

# Electronic Arts Inc. Q1 FY 2016 Results

July 30, 2015

### **Safe Harbor Statement**

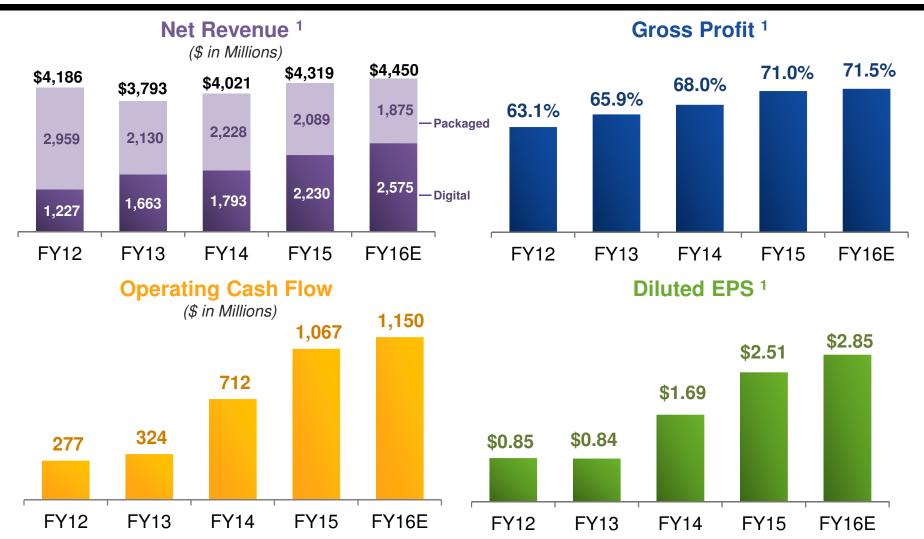
## Please review our risk factors on Form 10-K filed with the SEC.



- Some statements set forth in this document, including the information relating to EA's fiscal year 2016 guidance and title slate, contain forward-looking statements that are subject to change. Statements including words such as "anticipate," "believe," "estimate" or "expect" and statements in the future tense are forward-looking statements. These forward-looking statements are preliminary estimates and expectations based on current information and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth in the forward-looking statements. Some of the factors which could cause the Company's results to differ materially from its expectations include the following: sales of the Company's titles; the Company's ability to manage expenses; the competition in the interactive entertainment industry; the effectiveness of the Company's sales and marketing programs; timely development and release of Electronic Arts' products; the Company's ability to realize the anticipated benefits of acquisitions; the consumer demand for, and the availability of an adequate supply of console hardware units; the Company's ability to predict consumer preferences among competing platforms; the Company's ability to service and support digital product offerings, including managing online security; general economic conditions; and other factors described in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2015.
- These forward-looking statements are valid as of July 30, 2015 only.
- The preliminary financial results set forth in this document are estimates based on information currently available to Electronic Arts. While Electronic Arts believes these estimates are meaningful, they could differ from the actual amounts that Electronic Arts ultimately reports in its Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2015. Electronic Arts assumes no obligation and does not intend to update these estimates prior to such filing.

### **EA Growth Trends**





<sup>&</sup>lt;sup>1</sup> On a non-GAAP basis. FY16E non-GAAP tax rate is 22%. FY14 & FY15 non-GAAP tax rate was 25%. Through FY13, the non-GAAP tax rate was 28%.

## **Q1 FY16 Guidance vs. Actuals**



	GAA	<b>\</b> P	Non-GAAP				
	Guidance	Actuals	Guidance	Actuals			
Net Revenue	\$1,140	\$1,203	\$640	\$693			
Gross Profit Margin	84.6%	85.6%	74.5%	76.8%			
Operating Expense	\$522	\$518	\$475	\$472			
Tax Expense <sup>1</sup>	\$50	\$67	\$0	\$14			
Net Income	\$385	\$442	\$0	\$49			
Diluted Earnings Per Share	\$1.14	\$1.32	\$0.00	\$0.15			
Diluted Shares / Basic Shares	337	335	328 / 312	325			

<sup>&</sup>lt;sup>1</sup>Non-GAAP tax rate: 22%, down from 25% in FY14 and FY15.

## **Q1 FY16 Financial Summary**



	GA	AP	Non-GAAP			
	Q1 FY15	Q1 FY16	Q1 FY15	Q1 FY16		
Net Revenue	\$1,214	\$1,203	\$775	\$693		
Gross Profit Margin	69.8%	85.6%	70.2%	76.8%		
Operating Expense	\$485	\$518	\$459	\$472		
Operating Income	\$362	\$512	\$85	\$60		
Operating Margin	29.8%	42.6%	11.0%	8.7%		
Diluted Earnings Per Share	\$1.04	\$1.32	\$0.19	\$0.15		
Operating Cash Flow	\$4	(\$71)				
EBITDA	\$439	\$600	\$116	\$90		

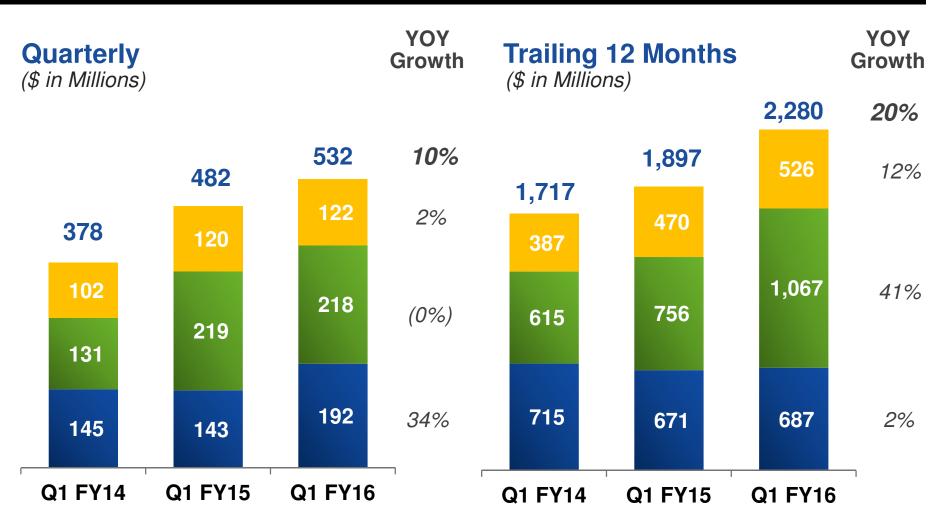
### **EA Digital Net Revenue<sup>1</sup> by Platform**

PC & Other

Console

Mobile<sup>2</sup>





In millions, on a non-GAAP basis.

Mobile revenue reflects the sum total of revenue from Smart Phones and Feature Phones. Handheld revenue, previously grouped with Feature Phones through Q4-FY14, is captured in PC & Other.

### EA Digital Net Revenue<sup>1</sup> by Type

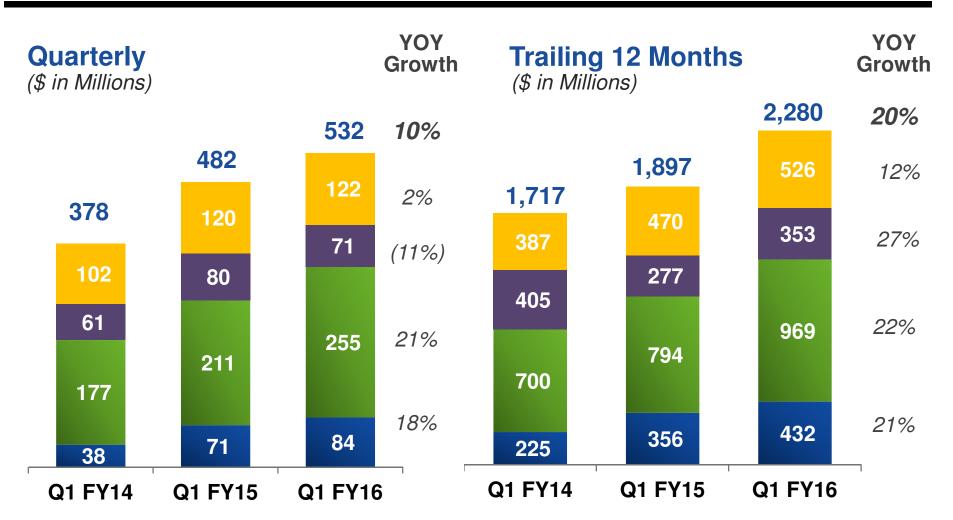
Full Game Downloads

Extra Content

Subs / Ads / Other

Mobile<sup>2</sup>





<sup>1</sup> In millions, on a non-GAAP basis.

Handheld revenue is included within each respective category of Full Game Downloads, Extra Content and Subscriptions, Advertising and Other. Handheld revenue was previously grouped with Mobile and presented as Mobile and Handheld through Q4-FY14.

# **FY16 Announced Console/PC Titles**



Launch	Title	Platform	(s)				
Q1							
	FIFA16	Console	PC				
	SPORTS MADDEN 16 16	Console					
Q2	SPORTS SINBALIVE 15	Console					
	NHL16	Console					
	RORY MCILROY PGA TOUR	Console					
	NEED FOR SPEED,	Console	PC				
Q3	BATTLEFRONT.	Console	PC				
	MIRROR'S EDGE CATALYST	Console	PC				
Q4	PLANTS COMMESS.	Console	PC				
	UNRAVEL	Console	PC				

Note: Represents publicly announced titles only. Titles above are shown in alphabetical order. All launch dates are subject to change.



### Select Live Services and Mobile<sup>1</sup>

#### Console/PC















Active Q1'16







TITANFALL.
SEASON PASS





### **Mobile**

































### **Guidance - Q2 FY16**

### Ending September 30, 2015



	GAAP	Non-GAAP
Net Revenue	\$815	\$1,075
Gross Profit Margin	49.7%	63.0%
Operating Expense	\$557	\$510
Tax Expense	\$20	\$37
Net Income	(\$181)	\$131
Earnings Per Share	(\$0.58)	\$0.40
Diluted Shares	313	328

In millions, except per share data.

Non-GAAP Tax Rate: 22%, down from 25% in FY14 and FY15.

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### **Guidance - Full Year FY16**

### Ending March 31, 2016

	GAAP	Non-GAAP
Packaged Goods and Other	\$1,875	\$1,875
Digital Net Revenue	\$2,425	\$2,575
Total Net Revenue	\$4,300	\$4,450
Gross Profit Margin	69.4%	71.5%
Operating Expense	\$2,168	\$1,980
Tax Expense	\$120	\$265
Net Income	\$672	\$938
Earnings Per Share	\$1.98	\$2.85
Diluted Shares	339	329
Operating Cash Flow	\$1,150	

In millions, except per share data.

Non-GAAP Tax Rate: 22%.

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### **Guidance – Phasing**

FY16 Quarterly Revenue<sup>1</sup>



Net Revenue	Q1A	Q2E	Q3E	Q4E
Non-GAAP	16%	24%	39%	21%
GAAP	28%	19%	24%	29%

<sup>&</sup>lt;sup>1</sup> These forward-looking statements are valid as July 30, 2015 only. Electronic Arts assumes no obligation to update these forward-looking statements. The difference in GAAP and non-GAAP quarterly phasing is due to the change in deferred net revenue (online enabled games).



# Supplemental Financial Information

### **Currency Assumptions**<sup>1</sup>



### Current FX assumptions<sup>2</sup>:

USD/	FY16 Q1A	FY16 Q2-Q4E
EUR	1.097	1.107
GBP	1.520	1.563
CAD	1.232	1.256
SEK	8.474	8.345

### Rule of thumb for FY16 Q2-Q4E

- If the U.S. dollar strengthens 10% against the Euro and British pound sterling:
  - Total net revenue decreases 1.5% and EPS decreases 0.8%
- If the U.S. dollar strengthens 10% against the Canadian dollar and Swedish krona:
  - Company operating expenses decrease 1.4% and EPS increases 0.8%

Note: Our financial guidance and the rule of thumb include the forecasted impact of the FX cash flow hedging program.

<sup>&</sup>lt;sup>1</sup> These forward-looking statements are valid as of July 30, 2015 only. Electronic Arts assumes no obligation to update these forward-looking statements.

<sup>&</sup>lt;sup>2</sup> For FY16 Q1A, FX rates are EA's weighted average actual P&L rates based on EA's monthly operating income. For FY16 Q2-Q4E, the same FX rates are used for all forecast periods.

### **Non-GAAP Financial Measures**



- To supplement the Company's unaudited condensed consolidated financial statements presented in accordance with GAAP, Electronic Arts uses certain non-GAAP measures of financial performance. The presentation of these non-GAAP financial measures is not intended to be considered in isolation from, as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP, and may be different from non-GAAP financial measures used by other companies. In addition, these non-GAAP measures have limitations in that they do not reflect all of the amounts associated with the Company's results of operations as determined in accordance with GAAP. The non-GAAP financial measures used by Electronic Arts include: non-GAAP net revenue, non-GAAP gross profit, non-GAAP operating income (loss), non-GAAP net income (loss) and non-GAAP diluted earnings (loss) per share and non-GAAP diluted shares. These non-GAAP financial measures exclude the following items (other than shares from the Convertible Bond Hedge, which are included), as applicable in a given reporting period, from the Company's unaudited condensed consolidated statements of operations:
  - Acquisition-related expenses
  - Amortization of debt discount
  - Change in deferred net revenue (online-enabled games)
  - College football settlement expenses
  - Income tax adjustments
  - Loss on licensed intellectual property commitment (COGS)
  - Restructuring and other
  - Shares from convertible bond hedge
  - Stock-based compensation

The Company uses a fixed, long-term projected tax rate internally to evaluate its operating performance, to forecast, plan and analyze future periods, and to assess the performance of its management team. Accordingly, the Company applies the same tax rate to its non-GAAP financial results. During fiscal year 2016 the Company is applying a tax rate of 22 percent to its non-GAAP financial results. For fiscal years 2014 and 2015, a 25 percent tax rate was applied, and through fiscal year 2013 the Company applied a 28 percent tax rate.

Electronic Arts may consider whether other significant non-recurring items that arise in the future should also be excluded in calculating the non-GAAP financial measures it uses. Electronic Arts believes that these non-GAAP financial measures, when taken together with the corresponding GAAP financial measures, provide meaningful supplemental information regarding the Company's performance by excluding certain items that may not be indicative of the Company's core business, operating results or future outlook. Electronic Arts' management uses, and believes that investors benefit from referring to, these non-GAAP financial measures in assessing the Company's operating results both as a consolidated entity and at the business unit level, as well as when planning, forecasting and analyzing future periods. The Company's management team is evaluated on the basis of non-GAAP financial measures and these measures also facilitate comparisons of the Company's performance to prior periods. In its earnings press release dated July 30, 2015 and in the following slides, Electronic Arts has provided a reconciliation of the most comparable GAAP financial measures to the non-GAAP financial measures.

### **Q1 FY16 Reconciliation**



### GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

Three Months Ended June 30, 2015

	GAAP Results	Acquisition- related expenses	Shares from Convertible Bond Hedge	Amortization of debt	Change in Deferred Net Revenue (Online-Enabled Games)	Stock-based compensation	Income tax adjustments	Non-GAAP Results
Net revenue	\$ 1,203	\$ -	\$ -	\$ -	\$ (510)	\$ -	\$ -	\$ 693
Cost of revenue	173	(12)			-			161
Gross profit	1,030	12	-	-	(510)	-	-	532
Operating expenses:								
Research and development	296	-	-	-	-	(26)	-	270
Marketing and sales	123	-	-	-	-	(5)	-	118
General and administrative	98	-	-	-	-	(14)	-	84
Amortization of intangibles	1	(1)						<u> </u>
Total operating expenses	518	(1)				(45)		472
Operating income	512	13	-	-	(510)	45	-	60
Interest and other income (expense), net	(3)			6	-			3
Income before provision for income taxes	509	13	-	6	(510)	45	-	63
Provision for income taxes	67			<u>-</u>			(53)	14
Net income	\$ 442	<u>\$ 13</u>	<u> </u>	\$ 6	<u>\$ (510)</u>	<u>\$ 45</u>	<u>\$ 53</u>	<u>\$ 49</u>
Earnings per share Basic Diluted	\$ 1.42 \$ 1.32							\$ 0.16 \$ 0.15
Number of shares used in computation Basic Diluted	311 335		- (10)	- -	-	-	- -	311 325

In millions, except per share data.

### **Q1 FY15 Reconciliation**



### GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

	Three Months Ended June 30, 2014																			
		GAAP esults	re	penses Bond Hedge		Amortization of (C		De F (Onli	Change in Deferred Net Revenue (Online-Enabled Games)		Loss on licensed intellectual property commitment (COGS)		College football settlement expenses		Stock-based compensation		Income tax adjustments		n-GAAP esults	
Net revenue	\$	1,214	\$		\$	-	\$	-	\$	(439)	\$	-	\$	-	\$	-	\$	-	\$	775
Cost of revenue		367		(14)					_			(122)								231
Gross profit		847		14		-		-		(439)		122		-		-		-		544
Operating expenses: Research and development Marketing and sales		265 130		-		=		-		-		-		-		(16) (4)		-		249 126
General and administrative		88		-		-		-		-		-		5		(9)		-		84
Acquisition-related contingent consideration		(1)		1						_		_		-		(3)				-
Amortization of intangibles		3		(3)																
Total operating expenses		485		(2)			_							5		(29)				459
rotal operating expenses		403		(2)			_		_							(23)				433
Operating income		362		16		-		-		(439)		122		(5) -		29		-		85
Interest and other income (expense), net		(8)		-		-		5		-		-		-		-		-		(3)
Income before provision for income taxes		354		16		-		5		(439)		122		(5)		29		-		82
Provision for income taxes		19						-		<u> </u>		<u>-</u>						2		21
Net income	\$	335	\$	16	\$		\$	5	\$	(439)	\$	122	\$	(5)	\$	29	\$	(2)	\$	61
Earnings per share Basic Diluted	\$ \$	1.07 1.04																	\$ \$	0.19 0.19
Number of shares used in computation Basic Diluted		313 322		- -		- (1)		-		- -		- -		-		-		-		313 321

In millions, except per share data.

### **TTM Q1 FY16 Reconciliation**



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

Trailing Twelve Months Ended June 30, 2015

Change in

				Deferred Net Revenue (Online-			
	GAAP Results	Acquisition- related expenses	Amortization of debt discount	Enabled Games)	Stock-based compensation	Income tax adjustments	Non-GAAP Results
Net revenue	\$ 4,504	\$ -	\$ -	\$ (267)	\$ -	\$ -	\$ 4,237
Cost of revenue	1,235	(50)			(2)		1,183
Gross profit	3,269	50	-	(267)	2	-	3,054
Operating expenses:							
Research and development	1,125	-	-	-	(92)	-	1,033
Marketing and sales	640	-	=	-	(22)	-	618
General and administrative	396	-	-	-	(44)	-	352
Acquisition-related contingent consideration	(2)	2	-	-	-	-	-
Amortization of intangibles	12	(12)					<u> </u>
Total operating expenses	2,171	(10)	<del>-</del>		(158)		2,003
Operating income	1,098	60	-	(267)	160	-	1,051
Interest and other income (expense), net	(18)		23	<u>-</u>		<u> </u>	5
Income before provision for income taxes	1,080	60	23	(267)	160	-	1,056
Provision for income taxes	98			<del>-</del>		164	262
Net income	\$ 982	<u>\$ 60</u>	<u>\$ 23</u>	<u>\$ (267)</u>	<u>\$ 160</u>	<u>\$ (164)</u>	<u>\$ 794</u>

### **TTM Q1 FY15 Reconciliation**



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

	Trailing Twelve Months Ended June 30, 2014											
			Change in Loss on Deferred Net licensed Revenue intellectual (Online- property		College football							
	GAAP	Acquisition-	Amortization of	Enabled	commitment	settlement	Restructuring	Stock-based	Income tax	Non-GAAP		
	Results	related expenses	debt discount	Games)	(COGS)	expenses	and other	compensation	adjustments	Results		
Net revenue	\$ 3,840	\$ -	\$ -	\$ 461		\$ -	\$ -	\$ -	\$ -	\$ 4,301		
Cost of revenue	1,520	(59)			(122)			(2)		1,337		
Gross profit	2,320	59	-	461	122	-	-	2	-	2,964		
Operating expenses:												
Research and development	1,112	-	-	-	-	-	-	(86)	-	1,026		
Marketing and sales	663	-	-	-	-	-	-	(23)	-	640		
General and administrative	413	-	-	-	-	(43)	-	(35)	-	335		
Acquisition-related contingent consideration	(43)	43	-	-	-	-	-	-	-	-		
Amortization of intangibles	15	(15)	-	-	-	-	-	-	-	-		
Restructuring and other	(2)						2			<u> </u>		
Total operating expenses	2,158	28			-	(43)	2	(144)	-	2,001		
Operating income	162	31	-	461	122	43	(2)	146	-	963		
Interest and other income (expense), net	(29)		21						<u> </u>	(8)		
Income before provision for income taxes	133	31	21	461	122	43	(2)	146	-	955		
Provision for income taxes	12							<del>-</del>	227	239		
Net income	<u>\$ 121</u>	\$ 31	<u>\$ 21</u>	<u>\$ 461</u>	<u>\$ 122</u>	<u>\$ 43</u>	<u>\$ (2)</u>	<u>\$ 146</u>	<u>\$ (227)</u>	<u>\$ 716</u>		

In millions 19

## **Q1 FY16 EBITDA Reconciliation**



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' Earnings Before Interest, Taxes, Depreciation, Amortization and Stock-based Compensation ("EBITDA") to the nearest comparable GAAP financial measures.

	Three Months Ended June 30, 2015											
					Cha	ange in						
					defe	rred net						
					re	venue						
			Acqu	isition-	(о	nline-						
	GAAP related				er	abled	Stock	-Based	Non-GAAP			
	Res	ults	expe	enses	ga	imes)	compe	ensation	Results			
Operating income	\$	512	\$	13	\$	(510)	\$	45	\$	60		
Adjustments:												
Stock-based compensation		45		-		-		(45)		-		
Depreciation		30		-		-		-		30		
Amortization of acquisition-related intangibles		13		(13)		-		-		-		
Total adjustments		88		(13)				(45)		30		
EBITDA	\$	600	\$	<u>-</u>	\$	(510 <sub>)</sub>	\$	<u>-</u>	\$	90		

## **Q1 FY15 EBITDA Reconciliation**



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' Earnings Before Interest, Taxes, Depreciation, Amortization and Stock-based Compensation ("EBITDA") to the nearest comparable GAAP financial measures.

	Three Months Ended June 30, 2014														
	GAAP Results		Acquisition- related expenses		Change in deferred net revenue (online- enabled games)		College football settlement expenses		Loss on licensed intellectual property commitment (COGS)		Stock-Based compensation		Non-GAAP Results		
Operating income	\$	362	\$	16	\$	(439)	\$	(5)	\$	122	\$	29	\$	85	
Adjustments:															
Stock-based compensation		29		-		-		-		-		(29)		-	
Depreciation		31		-		-		-		-		-		31	
Amortization of acquisition-related intangibles		17		(17)		-		-		-		-		-	
Total adjustments		77		(17)		_		_		-		(29)		31	
EBITDA	\$	439	\$	(1)	\$	(439)	\$	(5)	\$	122	\$		\$	116	

## Q2 FY16 Guidance Reconciliation (EA)



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' Q2 FY16 guidance to the nearest comparable GAAP financial measures. These are preliminary estimates and expectations based on current information as of July 30, 2015 and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth herein. The reconciliation provided below reflects rounding and other approximations.

	GAAP iidance	Acquisition- related expenses and Amortization	Amortization of Debt Discount	Change in Deferred Net Revenue (online- enabled games)	Stock-Based Compensation	Tax Adjustments	on-GAAP uidance
Approximate Net Revenue	\$ 815	-	-	260	-	-	\$ 1,075
Approximate Gross Margin %	49.7%	1.5%	-	11.8%	-	-	63.0%
Approximate Operating Expense	\$ 557	(2)	-	-	(45)	-	\$ 510
Approximate Tax Expense (Benefit)	\$ 20	-	-	-	-	17	\$ 37
Net Income (Loss)	\$ (181)	14	10	260	45	(17)	\$ 131
Earnings (Loss) Per Share	\$ (0.58)						\$ 0.40
Number of shares used in computation Basic Diluted	313 313						328 328

In millions, except per share data.

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### **FY16 Guidance Reconciliation**



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' FY16 guidance to the nearest comparable GAAP financial measures. These are preliminary estimates and expectations based on current information as of July 30, 2015 and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth herein. The reconciliation provided below reflects rounding and other approximations.

	GAAP uidance	Acquisition- related expenses and Amortization	Amortization of Debt Discount	Change in Deferred Net Revenue (online- enabled games)	Shares from Convertible Bond Hedge	Stock-Based Compensation	Tax Adjustments	on-GAAP uidance
Approximate Net Revenue	\$ 4,300	-	-	150	-	-	-	\$ 4,450
Approximate Gross Margin %	69.4%	1.1%	-	1.0%	-	-	-	71.5%
Approximate Operating Expense	\$ 2,168	(8)	-	-	-	(180)	-	\$ 1,980
Approximate Tax Expense (Benefit)	\$ 120	-	-	-	-	-	145	\$ 265
Net Income	\$ 672	56	25	150	-	180	(145)	\$ 938
Earnings Per Share	\$ 1.98							\$ 2.85
Number of shares used in computation								
Diluted	339	-	-	-	(10)	-	-	329

In millions, except per share data.

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