## UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

## FORM 10-Q

(Mark	cone)			
<b>√</b>	QUARTERLY REPORT PURSUANT TO SECTION 13	OR 15(d) OF THE SECURIT	TIES EXCHANGE ACT OF 1934	
	For the	quarterly period ended Dec	cember 31, 2023	
		OR		
	TRANSITION REPORT PURSUANT TO SECTION 13	_	TIES EXCHANGE ACT OF 1934	
	For the tra	nsition period from	to	
		Commission file number 00	01-37884	
		<b>VALVOLINE IN</b>	NC.	
		<b>Valvoline</b> .		
		INCORPORATED		
	·	name of registrant as specifie	•	
	<b>Kentucky</b> (State or other jurisdiction of incorporation or organ	uization)	30-0939371	
	(State of other jurisdiction of incorporation of organ	•	(I.R.S. Employer Identification No.)	
	(Addre	100 Valvoline Way, Suite Lexington, Kentucky 40 ess of principal executive offic	0509	
Secu		Telephone Number (859) 38 rant's telephone number, inclu		
Occu	Title of each class	Trading Symbol(s)	Name of each exchange on which registered	
	Common stock, par value \$0.01 per share	vvv	New York Stock Exchange	
the p			y Section 13 or 15(d) of the Securities Exchange Act of 1934 duri such reports), and (2) has been subject to such filing requiremen	
Regu			e Data File required to be submitted pursuant to Rule 405 of rter period that the registrant was required to submit such files).	Y
Indica emer	ate by check mark whether the registrant is a large accele		er, a non-accelerated filer, a smaller reporting company or an ," "smaller reporting company," and "emerging growth company"	in
	Large accelerated filer	$\checkmark$	Accelerated filer	
	Non-accelerated filer		Smaller reporting company	
			Emerging growth company	
revise	emerging growth company, indicate by check mark if the ed financial accounting standards provided pursuant to S ate by check mark whether the registrant is a shell compa	ection 13(a) of the Exchange		
At Fe	ebruary 1, 2024, there were 129,649,167 shares of the re	gistrant's common stock outs	standing.	

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## **PART I - FINANCIAL INFORMATION**

## **ITEM 1. FINANCIAL STATEMENTS**

## Valvoline Inc. and Consolidated Subsidiaries Condensed Consolidated Statements of Comprehensive Income

		Three moi Decen		
(In millions, except per share amounts - unaudited)		2023		2022
Net revenues	\$	373.4	\$	332.8
Cost of sales		238.6		214.0
Gross profit		134.8	'	118.8
Selling, general and administrative expenses		74.5		66.0
Net legacy and separation-related expenses		0.1		25.4
Other income, net		(2.6)		(1.9)
Operating income		62.8		29.3
Net pension and other postretirement plan expenses		3.4		3.7
Net interest and other financing expenses		13.6		18.7
Income before income taxes		45.8		6.9
Income tax expense (benefit)		11.9		(20.1)
Income from continuing operations		33.9		27.0
(Loss) income from discontinued operations, net of tax		(2.0)		54.9
Net income	\$	31.9	\$	81.9
Net earnings per share				
Basic earnings (loss) per share				
Continuing operations		0.26		0.16
Discontinued operations		(0.02)		0.31
Basic earnings per share	\$	0.24	\$	0.47
Diluted earnings (loss) per share				
Continuing operations		0.26		0.15
Discontinued operations		(0.02)		0.31
Diluted earnings per share	\$	0.24	\$	0.46
Weighted average common shares outstanding				
Basic		131.8		175.2
Diluted		132.7		176.3
Comprehensive income				
Net income	\$	31.9	\$	81.9
Other comprehensive income (loss), net of tax				
Currency translation adjustments		6.6		15.2
Amortization of pension and other postretirement plan prior service credits		(0.5)		(0.4)
Unrealized loss on cash flow hedges		(1.9)		(1.3)
Other comprehensive income	_	4.2	_	13.5
Comprehensive income	\$	36.1	\$	95.4

## Valvoline Inc. and Consolidated Subsidiaries Condensed Consolidated Balance Sheets

(In millions, except per share amounts - unaudited)	De	ecember 31 2023	September 30 2023		
Assets					
Current assets					
Cash and cash equivalents	\$	420.7	\$	409.1	
Receivables, net		83.5		81.3	
Inventories, net		31.5		33.3	
Prepaid expenses and other current assets		55.2		65.5	
Short-term investments		119.7		347.5	
Total current assets		710.6		936.7	
Noncurrent assets					
Property, plant and equipment, net		841.5		818.3	
Operating lease assets		273.1		266.5	
Goodwill and intangibles, net		685.6		680.6	
Other noncurrent assets		198.5		187.8	
Total noncurrent assets		1,998.7		1,953.2	
Total assets	\$	2,709.3	\$	2,889.9	
Liabilities and Stockholders' Equity					
Current liabilities					
Current portion of long-term debt	\$	23.8	\$	23.8	
Trade and other payables		77.2		118.7	
Accrued expenses and other liabilities		216.4		215.9	
Current liabilities held for sale		_		3.9	
Total current liabilities		317.4		362.3	
Noncurrent liabilities					
Long-term debt		1,556.8		1,562.3	
Employee benefit obligations		169.9		168.0	
Operating lease liabilities		253.9		247.3	
Other noncurrent liabilities		346.5		346.8	
Total noncurrent liabilities		2,327.1		2,324.4	
Commitments and contingencies					
Stockholders' equity					
Preferred stock, no par value, 40.0 shares authorized; no shares issued and outstanding		_		_	
Common stock, par value \$0.01 per share, 400.0 shares authorized; 129.6 and 134.8 shares issued and outstanding at December 31, 2023 and September 30, 2023, respectively		1.3		1.3	
Paid-in capital		46.3		48.0	
Retained (deficit) earnings		(0.2)		140.7	
Accumulated other comprehensive income		17.4		13.2	
Stockholders' equity		64.8		203.2	
Total liabilities and stockholders' equity	\$	2,709.3	\$	2,889.9	

## Valvoline Inc. and Consolidated Subsidiaries Condensed Consolidated Statements of Cash Flows

		Three months er December 3				
(In millions - unaudited)	· ·	2023	2022			
Cash flows from operating activities						
Net income	\$	31.9	\$ 8			
Adjustments to reconcile net income to cash flows from operating activities:						
Loss (income) from discontinued operations		2.0	(54			
Depreciation and amortization		24.6	18			
Deferred income taxes		_	(26			
Stock-based compensation expense		2.4	2			
Other, net		1.0	(			
Change in operating assets and liabilities						
Receivables		2.4	13			
Inventories		3.0	(1			
Payables and accrued liabilities		(43.7)	(17			
Other assets and liabilities		(1.7)	30			
Operating cash flows from continuing operations	·	21.9	48			
Operating cash flows from discontinued operations		(2.0)	(57			
Total cash provided by (used in) operating activities		19.9	3)			
Cash flows from investing activities						
Additions to property, plant and equipment		(42.3)	(39			
Acquisitions of businesses		(8.3)	(9			
Proceeds from maturities of short-term investments		230.0				
Other investing activities, net		(7.1)	•			
Investing cash flows from continuing operations		172.3	(48			
Investing cash flows from discontinued operations		_	3)			
Total cash provided by (used in) investing activities		172.3	(56			
Cash flows from financing activities						
Proceeds from borrowings		_	250			
Repayments on borrowings		(5.9)	(119			
Repurchases of common stock		(171.7)	(87			
Cash dividends paid		_	(21			
Other financing activities		(7.1)	3)			
Financing cash flows from continuing operations		(184.7)	12			
Financing cash flows from discontinued operations		_	60			
Total cash (used in) provided by financing activities		(184.7)	72			
Effect of currency exchange rate changes on cash, cash equivalents and restricted cash		0.1	2			
Increase in cash, cash equivalents and restricted cash		7.6				
Cash, cash equivalents and restricted cash - beginning of period		413.1	83			
Cash, cash equivalents and restricted cash - end of period	\$	420.7				
,	<u> </u>		<u> </u>			

## Valvoline Inc. and Consolidated Subsidiaries Condensed Consolidated Statements of Stockholders' Equity

	Three months ended December 31, 2023													
	Common stock			Paid-in		Retained earnings		Accumulated other comprehensive						
(In millions, except per share amounts - unaudited)	Shares	Amount		capital		(deficit)		income			Totals			
Balance at September 30, 2023	134.8	\$	1.3	\$	48.0	\$	140.7	\$	13.2	\$	203.2			
Net income	_		_		_		31.9		_		31.9			
Stock-based compensation, net of issuances	0.2		_		(1.7)		_		_		(1.7)			
Repurchases of common stock	(5.4)		_		_		(172.8)		_		(172.8)			
Other comprehensive income, net of tax	_		_		_		_		4.2		4.2			
Balance at December 31, 2023	129.6	\$	1.3	\$	46.3	\$	(0.2)	\$	17.4	\$	64.8			

	Three months ended December 31, 2022												
	Common stock				Paid-in	Retained	,	Accumulated other comprehensive					
(In millions, except per share amounts - unaudited)	Shares	Shares Amount			capital	earnings		(loss) income		Totals			
Balance at September 30, 2022	176.1	\$	1.8	\$	44.1	\$ 282.0	\$	(21.3)	\$	306.6			
Net income	_		_		_	81.9		<del>_</del>		81.9			
Dividends paid, \$0.125 per common share	_		_		0.1	(21.9)		_		(21.8)			
Stock-based compensation, net of issuances	0.3		_		(3.4)	_		<del>_</del>		(3.4)			
Repurchases of common stock	(2.9)		(0.1)		_	(87.4)		_		(87.5)			
Other comprehensive income, net of tax	_		_		_	_		13.5		13.5			
Balance at December 31, 2022	173.5	\$	1.7	\$	40.8	\$ 254.6	\$	(7.8)	\$	289.3			

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## Valvoline Inc. and Consolidated Subsidiaries Notes to Condensed Consolidated Financial Statements (Unaudited)

#### NOTE 1 – BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

The accompanying unaudited condensed consolidated financial statements have been prepared by Valvoline Inc. ("Valvoline" or the "Company") in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and Securities and Exchange Commission regulations for interim financial reporting, which do not include all information and footnote disclosures normally included in annual financial statements. Therefore, these condensed consolidated financial statements should be read in conjunction with Valvoline's Annual Report on Form 10-K for the fiscal year ended September 30, 2023. Certain prior period amounts disclosed herein have been reclassified to conform to the current presentation.

#### Use of estimates, risks and uncertainties

The preparation of the condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosures of contingent matters. Although management bases its estimates on historical experience and various other assumptions that are believed to be reasonable under the circumstances, actual results could differ significantly from the estimates under different assumptions or conditions.

#### Sale of Global Products business

On March 1, 2023, Valvoline completed the sale of its former Global Products reportable segment ("Global Products") to Aramco Overseas Company B.V. ("Aramco" or the "Buyer") (the "Transaction"). The operating results and cash flows associated with and directly attributed to the Global Products disposal group are reflected as discontinued operations within these condensed consolidated financial statements. Refer to Note 2 for additional information regarding the Global Products business, including income from discontinued operations. Unless otherwise noted, disclosures within these remaining Notes to Condensed Consolidated Financial Statements relate solely to the Company's continuing operations.

#### Recent accounting pronouncements

The following accounting guidance relevant to Valvoline was either issued or adopted in the current fiscal year or is expected to have a meaningful impact on Valvoline in future periods upon adoption.

#### Issued but not yet adopted

In November 2023, the Financial Accounting Standards Board ("FASB") issued guidance that enhances reportable segment disclosures by requiring disclosure of significant reportable segment expenses and other items regularly provided to the Chief Operating Decision Maker ("CODM") and included within measures of a segment's profit or loss, inclusive of entities that operate in a single reportable segment. This guidance must be applied retrospectively to all prior periods presented and will become effective for Valvoline beginning with its fiscal 2025 annual financial statements and interim periods starting in fiscal 2026, with early adoption permitted. Valvoline is currently evaluating the impact this guidance will have on the Company and expects adoption will require enhanced disclosures regarding its CODM and the information used in assessing performance and allocating resources, including significant expenses.

In December 2023, the FASB issued guidance which enhances income tax disclosure requirements to include additional disaggregation within the effective tax rate reconciliation and income taxes paid. This guidance will be effective for Valvoline beginning with its fiscal 2026 annual financial statements, with early adoption permitted. The guidance must be applied prospectively, while retrospective application is permitted. The Company is currently assessing the impact of adoption, which is expected to result in enhanced income tax disclosures.

#### **NOTE 2 - DISCONTINUED OPERATIONS**

#### Sale of Global Products

#### Financial results

On March 1, 2023, Valvoline completed the sale of Global Products for a cash purchase price of \$2.650 billion and recognized a pre-tax gain on the sale within Income from discontinued operations, net of tax, during the second quarter of fiscal 2023, coinciding with the completion of the sale. The Transaction was subject to customary closing settlements that were finalized in the third quarter of fiscal 2023 and resulted in the recognition of a pre-tax gain on sale of \$1.572 billion during the fiscal year ended September 30, 2023.

The following table summarizes Income from discontinued operations within the Condensed Consolidated Statements of Comprehensive Income:

	Three months ended December 31							
(In millions)	2023		2022					
Net revenues	\$	<b>—</b> \$	705.8					
Cost of sales			556.6					
Gross profit		_	149.2					
Selling, general and administrative expenses		_	72.3					
Net legacy and separation-related expenses	2	2.3	6.2					
Equity and other income, net		_	(9.2)					
Operating (loss) income from discontinued operations	(2	2.3)	79.9					
Net pension and other postretirement plan expense		_	0.1					
Net interest and other financing expenses			2.3					
(Loss) income before income taxes - discontinued operations	(2	2.3)	77.5					
Income tax (benefit) expense	(0	0.3)	22.6					
(Loss) income from discontinued operations, net of tax	\$ (2	2.0) \$	54.9					

#### Post-closing arrangements

Valvoline sources substantially all lubricant and certain ancillary products for its stores through a long-term supply agreement with Global Products. Net revenues within the results of Global Products above include product sales to the Company's continuing operations prior to the closing of the Transaction, which were considered to be effectively settled and were not eliminated. For the three months ended December 31, 2022, these transactions totaled \$55.1 million.

Valvoline also entered into a Transition Services Agreement with Global Products, effective March 1, 2023, to provide and receive services including information technology, legal, finance, and human resources support for a period not expected to exceed 18 months. The income and costs associated with these services were not material during the three months ended December 31, 2023.

#### **NOTE 3 - FAIR VALUE MEASUREMENTS**

#### Recurring fair value measurements

The following tables set forth the Company's financial assets and liabilities by level within the fair value hierarchy for those measured at fair value on a recurring basis:

	As of December 31, 2023													
(In millions)		Total	L	Level 1		evel 2	Level 3			NAV <sup>(a)</sup>				
Cash and cash equivalents														
Money market funds	\$	235.2	\$	235.2	\$	_	\$	_	\$	_				
Time deposits		90.9		_		90.9		_		_				
Prepaid expenses and other current assets														
Interest rate swap agreements		5.2		_		5.2		_		_				
Other noncurrent assets														
Non-qualified trust funds		1.9		_		_		_		1.9				
Deferred compensation investments		20.6		20.6		_								
Total assets at fair value	\$	353.8	\$	255.8	\$	96.1	\$		\$	1.9				
Other noncurrent liabilities														
Deferred compensation obligations	\$	23.0	\$	_	\$	_	\$	_	\$	23.0				
Total liabilities at fair value	\$	23.0	\$	_	\$	_	\$	_	\$	23.0				
			_	As o	f Sep	tember 3	30, 202	23						
(In millions)		Total	l	_evel 1	L	evel 2	Le	evel 3		NAV <sup>(a)</sup>				

	As of September 30, 2023										
In millions)		Total		Level 1		Level 2	Level 3			NAV (a)	
Cash and cash equivalents											
Money market funds	\$	0.6	\$	0.6	\$	_	\$	_	\$	_	
Time deposits		277.3		_		277.3		_		_	
Prepaid expenses and other current assets											
Currency derivatives (b)		0.1		_		0.1		_		_	
Interest rate swap agreements		7.8		_		7.8		_		_	
Other noncurrent assets											
Non-qualified trust funds		2.1		_		_		_		2.1	
Deferred compensation investments		19.0		19.0		_		_		_	
Total assets at fair value	\$	306.9	\$	19.6	\$	285.2	\$	_	\$	2.1	
Accrued expenses and other liabilities											
Currency derivatives (b)	\$	0.1	\$	_	\$	0.1	\$	_	\$	_	
Other noncurrent liabilities											
Deferred compensation obligations		20.8		_		_		_		20.8	
Total liabilities at fair value	\$	20.9	\$	_	\$	0.1	\$		\$	20.8	

<sup>(</sup>a) Funds measured at fair value using the net asset value ("NAV") per share practical expedient have not been classified in the fair value hierarchy.

#### Fair value disclosures

The Company's held-to-maturity U.S. treasury securities and long-term debt are reported in the Condensed Consolidated Balance Sheets at carrying value, rather than fair value, and are therefore excluded from the disclosure above of financial assets and liabilities measured at fair value within the condensed consolidated financial statements on a recurring basis. The following disclosures summarize the fair value of these assets and liabilities at each relevant balance sheet date.

<sup>(</sup>b) The Company had outstanding contracts with notional values of \$29.7 million as of September 30, 2023.

#### U.S. treasury securities

The fair values of the Company's U.S. treasury securities summarized below are determined utilizing quoted prices for identical securities from less active markets, which are considered Level 2 inputs within the fair value hierarchy.

		D	ece	mber 31, 202	3			September 30, 2023						
	An	Amortized		Gross unrealized			Amortized		Gross unrealized					
(In millions)		cost		losses		air value	cost		losses		Fa	ir value		
Cash and cash equivalents														
U.S. treasury securities (a)	\$	_	\$	_	\$	_	\$	2.2	\$	_	\$	2.2		
Short-term investments														
U.S. treasury securities (b)	\$	119.7	\$	(0.1)	\$	119.6	\$	347.5	\$	(0.5)	\$	347.0		

<sup>(</sup>a) U.S. treasury securities with original maturity dates of three months or less.

#### Long-term debt

The fair values of the Company's outstanding fixed rate senior notes shown below are based on recent trading values, which are considered Level 2 inputs within the fair value hierarchy.

	December 31, 2023							September 3	0, 2	023	
(In millions)	F	air value		Carrying value <sup>(a)</sup>		Unamortized discounts and issuance costs	F	air value	Carrying value <sup>(a)</sup>		Unamortized discounts and issuance costs
2030 Notes	\$	597.9	\$	594.6	\$	(5.4)	\$	589.8	\$ 594.5	\$	(5.5)
2031 Notes		455.0		530.0		(5.0)		416.6	529.9		(5.2)
Total	\$	1,052.9	\$	1,124.6	\$	(10.4)	\$	1,006.4	\$ 1,124.4	\$	(10.7)

<sup>(</sup>a) Carrying values shown are net of unamortized discounts and debt issuance costs.

Refer to Note 5 for details of these senior notes as well as Valvoline's other debt instruments that have variable interest rates with carrying amounts that approximate fair value.

#### **NOTE 4 - BUSINESS COMBINATIONS**

The Company acquired five service center stores in single and multi-store transactions for an aggregate purchase price of \$8.3 million during the three months ended December 31, 2023. These acquisitions expand Valvoline's retail presence in key North American markets, increase the number of company-operated service center stores, and contribute to growing the retail footprint to 1,890 system-wide service center stores.

During the three months ended December 31, 2022, the Company acquired seven service center stores in single and multi-store transactions for an aggregate purchase price of \$9.6 million.

<sup>(</sup>b) U.S. treasury securities with original maturities greater than three months and less than 12 months.

The Company's acquisitions are accounted for as business combinations. A summary follows of the aggregate cash consideration paid and the total assets acquired and liabilities assumed for the three months ended December 31:

(In millions)	2023		2022
Inventories	\$	— \$	0.3
Property, plant and equipment <sup>(a)</sup>		1.0	2.0
Operating lease assets		1.9	2.1
Goodwill (b)		7.9	6.1
Intangible assets (c)			
Reacquired franchise rights (d)		_	2.3
Other		0.1	0.1
Other current liabilities (a)		(0.1)	(0.2)
Operating lease liabilities		_	(2.0)
Other noncurrent liabilities (a)		(2.5)	(1.1)
Total net assets acquired	\$	8.3 \$	9.6

<sup>(</sup>a) Includes finance lease assets in property, plant and equipment and finance lease liabilities in other current and noncurrent liabilities. During the three months ended December 31, 2023, finance lease assets acquired were \$0.7 million and finance lease liabilities of \$0.7 million in other current noncurrent liabilities. During the three months ended December 31, 2022, finance lease assets acquired were \$1.1 million and finance lease liabilities of \$1.1 million in other noncurrent liabilities.

The fair values above are preliminary for up to one year from the date of acquisition as they may be subject to measurement period adjustments if new information is obtained about facts and circumstances that existed as of the acquisition date. The Company does not currently expect any material changes to the preliminary purchase price allocations for acquisitions completed during the last twelve months.

#### **NOTE 5 - DEBT**

The following table summarizes Valvoline's total debt as of:

(In millions)	December 31 2023	September 30 2023
2031 Notes	\$ 535.0	\$ 535.0
2030 Notes	600.0	600.0
Term Loan	457.2	463.1
Revolver (a)	_	_
Debt issuance costs and discounts	 (11.6)	(12.0)
Total debt	 1,580.6	 1,586.1
Current portion of long-term debt	23.8	23.8
Long-term debt	\$ 1,556.8	\$ 1,562.3

<sup>(</sup>a) As of December 31, 2023, the total borrowing capacity remaining under the \$475.0 million revolving credit facility was \$471.6 million due to a reduction of \$3.4 million for letters of credit outstanding.

As of December 31, 2023, Valvoline was in compliance with all covenants under its long-term borrowings.

<sup>(</sup>b) Goodwill is generally expected to be deductible for income tax purposes and is primarily attributed to the operational synergies and potential growth expected to result in economic benefits in the respective markets of the acquisitions.

<sup>(</sup>c) Intangible assets acquired during the three months ended December 31, 2023 and 2022 have weighted average amortization periods of five and nine years, respectively.

d) Prior to the acquisition of former franchise service center stores, the Company licensed the right to operate franchised service centers, including the use of Valvoline's trademarks and trade name. In connection with these acquisitions, Valvoline reacquired those rights and recognized separate definite-lived reacquired franchise rights intangible assets, which are being amortized on a straight-line basis over the weighted average remaining term of approximately ten years for the rights reacquired in fiscal 2023. The effective settlement of these arrangements resulted in no settlement gain or loss as the contractual terms were at market. There have been no franchise rights reacquired during fiscal 2024.

#### **NOTE 6 - INCOME TAXES**

Income tax provisions for interim quarterly periods are based on an estimated annual effective income tax rate calculated separately from the effect of significant, infrequent or unusual discrete items related specifically to interim periods. The following summarizes income tax expense and the effective tax rate in each interim period:

	Three months ended December 31		
(In millions)	2023	2022	
Income tax expense (benefit)	\$ 11.9	\$ (20.1)	
Effective tax rate percentage	26.0 %	(291.3)	

The increase in income tax expense and effective tax rate for the three months ended December 31, 2023 was driven by more normalized activity in the current year period as compared to the prior year. The prior year period included the recognition of a \$26.5 million income tax benefit for the release of a valuation allowance due to the change in expectations regarding the utilization of certain legacy tax attributes as a result of the terms of the amended tax matters agreement with Valvoline's former parent company. This amendment also resulted in higher Net legacy and separation-related expenses of \$24.4 million for the related increased indemnity obligation.

#### **NOTE 7 – EMPLOYEE BENEFIT PLANS**

The following table summarizes the components of pension and other postretirement plan expense:

	Pension benefits			Other postretirement benefits			t benefits	
(In millions)		2023		2022		2023		2022
Three months ended December 31								
Interest cost	\$	20.9	\$	20.6	\$	0.3	\$	0.4
Expected return on plan assets		(17.2)		(16.8)		<del>_</del>		_
Amortization of prior service credits		_		_		(0.6)		(0.5)
Net periodic benefit costs (income)	\$	3.7	\$	3.8	\$	(0.3)	\$	(0.1)

#### NOTE 8 – LITIGATION, CLAIMS AND CONTINGENCIES

From time to time, Valvoline is party to lawsuits, claims and other legal proceedings that arise in the ordinary course of business. The Company establishes liabilities for the outcome of such matters where losses are determined to be probable and reasonably estimable. Where appropriate, the Company has recorded liabilities with respect to these matters, which were not material for the periods presented as reflected in the condensed consolidated financial statements herein. There are certain claims and legal proceedings pending where loss is not determined to be probable or reasonably estimable, and therefore, accruals have not been made. In addition, Valvoline discloses matters when management believes a material loss is at least reasonably possible.

In all instances, management has assessed each matter based on current information available and made a judgment concerning its potential outcome, giving due consideration to the amount and nature of the claim and the probability of success. The Company believes it has established adequate accruals for liabilities that are probable and reasonably estimable.

Although the ultimate resolution of these matters cannot be predicted with certainty and there can be no assurances that the actual amounts required to satisfy liabilities from these matters will not exceed the amounts reflected in the condensed consolidated financial statements, based on information available at this time, it is the opinion of management that such pending claims or proceedings will not have a material adverse effect on its condensed consolidated financial statements.

#### **NOTE 9 - EARNINGS PER SHARE**

The following table summarizes basic and diluted earnings per share:

		months ecember	
(In millions, except per share amounts)	2023		2022
Numerator			
Income from continuing operations	\$ 3	3.9 \$	27.0
(Loss) income from discontinued operations, net of tax		2.0)	54.9
Net income	\$ 3	1.9 \$	81.9
Denominator			
Weighted average common shares outstanding	13	1.8	175.2
Effect of potentially dilutive securities (a)		0.9	1.1
Weighted average diluted shares outstanding	13	2.7	176.3
Basic earnings (loss) per share			
Continuing operations	\$	.26 \$	0.16
Discontinued operations	(0	.02)	0.31
Basic earnings per share	\$ 0	.24 \$	0.47
Diluted earnings (loss) per share			
Continuing operations	\$	.26 \$	0.15
Discontinued operations	(0	.02)	0.31
Diluted earnings per share	\$ 0	.24 \$	0.46

<sup>(</sup>a) There were 0.2 million outstanding stock appreciation rights not included in the computation of diluted earnings per share for both the three months ended December 31, 2023 and 2022 because the effect would have been antidilutive.

#### **NOTE 10 - SUPPLEMENTAL FINANCIAL INFORMATION**

#### Cash, cash equivalents and restricted cash

The following provides a reconciliation of cash, cash equivalents and restricted cash reported within the Condensed Consolidated Statements of Cash Flows to the Condensed Consolidated Balance Sheets:

(In millions)	D	ecember 31 2023	ember 30 2023	December 31 2022
Cash and cash equivalents - continuing operations	\$	420.7	\$ 409.1	\$ 21.0
Cash and cash equivalents - held for sale (a)		_	4.0	_
Cash and cash equivalents - discontinued operations		_	_	70.5
Restricted cash - discontinued operations		_	_	1.5
Total cash, cash equivalents and restricted cash	\$	420.7	\$ 413.1	\$ 93.0

<sup>(</sup>a) Former Global Products business whose operations were suspended during fiscal 2022, classified as held for sale and impaired as of September 30, 2023, and subsequently sold during the first quarter of fiscal 2024.

#### Accounts and other receivables

The following summarizes Valvoline's accounts and other receivables in the Condensed Consolidated Balance Sheets as of:

(In millions)	December 31 2023	September 30 2023
Current		
Trade	\$ 65.9	\$ 64.0
Other	 18.1	17.9

84.0		81.9
(0.5)		(0.6)
\$ 83.5	\$	81.3
\$ 2.4	\$	2.3
 7.6		7.5
 10.0		9.8
(2.4)		(2.4)
\$ 7.6	\$	7.4
\$ \$	\$ 2.4 7.6 10.0 (2.4)	\$ 83.5 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

<sup>(</sup>a) Included in Other noncurrent assets within the Condensed Consolidated Balance Sheets.

#### **Revenue recognition**

The following disaggregates the Company's net revenues by timing of revenue recognized:

	Three months ended December 31			
(In millions)		2023		2022
Net revenues transferred at a point in time	\$	355.9	\$	317.2
Franchised revenues transferred over time		17.5		15.6
Net revenues	\$	373.4	\$	332.8

The following table summarizes net revenues by category:

		Three months ended December 31		
(In millions)	20	023	2022	
Oil changes and related fees	\$	277.5 \$	247.2	
Non-oil changes and related fees		78.2	69.8	
Franchise fees and other (a)		17.7	15.8	
Total	\$	373.4 \$	332.8	

<sup>(</sup>a) Includes \$0.2 million of net revenues associated with suspended operations in the three months ended December 31, 2022.

#### FORWARD-LOOKING STATEMENTS

Certain statements in this Quarterly Report on Form 10-Q, other than statements of historical fact, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements may include, without limitation, executing on its growth strategy to create shareholder value by driving the full potential in the Company's core business, accelerating network growth and innovating to meet the needs of customers and the evolving car parc; realizing the benefits from the sale of Global Products; and future opportunities for the remaining stand-alone retail business; and any other statements regarding Valvoline's future operations, financial or operating results, capital allocation, debt leverage ratio, anticipated business levels, dividend policy, anticipated growth, market opportunities, strategies, competition, and other expectations and targets for future periods. Valvoline has identified some of these forward-looking statements with words such as "anticipates," "eblieves," "expects," "estimates," "is likely," "predicts," "projects," "forecasts," "may," "will," "should," and "intends," and the negative of these words or other comparable terminology. These forward-looking statements are based on Valvoline's current expectations, estimates, projections, and assumptions as of the date such statements are made and are subject to risks and uncertainties that may cause results to differ materially from those expressed or implied in the forward-looking statements. Factors that might cause such differences include, but are not limited to, those discussed under the headings "Risk Factors," "Management's Discussion and Analysis of Financial Condition and Results of Operations," and "Quantitative and Qualitative Disclosures about Market Risk" in this Quarterly Report on Form 10-Q and Valvoline's most recently filed Annual Report on Form 10-K. Valvoline assumes no obligation to update or revise these forward-looking statements for any reason, even if new information be

## Index to Management's Discussion and Analysis of Financial Condition and Results of Operations

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the Annual Report on Form 10-K for the fiscal year ended September 30, 2023, as well as the condensed consolidated financial statements and the accompanying Notes to Condensed Consolidated Financial Statements included in Item 1 of Part I in this Quarterly Report on Form 10-Q.

#### **BUSINESS OVERVIEW AND PURPOSE**

As the quick, easy, trusted leader in automotive preventive maintenance. Valvoline Inc. is creating shareholder value by driving the full potential in our core business, accelerating network growth and innovating to meet the needs of customers and the evolving car parc. With average customer ratings that indicate high levels of service satisfaction, Valvoline and the Company's franchise partners keep customers moving with 15-minute stay-in-your-car oil changes; battery, bulb and wiper replacements; tire rotations; and other manufacturer recommended maintenance services. The Company operates and franchises nearly 1,900 service center locations through its Valvoline Instant Oil Change<sup>SM</sup> and Great Canadian Oil Change retail locations and supports nearly 300 locations through its Express Care<sup>TM</sup> platform.

#### **BUSINESS STRATEGY**

As a pure play automotive retail services provider and the trusted leader in preventive automotive maintenance, Valvoline is well positioned to create long-term shareholder value through executing the Company's strategic initiatives, which include:

- Driving the full potential of the core business through increasing market share and non-oil change revenue growth in existing stores by building on Valvoline's strong foundation in marketing, technology, and data;
- Aggressively growing the retail footprint with company-operated store growth and an increased emphasis on franchisee store growth;
   and
- Developing capabilities to capture new customers through services expansion focused on fleet manager needs and needs of the
  evolving car parc.

#### FIRST FISCAL QUARTER 2024 OVERVIEW

The following were the significant events for the first fiscal quarter of 2024, each of which is discussed more fully in this Quarterly Report on Form 10-Q:

- Valvoline's net revenues grew 12% over the prior year period driven by store operations, including system-wide same-store sales ("SSS") growth of 7.1% and the addition of 144 net new stores to the system from the prior year.
- Income from continuing operations grew 26% to \$33.9 million for the three months ended December 31, 2023 compared to the prior year. The growth was attributable to gross profit expansion from operations and interest income earned on invested net proceeds from the sale of Global Products, which were partially offset by investments in the business and a modestly higher normalized effective tax rate. Diluted earnings per share from the continuing operations increased 73% to \$0.26 in the three months ended December 31, 2023 compared to the prior year driven by this earnings expansion and share count reductions from repurchases, including benefits from the prior year execution of the tender offer.
- Adjusted EBITDA increased 23% over the prior year period due to strong operational growth driven by gross profit expansion from service efficiency, increased ticket and transactions, modest contributions from acquisitions and other income, partially offset by investments in selling, general and administrative expenses.
- The Company made additional progress on the commitment to return a substantial portion of the net proceeds from the sale of Global Products to shareholders through repurchasing 5.4 million shares of Valvoline common stock for \$171.1 million during the quarter.

#### **Use of Non-GAAP Measures**

To aid in the understanding of Valvoline's ongoing business performance, certain items within this document are presented on an adjusted, non-GAAP basis. These non-GAAP measures have limitations as analytical tools and should not be considered in isolation from, or as an alternative to, or more meaningful than, the financial statements presented in accordance with U.S. GAAP. The financial results presented in accordance with U.S. GAAP and reconciliations of non-GAAP measures included within this Quarterly Report on Form 10-Q should be carefully evaluated.

The following are the non-GAAP measures management has included and how management defines them:

- **EBITDA** net income/loss, plus income tax expense/benefit, net interest and other financing expenses, and depreciation and amortization;
- Adjusted EBITDA EBITDA adjusted for the impacts of certain unusual, infrequent or non-operational activity not directly attributable to
  the underlying business, which management believes impacts the comparability of operational results between periods ("key items," as
  further described below);
- Adjusted EBITDA margin adjusted EBITDA divided by adjusted net revenues;

- · Adjusted net revenues reported net revenues adjusted for key items;
- Free cash flow cash flows from operating activities less capital expenditures and certain other adjustments as applicable; and
- **Discretionary free cash flow -** cash flows from operating activities less maintenance capital expenditures and certain other adjustments as applicable.

Non-GAAP measures include adjustments from results based on U.S. GAAP that management believes enables comparison of certain financial trends and results between periods and provides a useful supplemental presentation of Valvoline's operating performance that allows for transparency with respect to key metrics used by management in operating the business and measuring performance. The manner used to compute non-GAAP information used by management may differ from the methods used by other companies, and may not be comparable. For a reconciliation of the most comparable U.S. GAAP measures to the non-GAAP measures, refer to the "Results of Operations" and "Financial Position, Liquidity and Capital Resources" sections below.

Management believes EBITDA measures provide a meaningful supplemental presentation of Valvoline's operating performance between periods on a comparable basis due to the depreciable assets associated with the nature of the Company's operations as well as income tax and interest costs related to Valvoline's tax and capital structures, respectively. Adjusted EBITDA measures enable comparison of financial trends and results between periods where certain items may not be reflective of the Company's underlying and ongoing operations performance or vary independent of business performance.

Management uses free cash flow and discretionary free cash flow as additional non-GAAP metrics of cash flow generation. By including capital expenditures and certain other adjustments, as applicable, management is able to provide an indication of the ongoing cash being generated that is ultimately available for both debt and equity holders as well as other investment opportunities. Free cash flow includes the impact of capital expenditures, providing a supplemental view of cash generation. Discretionary free cash flow includes maintenance capital expenditures, which are routine uses of cash that are necessary to maintain the Company's operations and provides a supplemental view of cash flow generation to maintain operations before discretionary investments in growth. Free cash flow and discretionary free cash flow have certain limitations, including that they do not reflect adjustments for certain non-discretionary cash flows, such as mandatory debt repayments.

The non-GAAP measures used by management exclude key items. Key items are often related to legacy matters or market-driven events considered by management to not be reflective of the ongoing operating performance. Key items may consist of adjustments related to: legacy businesses, including the separation from Valvoline's former parent company, the former Global Products reportable segment, and associated impacts of related activity and indemnities; non-service pension and other postretirement plan activity; restructuring-related matters, including organizational restructuring plans, the separation of Valvoline's businesses, significant acquisitions or divestitures, debt extinguishment and modification, and tax reform legislation; in addition to other matters that management considers non-operational, infrequent or unusual in nature.

Details with respect to the description and composition of key items recognized during the respective periods presented herein are set forth below in the "EBITDA and Adjusted EBITDA" section of "Results of Operations" that follows.

#### **Key Business Measures**

Valvoline tracks its operating performance and manages its business using certain key measures, including system-wide, company-operated and franchised store counts and SSS; and system-wide store sales. Management believes these measures are useful to evaluating and understanding Valvoline's operating performance and should be considered as supplements to, not substitutes for, Valvoline's net revenues and operating income, as determined in accordance with U.S. GAAP.

Net revenues are influenced by the number of service center stores and the business performance of those stores. Stores are considered open upon acquisition or opening for business. Temporary store closings remain in the respective store counts with only permanent store closures reflected in the activity and end of period store counts.

SSS is defined as net revenues by U.S. Valvoline Instant Oil Change ("VIOC") stores (company-operated, franchised and the combination of these for system-wide SSS), with new stores, including franchised conversions, excluded from the metric until the completion of their first full fiscal year in operation as this period is generally required for new store sales levels to begin to normalize.

Net revenues are limited to sales at company-operated stores, in addition to royalties and other fees from independent franchised and Express Care stores. Although Valvoline does not recognize store-level sales from franchised stores as net revenues in its Statements of Condensed Consolidated Income, management believes system-wide and franchised SSS comparisons, store counts, and total system-wide store sales are useful to assess market position relative to competitors and overall store and operating performance.

#### **RESULTS OF OPERATIONS**

The following summarizes the results of the Company's continuing operations for the periods ended December 31:

	Three months ended December 31					31
		2023		2022		22
(In millions)		Amount	% of Net revenues	Å	Amount	% of Net revenues
Net revenues	\$	373.4	100.0%	\$	332.8	100.0%
Gross profit	\$	134.8	36.1%	\$	118.8	35.7%
Net operating expenses	\$	72.0	19.3%	\$	89.5	26.9%
Operating income	\$	62.8	16.8%	\$	29.3	8.8%
Income from continuing operations	\$	33.9	9.1%	\$	27.0	8.1%
EBITDA (a)	\$	84.0	22.5%	\$	44.1	13.3%
Adjusted EBITDA (a)	\$	90.2	24.2%	\$	73.3	22.0%

<sup>(</sup>a) Refer to the "Use of Non-GAAP Measures" and Continuing operations EBITDA and Adjusted EBITDA for management's definitions of the metrics presented above and reconciliation to the corresponding GAAP measures, where applicable.

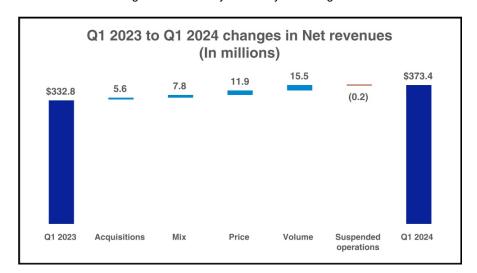
	Three months ended December 31		
	2023		2022
System-wide store sales - in millions (a)	\$ 722.9	\$	644.0
Year-over-year growth (a)	12.3 %		16.9 %
Same-store sales growth (b)			
Company-operated	6.1 %		12.7 %
Franchised <sup>(a)</sup>	8.0 %		11.2 %
System-wide (a)	7.1 %		11.9 %

	Number of stores at end of period					
	First Quarter 2024	Fourth Quarter 2023	Third Quarter 2023	Second Quarter 2023	First Quarter 2023	
Company-operated	895	876	854	832	813	
Franchised (a)	995	976	950	949	933	
Total system-wide stores (a)	1,890	1,852	1,804	1,781	1,746	

<sup>(</sup>a) Measures include Valvoline franchisees, which are independent legal entities. Valvoline does not consolidate the results of operations of its franchisees.

#### **Net revenues**

Net revenues increased \$40.6 million, or 12% for the three months ended December 31, 2023 compared to the prior year period. Store operations drove top-line expansion with system-wide SSS growing 7.1% from both ticket and transaction improvements, in addition to store growth with 144 net new stores from openings and acquisitions contributing the balance of the increase. Ticket contributed about 75% to the system-wide SSS growth where half of this benefit was driven by premiumization and non-oil change service penetration with the balance from increased pricing. Transaction growth contributed the balance to the system-wide SSS growth driven by increased customer base as well as modest contributions from miles driven. The following reconciles the year-over-year change in net revenues:

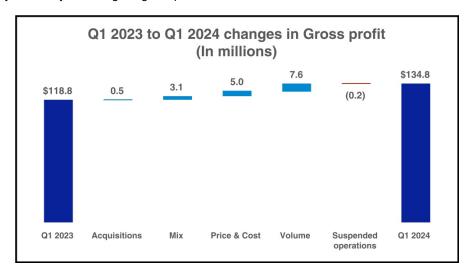


<sup>(</sup>b) Valvoline determines SSS growth as sales by U.S. VIOC stores (company-operated, franchised, and the combination of these for system-wide SSS), with new stores, including franchised conversions, excluded from the metric until the completion of their first full fiscal year in operation.

#### **Gross profit**

Gross profit increased \$16.0 million, or 14%, for the three months ended December 31, 2023 compared to the prior year period. Profitability improved due to cost efficiencies, primarily within labor and increased non-oil change service penetration, premiumization and pricing actions driving expansion in line with those from store and transaction growth. More efficient labor costs were partially offset by pressures in materials and store operating expenses, including higher depreciation for technology placed into service late in the prior year.

The following reconciles the year-over-year change in gross profit:



Gross profit margin improved modestly in the three months ended December 31, 2023 compared to the prior year primarily due to labor efficiency from effective management, including improved retention rates where Valvoline saw low attrition consistent with the Company's experience before the COVID-19 global pandemic. Improved retention rates resulted in staff with more tenure providing efficient best-in-class customer experiences and contributing to improved service mix.

#### Net operating expenses

Details of the components of Net operating expenses are summarized below for the periods ended December 31:

	Three months ended December 31					
	2023			2022		
(In millions)	 Amount	% of Net revenues	A	Amount	% of Net revenues	
Selling, general and administrative expenses	\$ 74.5	20.0 %	\$	66.0	19.8 %	
Net legacy and separation-related expenses	0.1	— %		25.4	7.6 %	
Other income, net	(2.6)	(0.7)%		(1.9)	(0.5)%	
Net operating expenses	\$ 72.0	19.3 %	\$	89.5	26.9 %	

Selling, general and administrative expenses ("SG&A") increased \$8.5 million for the three months ended December 31, 2023 compared to the prior year period. This was principally driven by costs from transitioning to stand-alone information technology platforms, higher travel expenses related to the Company's annual meeting and store growth, as well as increased advertising for supporting attraction and retention of customers. Additionally, SG&A as a percentage of net revenues was relatively flat year-over-year as leverage from right-sizing the stand-alone organization was offset by technology transition and travel costs.

Net legacy and separation-related expenses decreased \$25.3 million for the three months ended December 31, 2023 primarily due the recognition of expense in the prior year that did not recur. During the prior year period, Valvoline recognized expense of \$24.4 million to increase the indemnity obligation and reflect the utilization of certain legacy tax attributes associated with the amendment of the tax matters agreement with its former parent company.

Other income, net increased \$0.7 million in the three months ended December 31, 2023, compared to the prior year primarily due to higher rental income from subleasing properties in connection with the sale of Global Products.

#### Net pension and other postretirement plan expenses

Net pension and other postretirement plan expenses decreased \$0.3 million for the three months ended December 31, 2023 compared to the prior year period. The decrease was generally attributable to higher recurring expected returns on plan assets partially offset by higher interest costs of the rate environment as a result of the most recent annual remeasurement of the plans.

#### Net interest and other financing expenses

Net interest and other financing expenses decreased \$5.1 million during the three months ended December 31, 2023, compared to the prior year period. Interest income of \$7.8 million earned on the net proceeds from the sale of Global Products more than offset by increased interest expense from higher rates on outstanding borrowings in the current year period.

#### Income tax provision

The following table summarizes income tax provision and the effective tax rate for the current and prior year periods:

	Three months ended December 31		
(In millions)	2023		2022
Income tax expense (benefit)	\$ 11.9	\$	(20.1)
Effective tax rate percentage	26.0 %		(291.3)%

The increase in income tax expense and effective tax rate for the three months ended December 31, 2023 was driven by more normalized activity in the current year period as compared to the prior year. The prior year period included the recognition of a \$26.5 million income tax benefit for the release of a valuation allowance due to the change in expectations regarding the utilization of certain legacy tax attributes as a result of the terms of the amended tax matters agreement with Valvoline's former parent company. This amendment also resulted in higher Net legacy and separation-related expenses of \$24.4 million for the related increased indemnity obligation.

#### (Loss) income from discontinued operations, net of tax

The following summarizes (Loss) income from discontinued operations, net of tax for the current and prior year periods:

	Three months ended December 31			
(In millions)	2023		2022	
(Loss) income from discontinued operations, net of tax	\$	(2.0) \$		54.9

Earnings from discontinued operations declined \$56.9 million in the three months ended December 31, 2023 compared to the prior year primarily due to the sale of the Global Products business in March 2023 resulting in the current year period reflecting costs associated with the separation of processes and systems and no longer reflecting operational results from the underlying business.

#### Continuing operations adjusted net revenues

The following table reconciles Net revenues to Adjusted net revenues for the current and prior year periods:

	Three months ended December 31		
(In millions)	2023	20	22
Reported net revenues	\$ 373.4	\$	332.8
Key items:			
Suspended operations (a)	_		(0.2)
Adjusted net revenues (b) (c)	\$ 373.4	\$	332.6

- (a) Represents the results of a former Global Products business where operations were suspended during fiscal 2022 that were not included in the sale.
- (b) Adjusted net revenues is defined as Net revenues adjusted for key items.
- (c) Represents a non-GAAP measure. Refer to "Use of Non-GAAP Measures" for management's definitions of the metrics presented above.

#### Continuing operations EBITDA and Adjusted EBITDA

The following table reconciles Income from continuing operations to EBITDA and Adjusted EBITDA for the current and prior year periods:

	Three months ended December 31		
(In millions)		2023	2022
Income from continuing operations	\$	33.9 \$	27.0
Income tax expense (benefit)		11.9	(20.1)
Net interest and other financing expenses		13.6	18.7
Depreciation and amortization		24.6	18.5
EBITDA from continuing operations (a)		84.0	44.1
Net pension and other postretirement plan expenses (b)		3.4	3.7
Net legacy and separation-related expenses (c)		0.1	25.4
Information technology transition costs (d)		2.7	0.3
Suspended operations (e)			(0.2)
Adjusted EBITDA from continuing operations (a)	\$	90.2	73.3

- (a) EBITDA from continuing operations is defined as income from continuing operations, plus income tax expense (benefit), net interest and other financing expenses, and depreciation and amortization attributable to continuing operations. Adjusted EBITDA from continuing operations is EBITDA adjusted for key items attributable to continuing operations.
- (b) Includes several elements impacted by changes in plan assets and obligations that are primarily driven by the debt and equity markets, including remeasurement gains and losses, when applicable; and recurring non-service pension and other postretirement net periodic activity, which consists of interest cost, expected return on plan assets and amortization of prior service credits. Management considers these elements are more reflective of changes in current conditions in global markets (in particular, interest rates), outside the operational performance of the business, and are also legacy amounts that are not directly related to the underlying business and do not have an impact on the compensation and benefits provided to eligible employees for current service. Refer to Note 7 in the Notes to Condensed Consolidated Financial Statements in Item 1 of Part I in this Quarterly Report on Form 10-Q for further details.
- (c) Activity associated with legacy businesses, including the separation from Valvoline's former parent company and its former Global Products reportable segment. This activity includes the recognition of and adjustments to indemnity obligations to its former parent company; certain legal, financial, professional advisory and consulting fees; and other expenses incurred by the continuing operations in connection with and directly related to these separation transactions and legacy matters. This incremental activity directly attributable to legacy matters and separation transactions is not considered reflective of the underlying operating performance of the Company's continuing operations. During the three months ended December 31, 2022, the Company recognized \$24.4 million of pre-tax expense to reflect its increased estimated indemnity obligation which also resulted in an income tax benefit of \$26.5 million to reflect the release of valuations allowances in connection with the amendment of the Tax Matters Agreement with Valvoline's former parent company.

- (d) Consists of expenses incurred related to the Company's transition to a stand-alone enterprise resource planning software system during fiscal years 2023 and 2024, including redundant expenses incurred from duplicative technology platforms during implementation. These expenses are reflective of incremental costs directly associated with technology transitions and are not considered to be reflective of the ongoing expenses of operating the Company's technology platforms.
- (e) Represents the results of a former Global Products business where operations were suspended during fiscal 2022. This business was not included in the sale of the Global Products business in March 2023 and was sold during the three months ended December 31, 2023. These results are not indicative of the operating performance of the Company's ongoing continuing operations.

Adjusted EBITDA from continuing operations increased \$16.9 million for the three months ended December 31, 2023 compared to the prior year period driven by increased profitability in store operations driven by labor efficiency, higher ticket and increased transactions as well as unit growth. These benefits were partially offset by increased SG&A investments to support future growth.

#### FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

#### **Overview**

The Company closely manages its liquidity and capital resources. Valvoline's liquidity requirements depend on key variables, including the level of investment needed to support business strategies, the performance of the business, capital expenditures, borrowing arrangements, and working capital management. Capital expenditures, acquisitions, share repurchases, and dividend payments are components of the Company's cash flow and capital management strategy, which to a large extent, can be adjusted in response to economic and other changes in the business environment. The Company has a disciplined approach to capital allocation, which focuses on investing in key priorities that support Valvoline's business and growth strategies and returning capital to shareholders, while funding ongoing operations.

#### **Continuing operations cash flows**

Valvoline's continuing operations cash flows as reflected in the Condensed Consolidated Statements of Cash Flows are summarized as follows for the three months ended December 31:

(In millions)	2023	2022	
Cash provided (used by):			
Operating activities	\$ 21.9	\$	48.5
Investing activities	\$ 172.3	\$	(48.4)
Financing activities	\$ (184.7)	\$	12.5

#### Operating activities

The decrease in cash flows provided by operating activities of \$26.6 million from the prior year was due to unfavorable changes in net working capital, primarily driven by the timing of payments, which included higher current period spend for franchisee incentives and technology investments, in addition to the prior year receipt of a legacy-related settlement benefit which did not recur. These unfavorable changes were partially offset by higher cash earnings.

#### **Investing activities**

The decrease in cash flows used in investing activities of \$220.7 million from the prior year was substantially driven by proceeds from the maturities of short-term investments of \$230.0 million. This cash inflow was partially offset by a net outflow of \$3.7 million for cash transferred in connection with selling a former Global Products business during the current year, in addition to loans extended to franchisees, net of repayments of \$2.6 million and increased capital expenditures of \$2.4 million.

#### Financing activities

The increase in cash flows used in financing activities of \$197.2 million from the prior year was primarily due to returning \$84.3 million more in cash to shareholders through share repurchases. This increased use of cash from the prior year was partially offset by a \$136.5 million decrease in cash inflows from net borrowing activity, in addition to lower dividends paid of \$21.8 million as the Company discontinued its dividend during the second quarter of fiscal 2023 following the sale of Global Products.

#### Continuing operations free cash flow

The following sets forth free cash flow and discretionary free cash flow and reconciles cash flows from operating activities to both measures. These free cash flow measures have certain limitations, including that they do not reflect adjustments for certain non-discretionary cash flows, such as mandatory debt repayments. Refer to the "Use of Non-GAAP Measures" section included above in this Item 2 for additional information regarding these non-GAAP measures.

	Three months ended December 31		
(In millions)	2023	2022	
Cash flows provided by operating activities	\$ 21.9 \$	48.5	
Less: Maintenance capital expenditures	(7.0)	(4.3)	
Discretionary free cash flow	14.9	44.2	
Less: Growth capital expenditures	(35.3)	(35.6)	
Free cash flow	\$ (20.4) \$	8.6	

The decrease in free cash flow from continuing operations over the prior year was driven by lower cash flow provided by operating activities in addition to increased capital expenditures during the current period. The Company continues to focus the majority of its capital spend toward growth, which is expected to drive a high return on invested capital. The increase in capital expenditures over the prior year period was driven by higher maintenance capital, primarily attributed to timing of the completion of the related projects and spend.

### Discontinued operations cash flows

The cash flows of the discontinued operation are reflected in the Condensed Consolidated Statements of Cash Flows and are summarized below for the three months ended December 31:

(In millions)	2023	2022
Cash (used in) provided by:		
Operating activities	\$ (2.0) \$	(57.2)
Investing activities	\$ — \$	(8.4)
Financing activities	\$ — \$	60.0

The declines in cash flows used in operating and investing and those provided from financing activities of the discontinued operation were due to the completion of the sale of Global Products in March 2023, where prior year cash flows were from conducting business within the former Global Products segment and the current year cash flows generally relate to the completion of the separation of the business processes and systems. During the prior year period, cash flows used in operating activities of the discontinued operation were largely driven by operating in an unfavorable working capital environment, in addition to transaction costs to support the sale of the Global Products business. Prior year discontinued operations cash flows used in investing activities were related to capital expenditures, largely maintenance capital, and financing activities cash inflows were primarily due to net proceeds from borrowings, which were subsequently required to be repaid in connection with the sale.

#### Debt

Inclusive of the interest rate swap agreements, approximately 82% of Valvoline's outstanding borrowings at December 31, 2023 had fixed interest rates, with the remainder bearing variable rates. As of December 31, 2023, Valvoline was in compliance with all covenants of its debt obligations and had borrowing capacity remaining of \$471.6 million under its Revolver.

The indenture for the 2030 Senior Notes contains an asset sale covenant that requires Valvoline to make an offer to holders to purchase the 2030 Senior Notes at par, plus any accrued and unpaid interest with any Excess Proceeds from an Asset Sale, each as defined in the indenture. Valvoline currently expects that the sale of Global Products will require the Company to offer to repurchase all of the 2030 Senior Notes during the second quarter of fiscal 2024, absent an amendment to the indenture or other transaction related to these Senior Notes.

Refer to Note 5 of the Notes to Condensed Consolidated Financial Statements for additional details regarding the Company's debt instruments.

#### Share repurchases

During the three months ended December 31, 2023, the Company repurchased 5.4 million shares of its common stock for \$171.1 million. As of December 31, 2023, \$40.4 million remained available for repurchase under the 2022 Share Repurchase Authorization.

The share repurchase authorization is part of a broader capital allocation framework to deliver value to shareholders by first driving growth in the business, organically and through acquisitions and franchise development, and then returning excess cash to shareholders through share repurchases. The Company anticipates repurchasing shares of its common stock up to the full amount remaining under the authorization from the Board of Directors for the Company to repurchase up to \$1.6 billion of its common stock announced on November 15, 2022 (the "2022 Share Repurchase Authorization") during fiscal 2024, subject to market conditions.

#### **Summary**

Valvoline's continuing operations had cash and cash equivalents of \$420.7 million, short-term investments of \$119.7 million, total debt of \$1,580.6 million, and total remaining borrowing capacity of \$471.6 million as of December 31, 2023. Valvoline's ability to continue to generate positive cash flows from operations is dependent on general economic conditions, the competitive environment in the industry, and is subject to the business and other risk factors described in Item 1A of Part I of the Annual Report on Form 10-K for the fiscal year ended September 30, 2023.

Management believes that the Company has sufficient liquidity based on its current cash, cash equivalents and short-term investments position, cash generated from business operations, and existing financing to meet its required pension and other postretirement plan contributions; debt servicing obligations, including the expected offer to repurchase the 2030 Senior Notes; tax-related and other material cash and operating requirements for the next twelve months.

#### NEW ACCOUNTING PRONOUNCEMENTS

For a discussion and analysis of recently issued accounting pronouncements and the impacts on Valvoline, refer to Note 1 in the Notes to Condensed Consolidated Financial Statements in Item 1 of Part I of this Quarterly Report on Form 10-Q.

#### CRITICAL ACCOUNTING ESTIMATES

The Company's critical accounting estimates are described in Item 7 of Part II in Valvoline's Annual Report on Form 10-K for the fiscal year ended September 30, 2023. Management reassessed the critical accounting estimates as disclosed in the Annual Report on Form 10-K, and determined there were no changes in the three months ended December 31, 2023.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company's market risks are discussed in Item 7A of Part II in Valvoline's Annual Report on Form 10-K for the fiscal year ended September 30, 2023. Management reassessed the quantitative and qualitative market risk disclosures as described in the Annual Report on Form 10-K and determined there were no material changes to market risks in the three months ended December 31, 2023.

#### ITEM 4. CONTROLS AND PROCEDURES

#### **Disclosure Controls and Procedures**

Valvoline's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), with the assistance of management, have evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("Exchange Act")), as of the end of the period covered by this Quarterly Report on Form 10-Q (the "Evaluation Date"), and based upon such evaluation, have concluded that as of the Evaluation Date, the Company's disclosure controls and procedures were effective. These controls are designed to ensure that information required to be disclosed in the reports that are filed or submitted under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission, and that such information is accumulated and communicated to Valvoline's management, including the CEO and CFO, to allow timely decisions regarding required disclosure.

### **Changes in Internal Control**

There were no significant changes in Valvoline's internal control over financial reporting that occurred during the fiscal quarter ended December 31, 2023 that materially affected, or are reasonably likely to materially affect, Valvoline's internal control over financial reporting.

#### ITEM 5. OTHER INFORMATION

### Rule 10b5-1 Trading Plans

From time to time, the Company's officers and directors enter into equity trading plans with their brokers, which are intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) under the Securities and Exchange Act of 1934 (a "Rule 10b5-1 Trading Plan"). A Rule 10b5-1 Trading Plan is a written agreement between the officer or director and such person's broker that pre-establishes the formula for determining the amounts, prices, and dates of Valvoline common stock and does not permit the officer or director to exercise any subsequent influence over how, when or whether to effect purchases or sales. In addition, the officer or director must represent that he or she is not aware of any material nonpublic information concerning Valvoline or its common stock upon execution of the Rule 10b5-1 Trading Plan. The Company's insider trading policy requires a 90-day cooling-off period before transactions may be executed pursuant an officer's or director's Rule 10b5-1 Trading Plan.

During the three months ended December 31, 2023, no director or officer, as defined in Rule 16a-1(f), of Valvoline adopted or terminated any contract, instruction or written plan for the purchase or sale of the Company's securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any "non Rule 10b5-1 trading arrangement" as defined in Item 408 of Regulation S-K.

## **PART II - OTHER INFORMATION**

#### ITEM 1. LEGAL PROCEEDINGS

From time to time, Valvoline is party to lawsuits, claims and other legal proceedings that arise in the ordinary course of business. For a description of Valvoline's legal proceedings, refer to Note 8 of the Notes to Condensed Consolidated Financial Statements included in Item 1 of Part I of this Quarterly Report on Form 10-Q.

#### ITEM 1A. RISK FACTORS

During the period covered by this report, there were no material changes to the Company's risk factors previously disclosed in Item 1A of Part I in Valvoline's Annual Report on Form 10-K for the fiscal year ended September 30, 2023.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Repurchases of the Company's common stock during the three months ended December 31, 2023 pursuant to the 2022 Share Repurchase Authorization were:

Monthly period	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Dollar value of shares that may yet be purchased under the plans or programs (in millions)
October 1, 2023 - October 31, 2023	2,828,127	\$ 31.08	2,828,127	\$ 123.6
November 1, 2023 - November 30, 2023	2,279,662	\$ 32.75	2,279,662	\$ 48.9
December 1, 2023 - December 31, 2023	243,476	\$ 35.14	243,476	\$ 40.4
Total	5,351,265	\$ 31.98	5,351,265	

## **ITEM 6. EXHIBITS**

31.1*	Certification of Lori A. Flees, Chief Executive Officer of Valvoline, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Mary E. Meixelsperger, Chief Financial Officer of Valvoline, pursuant to Section 302 of the Sarbanes-Oxley
	Act of 2002.
32**	Certification of Lori A. Flees, Chief Executive Officer of Valvoline, and Mary E. Meixelsperger, Chief Financial Officer of
	<u>Valvoline, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u>
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101).

<sup>\*</sup> Filed herewith.

<sup>\*\*</sup> Furnished herewith.

<sup>™</sup> Trademark, Valvoline or its subsidiaries, registered in various countries.

<sup>&</sup>lt;sup>SM</sup> Service mark, Valvoline or its subsidiaries, registered in various countries.

## **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VALVOLINE INC. (Registrant)

February 6, 2024 By: /s/ Mary E. Meixelsperger

Mary E. Meixelsperger Chief Financial Officer

#### **CERTIFICATION**

I, Lori A. Flees, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Valvoline Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report:
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our
    conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by
    this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Audit Committee of the registrant's Board of Directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 6, 2024

/s/ Lori A. Flees

Lori A. Flees Chief Executive Officer and Director (Principal Executive Officer)

#### **CERTIFICATION**

- I, Mary E. Meixelsperger, certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q of Valvoline Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Audit Committee of the registrant's Board of Directors (or persons performing the equivalent functions):
  - All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 6, 2024

/s/ Mary E. Meixelsperger

Mary E. Meixelsperger Chief Financial Officer (Principal Financial Officer)

#### VALVOLINE INC.

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Valvoline Inc. (the "Company") on Form 10-Q for the period ended December 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned, Lori A. Flees, Chief Executive Officer of the Company, and Mary E. Meixelsperger, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Lori A. Flees
Lori A. Flees
Chief Executive Officer
February 6, 2024

/s/ Mary E. Meixelsperger
Mary E. Meixelsperger
Chief Financial Officer
February 6, 2024