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- This document contains forward-looking statements that involve risks and uncertainties, including references, concerning the Group's expected growth and profitability in the future which may significantly impact the expected performance indicated in the forward-looking statements. These risks and uncertainties are linked to factors out of the control of the Company and not precisely estimated, such as market conditions or competitors behaviors. Any forward-looking statements made in this document are statements about Worldline' beliefs and expectations and should be evaluated as such. Forward-looking statements include statements that may relate to Worldline' plans, objectives, strategies, goals, future events, future revenues or synergies, or performance, and other information that is not historical information. Actual events or results may differ from those described in this document due to a number of risks and uncertainties that are described within the 2017 Registration Document filed with the Autorité des Marchés Financiers (AMF) on March 21, 2018 under the filling number: D.18-0163. Worldline does not undertake, and specifically disclaims, any obligation or responsibility to update or amend any of the information above except as otherwise required by law.
- The review procedures on the interim financial information have been performed by the statutory auditors. Their review report is currently being issued.
- Revenue organic growth and OMDA improvement are presented at constant scope and exchange rates and restated for the impacts of IFRS 15. 2018 objectives have been considered with exchange rates as of December 31, 2017.
- Global Business Lines include Merchant Services (in Argentina, Belgium, Brazil, Czech republic, France, Germany, India, Luxembourg, Malaysia, Poland, Spain, Sweden, The Netherlands, United Kingdom, USA), Financial Services (in Belgium, China, Estonia, Finland, France, Germany, Hong Kong, Indonesia, Italy, Latvia, Lithuania, Luxembourg, Malaysia, Singapore, Spain, Taiwan, The Netherlands and the United Kingdom.), and Mobility & e-Transactional Services (in Argentina, Austria, Belgium, Chile, China, France, Germany, Spain, The Netherlands and United Kingdom).
- This document does not contain or constitute an offer of Worldline's shares for sale or an invitation or inducement to invest in Worldline's shares in France, the United States of America or any other jurisdiction.

# HIGHLIGHTS FIRST HALF 2018

**Gilles Grapinet** 

CEO Worldline



#### **VERY GOOD START OF THE YEAR**



H1 2018 results perfectly in line with the full year target



Major new financial processing contract: Commerzbank

#### Scope:

- All non-card SEPA; and
- Instant payments
- Over **10 years**



**Extremely strong commercial activity:** 

- Many other large outsourcing opportunities
- Strong increase of the weighted pipeline

Worldline & ✓IX

Closing process of SIX Payment Services on track

Completion expected by the end of the year

#### A VERY GOOD SET OF RESULTS IN H1 2018

Key highlights

€102.6m

**+16.5%** vs H1 2017

FREE CASH FLOW

€73.3m

+20.4% vs H1 2017

NET INCOME

€57.2m

+12.6% vs H1 2017

NET INCOME GROUP SHARE

## Major new organic development with a very large partnership and processing contract signed with Commerzbank

### Onboarding and transition of Commerzbank's:

- Account-to-account applications and
- Non-card payment processing activities

- 10 year contract (from migration date)
- All SEPA transactions
  - Instant Payments,
  - Multi-currency
  - Domestic payments
- c. +4 billion additional payment transactions / year (~+33% on existing platform)

#### Other features:

- Outsourcing of the bank's financial messaging SWIFT infrastructure
- Enhancement of the existing card payment infrastructure (e.g. Google Pay and mobile payment)



Significant progress in other payment outsourcing opportunities for European banks

# PLANNED ACQUISITION OF SIX PAYMENT SERVICES

#### Reminder of the key features of the strategic partnership signed on May 15, 2018:

- Worldline to acquire SIX Payment Services (SPS), one of the largest payment service providers in Europe and the DACH region payment champion, for €2.3bn.
- SIX to become a 27% shareholder of Worldline, with Atos retaining a majority stake of 51% in Worldline.
- A fundamental transformation of Worldline's activity leading to a size increase of c.+30%.
- Very significant synergies (€110m expected by 2022) leading to an accretive transaction on EPS\* as soon as 2019

#### Closing of the transaction on track for a completion by the end of the year:

- Filing progress already ~50% complete
- Workers' Council information and consultation process on track
- Remaining clearances expected to be obtained in due course
- General Shareholders' Meeting to be convened end of Q4 2018

All pre-integration streams defined and launched

<sup>\*:</sup> Earnings per share, after synergy implementation costs and before PPA amortization

## REVENUE FIRST HALF 2018

## **Eric Heurtaux**CFO Worldline



# Constant scope and exchange rate figures reconciliation

	Revenue & OMDA				
In € million	H1 2017	IFRS 15	Scope effects	Exchange rates effects	H1 2017*
Revenue	778.1	-17.6	+26.7	-13.1	774.1
OMDA	153.5	0	+9.8	-3.3	160.0
OMDA %	19.7%				20.7%

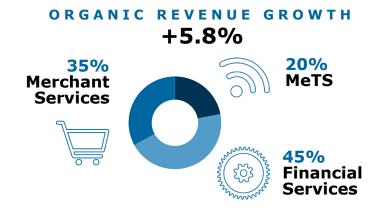
<sup>\*</sup> At constant scope and June 2018 YTD average exchange rates, and restated from IFRS 15

#### H1 2018 Financial performance overview

		Revenue	
In € million	H1 2018	H1 2017*	% Organic Growth
Merchant Services	287.4	275.4	+4.4%
Financial Services	371.7	346.4	+7.3%
Mobility & e-Transactional Services	159.5	152.3	+4.7%
Corporate Costs			
Worldline	818.6	774.1	+5.8%
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OMDA			
H1 2018	H1 2017*		
61.9	57.5		
109.5	92.4		
16.4	21.4		
-8.4	-11.3		
179.4	160.0		

OMDA %				
H1 2018	H1 2017*	Var.		
21.5%	20.9%	+0.7 pt		
29.4%	26.7%	+2.8 pt		
10.3%	14.0%	-3.8 pt		
-1.0%	-1.5%	+0.4 pt		
21.9%	20.7%	+1.2 pt		





<sup>\*</sup> At constant scope and June 2018 YTD average exchange rates, and restated from IFRS 15

#### MERCHANT SERVICES



'n € million	
Revenue	
OMDA	
% OMDA	

H1 2018	H1 2017*	% Organic Growth
287.4	275.4	+4.4%
61.9	57.5	
21.5%	20.9%	+0.7 pt

**Merchant Services** 

#### **REVENUE:**

- Strong momentum in Merchant Payment Services:
  - Strong revenue growth in Continental Europe: higher volumes of online acquiring and positive price and volume effects in other European countries;
  - Solid double digit growth in India;
  - Despite commercial success of VALINA, temporary slowdown of Payment Terminal.
- Slight growth in Merchant Digital Services.

#### **OMDA:**

- Good business trends in Commercial Acquiring;
- Contributive effect of MRL Posnet integration; and
- Impacts of transversal productivity improvement actions

Partly offset by the lower revenue in payment terminals



<sup>\*</sup> At constant scope and June 2018 YTD average exchange rates, and restated from IFRS 15

#### FINANCIAL SERVICES



In € million
Revenue
OMDA
% OMDA

H1 2018	H1 2017*	% Organic Growth
371.7	346.4	+7.3%
109.5	92.4	
29.4%	26.7%	+2.8 pt

**Financial Services** 

#### **REVENUE:**

#### Growth in all 4 business lines, fueled by high project activities:

- Issuing and Acquiring Processing supported by good volume growth combined with high project activity;
- Account payments benefited from strong volume growth and strong project activity for Instant Payments and SWIFT payments; Recognition of a large software license revenue;
- Digital Banking growth sustained by project activities

#### **OMDA:**

- Savings in the cost base (notably synergies related to the equensWorldline integration);
- Good business trends in all four business lines;
- Supported by software license revenues and the specific revenue linked to contract renegotiations.

<sup>\*</sup> At constant scope and June 2018 YTD average exchange rates, and restated from IFRS 15

#### **MOBILITY & E-TRANSACTIONAL SERVICES**

Mobility & e-Transactional Services

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In € million	
Revenue	
OMDA	
% OMDA	

H1 2018	H1 2017*	% Organic Growth
159.5	152.3	+4.7%
16.4	21.4	
10.3%	14.0%	-3.8 pt

<sup>\*</sup> At constant scope and June 2018 YTD average exchange rates, and restated from IFRS 15

#### **REVENUE:**

- Double digit growth in **Trusted Digitization**: strong momentum in France thanks to new contracts signed in 2017; strong business trends in Latin America;
- Growth in e-Consumer & Mobility fueled by Connected Living activities in Germany and in Iberia;
- Despite good business growth in Latin America, significant decrease in e-Ticketing revenue, impacted by lower project revenue in the United Kingdom compared with H1 2017

#### **OMDA:**

- **End of mature contracts**, partly substituted by new business consisting of ramping-up projects and volumes with a temporarily lower profitability;
- To cope with contract ramp-up challenges, launch of a strong productivity improvement plan for H2 2018 and 2019.

#### **Income Statement**

(In € million)	6 months ended 30 June 2018	6 months ended 30 June 2017
OMDA	179.4	153.5
Operating margin	129.5	113.7
Staff reorganization	(2.0)	(4.2)
Rationalization and associated costs	(2.5)	(1.2)
Integration and acquisition costs	(13.4)	(7.4)
Equity based compensation	(6.9)	(3.1)
Amortization of intangible assets (PPA from acquisitions)	(8.2)	(6.9)
Other items	(1.1)	(5.2)
Operating income	95.3	85.6
Net Financial income (expenses)	2.2	(4.3)
Income Tax expense	(24.2)	(20.4)
Non-controlling interests and associates	(16.1)	(10.1)
Net income - Group share	57.2	50.8

#### **Key Observations**

- Staff reorganization, integration & associated costs corresponded mainly to the restructuring costs induced by the recent acquisitions.
- Integration and acquisition costs:
  Equens post-acquisition integration,
  post integration programs of companies
  acquired in 2017 and SIX transaction
  costs.
- Increase in amortization of intangible assets reflects the amortization of assets identified in the recently acquired companies
- **H1 2018 effective tax** rate was 24.8% (24.9% FY 2017)
- Total net income Group share: +12.6%
- Normalized EPS Group share (diluted): +13.7%

#### **Cash flow statement**

(In € million)	6 months ended 30 June 2018	6 months ended 30 June 2017
Operating Margin before Depreciation and Amortization (OMDA)	179.4	153.5
Capital expenditures Change in working capital requirement	(45.8) 12.1	(50.6) 24.1
Cash from operation	145.7	127.0
Taxes paid  Net cost of financial debt paid  Reorganization in other operating income  Rationalization & associated costs in other operating income  Integration and acquisition costs  Net Long term financial investments  Other changes  Free Cash Flow  Net material (acquisitions)/disposals  Capital increase/(decrease)	(26.6) (0.6) (2.1) (2.5) (10.1) (0.6) (0.6) <b>102.6</b> (3.1) 6.2	(16.6) (0.4) (3.5) (1.0) (7.0) (0.6) (9.8) <b>88.0</b> 0.7 5.5
Change in net cash/(debt)	105.7	94.2
Foreign exchange rate fluctuation on net cash/(debt)	(0.7)	(1.8)
Opening net cash/(debt)	309.1	347.7
Closing net cash/(debt)	414.1	440.1

#### **Key Observations**

- Free cash flow increased by +16.6% in H1 2018 (FCF/OMDA conversion of 57.2%)
- Capex includes investment in proprietary software platform for c.€20m
- Positive change in WCR reflects the alignment of contractual T&Cs notably for acquired companies
- Reorganization, integration and acquisition costs mostly linked to Equens and the companies acquired in H2 2017

#### **Summarized balance sheet**

#### **Simplified balance sheet**

(In € million)	As at June 30, 2018	As at December 31, 2017
Goodwill	928.3	933.8
Intangible assets	342.4	352.6
Tangible assets	122.4	129.2
Non-current financial assets	37.4	35.4
Deferred tax assets	50.1	52.4
Net non-current assets	1 480.6	1 503.4
<b>Current assets &amp; liabilities</b>	(194.4)	(186.5)
Total equity	(1 508.2)	(1 426.4)
Pension provision	(115.5)	(116.0)
Provisions	(25.9)	(26.2)
Deferred tax liability	(50.7)	(57.4)
Net cash	414.1	309.1

#### **Key Observations**

- Change in **goodwill** mostly due to exchange rate fluctuations
- Net cash position end of June 30, 2018: € 414 million

# COMMERCIAL SOPERATIONAL PERFORMANCE FIRST HALF 2018

**Marc-Henri Desportes** 

General Manager Worldline



#### **OBSERVATIONS ON LATEST BUSINESS TRENDS**

Good
acquiring
transaction
volume
in Europe and
the rest of the
world (+14%)
in an overall
dynamic market

Fast growth
of alternative
payment
methods such as
SEPA transactions:
+10% in the
number of SEPA
mandates
managed

Strong increase
in mobile
payment
platforms with a
doubling of e-Wallet
payment
transactions

confirmed
success
of payment
security offers
such as Trusted
Authentication
and ACS
(altogether:
+40%) driven by
overall remote
payment
expansion

#### **OBSERVATIONS ON LATEST BUSINESS TRENDS**

Acceleration
of the
regulatory
& compliance
pressure
on banks
triggering new
payment
outsourcing
opportunities

Confirmed
market appetite
for Instant
Payment
solutions
for merchants and
banks

Continued market interest for Open Payment technologies in e-Ticketing

Confirmed momentum of fintechs with a lot of interest in our upcoming Hackathon in September

#### **FOCUS ON MERCHANT SERVICES**

#### **Key Q2 2018 signings**



#### **Major achievements**

- New contract signed with AvailPro, based on an end-to-end solution in e-Commerce, relying on Worldline Online Payment Acceptance solution.
- New European multi-country acquiring contract with a leading travel management company –
   BCD Travel - with a Nordic focus.
- Large orders received for the VALINA unattended payment terminal, in particular for the London shared bike infrastructure.
- An multi-year innovation partnership with Decathlon, to enrich the customer experience in store, coupled with the terminals and acquiring contract renewal.

- First go-live of the VALINA unattended payment terminal.
- Strong post-acquisition commercial synergies realized with WL Online Payment Acceptance.
- First commercial synergies in India with MRL Posnet Paytivo's payment terminals sold to historical Worldline India's customers.
- New petrol sector wallet awarded by a major fuel card operator.

#### **FOCUS ON FINANCIAL SERVICES**

#### **Key Q2 2018 signatures**



#### **Major achievements**

- New large contract: Commerzbank and equensWorldline form a strategic partnership for Payments Processing.
- Worldline's CRISTAL Instant Payments software package sold to the French bank **BRED** for the implementation of its Instant Payment platform.
- 5-year renewal of the payment processing contract with **De Volksbank** (issuing processing, iDeal, Instant payments and multicurrency payment back-office).

#### **M&A Integration**

 Integration of First Data Baltics well ahead of plan, both in revenue and profitability.

- Based on the now very visible leadership of equensWorldline on its market, record high level of order entry and pipeline in all segment from accounts payments to issuing processing and new payment methods.
- Google Pay implementation with Commerzbank completing the long list of GAFA, NATUS, BATX related projects.
- equensWorldline appointed as preferred Standardised Proxy Lookup (SPL) service by the Mobile Proxi Forum,
  - service designed to allow and operate interoperability between participating mobile peer-to-peer payment solutions.

#### FOCUS ON MOBILITY & E-TRANSACTIONAL SERVICES

#### **Key Q2 2018 signings**



#### **Major achievements**

- After the success of Open Payment with Keolis in Dijon, Worldline Tap2Use e-Ticketing solution sold to:
  - the French "Grand Est" Region for a French-German cross boarder ticketing solution
  - the metropolis of Amiens
- New contract in France with CNSA pension fund to build and run new services allowing disabled and elderly people to remotely manage their payment benefits.

- **Very strong order entry** recognized in H1 2018.
- Robust commercial activity around the B2C enablement solution "WL Contact" in particular with banks in synergy with equensWorldline authentication solutions.
- Very successful Go-to-Market of Worldline Track & Trace solution in the context of the implementation of the mandatory Tobacco Product Directive.

# CONCLUSION FIRST HALF 2018

**Gilles Grapinet** 

CEO Worldline



#### **H1 2018 KEY TAKEAWAYS**



Very successful commercial developments in Financial Services:

- Signing the partnership with Commerzbank; and
- Dynamic pipeline of very large payment processing outsourcing opportunities



Circa 2 years after its completion, the merger with Equens fully demonstrates the scale benefits:

- Strategic market impact;
- Growing pipeline;
- Revenue growth; and
- Profitability improvement



## Transaction with SIX expected to procure similar benefits:

- Commercial acquiring market disruption
- Profitability (€110 OMDA run-rate synergies);
- Revenue growth
- Further strategic developments.

#### **ALL 2018 OBJECTIVES CONFIRMED**

#### REMINDER 2019 AMBITION

**REVENUE** 

Between 5% and 7% organic growth for the full year

6% to 8% for 2019

**OMDA** 

Between 22% and 23%

Above 23% in 2019

FREE CASH FLOW

Between €200 million and €210 million (1)

€230 million to €245 million

(1): including c.€20 million of synergy implementation costs and excluding SIX transaction costs

# Q&A





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