3Q24 Financial Results

October 16, 2024



Forward-looking statements and use of non-GAAP financial measures

This document contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Any statement that does not describe historical or current facts is a forward-looking statement. These statements often include the words "believes," "expects," "anticipates," "intends," "plans," "goals," "targets," "initiatives," "potentially," "probably," "projects," "outlook," "guidance" or similar expressions or future conditional verbs such as "may," "will," "should," and "could."

Forward-looking statements are based upon the current beliefs and expectations of management, and on information currently available to management. Our statements speak as of the date hereof, and we do not assume any obligation to update these statements or to update the reasons why actual results could differ from those contained in such statements in light of new information or future events. We caution you, therefore, against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance. While there is no assurance that any list of risks and uncertainties or risk factors is complete, important factors that could cause actual results to differ materially from those in the forward-looking statements include the following, without limitation:

- Negative economic, business and political conditions, including as a result of the interest rate environment, supply chain disruptions, inflationary pressures and labor shortages, that adversely affect the general economy, housing prices, the job market, consumer confidence and spending habits;
- The general state of the economy and employment, as well as general business and economic conditions, and changes in the competitive environment;
- Our capital and liquidity requirements under regulatory standards and our ability to generate capital and liquidity on favorable terms;
- The effect of changes in our credit ratings on our cost of funding, access to capital markets, ability to market our securities, and overall liquidity position;
- The effect of changes in the level of commercial and consumer deposits on our funding costs and net interest margin;
- Our ability to execute on our strategic business initiatives and achieve our financial performance goals across our Consumer and Commercial businesses, including our Private Bank;
- The effects of geopolitical instability, including the wars in Ukraine and the Middle East, on economic and market conditions, inflationary pressures and the interest rate environment, commodity price and foreign exchange rate volatility, and heightened cybersecurity risks;
- Our ability to comply with heightened supervisory requirements and expectations as well as new or amended regulations;
- Liabilities and business restrictions resulting from litigation and regulatory investigations:
- The effect of changes in interest rates on our net interest income, net interest margin and our mortgage originations, mortgage servicing rights and mortgages held for sale;
- Changes in interest rates and market liquidity, as well as the magnitude of such changes, which may reduce interest margins, impact funding sources and affect the ability to originate and distribute financial products in the primary and secondary markets:
- Financial services reform and other current, pending or future legislation or regulation that could have a negative effect on our revenue and businesses;
- Environmental risks, such as physical or transition risks associated with climate change, and social and governance risks, that could adversely affect our reputation, operations, business, and customers;
- A failure in or breach of our compliance with laws, as well as operational or security systems or infrastructure, or those of our third-party vendors or other service providers, including as a result of cyber-attacks; and
- Management's ability to identify and manage these and other risks.

In addition to the above factors, we also caution that the actual amounts and timing of any future common stock dividends or share repurchases will be subject to various factors, including our capital position, financial performance, capital impacts of strategic initiatives, market conditions, and regulatory considerations, as well as any other factors that our Board of Directors deems relevant in making such a determination. Therefore, there can be no assurance that we will repurchase shares from or pay any dividends to holders of our common stock, or as to the amount of any such repurchases or dividends.

More information about factors that could cause actual results to differ materially from those described in the forward-looking statements can be found in the "Risk Factors" section in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2023 as filed with the Securities and Exchange Commission.

Non-GAAP Financial Measures:

This document contains non-GAAP financial measures denoted as Underlying. Underlying results for any given reporting period exclude certain items that may occur in that period which Management does not consider indicative of the Company's on-going financial performance. We believe these non-GAAP financial measures provide useful information to investors because they are used by our Management to evaluate our operating performance and make day-to-day operating decisions. In addition, we believe our Underlying results in any given reporting period reflect our on-going financial performance in that period and, accordingly, are useful to consider in addition to our GAAP financial results. We further believe the presentation of Underlying results increases comparability of period-to-period results. The Appendix presents reconciliations of our non-GAAP measures to the most directly comparable GAAP financial measures.

Other companies may use similarly titled non-GAAP financial measures that may be calculated differently from the way we calculate such measures. Accordingly, our non-GAAP financial measures may not be comparable to similar measures used by such companies. We caution investors not to place undue reliance on such non-GAAP financial measures, but to consider them with the most directly comparable GAAP measures. Non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as a substitute for our results reported under GAAP.

3Q24 GAAP summary

								Q/	Q		Y/Y	
\$s in millions		3Q24		2Q24		3Q23		\$/bps	%		\$/bps	%
Net interest income	\$	1,369	\$	1,410	\$	1,522	\$	(41)	(3) %	\$	(153)	(10) %
Noninterest income		532		553		492		(21)	(4)		40	8
Total revenue		1,901		1,963		2,014		(62)	(3)		(113)	(6)
Noninterest Expense		1,259		1,301		1,293		(42)	(3)		(34)	(3)
Pre-provision profit		642		662		721		(20)	(3)		(79)	(11)
Provision for credit losses		172		182		172		(10)	(5)		_	_
Income before income tax expense		470		480		549		(10)	(2)		(79)	(14)
Income tax expense		88		88		119		_	_		(31)	(26)
Net income	\$	382	\$	392	\$	430	\$	(10)	(3) %	\$	(48)	(11)
Preferred dividends		38		35		30		3	9		8	27
Net income available to common stockholders	\$	344	\$	357	\$	400	\$	(13)	(4) %	\$	(56)	(14)
Average interest-earning assets Average deposits	\$ \$	197.2 174.1	\$ \$	198.5 173.7	\$ \$	199.6 176.5	\$ \$	0.4	(1) % - %		(2.4)	(1) 5
Performance metrics		2.7/	0/	2.07	0/	2.02	0/	(40) h ===		_	(27) h	
Net interest margin ⁽¹⁾ Net interest margin, FTE ⁽¹⁾		2.76 2.77	%	2.86 2.87	%	3.03 3.03	%	(10) bps (10)			(27) bps (26)	
Loan-to-deposit ratio (period-end)		80.8		80.4		84.0		42			(318)	
ROTCE		9.5		10.6		12.0		(116)			(255)	
Efficiency ratio		66.2		66.3		64.2		(4)			202	
Noninterest income as a % of total revenue		28	%	28	%	24	%	(21) bps			351 bps	
Full-time equivalent colleagues		17,329	,0	17,510	70	18,214	,,	(181)	(1)		(885)	(5)
Operating leverage		,		,		,		,	0.05 %		,	(2.98)
												` ,
Per common share												
Diluted earnings	\$	0.77	\$	0.78	\$	0.85	\$	(0.01)	(1) %	\$	(0.08)	(9)
Tangible book value	\$	33.54	\$	30.61	\$	27.73	\$	2.93	10 %	\$	5.81	21 9
Average diluted shares outstanding (in millions)		449.9		456.6		471.2		(6.6)	(1) %		(21.3)	(5) %

3Q24 Underlying financial summary⁽¹⁾

			Q/Q		Y/Y	
\$s in millions	3Q24		\$/bps	%	\$/bps	%
Net interest income	\$ 1,369	\$	(41)	(3)%	\$ (153)	(10)%
Noninterest income	534		(15)	(3)	42	9
Total revenue	1,903		(56)	(3)	(111)	(6)
Noninterest expense	1,248		(17)	(1)	(23)	(2)
Pre-provision profit	655		(39)	(6)	(88)	(12)
Provision for credit losses	172		(10)	(5)	_	_
Net income available to common stockholders	\$ 354	\$	(19)	(5)%	\$ (64)	(15)%
Performance metrics						
Diluted EPS	\$ 0.79	\$	(0.03)	(4)%	\$ (0.10)	(11)%
Efficiency ratio	65.6		102 bps		253 bps	
Noninterest income as a % of total revenue	28 9	%	5 bps		361 bps	
ROTCE	9.7	%	(138) bps		(280) bps	
Tangible book value per share	\$ 33.54	\$	2.93	10 %	\$ 5.81	21 %

	3Q24						
Notable items impacts	Pre	e-tax	EPS				
(\$s in millions except per share data)							
Integration-related	\$	(2) \$	_				
TOP and Other items		(11)	(0.02)				
Total	\$	(13) \$	(0.02)				

3Q24 Underlying financial performance detail⁽¹⁾

	(A)	(B)	(C) = (A) + (B)	(D)	(E) = (C) + (D)
\$s in millions	Legacy Core ⁽²⁾	Private Bank	Core	Non-Core ⁽³⁾	Total CFG
Net interest income	\$1,356	\$41.2	\$1,397	\$(28)	\$1,369
Noninterest income	525	8.5	534	_	534
Total revenue	1,881	49.7	1,931	(28)	1,903
Noninterest Expense	1,174	50.8	1,225	23	1,248
Pre-provision profit	707	(1.1)	706	(51)	655
Provision for credit losses	155	_	155	17	172
Income before income tax expense	552	(1.1)	551	(68)	483
Income tax expense	108	(0.3)	108	(17)	91
Net income	444	(0.8)	443	(51)	392
Preferred dividends	38	_	38	_	38
Net income available to common stockholders	\$406	\$(0.8)	\$405	\$(51)	\$354
Contribution to total CFG Diluted EPS	\$0.90	\$-	\$0.90	\$(0.11)	\$0.79
\$s in billions					
Interest-earning assets (spot)	\$185	\$2.0	\$187	\$7.9	\$195
Loans (spot)	132	2.0	134	7.9	142
Deposits (spot)	169	5.6	175	-	175
Risk-weighted assets (spot)	158	2.3	161	7.9	169
Performance metrics:					
Net interest margin, FTE ⁽⁴⁾	2.89%	NM	2.95%	(1.30)%	2.77%
Loan-to-deposit ratio (spot)	77.7	36.1	76.4	NM	80.8
CET1 capital ratio ⁽⁵⁾	11.4	NM	11.2	NM	10.6
ROTCE	11.1	NM	11.1	NM	9.7
Efficiency ratio	62.4	NM	63.5	NM	65.6
Noninterest income as a % of total revenue	27.9	17.0	27.7	NM	28.0

- CFG performance reflects stabilizing Legacy Core results, less drag from the Private Bank investment and continued loss in Non-Core
- Private Bank reached break-even mid-quarter, expected to be profitable in 4Q
- Non-Core portfolio run off of \$1.0 billion in 3Q24 (\$3.2 billion YTD)

3Q24 Overview⁽¹⁾

3Q24 Underlying results

- Underlying EPS of \$0.79; ROTCE of 9.7%
- PPNR of \$655 million
 - NII down 2.9% QoQ driven by a 10 bp decline in NIM primarily related to the impact of forward starting swaps
 - Fees down 2.7% QoQ reflecting seasonally lower Capital Markets; solid results in Card and Wealth
 - Expenses down 1.3% QoQ notwithstanding continued investment in the Private Bank

Underly	Underlying PPNR drivers										
\$s in millions											
	<u>3Q24</u>	<u>QoQ</u>									
NII	\$1,369	(2.9)%									
Fees	534	(2.7)%									
Expenses	1,248	(1.3)%									

Maintaining strong capital and liquidity position

- CET1 ratio of 10.6%⁽²⁾; 9.2% adjusted for AOCI opt-out removal
- Strong liquidity profile; Spot LDR of 80.8%; pro forma LCR of 122% exceeds Category I Bank requirement of 100%
 - Average deposits stable QoQ; Private Bank spot deposits up \$1.6 billion to \$5.6 billion
 - Continued to increase structural funding; issued \$1.25 billion of senior debt in 3Q; reduced FHLB advances to \$553 million, down \$6.5 billion YoY on a spot basis

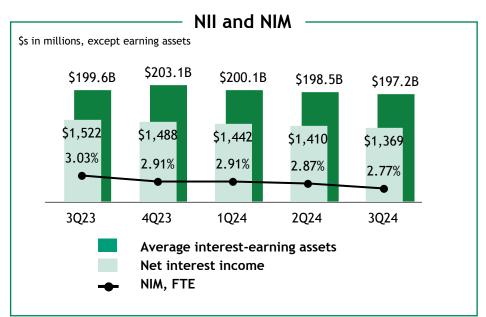
Credit and loan trends

- Net charge-offs of 54 bps, up 2 bps QoQ reflecting slightly higher retail charge-offs given seasonality in Auto
- ACL coverage decreased 2 bps QoQ to 1.61%; reflects improved macroeconomic outlook and loan mix; General Office reserve of 12.1%
- Period-end loans broadly stable with Non-Core run off offset by Core loan growth, namely Private Bank and retail

Well positioned for the medium term

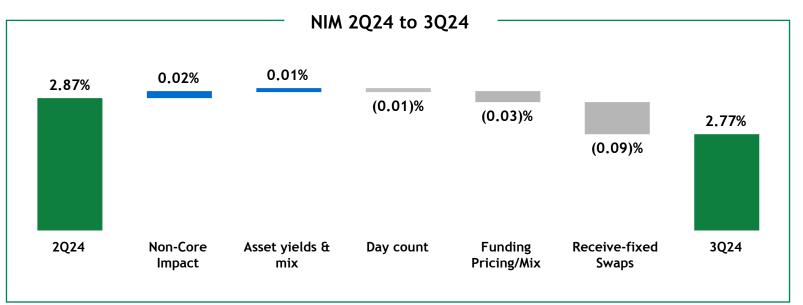
- Strategic initiatives progressing well: Private Bank, NYC Metro, serving private capital, Balance Sheet Optimization, TOP 9; preparing for launch of TOP 10
- Significant NII tailwind from Non-Core and swaps over the medium term given run off and lower rates; target NIM range of 3.25 to 3.40%

Net interest income



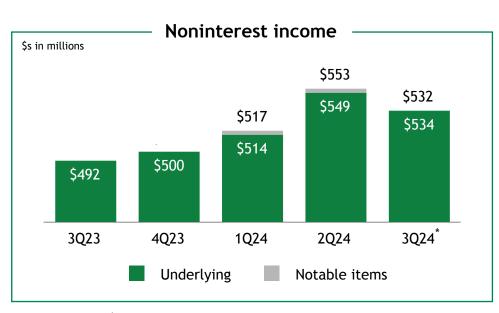
Linked Quarter

- NII down 2.9%, primarily reflecting lower NIM and slightly lower interest-earning assets
 - NIM of 2.77%, down 10 bps QoQ, given the impact of forward-starting swaps and low-cost deposit migration, partly offset by the benefit of fixed-rate repricing and Non-Core run off
- Interest-earning assets yield of 5.09%, down 8 bps, reflects the increase in swap expense, partly offset by the benefit of fixed-rate repricing
- Interest-bearing deposit costs increased 4 bps to 2.86% reflecting deposit migration
- Total deposit costs were up 2 basis points to 2.26%, while total cost of funds was stable at 2.48%



Noninterest income⁽¹⁾

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. 50			u c.	-				
							\$	
3	Q24	2	Q24	30	Q23		Q/Q	Y/Y
Ś	109	\$	106	\$	105	\$	3 S	4
•	94	т	134	•	67	Ţ	(40)	27
	87		88		74		(1)	13
	76		75		63		1	13
	46		54		69		(8)	(23)
	36		39		48		(3)	(12)
	45		43		43		2	2
	9		_		5		9	4
	32		10		18		22	14
\$	534	\$	549	\$	492	\$	(15) \$	42
	(2)		4		_		(6)	(2)
\$	532	\$	553	\$	492	\$	(21) \$	40
	\$	3Q24 \$ 109 94 87 76 46 36 45 9 32 \$ 534 (2)	3Q24 2 \$ 109 \$ 94 87 76 46 36 45 9 32 \$ 534 \$ (2)	3Q24 2Q24 \$ 109 \$ 106 94 134 87 88 76 75 46 54 36 39 45 43 9 - 32 10 \$ 534 \$ 549 (2) 4	3Q24 2Q24 30 \$ 109 \$ 106 \$ 94 134 87 88 76 75 46 54 36 39 45 43 9 - 32 10 \$ 534 \$ 549 \$ (2) 4	\$ 109 \$ 106 \$ 105 94 134 67 87 88 74 76 75 63 46 54 69 36 39 48 45 43 43 9 - 5 32 10 18 \$ 534 \$ 549 \$ 492 (2) 4 -	3Q24 2Q24 3Q23 \$ 109 \$ 106 \$ 105 \$ 94 134 67 87 88 74 76 75 63 46 54 69 36 39 48 45 43 43 9 - 5 32 10 18 \$ 534 \$ 549 \$ 492 \$ (2) 4 -	\$ 109 \$ 106 \$ 105 \$ 3 \$ 94 134 67 (40) 87 88 74 (1) 76 75 63 1 46 54 69 (8) 36 39 48 (3) 45 43 43 2 9 - 5 9 32 10 18 22 \$ 534 \$ 549 \$ 492 \$ (15) \$ (2) 4 - (6)



Linked Quarter

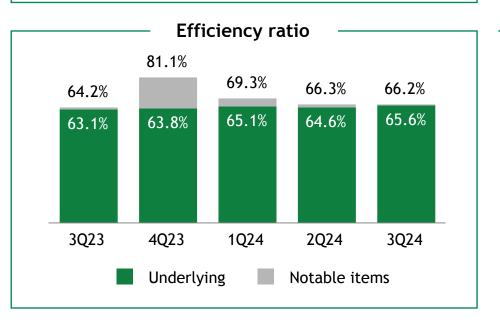
- Underlying noninterest income decreased 2.7% with the following key business drivers:
 - Capital markets fees decreased \$40 million, largely driven by seasonally lower loan syndication and debt underwriting fees.
 Additionally, several meaningful M&A fees pushed into 4Q
 - Wealth fees increased \$1 million, reflecting higher asset management fees, largely offset by lower sales activity
 - Mortgage banking fees decreased \$8 million driven by lower MSR valuation, net of hedging. This drop in MSR revenue was offset by securities gains in the quarter which resulted from investment portfolio repositioning actions
 - Foreign exchange and derivative products revenue decreased \$3 million, primarily reflecting lower client hedging activity given the commencement of Fed rate cuts and the shift lower of the forward curve
 - Other income increased \$22 million from second quarter levels that included higher operational losses

- Underlying noninterest income increased 9%, with the following key business drivers:
 - Capital markets fees increased \$27 million, given higher bond underwriting and M&A advisory, partially offset by lower loan syndication fees
 - Card fees increased \$13 million, largely due to favorable vendor contract negotiations
 - Wealth fees increased \$13 million, reflecting increased sales activity and higher asset management fees
 - Mortgage banking fees decreased \$23 million, primarily reflecting lower MSR valuation, net of hedging
 - FX and derivative products revenue decreased \$12 million given lower client activity in interest rate and commodities hedging

Noninterest expense⁽¹⁾

Underlying expense down 1.3% QoQ reflecting expense discipline while strategically investing

				\$	
\$s in millions	3Q24	2Q24	3Q23	Q/Q	Y/Y
Salaries & employee benefits	\$ 643	\$ 637	\$ 654	\$ 6\$	(11)
Equipment & software	192	186	185	6	7
Outside services	144	155	153	(11)	(9)
Occupancy	107	107	105	_	2
Other operating expense	162	180	174	(18)	(12)
Noninterest expense, underlying	\$1,248	\$1,265	\$1,271	\$ (17) \$	(23)
Notable items (1)	11	36	22	(25)	(11)
Noninterest expense, reported	\$1,259	\$1,301	\$1,293	\$ (42) \$	(34)
Full-time equivalents (FTEs)	17,329	17,510	18,214	(181)	(885)



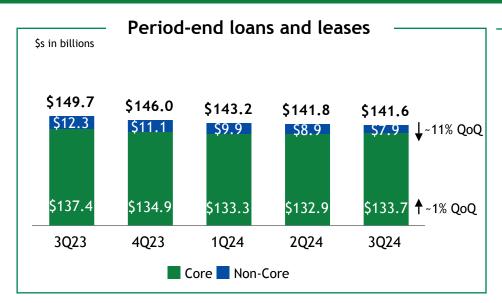
Linked Quarter

- Underlying noninterest expense of \$1.2 billion, down 1.3%
 - Salaries and benefits increased \$6 million, primarily reflecting hiring related to the Private Bank build-out
 - Equipment and software increased \$6 million given technology investments and maintenance
 - Outside services decreased \$11 million largely driven by vendor efficiencies
 - Other operating expense decreased \$18 million, primarily reflecting lower marketing-related costs and miscellaneous items

- Underlying noninterest expense of \$1.2 billion decreased 2%
 - Salaries and benefits decreased \$11 million, reflecting lower headcount, partly offset by hiring related to the Private Bank build-out
 - Equipment and software increased \$7 million given technology investments and maintenance
 - Other operating expense decreased \$12 million, primarily related to lower marketing-related costs

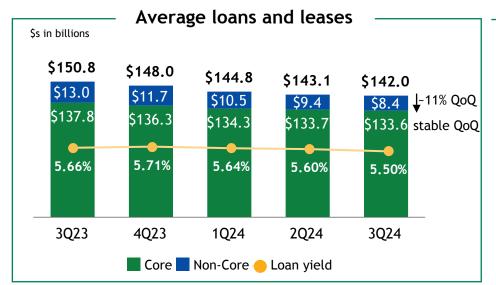
Loans and leases

Period-end loans stable QoQ with Core loan growth offset by Non-Core run off



Linked Quarter

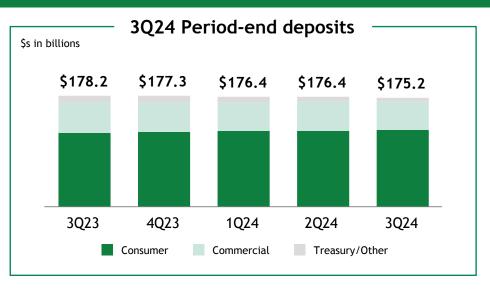
- Period-end loans broadly stable with Non-Core portfolio run off of \$1.0 billion offset by Core loan growth
 - Private Bank growth of \$0.6 billion
 - Retail* up \$0.7 billion driven by home equity and mortgage
 - Commercial* down \$0.6 billion reflecting paydowns, continued BSO actions, and low client demand
- Average loans down 1%; Core loans stable
- Loan yield of 5.50%, down 10 bps QoQ; up 2 bps excluding swaps

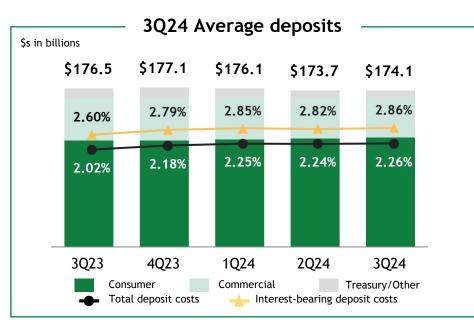


- Period-end loans down \$8.1 billion, or 5%, reflecting
 - Non-Core portfolio run off of \$4.5 billion
 - Private Bank growth of \$2.0 billion
 - Retail* up \$1.3 billion driven by home equity and mortgage
 - Commercial* down \$7.0 billion reflecting paydowns, continued BSO, and low client demand
- Average loans down \$8.8 billion, or 6%

Deposit performance and cost of funds

Strong growth in franchise deposits driven by the Private Bank



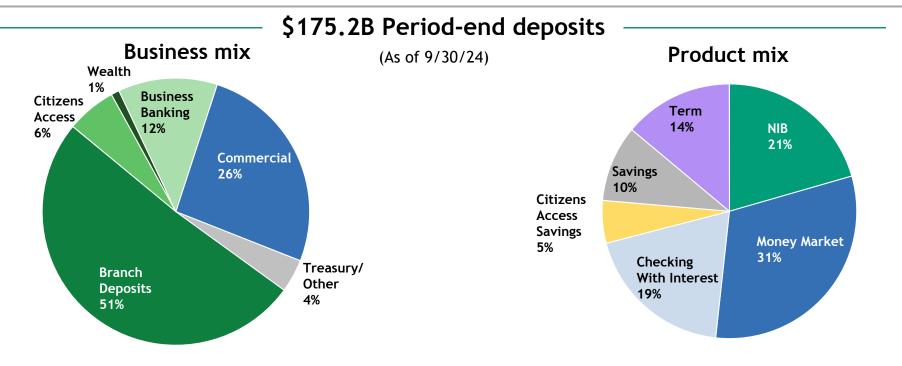


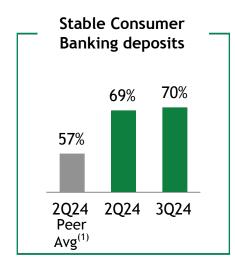
Linked Quarter

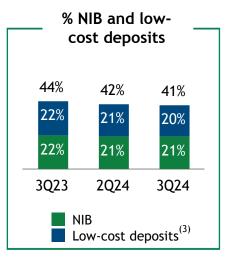
- Period-end deposits down 1%, driven by a reduction in highercost Treasury deposits, partially offset by Private Bank growth
 - Private Bank deposits of \$5.6 billion increased \$1.6 billion
 - Citizens Access period-end deposits slightly lower at \$10.9 billion
- Average deposits broadly stable reflecting \$1.7 billion growth in Private Bank, as well as stable Retail and Commercial deposits, largely offset by a reduction in higher-cost Treasury deposits
- Interest-bearing deposit costs increased 4 bps; total deposit costs increased 2 bps, while total cost of funds was stable
 - Terminal interest-bearing deposit beta of 53%

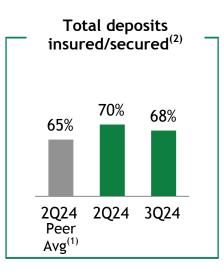
- Average deposits down 1%; Period-end deposits down \$3.0 billion, or 2% reflecting reduced higher-cost Treasury deposits as well as rate-driven migration in Commercial and Retail, largely offset by growth in Private Bank deposits
- Total deposit costs up 24 bps and interest-bearing deposit costs up 26 bps
- Total cost of funds up 24 bps

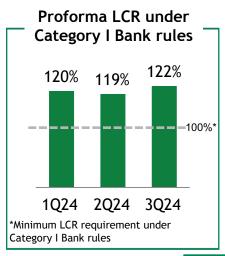
Highly diversified and retail-oriented deposit base



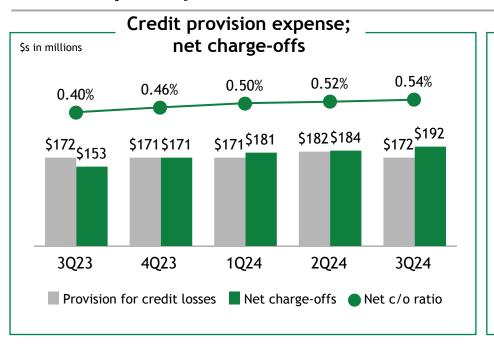


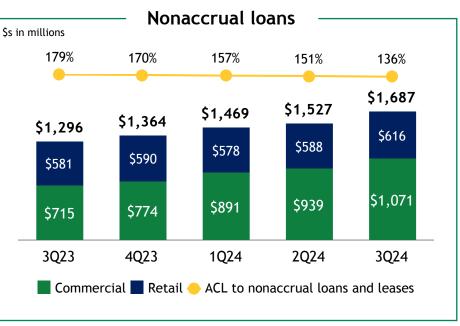






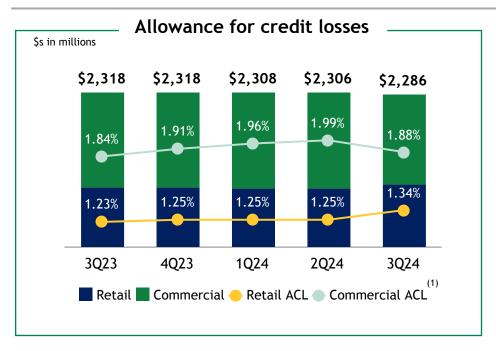
Credit quality overview





- NCOs of \$192 million, or 54 bps of average loans, compares with \$184 million, or 52 bps, in the prior quarter. The increase primarily reflects seasonality in Auto. A sequential decline in commercial real estate charge-offs was offset by the resolution of several nonperforming credits in C&I
- Nonaccrual loans increased 10% QoQ to 119 bps of total loans given an increase in CRE General Office as we proceed with workout actions on a handful of loans
- ACL coverage ratio of 1.61%, down 2 bps QoQ primarily reflects an improved macroeconomic outlook and mix given Non-Core run off and high-quality originations

Allowance for credit losses



Allowance for cre	dit losse	s detail
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\$s in millions							
	 2Q24			3Q24			
	ACL	% Coverage		ACL	% Coverage		
Retail	\$ 877	1.25 %	\$	935	1.34 %		
Commercial	1,429	1.99		1,351	1.88		
C&I ⁽²⁾	690	1.58		621	1.42		
CRE	739	2.61		730	2.61		
Total	\$ 2,306	1.63 %	\$	2,286	1.61 %		

CRE General Office reserve

	2Q	24	3Q24		
Balance (\$B)	\$ 3.3		\$ 3.2		
ACL (\$MM; % coverage)	\$ 369	11.1 %	\$ 382	12.1 %	
Cumulative NCOs* (\$MM)	\$ 319		\$ 364		
*Cumulative losses since 3/31/23; loan balan					

General Office key reserve assumptions

	Current assumptions
Property valuations, peak-to-trough % decline	~71%
Avg. loss severity (%)	~41%
Default rate (%)	~30%
General Office ACL coverage	12.1%
Allowance for credit losses	\$382 million

- CRE General Office portfolio of \$3.2 billion, down ~\$159 million, or 5%, QoQ driven by paydowns and charge-offs
- Strong ACL coverage of General Office informed by a severe recession scenario combined with a loan-by-loan analysis
 - Increased ACL coverage for CRE General Office to 12.1% from 11.1% in 2Q24
 - Absorbed ~\$364 million NCOs over quarters
 2Q23-3Q24; equates to a cumulative loss rate of ~9% on the March 31, 2023 balance

Strong capital position

\$s in billions (period-end)	3Q23	4Q23	1Q24	2Q24	3Q24
Basel III basis ⁽¹⁾⁽²⁾					
Common equity tier 1 capital	\$ 18.4	\$ 18.4	\$ 18.1	\$ 18.1	\$ 17.9
Risk-weighted assets	\$176.4	\$172.6	\$170.1	\$168.4	\$168.6
Common equity tier 1 ratio	10.4 %	10.6 %	10.6 %	10.7 %	10.6 %
Tier 1 capital ratio	11.5 %	11.8 %	11.8 %	12.0 %	11.9 %
Total capital ratio	13.4 %	13.7 %	13.8 %	14.0 %	13.9 %
Tangible common equity ratio	5.9 %	6.7 %	6.5 %	6.5 %	7.0 %

CET1 ratio remains strong⁽³⁾

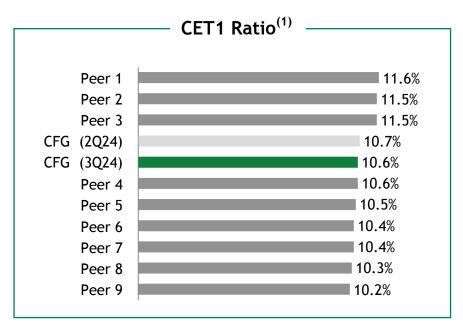
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	TBV/sl	hare								
CET1	\$	%								
10.7%	\$30.61									
0.23	0.86	2.8%								
(0.13)	(0.53)	(1.7)								
(0.01)										
(0.20)	(0.16)	(0.5)								
_	_	_								
_	2.72	8.9								
0.01	0.04	0.1								
(0.10)	2.93	9.6%								
10.6%	\$33.54									
	10.7% 0.23 (0.13) (0.01) (0.20) - - 0.01 (0.10)	10.7% \$30.61 0.23 0.86 (0.13) (0.53) (0.01) (0.20) (0.16) 2.72 0.01 0.04 (0.10) 2.93								

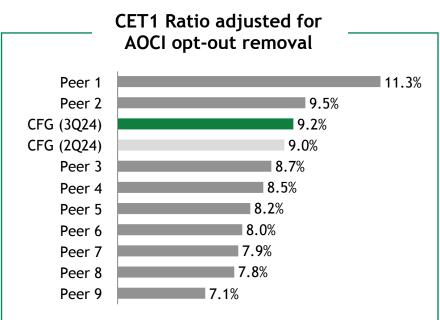
Highlights

- 3Q24 CET1 ratio of 10.6%⁽¹⁾ compares with 10.7% in 2Q24
 - 9.2% CET1 ratio adjusted for AOCI opt-out removal
- TBV/share of \$33.54, up 9.6% QoQ, reflects the AOCI benefit from lower unrealized losses associated with the impact of lower rates
 - Tangible common equity ratio of 7.0%, up 51 bps QoQ
- Total capital returned to shareholders, including common dividends, was \$516 million in 3Q24
 - Paid \$191 million in common dividends to shareholders in 3Q24
 - Repurchased \$325 million of common stock at a weighted-average price of \$40.60 in 3Q24

Capital level remains strong relative to peers

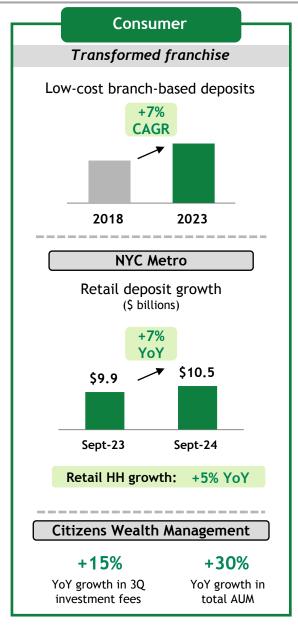
- Well positioned for changing regulatory environment and uncertain macro environment
- CET1 ratio under current rules of 10.6%⁽¹⁾, and 9.2% adjusted for AOCI opt-out removal; among the strongest within the peer group
 - We continue to maintain a target range of 10.0-10.5% over the medium term



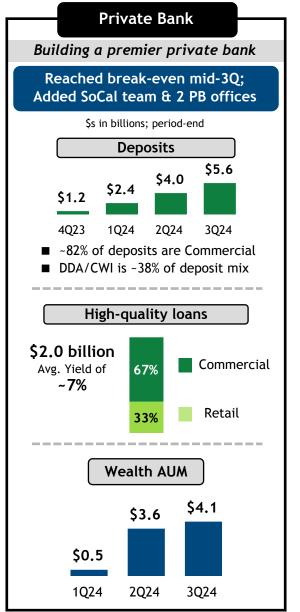


Peer data as of June 30, 2024. Peers include CMA, FITB, HBAN, KEY, MTB, PNC, RF, TFC and USB.

Well positioned for the future







4Q24 outlook vs. 3Q24

	3Q24 Underlying ⁽¹⁾	4Q24 Underlying outlook
Net interest income	\$1,369MM	Up 1.5-2.5%NIM up ~5 basis points; spot loans up slightly
Noninterest income	\$534MM	Up mid to high single digits
Noninterest expense	\$1,248MM	■ Up ~2%
Net charge-offs	\$192MM; 54 bps	Broadly stableACL will continue to benefit from Non-Core run off
CET1 ratio ⁽²⁾	10.6%	■ Broadly stable; \$200MM to \$250MM share repurchases
Tax rate	18.7%	~20%

- Assumes 25 bps Fed rate cut in November and December with YE2024 Fed funds target of 4.50%
- Impact from Notable items was lower in 3Q; expect impact on 4Q reported results to be close to zero

Citizens is an attractive investment opportunity



Citizens continues to have a series of unique initiatives that will lead to relative medium-term outperformance

- **Transformed Consumer Bank** with further deposit growth and Wealth revenue potential; well positioned in NYC metro to gain market share; performance tracking well
- Best-positioned Commercial Bank ready to serve private capital and high-growth sectors of the U.S. economy
- **Building premier Wealth/Private Bank franchise** gathering momentum through 2024; added leading Private Wealth teams in San Francisco and Boston accelerating AUM growth; opened two offices in the San Francisco Bay area and hired a top private banking team in Southern California in 3Q24



Citizens has robust capital, liquidity and funding position

- Committed to maintaining our strong capital and liquidity position, while further strengthening funding and performance with balance sheet optimization, including Non-Core strategy
- Focused on deploying capital to best relationship/highest risk-adjusted return areas
- Flexibility to support customers and invest while continuing to return capital to shareholders; repurchased \$325 million of common shares in 3Q24



Citizens has performed well since the IPO given its sound strategy, capable and experienced leadership and a strong customer-focused culture

- Track record of strong execution
- Commitment to operating and financial discipline; TOP 9 progressing well, planning to launch TOP 10
- Excellence in our capabilities, highly competitive with mega-banks and peers



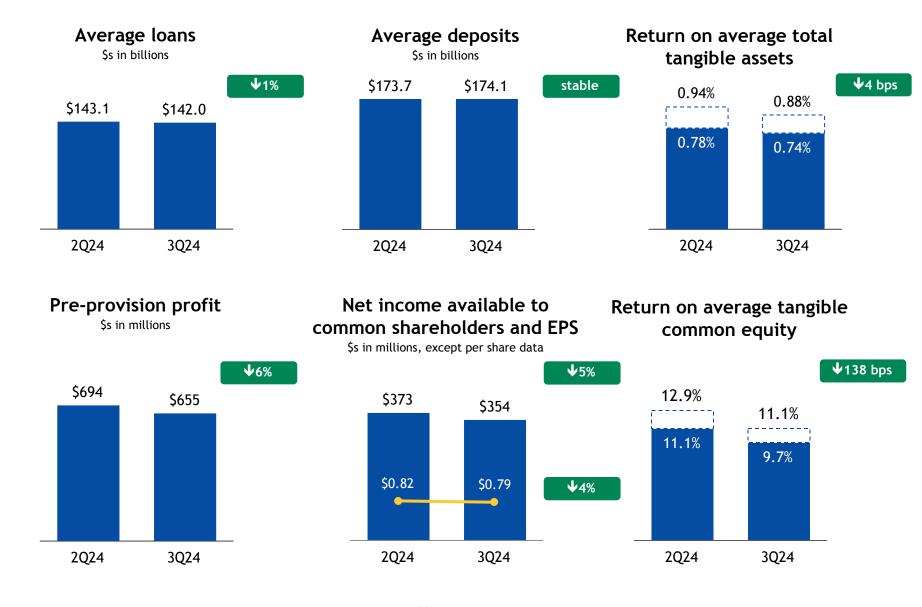
Citizens is well positioned to deliver ~16 to 18% ROTCE over the medium-term given strategic initiatives and 2025 to 2027 NII tailwinds

- Significant NII tailwind from Non-Core and swaps over the medium term; target NIM range 3.25 to 3.40%
- Private Bank results go from net investment position towards 20%+ ROTCE
- Current significant drag from Non-Core dissipates with time

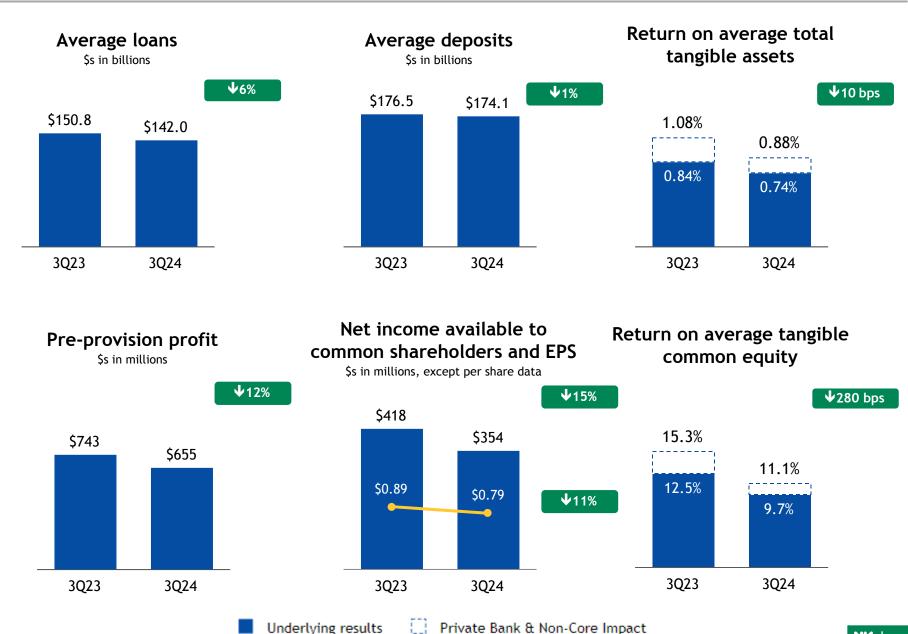


Appendix

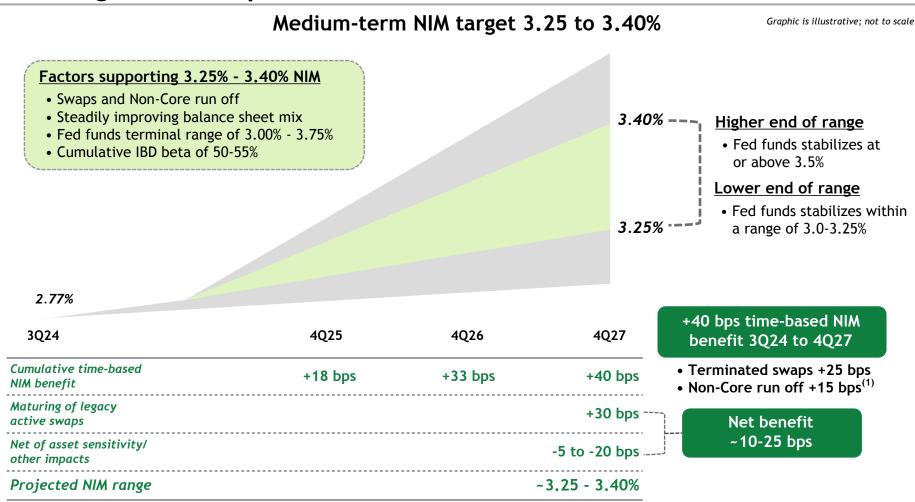
Linked-quarter Underlying results⁽¹⁾



Year-over-year Underlying results(1)



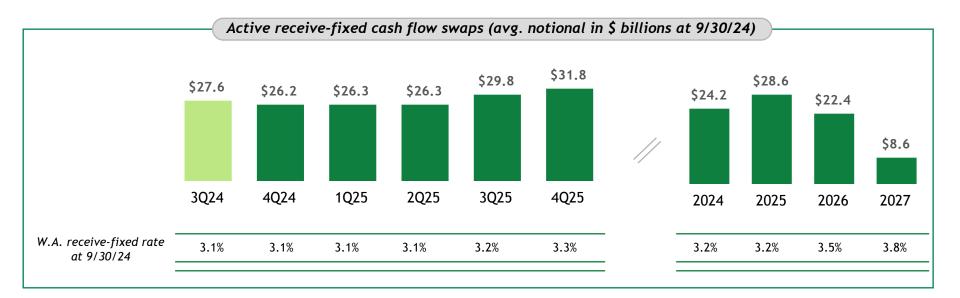
Meaningful NIM improvement over the medium term



- Expect progression toward 3.25 to 3.40% NIM range over the next 3 years consistent with a Fed funds range of 3.00 to 3.75%
 - 1. Majority of NIM improvement from 3Q24 to 4Q27 is time based and not rate dependent
 - 2. The run off of legacy active swaps in a negative carry position will also benefit medium-term NIM
 - 3. Additional positive impact will result from active balance sheet management and fixed-asset repricing
 - 4. These benefits will be partly offset by the asset sensitive balance sheet as rates are forecast to decline over the period

Protecting NII and reducing earnings volatility through economic cycles

- Receive-fixed cash flow swaps represent the primary tool to manage overall asset sensitivity
 - Will opportunistically add swaps to increase protection to downside in rates in 2026 and beyond
- Slightly asset sensitive to a gradual change in rates at 3Q24
 - Approximately +/- 1% impact to NII over the next 12 months with a gradual +/- 100 bps change in rates relative to the forward curve

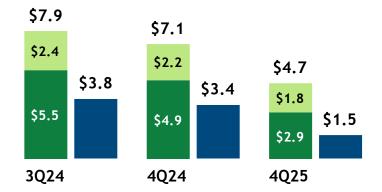


BSO actions to further strengthen capital & liquidity, improve returns

Non-Core portfolio

\$s in billions

- Non-Core retail loan portfolio of \$7.9 billion at 9/30/24
 - \$1.0 billion QoQ decline in 3Q24
 - ~4.4% WA loan yield (~98% fixed rate); ~5.6% WA funding cost







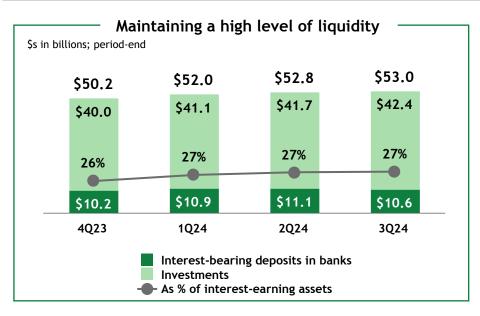
Auto collateralized borrowings

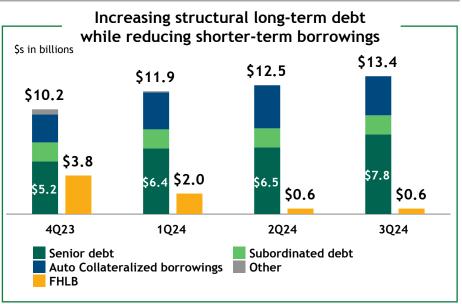
- Retail products targeted for growth include areas with greatest relationship potential
 - Home equity, card, mortgage

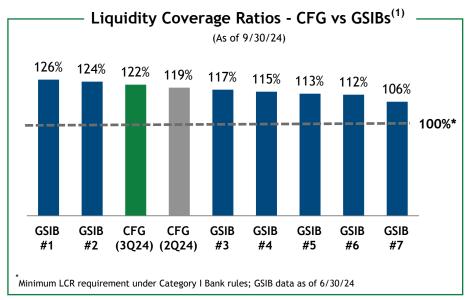
Commercial BSO

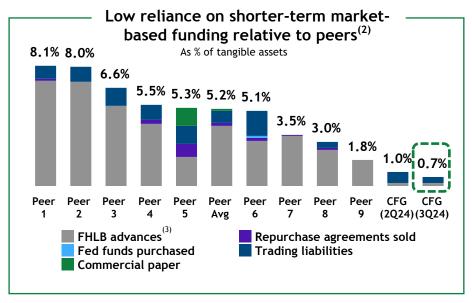
- Originations are highly selective, with a focus on multiproduct relationships that deliver a higher risk-adjusted return profile
- Continue to exit low-returning commercial credit-only client relationships
- Will strategically reduce the commercial real estate portfolio over the next 3 to 5 years

Strong liquidity and improving funding profile

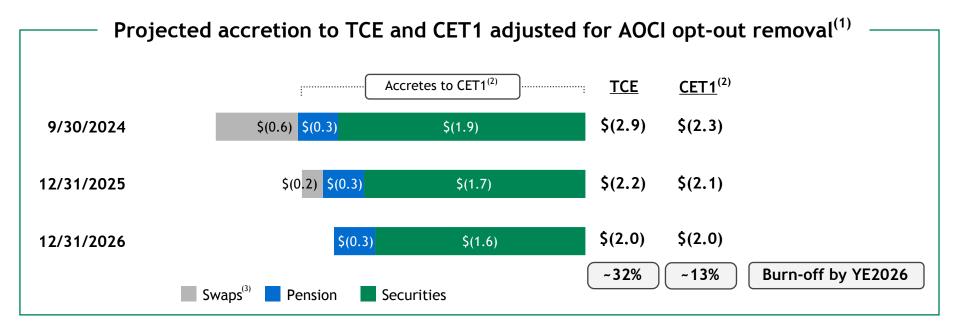








AOCI accretion



Commentary

- Expect benefit to capital via accretion to AOCI as unrealized losses "burn off"
 - ~\$0.3 billion in unrealized losses related to securities and pension expected to "burn off" by YE2026, adding ~20 bps to the CET1 ratio adjusted for AOCI opt-out removal⁽⁴⁾
- Portfolio management actions focused on reducing duration of securities to protect capital by limiting volatility in AOCI
 - Immediate 50 bp parallel increase in rates would negatively impact CET1 ratio adjusted for AOCI opt-out removal by ~17 bps; a 50 bp parallel decrease would positively impact by ~15 bps

⁽¹⁾ Select totals may not sum due to rounding

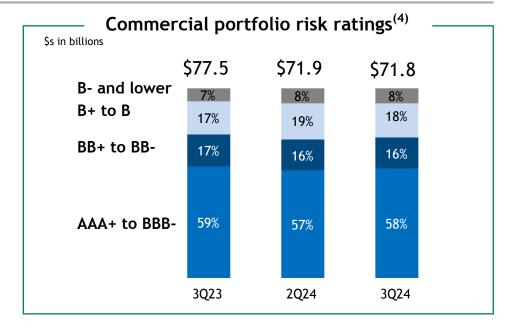
⁽²⁾ CET1 adjusted for AOCI opt-out removal accretion based on forward curve with Fed funds reaching 3.50% by YE2025 and a terminal rate of 3.25-3.50%

⁽³⁾ Unrealized losses in swap portfolio includes both active and terminated swaps

⁽⁴⁾ CET1 ratio impact for illustrative purposes assumes the RWA balance at 9/30/24

\$71.8B Commercial credit portfolio

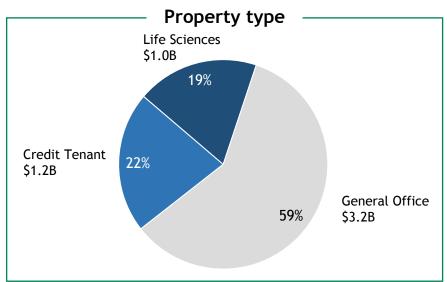
(\$ in billions)	Ba	lances	% of total CFG
C&I			
Finance and Insurance			
Capital call facilities	\$	5.9	4 9
Other Finance and Insurance		6.0	4
Other Manufacturing		3.8	3
Technology		3.4	2
Accommodation and Food Services		2.6	2
Health, Pharma, Social Assistance		2.3	2
Professional, Scientific, and Technical Services		2.3	2
Wholesale Trade		2.2	1
Retail Trade		2.2	1
Other Services		2.4	2
Energy & Related		2.1	1
Rental and Leasing		1.1	1
Consumer Products Manufacturing		0.8	1
Administrative and Waste Management Services		1.3	1
Arts, Entertainment, and Recreation		1.5	1
Automotive		1.0	1
Other (1)		2.9	2
Fotal C숍l ⁽²⁾	\$	43.8	31
CRE			
Multi-family	\$	10.0	7
Office		5.4	4
Credit tenant lease and life sciences ⁽³⁾		2.2	2
Other general office		3.2	2
Industrial		3.7	3
Retail		3.0	2
Co-op		1.8	1
Data Center		1.0	1
Hospitality		0.4	_
Other ⁽¹⁾		2.7	2
Total CRE	\$	28.0	20
Total Commercial loans & leases	\$	71.8	51
Total CFG	\$	141.6	
	<u> </u>		

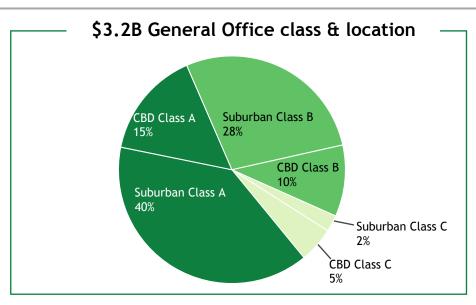


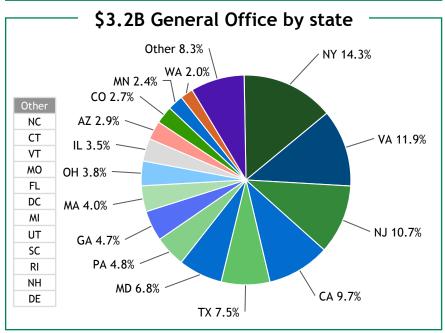
Highlights

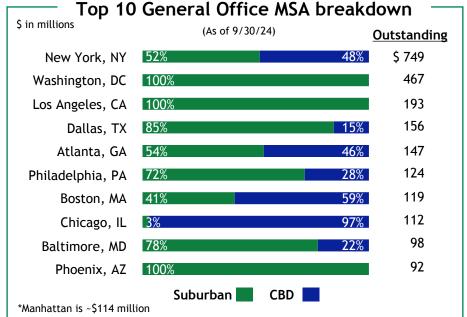
- Disciplined capital allocation and risk appetite
 - Highly experienced leadership team
 - Focused client selection
- C&I portfolio has focused growth on larger, mid-corporate customers, thereby improving overall asset quality
- Leveraged loans ~1.7% of total CFG loans, granular hold positions with an average outstanding of ~\$13 million
- CRE portfolio is well diversified across asset type, geography, and borrowers with the emphasis on strong sponsor selection

Commercial Real Estate - \$5.4B Office portfolio: well diversified

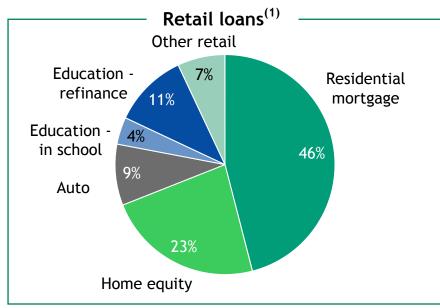


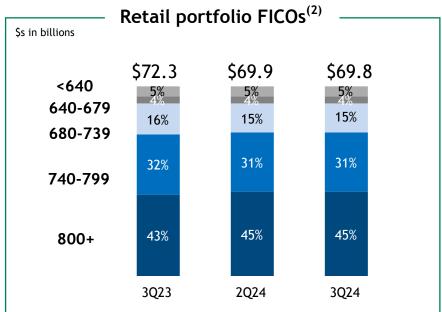






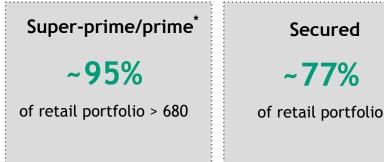
\$69.8B Retail credit portfolio





High quality, diverse portfolio

- Mortgage FICO ~785
 - Weighted-average LTV of ~52%
- Home equity FICO ~760
 - ~33% secured by 1st lien
 - ~99% CLTV less than 80%
 - ~87% CLTV less than 70%
- Auto FICO ~740
- Education FICO ~785
- Other retail:
 - Credit card FICO ~735
 - Citizens Pay FICO ~730; incorporates loss sharing



^{*} Super-prime/prime defined as FICO of 680 or above at origination

Allocation of allowance for credit losses by product type

	Sept	ember 30, 2	June 30, 2024			
\$s in millions	Loans and Leases	Allowance	Coverage	Loans and Leases	Allowance	Coverage
Commercial and industrial (1)(2)	\$ 43,825	\$621	1.42 %	\$ 43,623	\$690	1.58 %
Commercial real estate	27,983	730	2.61	28,311	739	2.61
Total commercial	71,808	1,351	1.88	71,934	1,429	1.99
Residential mortgages	32,379	164	0.51	31,890	172	0.54
Home equity	15,992	138	0.86	15,534	129	0.83
Automobile	5,540	29	0.52	6,383	33	0.52
Education	11,118	295	2.66	11,265	258	2.29
Other retail	4,795	309	6.44	4,836	285	5.89
Total retail loans	69,824	935	1.34	69,908	877	1.25
Allowance for credit losses ⁽³⁾	\$141,632	\$2,286	1.61 %	\$141,842	\$2,306	1.63 %

Delinquency by product type

		September 30, 2024 (%)						Jun	e 30, 2024	(%)	
		Days Past	Due and A	ccruing				Days Past	Due and Ad	ccruing	
	Current	30-59	60-89	90+	Nonaccrual	Cu	rrent	30-59	60-89	90+	Nonaccrual
Commercial and industrial ⁽¹⁾	99.36 %	0.12 %	0.01 %	0.01 %	0.50 %	9	9.28 %	0.06 %	0.04 %	0.02 %	0.60 %
Commercial real estate	96.35	0.26	0.30	0.05	3.04	9	6.87	0.25	0.36	0.13	2.39
Total commercial	98.18	0.18	0.12	0.03	1.49	9	8.33	0.14	0.16	0.06	1.31
Residential mortgages ⁽²⁾	98.59	0.29	0.15	0.45	0.52	9	8.52	0.29	0.14	0.57	0.48
Home equity	97.49	0.58	0.17	_	1.76	9	7.50	0.51	0.19	_	1.80
Automobile	96.51	1.97	0.69	_	0.83	9	6.98	1.77	0.56	_	0.69
Education	98.84	0.39	0.22	0.02	0.53	9	9.01	0.33	0.18	0.02	0.46
Other retail	97.14	0.92	0.65	0.02	1.27	9	7.33	0.83	0.58	0.02	1.24
Total retail	98.12	0.55	0.24	0.21	0.88	9	8.15	0.52	0.23	0.26	0.84
Total	98.15 %	0.36 %	0.18 %	0.12 %	1.19 %	9	8.24 %	0.33 %	0.19 %	0.16 %	1.08 %

Notable items⁽¹⁾

Quarterly results reflect notable items primarily related to integration costs associated with recent acquisitions, as well as TOP revenue and efficiency initiatives and other items. In addition, second quarter 2024 includes a notable item for an industry-wide FDIC special assessment. These notable items have been excluded from reported results to better reflect Underlying operating results.

Notable items - Integration-related	_	3Q	24			<u>2Q24</u>			3Q23			
\$s in millions, except per share data		Pre-tax	A	After-tax		Pre-tax	ļ	After-tax	ا	Pre-tax	Δ	fter-tax
Salaries & benefits	\$	(2)	\$	(2)	\$	(3)	\$	(2)	\$	(4)	\$	(3)
Equipment and software		_		_		_		_		_		_
Outside services		_		_		_		_		(4)		(3)
Occupancy		_		_		_		_		_		_
Other expense					_	_			_			
Noninterest expense	\$	(2)	\$	(2)	\$	(3)	\$	(2)	\$	(8)	\$	(6)
EPS Impact - Noninterest expense			\$	_			\$	(0.01)			\$	(0.02)
Total Integration Costs	\$	(2)	\$	(2)	\$	(3)	\$	(2)	\$	(8)	\$	(6)
EPS Impact - Total Integration-related			\$	_			\$	(0.01)			\$	(0.02)
Other notable items - TOP & Other	_	3Q	24			202	24			3Q	23	
\$s in millions, except per share data		Pre-tax		After-tax		Pre-tax		After-tax		Pre-tax	ı	After-tax
Tax notable items	\$	_	\$	_	\$	_	\$	7	\$	_	\$	_
Noninterest income	\$	(2)	\$	(1)	\$	4	\$	3	\$	_	\$	_
Salaries & benefits	\$	(2)	\$	(2)	\$	(5)	\$	(4)	\$	(1)	\$	_
Equipment and software		(2)		(2)		(4)		(3)		(6)		(5)
Outside services		(2)		(2)		(10)		(7)		(3)		(3)
Occupancy		(1)		_		(6)		(4)		(2)		(2)
FDIC Assessment ⁽¹⁾		_		_		(5)		(4)		_		_
Other expense		(2)		(1)		(3)		(2)		(2)		(2)
Noninterest expense	\$	(9)	\$	(7)	\$	(33)	\$	(24)	\$	(14)	\$	(12)
Total Other Notable Items	\$	(11)	\$	(8)	\$	(29)	\$	(14)	\$	(14)	\$	(12)
EPS Impact - Other Notable Items			\$	(0.02)			\$	(0.03)			\$	(0.02)
Total Notable Items	\$	(13)	\$	(10)	\$	(32)	\$	(16)	\$	(22)	\$	(18)
Total EPS Impact			\$	(0.02)			\$	(0.04)			\$	(0.04)

⁽¹⁾ The FDIC special assessment earnings per share impact is \$(0.01) for second quarter 2024.

Notes

Notes on Non-GAAP Financial Measures

See important information on our use of Non-GAAP Financial Measures at the beginning this presentation and reconciliations to GAAP financial measures at the end of this presentation. Non-GAAP measures are herein defined as Underlying results. Where there is a reference to Underlying results in a paragraph or table, all measures that follow these references are on the same basis, when applicable. Allowance coverage ratios for loans and leases in the numerator and funded loans and leases in the denominator. Allowance coverage ratios for credit losses includes the allowance for funded leading commitments in the numerator and funded loans and leases in the denominator.

General Notes

- a. References to net interest margin are on a fully taxable equivalent ("FTE") basis.
- o. Throughout this presentation, references to consolidated and/or commercial loans and loan growth include leases. Loans held for sale are also referred to as LHFS.
- Select totals may not sum due to rounding.
- Based on Basel III standardized approach. Capital Ratios are preliminary.
- e. Throughout this presentation, reference to balance sheet items are on an average basis and loans exclude held for sale unless otherwise noted.

Notes on slide 3 - 3Q24 GAAP Summary

1) See general note a).

Notes on slide 4 - 3Q24 Underlying financial summary

See note on non-GAAP financial measures.

Notes on slide 5 - 3Q24 Underlying financial performance detail

- 1) See note on non-GAAP financial measures.
- 2) Legacy Core consists of Commercial, Consumer excluding Private Bank and Non-Core, and Other.
- 3) At September 30, 2024, the Non-Core segment was fully funded with marginal high-cost funding comprised of FHLB, collateralized auto debt, and brokered certificates of deposit.
- 4) See general note a).
- 5) See general note d).

Notes on slide 6 - 3Q24 Overview

- See note on non-GAAP financial measures.
- 2) See general note d).

Notes on slide 8 - Noninterest income

- 1) See note on non-GAAP financial measures.
- 2) Effective for 2Q24, Trust and investment services fees was renamed to Wealth fees to better reflect the broad range of wealth-related management fees and services provided to our customers.
- 3) Includes bank-owned life insurance income and other miscellaneous income for all periods presented.
- See above note on non-GAAP financial measures. See Notable Items slide 33 for more detail.

Notes on slide 9 - Noninterest expense

1) See above note on non-GAAP financial measures. See Notable Items slide 33 for more detail.

Notes on slide 12 - Highly diversified and retail-oriented deposit base

- Estimated based on available company disclosures.
- 2) Includes collateralized state and municipal balances and excludes bank and nonbank subsidiaries.
- 3) Includes branch-based checking with interest and savings.

Notes on slide 14 - Allowance for credit losses

- Allowance for credit losses to nonaccrual loans and leases.
- 2) Effective for the first quarter of 2024, the Company's lease portfolio is included in Commercial and industrial. Prior period results have been revised to conform to the new presentation.

Notes on slide 15 - Strong capital position

- See general note d).
- For regulatory capital purposes, we have elected to delay the estimated impact of CECL on regulatory capital for a two-year period ended December 31, 2021, followed by a three-year transition period ending December 31, 2024. As of December 31, 2021, the modified CECL transition amount was \$384 million and is being transitioned out of regulatory capital over a three-year period.
- 3) See general note c).

Notes on slide 16 - Capital level remains strong relative to peers

See general note d).

Notes continued

Notes on slide 17 - Well positioned for the future

1) Compounded annual growth rate is calculated using 2024 YTD annualized results.

Notes on slide 18 - 4Q24 outlook vs. 3Q24

- 1) See note on non-GAAP financial measures.
- 2) See general note d).

Notes on slide 21 - Linked-quarter Underlying results

1) See note on non-GAAP financial measures.

Notes on slide 22 - Year-over-year Underlying results

See note on non-GAAP financial measures.

Notes on slide 26 - Strong liquidity and improving funding profile

- 1) GSIB data as of June 30, 2024. GSIBs include GS, WFC, C, BK, BAC, JPM, and STT.
- 2) Peer data as of June 30, 2024. Peers include CMA, FITB, HBAN, KEY, MTB, PNC, RF, TFC and USB.
- 3) Includes all FHLB advances.

Notes on slide 28 - \$71.8B Commercial credit portfolio

- 1) Includes deferred fees and costs.
- 2) Effective for the first quarter of 2024, the Company's lease portfolio is included in Commercial and industrial. Prior period results have been revised to conform to the new presentation.
- 3) Credit tenant lease includes loans to nationally recognized tenants with high credit ratings and life sciences includes loans to provide lab and office space for tenants involved in the study and development of scientific discoveries.
- Reflects period end balances.

Notes on slide 30 - \$69.8B Retail credit portfolio

- See general note c).
- 2) Reflects period end balances.

Notes on slide 31 - Allocation of allowance for credit losses by product type

- 1) Coverage ratio includes total commercial allowance for unfunded lending commitments and total commercial allowance for loan and lease losses in the numerator and total commercial loans and leases in the denominator.
- 2) Effective for the first quarter of 2024, the Company's lease portfolio is included in Commercial and industrial. Prior period results have been revised to conform to the new presentation.
- 3) Coverage ratio reflects total allowance for credit losses for the respective portfolio.

Notes on slide 32 - Delinquency by product type

- 1) Effective for the first quarter of 2024, the Company's lease portfolio is included in Commercial and industrial. Prior period results have been revised to conform to the new presentation.
- 2) 90+ days past due and accruing includes \$145 million, \$168 million, and \$216 million of loans fully or partially guaranteed by the FHA, VA, and USDA for September 30, 2024, June 30, 2024, and September 30, 2023, respectively.

Notes on slide 33 - Notable items

1) See note on non-GAAP financial measures.

Notes on slide 45 - Non-GAAP financial measures and reconciliations excluding Private Bank & Non-Core

- Consumer Banking excludes Private Bank.
- 2) Legacy Core consists of Commercial, Consumer excluding Private Bank and Non-Core, and Other.
- 3) At September 30, 2024, the Non-Core segment was fully funded with marginal high-cost funding comprised of FHLB, collateralized auto debt, and brokered certificates of deposit.
- See general note a).
- See general note d).

\$s in millions, except share, per share and ratio data				QUA	RTERLY TREND			
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						3Q24 Cha	-	
		3Q24	2Q24	3Q23	2Q24	<u> </u>	3Q23	"
Noninterest income, Underlying:				_			 -	
Noninterest income (GAAP)	Α	\$532	\$553	\$492	(\$21)	(4%)	\$40	8%
` '	A	•	•	Ş 4 72			-	
Less: Notable items		(2)	4 -		(6)	(150)	(2)	(100)
Noninterest income, Underlying (non-GAAP)	В	\$534	\$549	\$492	(\$15)	(3%)	\$42	9%
Total revenue, Underlying:								
Total revenue (GAAP)	C	\$1,901	\$1,963	\$2,014	(\$62)	(3%)	(\$113)	(6%)
Less: Notable items		(2)	4		(6)	(150)	(2)	(100)
Total revenue, Underlying (non-GAAP)	D	\$1,903	\$1,959	\$2,014	(\$56)	(3%)	(\$111)	(6%)
Noninterest expense, Underlying:	:							
Noninterest expense (GAAP)	Е	\$1,259	\$1,301	\$1,293	(\$42)	(3%)	(\$34)	(3%)
Less: Notable items		11	36	22	(25)	(69)	(11)	(50)
Noninterest expense, Underlying (non-GAAP)	F	\$1,248	\$1,265	\$1,271	(\$17)	(1%)	(\$23)	(2%)
Pre-provision profit:	•					_		
Total revenue (GAAP)	C	\$1,901	\$1,963	\$2,014	(\$62)	(3%)	(\$113)	(6%)
Less: Noninterest expense (GAAP)	E	1,259	1,301	1,293	(42)	(3)	(34)	(3)
Pre-provision profit (non-GAAP)	:	\$642	\$662	\$721	(\$20)	(3%)	(\$79)	(11%)
Pre-provision profit, Underlying:								
Total revenue, Underlying (non-GAAP)	D	\$1,903	\$1,959	\$2,014	(\$56)	(3%)	(\$111)	(6%)
Less: Noninterest expense, Underlying (non-GAAP)	F.	1,248	1,265	1,271	(17)	(1)	(23)	(2)
Pre-provision profit, Underlying (non-GAAP)	:	\$655	\$694	\$743	(\$39)	(6%)	(\$88)	(12%)
Income before income tax expense, Underlying: Income before income tax expense (GAAP)	G	\$470	\$480	\$549	(\$10)	(2%)	(\$79)	(14%)
Less: Income (expense) before income tax expense (benefit) related to								
notable items		(13)	(32)	(22)	19	59 _	9	41
Income before income tax expense, Underlying (non-GAAP)	Н	\$483	\$512	\$571	(\$29)	(6%)	(\$88)	(15%)
Income tax expense, Underlying:			***			-		.=
Income tax expense (GAAP)	I	\$88	\$88	\$119	\$—	-%	(\$31)	(26%)
Less: Income tax expense (benefit) related to notable items		(3)	(16)	(4)	13	81 _	1 (\$22)	25
Income tax expense, Underlying (non-GAAP)	J	\$91	\$104	\$123	(\$13)	(13%)	(\$32)	(26%)
Net income, Underlying:	I/	່ຽວຄວ	ćana	¢420	(¢10)	(29/)	(¢49)	(110/)
Net income (GAAP) Add: Notable items, net of income tax benefit	K	\$382 10	\$392 16	\$430 18	(\$10)	(3%) (38)	(\$48)	(11%) (44)
Net income, Underlying (non-GAAP)	100	\$392	\$408	\$448	(6) (\$16)	(4%)	(8) (\$56)	(13%)
Net income available to common stockholders, Underlying:	٠ :	7372			(014)	(7/0) =	(430)	(13//)
Net income available to common stockholders (GAAP)	М	\$344	\$357	\$400	(\$13)	(4%)	(\$56)	(14%)
Add: Notable items, net of income tax benefit		10	16	18	(6)	(38)	(8)	(44)
Net income available to common stockholders, Underlying (non-GAAP)	N	\$354	\$373	\$418	(\$19)	(5%)	(\$64)	(15%)

ys in microsis, except state, per state and racio data		QUARTERLY TRENDS									
	_					3Q24 C	hange				
		3Q24	2Q24	3Q23 -	2Q24	ļ	3Q23				
	_				\$/bps	%	\$/bps	%			
Operating leverage:				_							
Total revenue (GAAP)	C	\$1,901	\$1,963	\$2,014	(\$62)	(3.23%)	(\$113)	(5.67%)			
Less: Noninterest expense (GAAP)	Ε	1,259	1,301	1,293	(42)	(3.28)	(34)	(2.69)			
Operating leverage					<u> </u>	0.05%	<u> </u>	(2.98%)			
Operating leverage, Underlying:					_		_				
Total revenue, Underlying (non-GAAP)	D	\$1,903	\$1,959	\$2,014	(\$56)	(2.88%)	(\$111)	(5.54%)			
Less: Noninterest expense, Underlying (non-GAAP)	F	1,248	1,265	1,271	(17)	(1.35)	(23)	(1.75)			
Operating leverage, Underlying (non-GAAP)					<u> </u>	(1.53%)	<u> </u>	(3.79%)			
Efficiency ratio and efficiency ratio, Underlying:							_				
Efficiency ratio	E/C	66.23 %	66.27%	64.21 %	(4) bps		202 bps				
Efficiency ratio, Underlying (non-GAAP)	F/D	65.61	64.59	63.08	102 bps		253 bps				
Effective income tax rate and effective income tax rate, Underlying:											
Effective income tax rate	I/G	18.56%	18.49%	21.51 %	7 bps		(295) bps				
Effective income tax rate, Underlying (non-GAAP)	J/H	18.75	20.33	21.69	(158) bps		(294) bps				
Return on average tangible common equity and return on average tangible common equity, Underlying:	•										
Average common equity (GAAP)	0	\$22,380	\$21,427	\$21,177	\$953	4%	\$1,203	6%			
Less: Average goodwill (GAAP)		8,187	8,188	8,188	(1)	_	(1)	_			
Less: Average other intangibles (GAAP)		140	144	173	(4)	(3)	(33)	(19)			
Add: Average deferred tax liabilities related to goodwill (GAAP)		435	432	422	3	1	13	3			
Average tangible common equity	Р	\$14,488	\$13,527	\$13,238	\$961	7%	\$1,250	9%			
Return on average tangible common equity	M/P	9.45 %	10.61%	12.00 %	(116) bps	•	(255) bps				
Return on average tangible common equity, Underlying (non-GAAP)	N/P	9.71	11.09	12.51	(138) bps		(280) bps				
Return on average total assets and return on average total assets, Underlying:											
Average total assets (GAAP)	Q	\$218,578	\$219,222	\$220,162	(\$644)	-%	(\$1,584)	(1%)			
Return on average total assets	K/Q	0.70 %	0.72%	0.78 %	(2) bps		(8) bps				
Return on average total assets, Underlying (non-GAAP)	L/Q	0.71	0.75	0.81	(4) bps		(10) bps				

\$s in millions, except share, per share and ratio data	_			Ql	JARTERLY TRENDS			
, , , , , , , , , , , , , , , , , , , 						3Q24	Change	
	_	3Q24	2Q24	3Q23	2Q24		3Q23	
	_			_	\$/bps	%	\$/bps	%
Return on average total tangible assets and return on average total tangible assets, Underlying:								
Average total assets (GAAP)	Q	\$218,578	\$219,222	\$220,162	(\$644)	-%	(\$1,584)	(1%)
Less: Average goodwill (GAAP)		8,187	8,188	8,188	(1)	_	(1)	_
Less: Average other intangibles (GAAP)		140	144	173	(4)	(3)	(33)	(19)
Add: Average deferred tax liabilities related to goodwill and other intangible assets (GAAP)		435	432	422	3	1	13	3
Average tangible assets	R	\$210,686	\$211,322	\$212,223	(\$636)	-%	(\$1,537)	(1%)
Return on average total tangible assets	K/R	0.72 %	0.75%	0.81 %	(3) bps		(9) bps	
Return on average total tangible assets, Underlying (non-GAAP)	L/R	0.74	0.78	0.84	(4) bps		(10) bps	
Tangible book value per common share:								
Common shares - at period-end (GAAP)	S	445,216,549	452,961,853	466,221,795	(7,745,304)	(2%)	(21,005,246)	(5%)
Common stockholders' equity (GAAP)		\$22,819	\$21,757	\$20,864	\$1,062	5	\$1,955	9
Less: Goodwill (GAAP)		8,187	8,187	8,188	_	_	(1)	_
Less: Other intangible assets (GAAP)		137	139	167	(2)	(1)	(30)	(18)
Add: Deferred tax liabilities related to goodwill and other intangible assets (GAAP)		435	435	421	_	_	14	3
Tangible common equity	Т	\$14,930	\$13,866	\$12,930	\$1,064	8%	\$2,000	15%
Tangible book value per common share	T/S	\$33.54	\$30.61	\$27.73	\$2.93	10%	\$5.81	21%
Net income per average common share - basic and diluted and net income per average common share - basic and diluted, Underlying:								
Average common shares outstanding - basic (GAAP)	U	446,561,996	454,142,489	469,481,085	(7,580,493)	(2%)	(22,919,089)	(5%)
Average common shares outstanding - diluted (GAAP)	٧	449,913,467	456,561,022	471,183,719	(6,647,555)	(1)	(21,270,252)	(5)
Net income per average common share - basic (GAAP)	M/U	\$0.77	\$0.79	\$0.85	(\$0.02)	(3)	(\$0.08)	(9)
Net income per average common share - diluted (GAAP)	M/V	0.77	0.78	0.85	(0.01)	(1)	(80.0)	(9)
Net income per average common share - basic, Underlying (non-GAAP) $$	N/U	0.79	0.82	0.89	(0.03)	(4)	(0.10)	(11)
Net income per average common share - diluted, Underlying (non-GAAP)	N/V	0.79	0.82	0.89	(0.03)	(4)	(0.10)	(11)
Dividend payout ratio and dividend payout ratio, Underlying:								
Cash dividends declared and paid per common share	W	\$0.42	\$0.42	\$0.42	\$-	-%	\$-	-%
Dividend payout ratio	W/(M/U)	55 %	53 %	49 %	139 bps		514 bps	
Dividend payout ratio, Underlying (non-GAAP)	W/(N/U)	53	51	47	200 bps		600 bps	

			QUA	RTERLY TRENDS						
				3Q24 Change						
	3Q24	2Q24	3Q23	2Q24		3Q23				
				\$/bps	%	\$/bps	%			
Card fees, Underlying:							_			
Card fees (GAAP)	\$93	\$92	\$74	\$1	1%	\$19	26%			
Less: Notable items	6	4		2	50	6	100			
Card fees, Underlying (non-GAAP)	\$87	\$88	\$74	(\$1)	(1%)	\$13	18%			
Other income, Underlying					_					
Other income (GAAP)	\$24	\$10	\$18	\$14	140%	\$6	33%			
Less: Notable items	(8)	_	_	(8)	(100)	(8)	(100)			
Other income, Underlying (non-GAAP)	\$32	\$10	\$18	\$22	220%	\$14	78%			
Salaries and employee benefits, Underlying:					_					
Salaries and employee benefits (GAAP)	\$647	\$645	\$659	\$2	-%	(\$12)	(2%)			
Less: Notable items	4	8	5	(4)	(50)	(1)	(20)			
Salaries and employee benefits, Underlying (non-GAAP)	\$643	\$637	\$654	\$6	1%	(\$11)	(2%)			
Equipment and software, Underlying:					_					
Equipment and software (GAAP)	\$194	\$190	\$191	\$4	2%	\$3	2%			
Less: Notable items	2	4	6	(2)	(50)	(4)	(67)			
Equipment and software, Underlying (non-GAAP)	\$192	\$186	\$185	\$6	3%	\$7	4%			
Outside services, Underlying:					_					
Outside services (GAAP)	\$146	\$165	\$160	(\$19)	(12%)	(\$14)	(9%)			
Less: Notable items	2	10	7	(8)	(80)	(5)	(71)			
Outside services, Underlying (non-GAAP)	\$144	\$155	\$153	(\$11)	(7%)	(\$9)	(6%)			
Occupancy, Underlying:					_					
Occupancy (GAAP)	\$108	\$113	\$107	(\$5)	(4%)	\$1	1%			
Less: Notable items	1	6	2	(5)	(83)	(1)	(50)			
Occupancy, Underlying (non-GAAP)	\$107	\$107	\$105	\$-	_%	\$2	2%			
Other operating expense, Underlying:					=					
Other operating expense (GAAP)	\$164	\$188	\$176	(\$24)	(13%)	(\$12)	(7%)			
Less: Notable items	2	8	2	(6)	(75)	_	_			
Other operating expense, Underlying (non-GAAP)	\$162	\$180	\$174	(\$18)	(10%)	(\$12)	(7%)			
				,. /	` ' =		, ,			

		QUARTERLY TRENDS				
		1Q24	4Q23			
Noninterest income, Underlying:						
Noninterest income (GAAP)	Α	\$517	\$500			
Less: Notable items		3	_			
Noninterest income, Underlying (non-GAAP)	В	\$514	\$500			
Total revenue, Underlying:			_			
Total revenue (GAAP)	С	\$1,959	\$1,988			
Less: Notable items		3				
Total revenue, Underlying (non-GAAP)	D	\$1,956	\$1,988			
Noninterest expense, Underlying:		· ·				
Noninterest expense (GAAP)	E	\$1,358	\$1,612			
Less: Notable items		85	345			
Noninterest expense, Underlying (non-GAAP)	F	\$1,273	\$1,267			
Efficiency ratio and efficiency ratio, Underlying:			_			
Efficiency ratio	E/C	69.3 %	81.1%			
Efficiency ratio, Underlying (non-GAAP)	F/D	65.1	63.8			

Non-GAAP financial measures and reconciliations - CET1 adjusted for AOCI opt-out removal

		 3Q24	 2Q24
CET1 Ratio adjusted for AOCI opt-out removal			
CET1 capital		\$ 17,941	\$ 18,086
Less: AFS securities - AOCI		1,181	1,716
HTM securities - AOCI ⁽¹⁾		776	795
DTA for AFS/HTM securities		11	13
Pension		320	322
DTA for Pension		 1	 1_
CET 1 capital adjusted for AOCI opt-out removal	Α	 \$15,652	\$15,239
Risk-weighted assets		168,552	168,393
Less: HTM securities - AOCI		136	140
AFS securities - AOCI		184	285
DTA for AFS/HTM securities		(1,630)	(2,083)
Pension		320	322
DTA for Pension		(289)	(291)
Risk-weighted assets adjusted for AOCI opt-out removal	В	 \$169,831	\$170,020
CET1 Ratio adjusted for AOCI opt-out removal	A/B	9.2 %	9.0 %

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				3Q24 Change						
	3Q24	2Q24	3Q23	2Q2	24	3Q2	23			
				\$/bps	%	\$/bps	%			
Total Retail loans - at period-end	\$69,824	\$69,907	\$72,289	(\$83)	-%	(\$2,465)	(3%)			
Less: Non-core retail loans - at period-end	7,869	8,870	12,343	(1,001)	(11)	(4,474)	(36)			
Less: Private bank retail loans - at period-end	670	494	11	176	36	659	NM			
Total Retail loans excluding Private Bank and non-core - at period-end	\$61,285	\$60,543	\$59,935	\$742	1%	\$1,350	2%			
Total Commercial loans - at period-end	\$71,807	\$71,934	\$77,457	(\$127)	-%	(\$5,650)	(7%)			
Less: Private bank commercial loans - at period-end	\$1,353	\$895	\$-	\$458	51	\$1,353	NM			
Total Commercial loans excluding Private Bank - at period-end	\$70,454	\$71,039	\$77,457	(\$585)	(1%)	(\$7,003)	(9%)			

Non-GAAP financial measures and reconciliations excluding Private Bank & Non-Core

		QUA	RTERLY TREND	5
	_	3Q24	2Q24	3Q23
Net income available to common stockholders, Underlying:				
Net income available to common stockholders (GAAP)		\$344	\$357	\$400
Add: Notable items, net of income tax benefit		10	16	18
Net income available to common stockholders, Underlying (non-GAAP)	A	\$354	\$373	\$418
Private Bank Net income available to common stockholders, (GAAP)		(2)	(12)	(27)
Less: Private Bank Notable Items		(1)	_	(1)
Private Bank Net income available to common stockholders, Underlying (non-GAAP)	В	(\$1)	(\$12)	(\$26)
Non-Core Net income available to common stockholders, (GAAP)	C	(\$51)	(\$50)	(\$67)
Net income available to common stockholders excluding Private Bank & Non-Core, Underlying (non-GAAP)	D=(A-B-C)	\$406	\$435	\$511
Return on average tangible common equity and return on average tangible common equity, Underlying:				
Average common equity (GAAP)		\$22,380	\$21,427	\$21,177
Less: Average goodwill (GAAP)		8,187	8,188	8,188
Less: Average other intangibles (GAAP)		140	144	173
Add: Average deferred tax liabilities related to goodwill (GAAP)		435	432	422
Average tangible common equity	E	\$14,488	\$13,527	\$13,238
Return on average tangible common equity excluding Private Bank & Non-Core. Underlying (non-GAAP)	D/E	11.1 %	12.9 %	15.3 %

Non-GAAP financial measures and reconciliations excluding Private Bank & Non-Core

	-	QUA	QUARTERLY TRENDS					
	_	3Q24	2Q24	3Q23				
Return on average total tangible assets and return on average total tangible assets, Underlying:	-			_				
Average total assets (GAAP)		\$218,578	\$219,222	\$220,162				
Less: Average goodwill (GAAP)		8,187	8,188	8,188				
Less: Average other intangibles (GAAP)		140	144	173				
Add: Average deferred tax liabilities related to goodwill and other intangible assets (GAAP)		435	432	422				
Average tangible assets	-	\$210,686	\$211,322	\$212,223				
Less: Private Bank Average total assets (GAAP)		1,784	1,208	5				
Less: Non-Core Average total assets (GAAP)	_	8,389	9,418	13,113				
Average tangible assets excluding Private Bank & Non-Core, Underlying (non-GAAP)	Α	\$200,512	\$200,696	\$199,106				
Net income, Underlying:								
Net income (GAAP)		\$382	\$392	\$430				
Add: Notable items, net of income tax benefit		10	16	18				
Net income, Underlying (non-GAAP)	В	\$392	\$408	\$448				
Private Bank Net income (GAAP)		(2)	(12)	(27)				
Less: Private Bank Notables		(1)		(1)				
Net income Private Bank, Underlying (non-GAAP)	C	(\$1)	(\$12)	(\$26)				
Non-Core Net income (GAAP)	D	(51)	(50)	(67)				
Net income excluding Private Bank & Non-Core, Underlying (non-GAAP)	E=B-C-D	\$444	\$470	\$541				
Return on average total tangible assets excluding Private Bank & Non-Core, Underlying (non-GAAP)	E/A	0.88 %	0.94 %	1.08 %				

Non-GAAP financial measures and reconciliations excluding Private Bank & Non-Core*

			3Q24 (G		3Q2	24 Notable	es		3Q24 (Non-GAAP)										
\$s in millions	Commercial Banking	Consumer Banking ⁽¹⁾	Other	Legacy Core ⁽²⁾	I	Private Bank	N	on-Core ⁽³⁾	L	egacy	Private Bank	Non-Core		Legacy Core		rivate Bank	Noi	n-Core	Tota
Net interest income	\$ 478	\$ 1,115	\$ (237)	\$ 1,356	\$	41.2	\$	(28)	\$	- \$	_	\$ -	\$	1,356	\$	41.2	\$	(28)	\$ 1,36
Noninterest income	207	276	40	523		8.5		_		(2)	_	_		525		8.5		_	53
Total revenue	685	1,391	(197)	1,879		49.7		(28)		(2)	-	_		1,881		49.7		(28)	1,90
Noninterest Expense	300	864	20	1,184		51.6		23		10	0.8	_		1,174		50.8		23	1,24
Pre-provision profit	385	527	(217)	695		(1.9)		(51)		(12)	(0.8)	_		707		(1.1)		(51)	65
Provision for credit losses	91	84	(20)	155		_		17		_		_		155		_		17	17
Income before income tax expense	294	443	(197)	540		(1.9)		(68)		(12)	(0.8)	_		552		(1.1)		(68)	48
Income tax expense	63	115	(72)	106		(0.5)		(17)		(2)	(0.2)	_	_	108		(0.3)		(17)	9
Net income	231	328	(125)	434		(1.4)		(51)		(10)	(0.6)	_		444		(0.8)		(51)	39
Preferred dividends	_	_	38	38		_				_	_	_	_	38		_		-	3
Net income available to common stockholders	\$ 231	\$ 328	\$ (163)	\$ 396	\$	(1.4)	\$	(51)	\$	(10) \$	(0.6)	\$ -	\$	406	\$	(0.8)	\$	(51)	\$ 35
Contribution to total CFG Diluted EPS	\$ 0.51	\$ 0.73	\$ (0.36)	\$ 0.88	\$	_	\$	(0.11)	\$	(0.02) \$	_	\$ -	\$	0.90	\$	_	\$	(0.11)	\$ 0.7
\$s in billions													_						
Interest-earning assets (spot)	\$ 65	\$ 68	\$ 52	\$ 185	\$	2.0	\$	7.9		\$-	\$-	\$—		\$185	!	\$2.0		\$7.9	\$195
Loans (spot)	64	67	1	132		2.0		7.9		_	_	_		132		2.0		7.9	142
Deposits (spot)	45	117	7	169		5.6		-		_	_	_		169		5.6		_	175
Risk-weighted assets (spot)	\$ 87	\$ 55	\$ 16	\$ 158	\$	2.3	\$	7.9		\$-	\$—	\$—		\$158	!	\$2.3		\$7.9	\$169
Performance metrics:																			
Net interest margin, FTE ⁽⁴⁾				2.89	%			(1.30)%						2.89	%			(1.30)%	2.7
Loans-to-deposit ratio (spot)				77.7	%	36.1	%							77.7	%	36.1 %			80.
CET1 capital ratio ⁽⁵⁾				11.4	%									11.4	%				10.
ROTCE				10.9	%									11.1	%				9.
Efficiency ratio				63.0	%									62.4	%				65.
Noninterest income as a % of total revenue				27.9	%	17.0	%							27.9	%	17.0 %	,		28.

