# Investor Presentation August 2019 **First Interstate** BancSystem

### Safe Harbor

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, that involve inherent risks and uncertainties. Any statements about our plans, objectives, expectations, strategies, beliefs, or future performance or events constitute forward-looking statements. Such statements are identified by words or phrases such as "believes," "expects," "anticipates," "plans," "trends," "objectives," "continues" or similar expressions, or future or conditional verbs such as "will," "would," "should," "could," "might," "may" or similar expressions. Forward-looking statements involve known and unknown risks, uncertainties, assumptions, estimates and other important factors that could cause actual results to differ materially from any results, performance or events expressed or implied by such forward-looking statements.

The following factors, among others, may cause actual results to differ materially from current expectations in the forward-looking statements, including those set forth in this presentation: political, legal, regulatory, and general economic or business conditions, either nationally or regionally; geopolitical uncertainties throughout the world; weather-related, and other adverse climate or other conditions that may impact our business and our customers' business; changes in the interest rate environment or interest rate changes made by the Federal Reserve; credit performance of our loan portfolio; adequacy of the allowance for loan losses and access to low-cost funding sources; our ability to achieve the projected cost savings from our recent acquisitions and do so in the time expected; operating costs, customer loss and business disruption following the acquisitions may be greater than expected; the unavailability of LIBOR; impairment of goodwill; dependence on the Company's management team and ability to attract and retain qualified employees; governmental regulation and changes in regulatory, tax and accounting rules and interpretations; stringent capital requirements; future FDIC insurance premium increases; CFPB restrictions on our ability to originate and sell mortgage loans; cyber-security risks, including items such as "denial of service," "hacking" and "identity theft"; unfavorable resolution to litigation and regulatory proceedings; liquidity risks and technological innovations; inability to grow organically or through acquisitions; impairment of collateral underlying our loans; environmental remediation and other costs associated with repossessed properties; ineffective internal operational controls; competition; meeting market demand with current and new products; reliance on external vendors; soundness of other financial institutions; failure of technology and failure to effectively implement technology-driven products and services; risks associated with introducing and implementing new lines of

These factors are not necessarily all of the factors that could cause our actual results, performance or achievements to differ materially from those expressed in or implied by any of our forward-looking statements. Other unknown or unpredictable factors also could harm our results.

All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements set forth above and included in the Company's periodic reports filed with the SEC under the caption "Risk Factors." Interested parties are urged to read in their entirety such risk factors prior to making any investment decision with respect to the Company. Forward-looking statements speak only as of the date they are made and we do not undertake or assume any obligation to update publicly any of these statements to reflect actual results, new information or future events, changes in assumptions or changes in other factors affecting forward-looking statements, except to the extent required by applicable laws. If we update one or more forward-looking statements, no inference should be drawn that we will make additional updates with respect to those or other forward-looking statements.



### Why Invest in First Interstate BancSystem?

- Committed to Increasing Shareholder Value
- Long Track Record of Profitability
- Strong Core Deposit Funding
- Conservative Credit Strategy which Limits Exposure to Large Losses
- Diversified Client Base Tempers Economic Volatility
- Expansion into Northwest Region Strengthens Foundation for Future Growth



### FIBK Overview

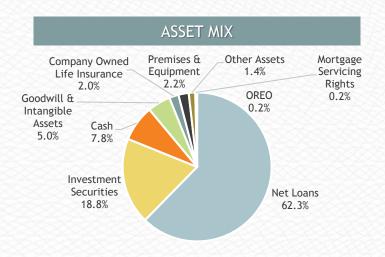
OVERVIEW	
Headquarters	Billings, MT
Kroll Rating	BBB+
Market Cap	\$2.58 Billion
Price / TBV	2.10
Dividend Yield*	3.14%
Average Volume	195,653
Total Assets	\$14.415 Billion
Trust Assets Under Management	\$5.232 Billion
Total Core Deposits**	\$10.764 Billion

<sup>\*</sup> Market data based on closing price of \$39.55 per NASDAQ as of 8/01/19

#### DESCRIPTION

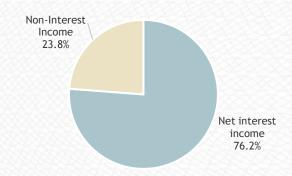
- Headquartered in Billings, MT and focused on regional community banking in Idaho, Montana, Oregon, South Dakota, Washington, and Wyoming:
  - · Over 145 banking offices
  - 238 ATMs, plus 24,000 MoneyPass ATMs
- · Offering a full suite of products:
  - Commercial Banking
  - · Credit Card Products
  - Indirect Lending
  - Mortgage

- Retail and small business
- SBA Lending
- · Treasury Management
- Wealth Management
- · Guided by four strategic imperatives:
  - · Employer of choice
  - Best in class client relationship management
  - · Operational excellence
  - Financial excellence







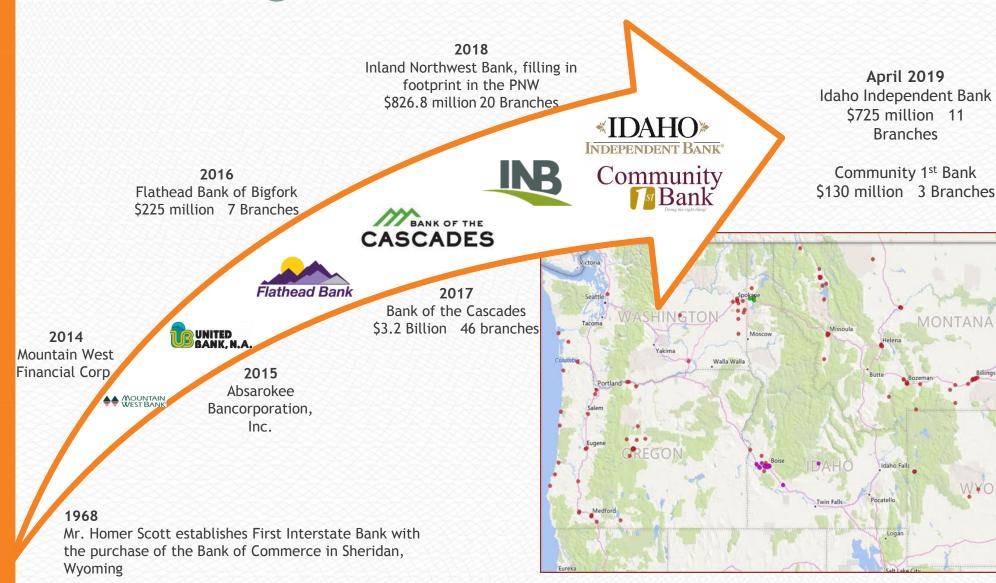




Page 4 As of June 30, 2019

<sup>\*\*</sup> Core Deposits defined as total deposits excluding time deposits >\$100,000 and Brokered Deposits Sources: SNL and company reports

### Building the First Interstate Franchise





FIBKIIBK

CMYF

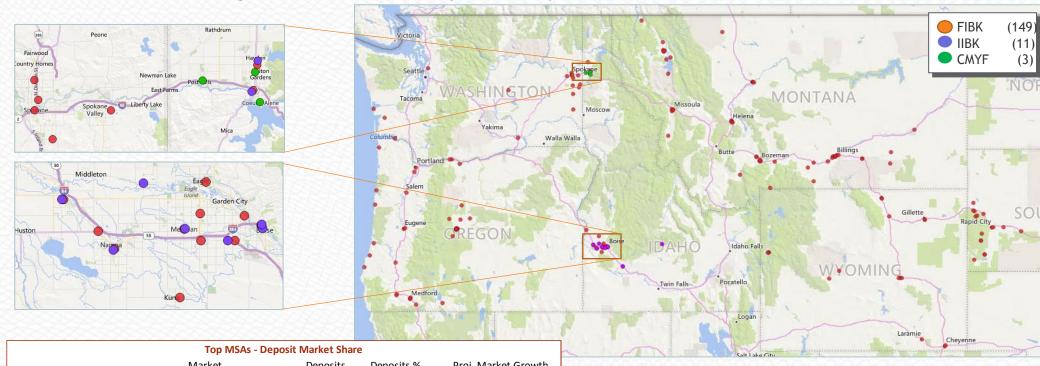
Idaho Independent Bank (IIBK)

Community 1<sup>st</sup> Bank (CMYF)



# Attractive, Low Cost Pacific Northwest Deposit Markets

IIBK and CMYF have strong market share in complementary Pacific Northwest markets



	Top M	SAs - Deposit	Market Shar	e	
	Market		Deposits	Deposits %	Proj. Market Growth
IIBK	Rank	Branches	(\$mm)	of PF Total	5-Year CAGR
Boise City, ID	8	7	\$391	2.8%	1.5%
Coeur d'Alene, ID	6	2	\$185	1.3%	1.4%
Hailey, ID	8	1	\$19	0.1%	0.7%
СМҮР	_				
Coeur d'Alene, ID	7	3	\$116	0.8%	1.4%



### Strengthens Outlook for First Interstate

Benefits of Operating Leverage

- Strong earnings contribution from IIBK and CMYF fully realized in 2020
- 3%+ Earnings Per Share accretion with conservative assumptions
- Transaction cost savings result in improved pro forma efficiency ratio
- Cross sell opportunities for Wealth Management services, commercial credit cards, indirect & SBA lending
- Significant core deposit base and excess liquidity
- Capitalize on First Interstate's, IIBK's and CMYF's investment in people, processes and technology

Strengthens
Existing and
Opens New
Markets
for Growth

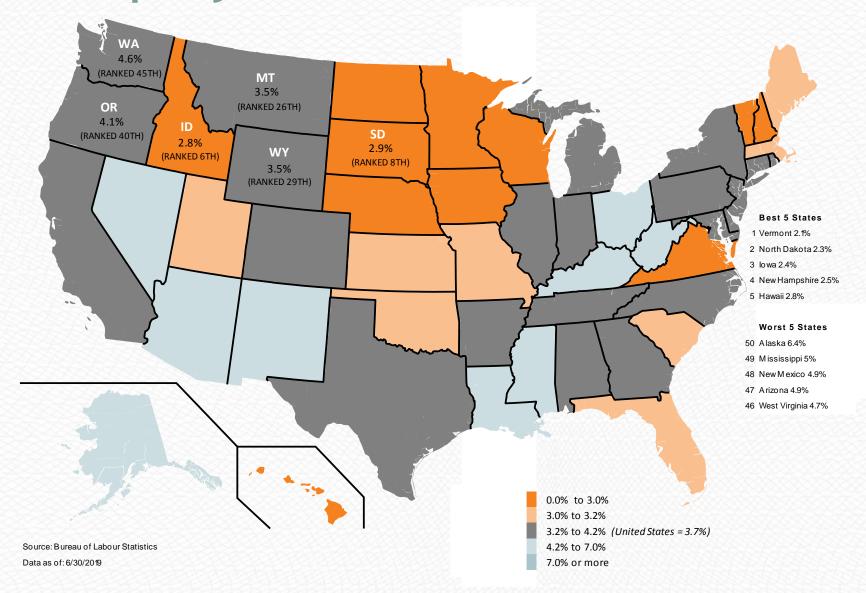
- Complements First Interstate's existing footprint between the Mountain West and Pacific Northwest
- Ability to further leverage recent Northwest Bancorporation acquisition and legacy FIBK franchise
- Further expands distribution network into diverse, high deposit growth markets in Pacific Northwest
  - Significant opportunity for increased deposit gathering in new markets
- Opportunity to accelerate growth
- Geographic and loan portfolio diversification reduces balance sheet risk



### Regional Overview



### Stable Employment

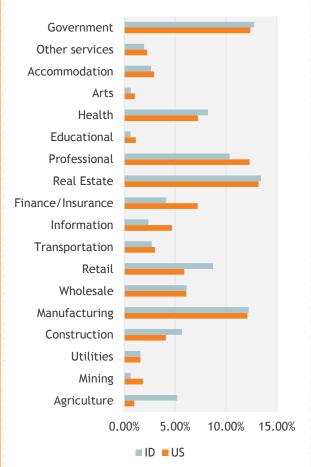




### Idaho

#### STATE GDP OVERVIEW

#### ID GDP: Industry % Contribution



#### **ECONOMIC DRIVERS**



#### **ECONOMIC GROWTH**

<b>Gross State Product</b>	ID
2012-2017 CAGR	2.78%
2018-2023 CAGR	3.02%

#### STRENGTHS & WEAKNESSES

#### • STRENGTHS

- Prominent drivers in high tech, agriculture.
- Above-average population growth and improving net migration.

#### WEAKNESSES

- Abundance of low-wage service jobs and stagnant wage growth.
- Highly cyclical tech industries that contribute to above-average volatility.
- Labor productivity and per capita income are well below average.

#### BUSINESS COSTS

INDEX RANK

99%

24

U.S.=100% High

Highest=1, Lowest=51

#### VITALITY

RELATIVE

RANK

108%

13

U.S.=100%

Best=1, Worst=51

#### SUMMARY OF KEY INDICATORS: IDAHO

2012	2013	2014	2015	2016	2017	INDICATORS	2018	2019	2020	2021	2022	2023
54.4	56	57.3	59.1	60.7	62.4	Gross state product (C09\$ bil)	64.8	67	68	70.4	73.1	75.2
621	637	653	671	694	717	Total employment (ths)	737	748	750	752	763	770
1.8	2.5	2.6	2.7	3.4	3.3	% change	2.8	1.5	0.3	0.3	1.4	1
7.2	6.1	4.9	4.2	3.8	3.2	Unemployment rate (%)	2.9	2.7	3.2	3.8	3.8	3.8
5	4	5.5	5.7	3.5	4.7	Personal income growth (%)	5.5	6	4.9	5.3	5.9	5.3
1,595	1,610	1,630	1,649	1,680	1,717	Population (ths)	1,745	1,767	1,784	1,799	1,816	1,832
0.9	5	10.1	8.7	20.6	26.5	Net migration (ths)	17.7	12.3	6.9	5.3	6.6	7.1
5,036	6,360	6,293	7,784	9,739	10,799	Single-family permits (#)	13,469	14,783	14,301	15,836	16,453	16,184
1,229	1,750	2,504	2,170	2,426	3,029	Multifamily permits (#)	2,779	2,897	2,829	3,280	3,690	3,665
257	272	288	306	329	361	FHFA house price (1980Q1=100)	383	386	387	391	398	411
5.4	4.8	4	3.5	3.2	3.3	Mortgage delinquency rate (%)	3.3	3.4	3.5	3.7	3.9	3.9
42.9	49.1	54.9	60.3	62	67.6	New vehicle registrations (ths)	66.3	57.8	51.8	54.8	58.4	57.4
6,092	5,390	4,612	3,841	3,738	3,691	Personal bankruptcies (#)	3,721	3,881	4,382	5,246	6,344	7,331

**BUSINESS CYCLE STATUS** 

RECOVERY
AT RISK
MODERATING RECESSION
IN RECESSION

Bottom Line:
Idaho will remain a top
performer in 2018.
Job growth will slow
because of labor market
tightness, yielding aboveaverage wage growth. Long
term, high affordability
compared with the West
Coast will keep ID
attractive as a destination,
but slower high-wage tech
hiring will keep per capita

incomes below average.



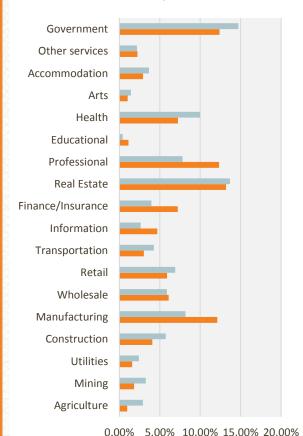
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Sources: BLS, BEA, Moody's, Bloomberg,
Census, SNL

### Montana

#### STATE GDP OVERVIEW

#### MT GDP: Industry % Contribution



■ MT ■ US

#### **ECONOMIC DRIVERS**









**ENERGY &** TOURIST AGRICULTURE DESTINATION RESOURCES

#### **ECONOMIC GROWTH**

<b>Gross State Product</b>	MT
2012-2017 CAGR	1.50%
2018-2023 CAGR	2.37%

#### STRENGTHS & WEAKNESSES

#### **O** STRENGTHS

- Substantial coal and oil reserves.
- Year-round tourist attractions.
- Favorable migration patterns.
- Relatively low-cost place to do business.

#### WEAKNESSES

- Geographically separated from major markets.
- Below-average incomes.
- · Agricultural and tourism are vulnerable to harsh weather.

#### **BUSINESS COSTS**

**INDEX RANK** 

99%

25

U.S.=100%

Highest=1, Lowest=51

#### VITALITY

**RELATIVE** 

**RANK** 

87%

36

U.S.=100%

Best=1, Worst=51

#### SHWWYBA UE KEA INDICATUBE WUNTYNY

١		JOMMANT OF KET INDICATORS. MONTAINA											
	2012	2013	2014	2015	2016	2017	INDICATORS	2018	2019	2020	2021	2022	2023
	38.7	39	40.1	41	41.5	41.7	Gross state product (C09\$ bil)	42.6	43.8	44.1	45.4	46.8	47.9
	440	449	453	462	468	473	Total employment (ths)	480	485	485	486	491	494
	2.1	1.9	1	2	1.2	1.1	% change	1.5	1	0.1	0.2	1	0.7
	6	5.4	4.7	4.2	4.1	4	Unemployment rate (%)	4	3.8	4.1	4.3	4.3	4.4
	6.2	0.1	4	5.2	2.1	3.5	Personal income growth (%)	5.2	5.1	3.6	3.8	4.4	4.2
	1,004	1,012	1,020	1,028	1,039	1,050	Population (ths)	1,062	1,073	1,082	1,091	1,100	1,109
	3.5	5.6	5	5.4	7.4	9	Net migration (ths)	9.2	7.9	6.8	6.9	7.1	7.3
	1,734	2,620	2,044	2,992	3,113	3,072	Single-family permits (#)	3,150	3,257	3,231	3,652	3,798	3,752
	1,002	2,234	1,840	1,834	1,668	2,016	Multifamily permits (#)	891	460	477	732	941	952
	349	362	376	393	411	433	FHFA house price (1980Q1=100)	440	431	427	432	442	459
	4	3.6	3.2	2.7	2.5	2.5	Mortgage delinquency rate (%)	2.6	2.6	2.5	2.6	2.7	2.8
	54.8	58.2	62.1	65	68.8	59.9	New vehicle registrations (ths)	52.5	50.2	48.4	51.9	55.6	55.8
	2,006	1,719	1,480	1,265	1,280	1,258	Personal bankruptcies (#)	1,416	1,594	1,721	1,977	2,490	2,934

### **EXPANSION**

**RECOVERY** AT RISK MODERATING RECESSION IN RECESSION

**BUSINESS CYCLE STATUS** 

#### **Bottom Line:**

Expansion in tourism and healthcare-related fields will help Montana narrow the employment growth gap with the rest of the West and the U.S. in the short term, but the state boasts few other private sector drivers. The Treasure State will lag its more dynamic western peers and will rank among the slowest-growth economies through the next decade.

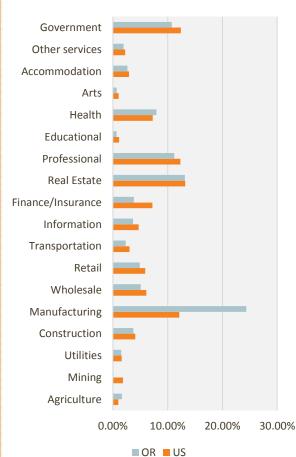


Page 12 BLS, BEA, Moody's, Bloomberg,

### Oregon

#### STATE GDP OVERVIEW

#### OR GDP: Industry % Contribution



#### **ECONOMIC DRIVERS**







TOURIST HIGH-TECH MANUFACT.
DESTINATION

#### **ECONOMIC GROWTH**

Gross State Product	OR
2012-2017 CAGR	2.10%
2018-2023 CAGR	3.80%

#### STRENGTHS & WEAKNESSES

#### • STRENGTHS

- Diverse economy with strong export focus.
- Low energy costs courtesy of a network of hydroelectric plants.
- Leader in semiconductor production, for which global
- demand is strong.

#### WEAKNESSES

- Strict environmental regulations that raise business costs.
- Above-average employment volatility breeds uncertainty.

#### BUSINESS COSTS

INDEX RANK

97%

33

U.S.=100% Highest=1, Lowest=51

#### VITALITY

RELATIVE RA

RANK

122%

3

U.S.=100%

Best=1, Worst=51

#### SUMMARY OF KEY INDICATORS: OREGON

4,266       6,426       8,072       7,255       8,580       10,058       Multifamily permits (#)       9,180       6,919       6,274       6,690       7,500       7,471         344       368       400       436       485       530       FHFA house price (1980Q1=100)       548       548       555       572       596       631         4.9       4.3       3.8       3.1       2.6       2.5       Mortgage delinquency rate (%)       2.4       2.3       2.5       3       3.1       3.1         133.4       146.7       156.2       170       185.9       189.8       New vehicle registrations (ths)       187.5       165.9       147.1       153.3       165       164.1		55/14/14/17 51 1/21 11/5/15/17 51/5/5											
1,640       1,674       1,721       1,781       1,834       1,874       Total employment (ths)       1,923       1,957       1,965       1,975       2,005       2,030         1.2       2.1       2.8       3.4       3       2.2       % change       2.6       1.7       0.4       0.5       1.6       1.2         8.8       7.9       6.8       5.6       4.8       4.1       Unemployment rate (%)       4.2       4.1       4.6       5.6       5.6       5.7         5.4       1.7       6.9       7.6       4.2       3.7       Personal income growth (%)       7.1       6.8       5.1       5.6       6.1       5.5         3,894       3,920       3,961       4,017       4,086       4,143       Population (ths)       4,183       4,218       4,250       4,282       4,316       4,351         16.2       14.2       29.2       45.2       59       45.7       Net migration (ths)       29.6       24       21.9       22.1       25.2       26.6         6,342       8,417       8,573       10,255       11,006       10,374       Single-family permits (#)       12,119       14,801       15,489       17,795       18,819	2012	2013	2014	2015	2016	2017	INDICATORS	2018	2019	2020	2021	2022	2023
1.2       2.1       2.8       3.4       3       2.2       % change       2.6       1.7       0.4       0.5       1.6       1.2         8.8       7.9       6.8       5.6       4.8       4.1       Unemployment rate (%)       4.2       4.1       4.6       5.6       5.6       5.7         5.4       1.7       6.9       7.6       4.2       3.7       Personal income growth (%)       7.1       6.8       5.1       5.6       6.1       5.5         3,894       3,920       3,961       4,017       4,086       4,143       Population (ths)       4,183       4,218       4,250       4,282       4,316       4,351         16.2       14.2       29.2       45.2       59       45.7       Net migration (ths)       29.6       24       21.9       22.1       25.2       26.6         6,342       8,417       8,573       10,255       11,006       10,374       Single-family permits (#)       12,119       14,801       15,489       17,795       18,819       18,539         4,266       6,426       8,072       7,255       8,580       10,058       Multifamily permits (#)       9,180       6,919       6,274       6,690       7,500 <td>192.6</td> <td>188.8</td> <td>192.3</td> <td>201.5</td> <td>209</td> <td>213.7</td> <td>Gross state product (C09\$ bil)</td> <td>224.7</td> <td>234.6</td> <td>239.6</td> <td>250</td> <td>261.2</td> <td>270.8</td>	192.6	188.8	192.3	201.5	209	213.7	Gross state product (C09\$ bil)	224.7	234.6	239.6	250	261.2	270.8
8.8 7.9 6.8 5.6 4.8 4.1 Unemployment rate (%) 4.2 4.1 4.6 5.6 5.6 5.7 5.4 1.7 6.9 7.6 4.2 3.7 Personal income growth (%) 7.1 6.8 5.1 5.6 6.1 5.5 3,894 3,920 3,961 4,017 4,086 4,143 Population (ths) 4,183 4,218 4,250 4,282 4,316 4,351 16.2 14.2 29.2 45.2 59 45.7 Net migration (ths) 29.6 24 21.9 22.1 25.2 26.6 6,342 8,417 8,573 10,255 11,006 10,374 Single-family permits (#) 12,119 14,801 15,489 17,795 18,819 18,539 4,266 6,426 8,072 7,255 8,580 10,058 Multifamily permits (#) 9,180 6,919 6,274 6,690 7,500 7,471 344 368 400 436 485 530 FHFA house price (1980Q1=100) 548 548 555 572 596 631 4.9 4.3 3.8 3.1 2.6 2.5 Mortgage delinquency rate (%) 2.4 2.3 2.5 3 3.1 3.1 133.4 146.7 156.2 170 185.9 189.8 New vehicle registrations (ths) 187.5 165.9 147.1 153.3 165 164.1	1,640	1,674	1,721	1,781	1,834	1,874	Total employment (ths)	1,923	1,957	1,965	1,975	2,005	2,030
5.4       1.7       6.9       7.6       4.2       3.7       Personal income growth (%)       7.1       6.8       5.1       5.6       6.1       5.5         3,894       3,920       3,961       4,017       4,086       4,143       Population (ths)       4,183       4,218       4,250       4,282       4,316       4,351         16.2       14.2       29.2       45.2       59       45.7       Net migration (ths)       29.6       24       21.9       22.1       25.2       26.6         6,342       8,417       8,573       10,255       11,006       10,374       Single-family permits (#)       12,119       14,801       15,489       17,795       18,819       18,539         4,266       6,426       8,072       7,255       8,580       10,058       Multifamily permits (#)       9,180       6,919       6,274       6,690       7,500       7,471         344       368       400       436       485       530       FHFA house price (1980Q1=100)       548       548       555       572       596       631         4.9       4.3       3.8       3.1       2.6       2.5       Mortgage delinquency rate (%)       2.4       2.3       2.5	1.2	2.1	2.8	3.4	3	2.2	% change	2.6	1.7	0.4	0.5	1.6	1.2
3,894 3,920 3,961 4,017 4,086 4,143 Population (ths) 4,183 4,218 4,250 4,282 4,316 4,351 16.2 14.2 29.2 45.2 59 45.7 Net migration (ths) 29.6 24 21.9 22.1 25.2 26.6 6,342 8,417 8,573 10,255 11,006 10,374 Single-family permits (#) 12,119 14,801 15,489 17,795 18,819 18,539 4,266 6,426 8,072 7,255 8,580 10,058 Multifamily permits (#) 9,180 6,919 6,274 6,690 7,500 7,471 344 368 400 436 485 530 FHFA house price (1980Q1=100) 548 548 555 572 596 631 4.9 4.3 3.8 3.1 2.6 2.5 Mortgage delinquency rate (%) 2.4 2.3 2.5 3 3.1 3.1 133.4 146.7 156.2 170 185.9 189.8 New vehicle registrations (ths) 187.5 165.9 147.1 153.3 165 164.1	8.8	7.9	6.8	5.6	4.8	4.1	Unemployment rate (%)	4.2	4.1	4.6	5.6	5.6	5.7
16.2       14.2       29.2       45.2       59       45.7       Net migration (ths)       29.6       24       21.9       22.1       25.2       26.6         6,342       8,417       8,573       10,255       11,006       10,374       Single-family permits (#)       12,119       14,801       15,489       17,795       18,819       18,539         4,266       6,426       8,072       7,255       8,580       10,058       Multifamily permits (#)       9,180       6,919       6,274       6,690       7,500       7,471         344       368       400       436       485       530       FHFA house price (1980Q1=100)       548       548       555       572       596       631         4.9       4.3       3.8       3.1       2.6       2.5       Mortgage delinquency rate (%)       2.4       2.3       2.5       3       3.1       3.1         133.4       146.7       156.2       170       185.9       189.8       New vehicle registrations (ths)       187.5       165.9       147.1       153.3       165       164.1	5.4	1.7	6.9	7.6	4.2	3.7	Personal income growth (%)	7.1	6.8	5.1	5.6	6.1	5.5
6,342 8,417 8,573 10,255 11,006 10,374 Single-family permits (#) 12,119 14,801 15,489 17,795 18,819 18,539 4,266 6,426 8,072 7,255 8,580 10,058 Multifamily permits (#) 9,180 6,919 6,274 6,690 7,500 7,471 344 368 400 436 485 530 FHFA house price (1980Q1=100) 548 548 555 572 596 631 4.9 4.3 3.8 3.1 2.6 2.5 Mortgage delinquency rate (%) 2.4 2.3 2.5 3 3.1 3.1 133.4 146.7 156.2 170 185.9 189.8 New vehicle registrations (ths) 187.5 165.9 147.1 153.3 165 164.1	3,894	3,920	3,961	4,017	4,086	4,143	Population (ths)	4,183	4,218	4,250	4,282	4,316	4,351
4,266       6,426       8,072       7,255       8,580       10,058       Multifamily permits (#)       9,180       6,919       6,274       6,690       7,500       7,471         344       368       400       436       485       530       FHFA house price (1980Q1=100)       548       548       555       572       596       631         4.9       4.3       3.8       3.1       2.6       2.5       Mortgage delinquency rate (%)       2.4       2.3       2.5       3       3.1       3.1         133.4       146.7       156.2       170       185.9       189.8       New vehicle registrations (ths)       187.5       165.9       147.1       153.3       165       164.1	16.2	14.2	29.2	45.2	59	45.7	Net migration (ths)	29.6	24	21.9	22.1	25.2	26.6
344 368 400 436 485 530 FHFA house price (1980Q1=100) 548 548 555 572 596 631 4.9 4.3 3.8 3.1 2.6 2.5 Mortgage delinquency rate (%) 2.4 2.3 2.5 3 3.1 3.1 133.4 146.7 156.2 170 185.9 189.8 New vehicle registrations (ths) 187.5 165.9 147.1 153.3 165 164.1	6,342	8,417	8,573	10,255	11,006	10,374	Single-family permits (#)	12,119	14,801	15,489	17,795	18,819	18,539
4.9     4.3     3.8     3.1     2.6     2.5     Mortgage delinquency rate (%)     2.4     2.3     2.5     3     3.1     3.1       133.4     146.7     156.2     170     185.9     189.8     New vehicle registrations (ths)     187.5     165.9     147.1     153.3     165     164.1	4,266	6,426	8,072	7,255	8,580	10,058	Multifamily permits (#)	9,180	6,919	6,274	6,690	7,500	7,471
133.4 146.7 156.2 170 185.9 189.8 New vehicle registrations (ths) 187.5 165.9 147.1 153.3 165 164.1	344	368	400	436	485	530	FHFA house price (1980Q1=100)	548	548	555	572	596	631
	4.9	4.3	3.8	3.1	2.6	2.5	Mortgage delinquency rate (%)	2.4	2.3	2.5	3	3.1	3.1
14.057 13.34C 13.050 10.000 0.00C 0.001 Porsonal hardwardsign (#) 0.017 0.014 0.001 14.020 14.400 17.055	133.4	146.7	156.2	170	185.9	189.8	New vehicle registrations (ths)	187.5	165.9	147.1	153.3	165	164.1
14,857   13,246   12,059   10,600   8,906   8,991   Personal bankruptcies (#)   8,817   8,914   9,681   11,830   14,489   17,055	14,857	13,246	12,059	10,600	8,906	8,991	Personal bankruptcies (#)	8,817	8,914	9,681	11,830	14,489	17,055

#### **BUSINESS CYCLE STATUS**

<b>→</b>	EXPANSION	<b>←</b>
	RECOVERY	
	AT RISK	
	MODERATING RECESSION	
	IN RECESSION	

#### **Bottom Line:**

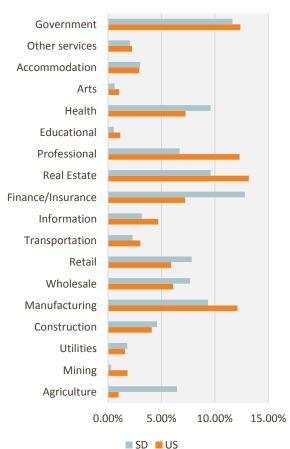
Oregon will remain at the vanguard of the U.S. expansion. Robust gains in high-wage industries such as tech will boost per capita income, and strong population trends bode well for housing and consumer industries. Supported by relatively low costs, a deep talent pool, and a dynamic tech sector, OR will remain an above-average performer long term.



### South Dakota

#### STATE GDP OVERVIEW

#### SD GDP: Industry % Contribution



#### **ECONOMIC DRIVERS**







**DESTINATION CENTER** 

FINANCIAL CENTER

#### **ECONOMIC GROWTH**

<b>Gross State Product</b>	SD
2012-2017 CAGR	1.24%
2018-2023 CAGR	2.54%

#### STRENGTHS & WEAKNESSES

#### • STRENGTHS

- · Some of the lowest costs of doing business in the nation.
- · High housing affordability.
- · Low volatility relative to the U.S.

#### WEAKNESSES

- · Few high-paying growth industries.
- · High dependence on agriculture and exposure to fluctuating commodity prices.
- Weak and worsening migration patterns.

BUSINE	SS COSTS
INDEX	RANK
85%	50
U.S.=100%	Highest=1, Lowest=51
VIT	ALITY

**RELATIVE** 

**RANK** 

90%

29

U.S.=100%

Best=1, Worst=51

#### SUMMARY OF KEY INDICATORS: SOUTH DAKOTA

2012	2013	2014	2015	2016	2017	INDICATORS	2018	2019	2020	2021	2022	2023
39.2	39.6	40	41	41.6	41.7	Gross state product (C09\$ bil)	42.6	43.8	44.3	45.6	47.1	48.3
414	418	424	429	432	435	Total employment (ths)	442	447	448	448	452	456
1.6	0.9	1.4	1.1	0.9	0.6	% change	1.6	1.2	0.2	0.1	0.9	0.8
4.3	3.8	3.4	3.1	3	3.3	Unemployment rate (%)	3.1	2.5	2.6	3	3.1	3.1
2.2	0.3	3.8	4.4	1.2	1.4	Personal income growth (%)	2.9	4.8	3.3	3.4	4	3.7
833	843	849	854	862	870	Population (ths)	875	881	886	891	896	901
4.7	5.1	1.6	0.1	2.6	3.2	Net migration (ths)	1	0.7	0.5	0.5	1.1	1.4
2,788	3,193	2,798	2,868	3,195	3,484	Single-family permits (#)	3,022	3,954	4,160	4,607	4,777	4,727
1,390	2,289	1,924	1,614	2,491	2,009	Multifamily permits (#)	2,682	2,529	2,302	2,401	2,552	2,512
296	307	316	330	346	366	FHFA house price (1980Q1=100)	377	374	377	385	395	409
3.5	3.3	3	2.8	2.6	2.6	Mortgage delinquency rate (%)	2.4	2.4	2.4	2.7	2.8	2.8
37.2	38.8	39.4	39.7	37.7	40.6	New vehicle registrations (ths)	40.1	37.5	33.1	34.9	37.7	37.4
1,496	1,249	1,150	1,051	1,055	1,003	Personal bankruptcies (#)	1,102	1,190	1,331	1,562	1,869	2,163

**BUSINESS CYCLE STATUS** 

**EXPANSION RECOVERY** AT RISK MODERATING RECESSION IN RECESSION

**Bottom Line:** 

South Dakota's economy will strengthen in the near term, led by consumer industries and construction. In the long term, healthy population growth and low business costs will help SD outshine the Midwest and keep pace with the U.S.



BLS, BEA, Moody's, Bloomberg, Census, SNL

### Washington

#### STATE GDP OVERVIEW

#### WA GDP: Industry % Contribution Government Other services Accommodation Arts Health Educational Professional Real Estate Finance/Insurance Information Transportation Retail Wholesale Manufacturing Construction Utilities Mining Agriculture 0.00% 5.00% 10.00% 15.00% ■ WA ■ US

#### **ECONOMIC DRIVERS**







HIGH-TECH MANUFACT. DEFENSE

#### ECONOMIC GROWTH

Gross State Product	WA
2012-2017 CAGR	3.55%
2018-2023 CAGR	3.27%

#### STRENGTHS & WEAKNESSES

#### **STRENGTHS**

- High-value-added commercial aircraft manufacturing.
- Fast-growing information technology industry.
- Above-average per capita income and household wealth.

#### WEAKNESSES

- Relatively high unit labor costs.
- Large agriculture industry exposed to low and volatile commodity prices.

BUSINESS COSTS								
INDEX	RANK							
98%	30							
U.S.=100%	Highest=1, Lowest=51							

VITALITY RELATIVE R

RANK

**116%** 

5

U.S.=100%

Best=1, Worst=51

#### SUMMARY OF KEY INDICATORS: WASHINGTON

2012	2013	3 2014 2015 2016 2017		2017	INDICATORS	2018	2019	2020	2021	2022	2023	
368.5	377.4	389.4	403.9	420.7	438.8	Gross state product (C09\$ bil)	459.1	472.7	479.9	497.3	515.6	530.8
2,919	2,984	3,058	3,147	3,241	3,325	Total employment (ths)	3,409	3,458	3,479	3,499	3,547	3,581
1.6	2.2	2.5	2.9	3	2.6	% change	2.5	1.4	0.6	0.6	1.4	1
8.1	7	6.1	5.6	5.3	4.8	Unemployment rate (%)	4.3	4	4.7	5.5	5.5	5.5
8.2	2.1	7.7	5.8	4.7	4.7	Personal income growth (%)	5.8	5.5	4.7	5.3	5.4	4.9
6,891	6,963	7,047	7,153	7,281	7,406	Population (ths)	7,506	7,599	7,689	7,776	7,867	7,960
34.7	36.6	47.6	70.7	94.1	90.6	Net migration (ths)	65.8	59.8	56.9	54.9	59.4	61.4
16,508	18,396	17,905	19,797	22,463	23,385	Single-family permits (#)	28,129	33,538	33,236	37,555	39,415	38,855
11,610	14,566	15,993	20,577	21,614	23,175	Multifamily permits (#)	26,452	21,408	14,554	14,969	16,423	16,284
381	401	429	464	514	573	FHFA house price (1980Q1=100)	612	624	639	657	680	712
6.8	5.1	4.1	3.2	2.7	2.5	Mortgage delinquency rate (%)	2.5	2.6	2.8	3.2	3.3	3.3
228.1	251.2	264.2	285.9	303.1	309.3	New vehicle registrations (ths)	298.6	290.2	275	287.9	308.1	307.1
26,984	24,171	20,814	17,973	15,961	14,355	Personal bankruptcies (#)	13,964	14,472	16,086	18,855	22,959	26,885

#### **BUSINESS CYCLE STATUS**



#### **Bottom Line:**

Washington will extend its reign as one of the most dynamic economies in the West as the global migration to cloud services bolsters core software and IT industries. Longer term, aerospace manufacturing will lend stability, but WA's competitive edge in high-tech services will secure its position at the helm of the West and U.S. expansions.



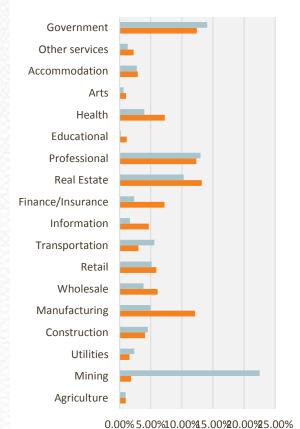
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Sources: BLS, BEA, Moody's, Bloomberg, Census, SNL

### Wyoming

#### STATE GDP OVERVIEW

#### WY GDP: Industry % Contribution



■ WY ■ US

#### **ECONOMIC DRIVERS**







AGRICULTURE DEFENSE ENE

ENERGY & RESOURCES

#### **ECONOMIC GROWTH**

<b>Gross State Product</b>	WY
2012-2017 CAGR	0.67%
2018-2023 CAGR	2.22%

#### STRENGTHS & WEAKNESSES

#### STRENGTHS

- Low debt burden relative to national average.
- · Abundant natural energy resources.
- National parks are a magnet for domestic and international tourism.

#### WEAKNESSES

- Below-average educational attainment.
- Low industrial diversity; high employment concentration in volatile energy industry.
- Weak and worsening migration patterns.

#### **BUSINESS COSTS**

INDEX RANK

99%

26

U.S.=100%

Highest=1, Lowest=51

#### VITALITY

RELATIVE

RANK

**75%** 

**50** 

U.S.=100%

Best=1, Worst=51

#### SUMMARY OF KEY INDICATORS: WYOMING

								00000	0.0000		10000	100000
2012	2013	2014	2015	2016	2017	INDICATORS	2018	2019	2020	2021	2022	2023
35.1	35.4	35.5	35.8	35.1	36.3	Gross state product (C09\$ bil)	38	38.9	39.2	40.2	41.4	42.4
292	293	297	295	284	282	Total employment (ths)	285	288	288	289	292	294
1.1	0.3	1.4	-0.6	-3.8	-0.8	% change	1.3	1	0.1	0.2	1	0.7
5.3	4.7	4.1	4.3	5.3	4.2	Unemployment rate (%)	3.6	3.1	3.5	4	4	4.1
8.3	0.9	7.1	0.4	-2.2	2.1	Personal income growth (%)	4.5	4.4	3	3.4	3.8	3.5
577	582	583	586	585	579	Population (ths)	577	580	583	585	589	592
5.8	2.7	-2.2	-0.2	-4.2	-8.3	Net migration (ths)	-4.5	0.2	0.7	0.7	1.1	1.3
1,661	1,691	1,614	1,681	1,549	1,475	Single-family permits (#)	1,684	2,111	2,177	2,450	2,550	2,508
449	609	287	222	178	480	Multifamily permits (#)	414	307	221	237	272	263
268	274	283	293	300	306	FHFA house price (1980Q1=100)	313	315	321	331	343	358
4.7	4.7	4	3.7	4	3.9	Mortgage delinquency rate (%)	3.3	2.8	2.7	2.9	3.1	3.1
26.1	26.7	28.6	27	23.7	25.7	New vehicle registrations (ths)	28.4	27.3	25.9	27.6	29.2	29
1,208	1,185	912	844	952	986	Personal bankruptcies (#)	1,022	1,111	1,292	1,569	1,929	2,221

#### BUSINESS CYCLE STATUS

EXPANSION

RECOVERY

AT RISK

MODERATING RECESSION

IN RECESSION

#### **Bottom Line:**

Wyoming's recovery will be bumpy. Mining will post only minor job gains, but higher production will lift tax revenues and downstream services, and consumer industries will benefit.

Longer term, WY will keep pace with the U.S., but weak demographics limit upside potential.



Sources: BLS, BEA, Moody's, Bloomberg, Census, SNL

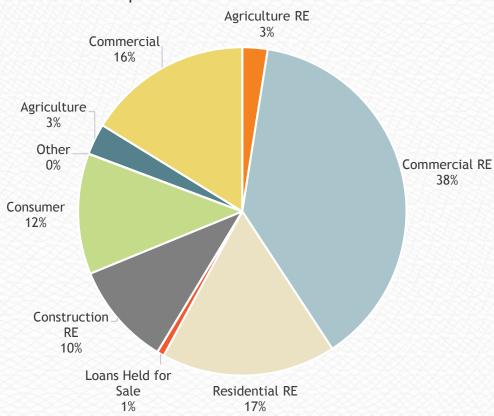
### Financial Overview

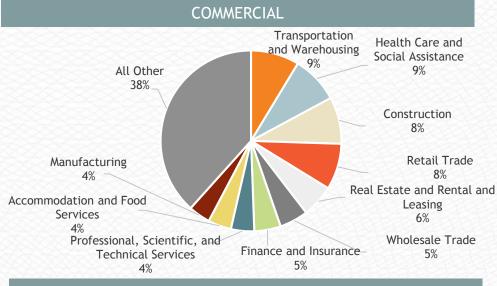


### Diversified Loan Portfolio by Industry

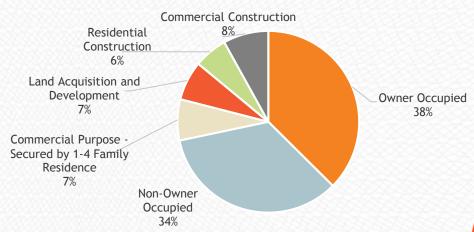


### \$9.06 Billion in Loans



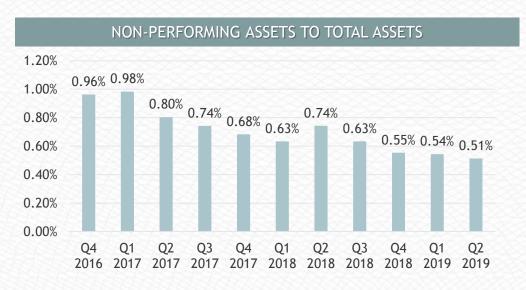


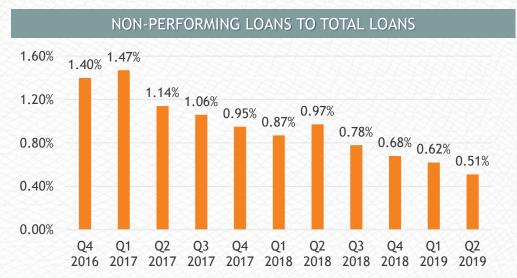
#### COMMERCIAL REAL ESTATE & CONSTRUCTION

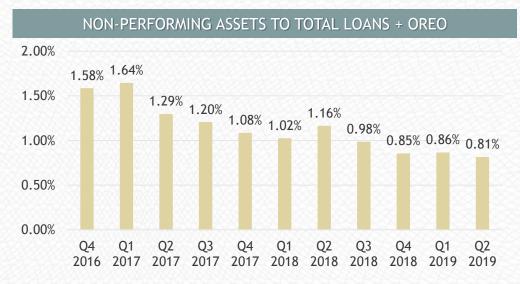




### Improving Asset Quality

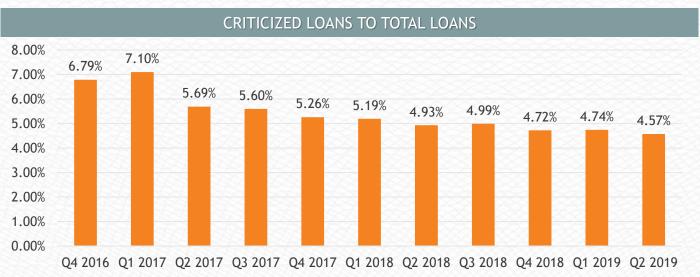








### Criticized and Classified Loans







### **ALLL and Purchase Discount Overview**

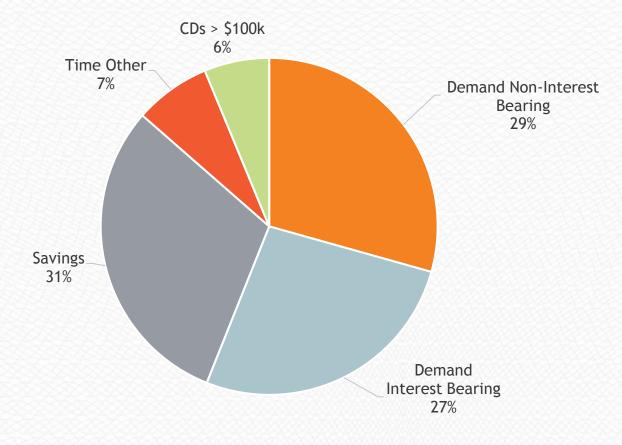
Allowance for Loan Losses (ALLL)	\$74,216
Remaining Loan Discount	\$42,238
Total ALLL + Remaining Discount	\$116,454
Pre-Discount Loan Balance	\$9,101,517
ALLL/Pre-Discount Loan Balance	0.82%
Mark/Pre-Discount Loan Balance	0.46%
(ALLL + Remaining Discount)/Pre-Discount Loan Balance <sup>1</sup>	1.28%



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### Strong Deposit Base

#### \$11.49 Billion in Deposits

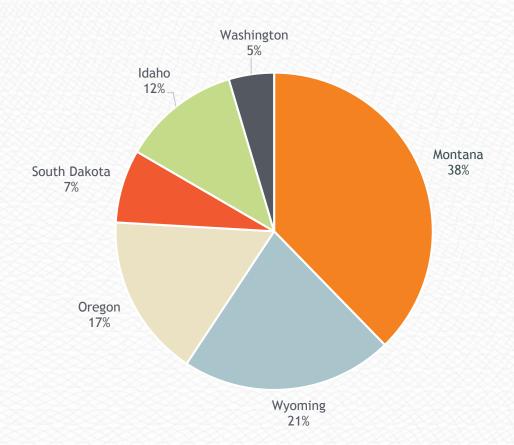


Low Cost of Funds: 56 basis points



### Market Share

#### **ALLOCATION OF DEPOSITS**

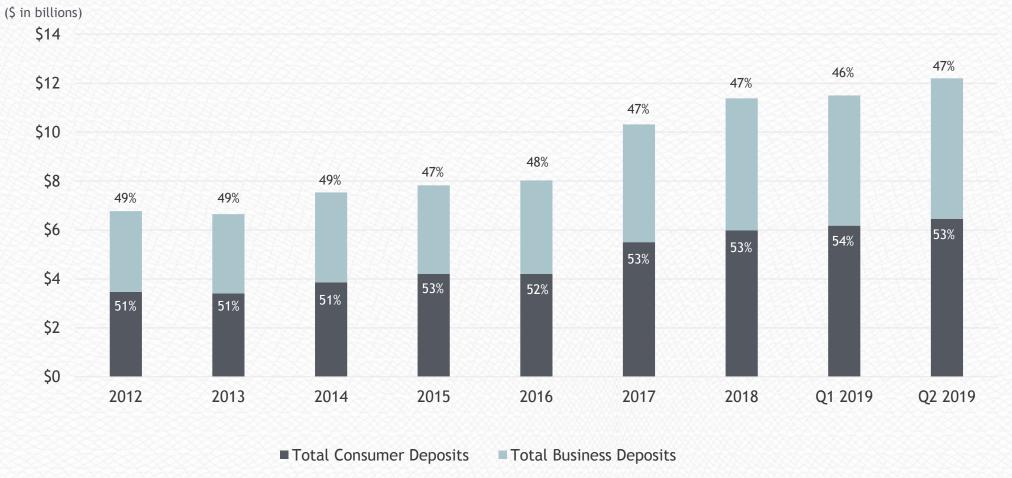


LOCATION	MARKET SHARE* JUNE 2018	LOCATION	MARKET SHARE* JUNE 2018
Laramie, WY	48%	Bozeman, MT	16%
Riverton, WY	43%	Kalispell, MT	15%
Sheridan, WY	40%	Jackson, WY	14%
Missoula, MT	32%	Cheyenne, WY	12%
Casper, WY	30%	Nampa, ID	11%
Great Falls, MT	30%	Medford, OR	8%
Gillette, WY	28%	Rapid City, SD	8%
Billings, MT	26%	Boise, ID	2%
Redmond, OR	26%	Lynnwood, WA	2%
Spearfish, SD	25%	Eugene, OR	2%
Bend, OR	24%	Salem, OR	1%
Helena, MT	21%	Portland, OR	.5%



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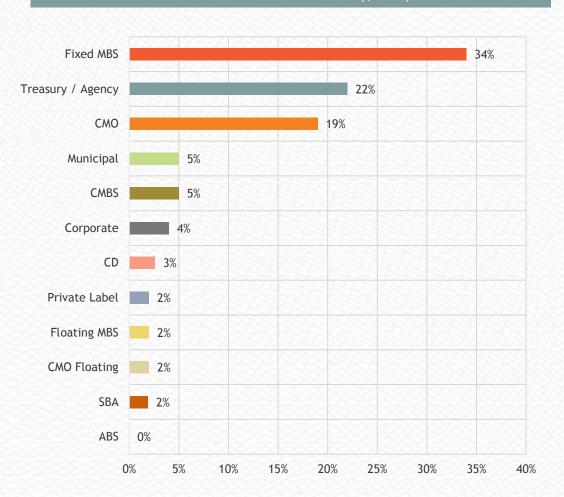
### Balance of Consumer and Business Deposits





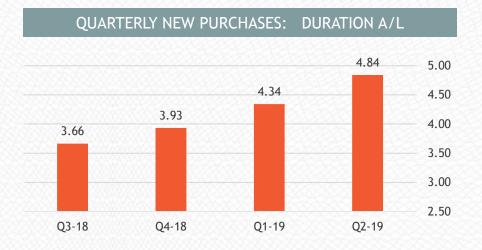
### Investment Portfolio

#### PORTFOLIO COMPOSITION (\$2.7B)





Q1-19



Q3-18

Q4-18



2.40%

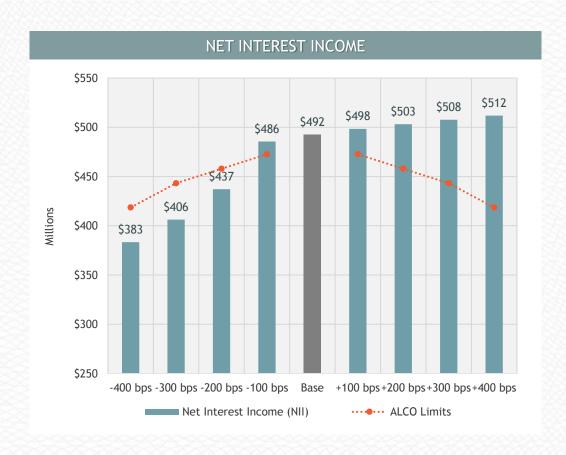
2.20%

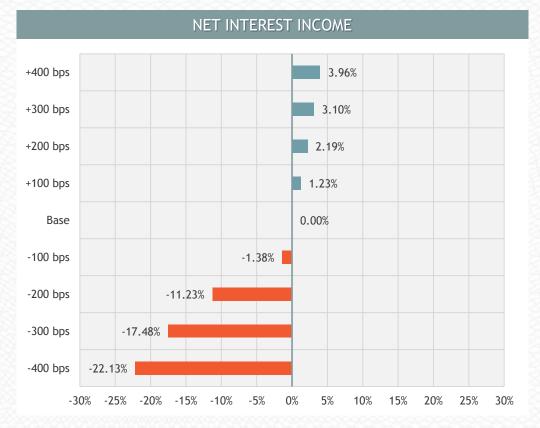
Q2-19

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### Interest Rate Sensitivity

Asset sensitive in up-rate scenarios, despite conservative deposit beta methodology



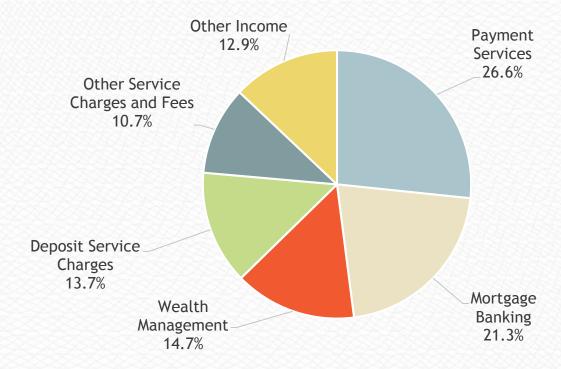


<sup>\*</sup>Base Case assumes static balance sheet as of 6/30/19. Parallel rate shifts.



### Non-Interest Income

#### 23% of TOTAL REVENUE



#### **Payment Services**

- Business credit card volume growth is accelerating in the West, with significantly more opportunity available.
- Quarterly Durbin impact to payment services revenue beginning July 2018 was approximately \$3.3MM per quarter.

#### Mortgage Banking

- Originations for home purchases accounted for 81% of total production in Q2 2019.
- Construction costs have stabilized leading to increased construction volume YoY.

#### Wealth Management

- AUM as of 6/30/19 is \$5.23 billion.
- Significant opportunities exist for WM delivery in the West Division.
- Over 85% of revenues are reoccurring fees.
- Employee compensation is salary and incentivebased versus the industry norm of a full commission structure.

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# Growth Strategies and Capital Allocation



### Maximizing Shareholder Value

Management's priority is to deploy capital through:

### Organic Growth

Strategic M&A

Stock Repurchases

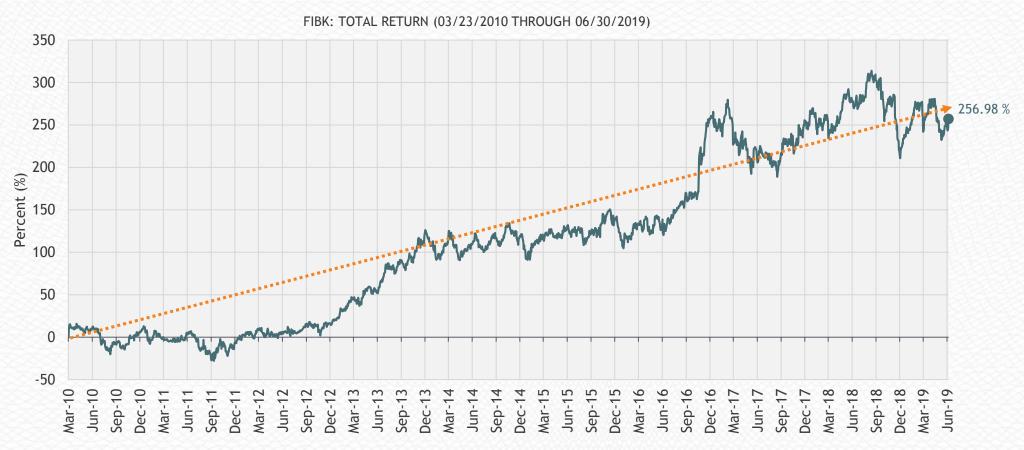
**Dividends** 

Special Dividends



### We are Delivering Results

Since the IPO in March 2010, FIBK has delivered a 257% total return to shareholders



Source: Bloomberg

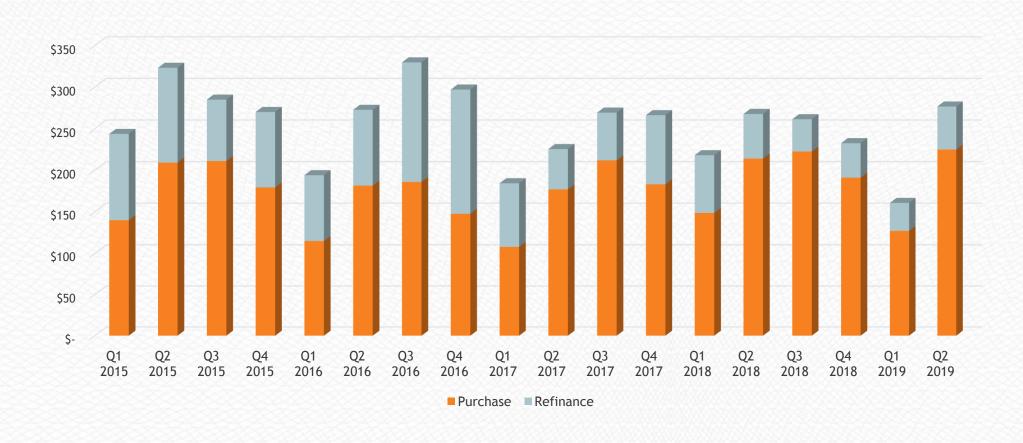


### Appendix



### Mortgage Production

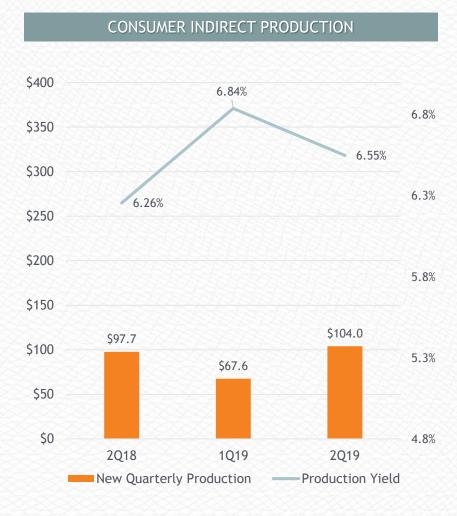
#### QUARTERLY PRODUCTION VOLUME



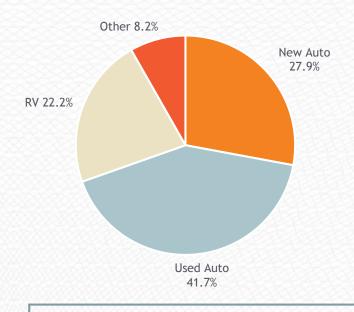


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### Indirect Auto: Lending



#### INDIRECT LOAN PORTFOLIO



Total Portfolio Yield: 5.68%

• Average Life of RV: 47 months

Average Life of Auto: 31 months



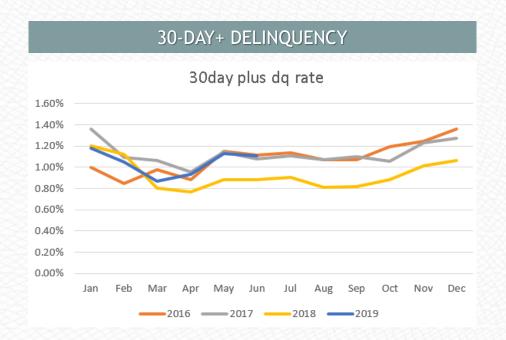
Page 33 As of June 30, 2019

### Indirect Auto: Delinquency and Charge-Off

#### Originations from a credit quality perspective are improved

- ~55% of our originations are above a 750 FICO score
- ~85% of our originations are above a 700 FICO score
- Not participating in the subprime space, less than 1% of the portfolio has a score below 620

#### As a result, our credit metrics are consistent with historical #'s and below peer



#### Delinquency and C/O are both stable

- Delinquency Q2 at 1.11% (.88% in 2018,1.08% in 2017, Peer 1.43%)
- 2019 net C/O = \$1.436m or .36%,\$1.296m or 0.33% in 2018



### Oil and Gas: Industry Exposure

- \$48 million in direct exposure (0.5% of total loan portfolio)
- \$16 million in unfunded commitments
- \$22 million in criticized loans category
- 9.0% Allowance for Loan Loss Allocation

Month	NAICS Code	Description	Net Principal Balance	Unfunded	Commitment
	211111	Crude Petroleum and Natural Gas Extraction	\$24,005,535	\$8,346,833	\$32,352,368
June	213112	Support Activities for Oil and Gas Operations	\$20,945,306	\$5,938,457	\$26,883,764
2019	213111	Drilling Oil and Gas Wells	\$2,285,883	\$1,539,054	\$3,824,936
	221210	Natural Gas Distribution	\$536,067	\$560,000	\$1,096,067
	211112	Natural Gas Liquid Extraction	\$121,897	\$40,516	\$162,413
		Oil & Gas Tota	al \$47,894,688	\$16,424,860	\$64,319,549



# Oil and Gas: Industry Performance Metrics

- \$12 million in impaired loan categories
- 9.0% allowance allocation
- \$3.3 million in potential loss exposure

Oil & Gas Total	\$22,375,884	46.7%	\$19,850,434	41.4%	\$12,343,032	25.8%
Natural Gas Liquid Extraction	\$0	0.0%	\$0	0.0%	\$0	0.0%
Natural Gas Distribution	\$0	0.0%	\$0	0.0%	\$0	0.0%
Drilling Oil and Gas Wells	\$101,521	4.4%	\$26,126	1.1%	\$0	0.0%
Support Activities for Oil and Gas Operations	\$2,334,830	11.1%	\$503,316	2.4%	\$389,666	1.9%
Crude Petroleum and Natural Gas Extraction	\$19,939,533	83.1%	\$19,320,992	80.5%	\$11,953,366	49.8%
DESCRIPTION	CRITICIZED	% CRITICIZED	CLASSIFIED	% CLASSIFIED	IMPAIRED	% IMPAIRED



### Agriculture: Portfolio Exposure

• 5.6% of total loan portfolio

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- \$160 million in unfunded commitments
- Beef Cattle Ranching/Farming accounting for 44% of total portfolio

		Agriculture Total	\$503,089,867	\$159,788,034	\$662,276,460
		All Other Agriculture *	\$162,364,842	\$50,797,384	\$212,560,786
	111998	All Other Miscellaneous Crop Farming	\$15,958,420	\$5,834,087	\$21,792,507
2019	112130	Dual-Purpose Cattle Ranching and Farming	\$3,594,797	\$176,006	\$3,770,804
June	111940	Hay Farming	\$16,861,945	\$1,811,029	\$18,672,974
	111140	Wheat Farming	\$83,032,226	\$30,407,492	\$113,439,717
	112111	Beef Cattle Ranching and Farming	\$221,277,638	\$70,762,035	\$292,039,673
MONTH	NAICS CODE	DESCRIPTION	NET PRINCIPAL BALANCE	UNFUNDED	COMMITTMENT



As of June 30, 2019

# Agriculture: Industry Performance Metrics

- \$86.5 million in criticized loan categories
- \$5.4 million in impaired loan categories
- \$236 thousand in potential loss exposure

Total Agriculture	\$86,500,437	17.2%	\$53,932,913	10.7%	\$5,384,762	1.1%
All Other Agriculture *	\$33,926,607	20.9%	\$26,097,283	16.1%	\$2,209,966	1.4%
All Other Miscellaneous Crop Farming	\$1,145,710	7.2%	\$657,047	4.1%	\$0	0.0%
Dual-Purpose Cattle Ranching and Farming	\$45,761	1.3%	\$45,761	1.3%	\$0	0.0%
Hay Farming	\$3,276,580	19.4%	\$1,754,507	10.4%	\$1,070,832	6.4%
Wheat Farming	\$16,535,515	19.9%	\$8,499,626	10.2%	\$738,888	0.9%
Beef Cattle Ranching and Farming	\$31,570,264	14.3%	\$16,878,690	7.6%	\$1,365,076	0.6%
DESCRIPTION	CRITICIZED	% CRITICIZED	CLASSIFIED	% CLASSIFIED	IMPAIRED	% IMPAIRED



### Mall and Retail Trade: Portfolio Exposure

- \$55.3 million direct exposure to Malls<sup>1</sup> (0.6% of total loan portfolio)
  - None in criticized loan categories
- \$47.2 million direct exposure to Retail Trade <sup>2</sup> (0.5% of total loan portfolio)
  - \$1.4 million in criticized loan categories

MONTH	NAICS CODE	DESCRIPTION	NET PRINCIPAL BALANCE	UNFUNDED	COMMITTMENT
		Shopping Malls	\$55,257,148	\$3,076,028	\$58,333,176
	451110	Sporting Goods Stores	\$24,113,859	\$3,389,400	\$27,503,259
	452990	All Other General Merchandise Stores	\$11,874,965	\$1,889,769	\$13,764,735
June	448310	Jewelry Stores	\$4,978,155	\$1,137,866	\$6,116,021
2019	448190	Other Clothing Stores	\$1,969,097	\$365,301	\$2,334,398
	451130	Sewing, Needlework, and Piece Goods Stores	\$982,860	\$3,686	\$986,546
	451140	Musical Instrument and Supplies Stores	\$990,728	\$26,356	\$1,017,084
		All Other Retail Trade	\$2,323,231	\$513,308	\$2,836,539
		Mall and Retail Trade Total	\$102,490,042	\$10,401,715	\$112,891,756

<sup>&</sup>lt;sup>1</sup> These credits are not coded uniquely on the system as most are identified as Lessors of Non-Residential Real Estate. The portfolios were identified by the word "Mall" or "Shopping" in the Customer Name and by the Credit Officers review.



As of June 30, 2019

<sup>&</sup>lt;sup>2</sup> These credits were identified utilizing the NAICS codes 448 - Clothing Stores, 451 - Sporting Goods and 452 - General Merchandise.