolling interests in operating partnership		2,212		1,123		413		2,943	(1,563)			
Preferred dividends		(10,495)		(8,108)		(2,487)		(2,555)	(2,545)			
Deemed dividends on redeemable preferred stock		(1,448)		(2,152)		-		-	-			
Gain (loss) on extinguishment of preferred stock		-		-		-		-	-			
Net income (loss) attributable to common stockholders		(31,118)		(13,488)		(4,264)		(28,279)	12,705			
Depreciation and amortization on real estate		24,597		19,830		18,229		17,284	17,324			
Net income (loss) attributable to redeemable noncontrolling interests in operating partnership		(2,212)		(1,123)		(413)		(2,943)	1,563			
Equity in (earnings) loss of unconsolidated entity		45		108		54		79	50			
(Gain) loss on insurance settlement and disposition of assets		-		-		-		-	(26,319)			
Company's portion of FFO of OpenKey		(62)		113		(54)		(79)	(50)			
FFO available to common stockholders and OP unitholders		(8,750)		5,214		13,552		(13,938)	5,273			
Deemed dividends on redeemable preferred stock		1,448		2,154		-		-	-			
Transaction and conversion costs		1,332		2,791		489		242	893			
Interest expense accretion on refundable membership club deposits		164		178		190		202	213			
Write-off of loan costs and exit fees		641		40		3		348	-			
Amortization of loan costs		1,031		572		437		681	1,076			
(Gain) loss in insurance settlements		-		(55)		-		-	-			
Unrealized (gain) loss on investments		-		-		-		-	(13,262)			
Unrealized (gain) loss on derivatives		3,169		(445)		32		(1,211)	131			
Stock/unit-based compensation		-		2,344		2,939		1,853	2,035			
Legal, advisory and settlement costs		1,316		1,069		112		820	93			
Advisory services incentive fee		-		(1,294)		-		-	(77)			
Company's portion of adjustments to FFO of OpenKey		-		2		-		7	4			
Adjusted FFO available to common stockholders and OP unitholders	\$	2,741	\$	12,568	\$	17,754	\$	(9,676)	9,956			
Adjusted FFO per diluted share available to common stockholders and OP unitholders	\$	0.04	\$	0.16	\$	0.25	\$	(0.24)	\$ 0.27			
Weighted average diluted shares		71,386		76,848		70,127		40,544	36,761			