

# SECOND QUARTER EARNINGS PRESENTATION

July 26, 2024

George R. Aylward

President and Chief Executive Officer

Michael A. Angerthal

Executive Vice President and Chief Financial Officer

#### IMPORTANT DISCLOSURES



This presentation contains statements that are, or may be considered to be, forward-looking statements. All statements that are not historical facts, including statements about our beliefs or expectations, are "forward-looking statements" within the meaning of The Private Securities Litigation Reform Act of 1995, as amended, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements may be identified by such forward-looking terminology as "expect," "estimate," "intent," "plan," "intend," "believe," "anticipate," "may," "will," "should," "could," "continue," "project," "opportunity," "predict," "would," "potential," "future," "forecast," "guarantee," "assume," "likely," "target" or similar statements or variations of such terms.

Our forward-looking statements are based on a series of expectations, assumptions and projections about the company and the markets in which we operate, are not guarantees of future results or performance, and involve substantial risks and uncertainty, including assumptions and projections concerning our assets under management, net asset inflows and outflows, operating cash flows, business plans and ability to borrow, for all future periods. All of our forward-looking statements are as of the date of this presentation only. The company can give no assurance that such expectations or forward-looking statements will prove to be correct. Actual results may differ materially.

Our business and our forward- looking statements involve substantial known and unknown risks and uncertainties, including those discussed under "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our 2023 Annual Report on Form 10-K, as supplemented by our periodic filings with the Securities and Exchange Commission (the "SEC"), as well as the following risks and uncertainties resulting from: (i) any reduction in our assets under management; (ii) inability to achieve expected benefits of strategic transactions; (iii) withdrawal, renegotiation or termination of investment management agreements; (iv) damage to our reputation; (v) inability to satisfy financial debt covenants and required payments; (vi) inability to attract and retain key personnel; (vii) challenges from competition; (viii) adverse developments related to unaffiliated subadvisers; (ix) negative changes in key distribution relationships; (x) interruptions, breaches, or failures of technology systems; (xi) loss on our investments; (xii) lack of sufficient capital on satisfactory terms; (xiii) adverse regulatory and legal developments; (xiv) failure to comply with investment guidelines or other contractual requirements; (xv) adverse civil litigation, government investigations, or proceedings; (xvi) unfavorable changes in tax laws or limitations; (xvii) inability to make common stock dividend payments; (xviii) impediments from certain corporate governance provisions; (xix) losses or costs not covered by insurance; (xx) impairment of goodwill or other intangible assets; and other risks and uncertainties. Any occurrence of, or any material adverse change in, one or more risk factors or risks and uncertainties referred to above, in our 2023 Annual Report on Form 10-K and our other periodic reports filed with the SEC could materially and adversely affect our operations, financial results, cash flows, prospects and liquidity.

Certain other factors that may impact our continuing operations, prospects, financial results and liquidity, or that may cause actual results to differ from such forward-looking statements, are discussed or included in the company's periodic reports filed with the SEC and are available on our website at www.virtus.com under "Investor Relations." You are urged to carefully consider all such factors.

The company does not undertake or plan to update or revise any such forward-looking statements to reflect actual results, changes in plans, assumptions, estimates or projections, or other circumstances occurring after the date of this presentation, even if such results, changes or circumstances make it clear that any forward-looking information will not be realized. If there are any future public statements or disclosures by us that modify or impact any of the forward-looking statements contained in or accompanying this presentation, such statements or disclosures will be deemed to modify or supersede such statements in this presentation.

# **AGENDA**



- Overview of Quarter
- Results
- Q & A Session



# **OVERVIEW OF QUARTER**

#### **SECOND QUARTER 2024**





#### **Assets and Flows**

- Assets under management (AUM) decreased 3% to \$173.6 billion due to market performance and net outflows; average AUM increased 1% to \$175.2 billion
- Sales of \$6.1 billion compared with \$7.6 billion primarily due to lower sales of US. retail funds and institutional accounts
- Net flows of (\$2.6) billion due to U.S retail funds and institutional accounts; continued positive net flows in retail separate accounts, ETFs, and global funds

#### **Non-GAAP Financial Results**

- Operating income, as adjusted, of \$66.0 million increased from \$56.4 million primarily due to prior-quarter seasonal expenses; increased 7% over the prior-year period
- Operating margin, as adjusted, of 32.5% compared with 28.2%; increased modestly from 32.3% in the prior-year period
- Earnings per diluted share, as adjusted, of \$6.53 compared with \$5.41; increased 20% from the prior year period

#### **Capital Activities**

- Repurchased 55,099 shares of common stock for \$12.5 million
- Repaid \$5.7 million of term loan; gross debt of \$252 million and net debt of \$69 million, or 0.2x EBITDA



# **RESULTS**

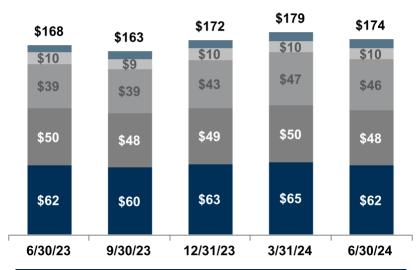
#### **ASSETS UNDER MANAGEMENT**

#### LOWER DUE TO MARKET AND FLOWS



- AUM of \$173.6 billion decreased from \$179.3 billion due to:
  - (\$2.6) billion of market performance
  - (\$2.6) billion of net flows
- Diversified AUM by product type
  - Institutional 36%
  - U.S. retail funds 28%
  - Retail separate accounts 26%
- ETF AUM increased 58% from prior year to \$2.1 billion with consistent organic growth





AUM by Asset Class								
Equity								
54.2%	54.1%	56.1%	57.7%	57.2%				
Fixed Income								
22.8%	23.0%	21.6%	20.7%	21.3%				
Multi-Asset <sup>1</sup>								
12.4%	12.3%	12.5%	12.2%	12.1%				
Alternatives <sup>2</sup>								
10.6%	10.6%	9.8%	9.4%	9.4%				

\$ in billions

All comparisons to prior quarter unless otherwise noted

<sup>&</sup>lt;sup>1</sup> Consists of multi-asset offerings not included in equity, fixed income, and alternatives

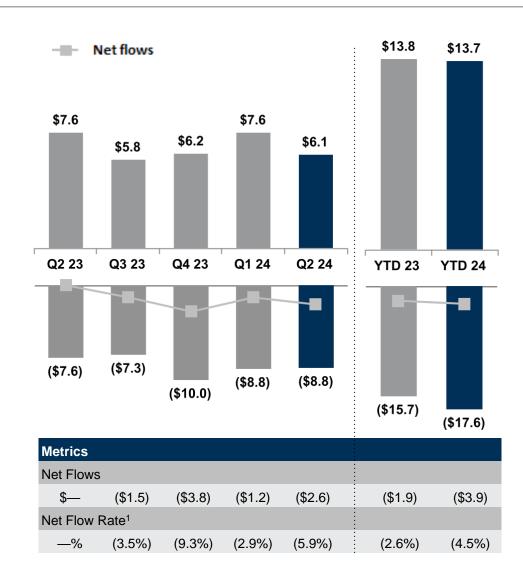
<sup>&</sup>lt;sup>2</sup> Consists of managed futures, event-driven, real estate securities, infrastructure, long/short, and other strategies

#### REFLECT INVESTOR PREFERENCES



#### Sales of \$6.1 billion decreased from \$7.6 billion

- Institutional sales of \$1.2 billion compared with \$1.7 billion
- Retail separate account sales of \$2.2 billion compared with \$2.4 billion; higher private client sales offset by lower intermediary sold
- Open-end fund sales of \$2.8 billion compared with \$3.5 billion; higher sales of large-cap and global equity offset by smalland mid-cap equity and fixed income
- Net flows of (\$2.6) billion compared with (\$1.2) billion; positive net flows in retail separate accounts, ETFs, and global funds
  - Institutional net flows of (\$1.7) billion included a (\$0.7) billion client rebalance
  - Retail separate account net flows of \$0.5;
     4% annualized organic growth
  - Open-end fund net flows of (\$1.3) billion; positive net flows in smid-cap and global equity

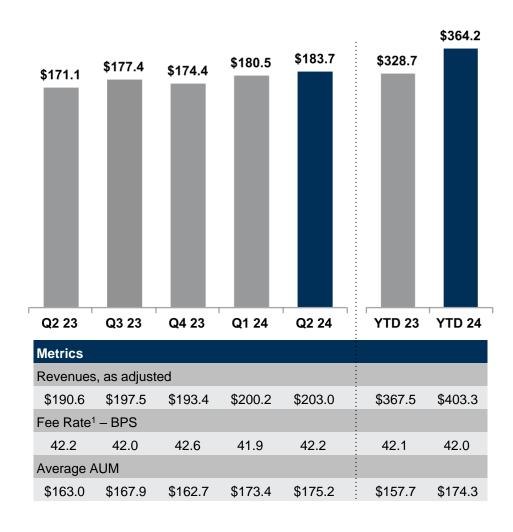


### **INVESTMENT MANAGEMENT FEES, AS ADJUSTED**

#### HIGHER AVERAGE ASSETS



- Investment management fees, as adjusted, increased by 2% due to higher average AUM and fee rate
- Average fee rate of 42.2 bps compared with 41.9 bps
  - Ex-performance fees, average fee rate of 42.0 bps unchanged from prior quarter normalized fee rate
- Average fee rate by product:
  - Institutional: 30.7 bps, essentially flat
  - Retail separate accounts: 43.3 bps, down 0.6 bps
  - Open-end funds: 50.9 bps, up 1.0 bps



<sup>\$</sup> in millions, except AUM, which is in billions

All comparisons to prior quarter unless otherwise noted

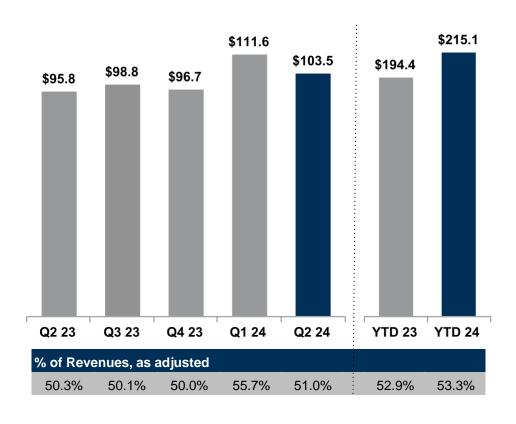
<sup>&</sup>lt;sup>1</sup>Represents investment management fees, as adjusted, divided by average assets. Investment management fees, as adjusted, exclude those of consolidated investment products and are reduced by revenue-related adjustments on specific agreements to reflect the portion passed through to third-party client intermediaries. See the financial supplement for U.S. GAAP to Non-GAAP ("as adjusted") reconciliations and related notes.

#### **EMPLOYMENT EXPENSES, AS ADJUSTED**





- Employment expenses, as adjusted, declined by \$8.1 million due to
  - Impact of prior quarter seasonal items, partially offset by
  - Higher variable incentives primarily from performance-based stock compensation
- Employment expenses, as adjusted, as a percentage of revenues, as adjusted, were 51.0%
  - Decrease reflects impact of prior-quarter seasonal items

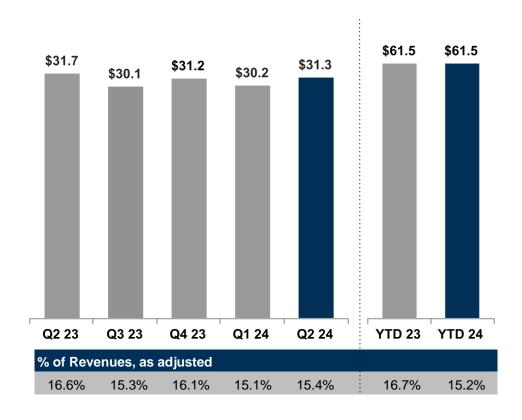


### OTHER OPERATING EXPENSES, AS ADJUSTED





- Other operating expenses, as adjusted, increased \$1.1 million, or 4%, primarily reflecting \$0.7 million annual equity grant to Board of Directors
- Other operating expenses, as adjusted, as a percentage of revenues, as adjusted, of 15.4% decreased from 16.6% in the prior-year period

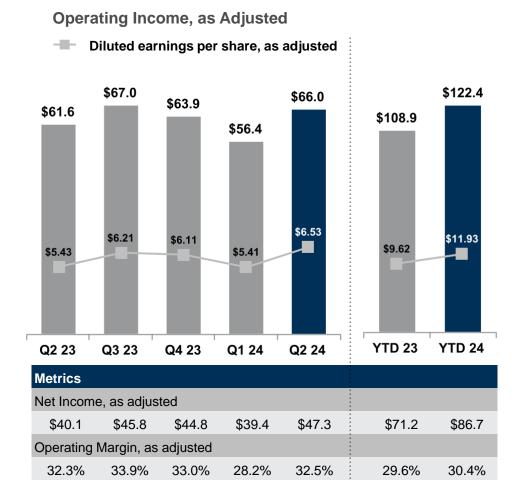


#### **NON-GAAP RESULTS**

#### HIGHER EARNINGS AND MARGIN



- Operating margin, as adjusted, of 32.5% compared with 28.2%, which included seasonal expenses
- Interest and dividend income increased \$1.2 million, primarily related to interest income on a recently issued CLO
- Diluted EPS, as adjusted, of \$6.53 compared with \$5.41
  - Up 20% compared with prior-year period



#### CAPITAL AND SELECT BALANCE SHEET

#### BALANCED CAPITAL MANAGEMENT



- Working capital of \$143.0 million increased from \$123.4 million, as cash earnings exceeded return of capital and debt repayment
- Repurchased 55,099 shares for \$12.5 million
- Repaid \$5.7 million of term loan and ended quarter with net debt of \$69 million, or 0.2x EBITDA
- Cash tax benefit from amortization of ~\$18.0 million annually over 10 years

	6/30/23	9/30/23	12/31/23	3/31/24	6/30/24
Cash and cash equivalents	\$201	\$195	\$240	\$124	\$183
Investments - seed capital <sup>1</sup>	\$126	\$126	\$144	\$145	\$140
Investments - other <sup>2</sup>	\$117	\$145	\$131	\$128	\$118
Gross debt <sup>3</sup>	\$300	\$280	\$259	\$258	\$252
Contingent consideration <sup>4</sup>	\$94	\$94	\$91	\$67	\$63
Redeemable noncontrolling interests <sup>5</sup>	\$88	\$71	\$74	\$80	\$85
Total equity exc. noncontrolling interests	\$852	\$862	\$864	\$872	\$869
Working capital <sup>6</sup>	\$162	\$114	\$109	\$123	\$143
Common shares outstanding	7.255	7.183	7.088	7.128	7.082

Metrics					
Net Debt (Cash) <sup>7</sup>	\$99	\$84	\$19	\$134	\$69
EBITDA <sup>8</sup>	\$74	\$81	\$77	\$69	\$82
Gross Debt to EBITDA8	1.1x	1.0x	0.9x	0.9x	0.8x
Net Debt (Cash) <sup>7</sup> to EBITDA <sup>8</sup>	0.4x	0.3x	0.1x	0.4x	0.2x

#### \$ and shares in millions

All comparisons to prior quarter unless otherwise noted

<sup>&</sup>lt;sup>1</sup>Represents sponsored investment products including open-end funds, ETFs, and separate accounts

<sup>&</sup>lt;sup>2</sup> Represents investments in collateralized loan obligations (CLOs) and funds that are not seed capital investments

<sup>&</sup>lt;sup>3</sup> Excludes deferred financing costs

<sup>&</sup>lt;sup>4</sup> Represents estimated revenue participation and contingent payments

<sup>&</sup>lt;sup>5</sup> Excludes redeemable noncontrolling interests of consolidated investment products

<sup>&</sup>lt;sup>6</sup> Defined as cash and cash equivalents plus accounts receivable, net, and deferred compensation related investments less accrued compensation and benefits excluding affiliate minority interests, accounts payable and accrued liabilities, dividends payable, debt principal payments due over next 12 months and revenue participation amounts earned as of the balance sheet date and due within 12 months. As of March 31, 2024, minority interests liabilities accounted for as accrued compensation were removed from the definition of working capital and prior periods have been adjusted to conform to this definition.

<sup>&</sup>lt;sup>7</sup> Defined as gross debt less cash and cash equivalents in accordance with the company's credit agreement

<sup>&</sup>lt;sup>8</sup> Defined and calculated in accordance with the company's credit agreement

See the financial supplement for U.S. GAAP to Non-GAAP ("as adjusted") reconciliations and related notes



# **FINANCIAL SUPPLEMENT**

#### INCOME STATEMENT<sup>1</sup> (UNAUDITED)



	22.22	22.22	0.4.00	2/2/	22.24	\/TD 00	\/ <b>T</b> D 0.4
	<u>Q2:23</u>	<u>Q3:23</u>	<u>Q4:23</u>	<u>Q1:24</u>	<u>Q2:24</u>	<u>YTD:23</u>	<u>YTD:24</u>
Revenues, As Adjusted							
Investment management fees, as adjusted	\$171,097	\$177,387	\$174,448	\$180,547	\$183,670	\$328,733	\$364,217
Administration and shareholder service fees, as adjusted	18,273	19,064	18,213	18,717	18,331	36,662	37,048
Other income and fees, as adjusted	1,185	1,000	714	974	1,014	2,069	1,988
Total revenues, as adjusted	\$190,555	\$197,451	\$193,375	\$200,238	\$203,015	\$367,464	\$403,253
Operating Expenses, As Adjusted							
Employment expenses, as adjusted	\$95,813	\$98,844	\$96,690	\$111,610	\$103,470	\$194,447	\$215,080
Other operating expenses, as adjusted	31,701	30,123	31,164	30,193	31,277	61,466	61,470
Depreciation and other amortization, as adjusted	1,485	1,504	1,670	2,028	2,270	2,630	4,298
Total operating expenses, as adjusted	\$128,999	\$130,471	\$129,524	\$143,831	\$137,017	\$258,543	\$280,848
Operating Income (Loss), As Adjusted	\$61,556	\$66,980	\$63,851	\$56,407	\$65,998	\$108,921	\$122,405
Operating Income (Loss), As Adjusted	\$61,556	\$66,980	\$63,851	\$56,407	\$65,998	\$108,921	\$122,40

<sup>\$</sup> in thousands

<sup>&</sup>lt;sup>1</sup> The non-GAAP financial information included in this presentation differs from financial information determined in accordance with U.S. GAAP as a result of the reclassification of certain income statement items as well as the exclusion of certain expenses and other items that are not reflective of the earnings generated from providing investment management and related services. Non-GAAP financial information has material limitations and should not be viewed in isolation or as a substitute for U.S. GAAP measures. Reconciliations to the most directly comparable U.S. GAAP measures and other important disclosures are provided later in this presentation.





	<u>Q2:23</u>	<u>Q3:23</u>	<u>Q4:23</u>	<u>Q1:24</u>	<u>Q2:24</u>	<u>YTD:23</u>	<u>YTD:24</u>
Other Income (Expense), As Adjusted							
Realized and unrealized gain (loss) on investments, net, as adjusted	(\$220)	(\$297)	(\$289)	\$122	(\$211)	(\$280)	(\$89)
Other income, net, as adjusted	(847)	128	622	550	597	(1,190)	1,147
Total other income (expense), as adjusted	(\$1,067)	(\$169)	\$333	\$672	\$386	(\$1,470)	\$1,058
Interest Income (Expense), As Adjusted							
Interest expense, as adjusted	(\$6,217)	(\$6,222)	(\$5,987)	(\$5,681)	(\$5,611)	(\$11,222)	(\$11,292)
Interest and dividend income, as adjusted	4,372	5,848	5,520	5,366	6,579	8,629	11,945
Total interest income (expense), net, as adjusted	(\$1,845)	(\$374)	(\$467)	(\$315)	\$968	(\$2,593)	\$653
Pre-Tax Income (Loss), As Adjusted	\$58,644	\$66,437	\$63,717	\$56,764	\$67,352	\$104,858	\$124,116
Income tax expense (benefit), as adjusted	16,080	18,178	17,337	14,784	17,608	29,005	32,392
Net Income (Loss), As Adjusted	\$42,564	\$48,259	\$46,380	\$41,980	\$49,744	\$75,853	\$91,724
Noncontrolling interests, as adjusted	(2,481)	(2,436)	(1,623)	(2,581)	(2,491)	(4,666)	(5,072)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc., As Adjusted	\$40,083	\$45,823	\$44,757	\$39,399	\$47,253	\$71,187	\$86,652
Weighted average shares outstanding - diluted	7,385	7,379	7,320	7,287	7,242	7,398	7,264
Earnings (Loss) Per Share - Diluted, As Adjusted	\$5.43	\$6.21	\$6.11	\$5.41	\$6.53	\$9.62	\$11.93

<sup>\$</sup> and shares in thousands

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	6/30/2023	9/30/2023	12/31/2023	<u>3/31/2024</u>	6/30/2024
Assets:					
Cash and cash equivalents	\$201,462	\$195,403	\$239,602	\$123,880	\$183,001
Investments – seed capital	126,119	126,017	144,351	144,682	139,584
Investments – other	117,265	145,449	131,238	128,025	118,384
Investments – long term	34,028	33,885	35,392	36,951	36,068
Accounts receivable, net	106,812	108,233	110,404	118,193	106,864
Furniture, equipment, and leasehold improvements, net	23,234	25,503	26,216	26,088	25,150
Intangible assets, net	467,783	452,338	432,119	416,784	401,586
Goodwill	397,098	397,098	397,098	397,098	397,098
Deferred taxes, net	23,199	23,659	25,024	23,974	24,471
Other assets	98,787	97,809	89,438	79,595	74,894
Total Assets	\$1,595,787	\$1,605,394	\$1,630,882	\$1,495,270	\$1,507,100

<sup>\$</sup> in thousands

<sup>&</sup>lt;sup>1</sup> The non-GAAP financial information included in this presentation differs from financial information determined in accordance with U.S. GAAP as a result of presenting balance sheet accounts before the consolidation of investment products

#### BALANCE SHEET<sup>1</sup> (CONTINUED) (UNAUDITED)



	6/30/2023	9/30/2023	12/31/2023	<u>3/31/2024</u>	6/30/2024
Liabilities and Equity					
Liabilities:					
Accrued compensation and benefits	\$117,681	\$161,745	\$200,837	\$95,591	\$132,261
Accounts payable and accrued liabilities	39,375	32,740	38,756	44,282	30,275
Dividends payable	14,576	16,860	17,291	16,553	16,982
Other liabilities	96,388	93,134	91,471	67,459	63,137
Debt <sup>2</sup>	294,218	273,815	253,412	253,008	247,605
Contingent consideration <sup>3</sup>	94,421	94,421	90,938	66,704	63,404
Total Liabilities	\$656,659	\$672,715	\$692,705	\$543,597	\$553,664
Redeemable noncontrolling interests	\$87,619	\$70,550	\$74,225	\$79,996	\$84,736
Equity:					
Total equity exc. noncontrolling interests	851,509	862,129	863,952	871,677	868,700
Total Liabilities and Equity	\$1,595,787	\$1,605,394	\$1,630,882	\$1,495,270	\$1,507,100
Working Capital <sup>4</sup>	\$162,011	\$113,550	\$109,089	\$123,428	\$143,001

<sup>\$</sup> in thousands

<sup>&</sup>lt;sup>1</sup> The non-GAAP financial information included in this presentation differs from financial information determined in accordance with U.S. GAAP as a result of presenting balance sheet accounts before the consolidation of investment products

<sup>&</sup>lt;sup>2</sup> Defined as gross debt less deferred financing costs

<sup>&</sup>lt;sup>3</sup> Represents estimated revenue participation and contingent payments

<sup>&</sup>lt;sup>4</sup> Defined as cash and cash equivalents plus accounts receivable, net, and deferred compensation related investments less accrued compensation and benefits excluding affiliate minority interests, accounts payable and accrued liabilities, dividends payable, debt principal payments due over next 12 months and revenue participation amounts earned as of the balance sheet date and due within 12 months. As of March 31, 2024, minority interests liabilities accounted for as accrued compensation were removed from the definition of working capital and prior periods have been adjusted to conform to this definition.

### **U.S. GAAP INFORMATION**

### INCOME STATEMENT (UNAUDITED)



		_	-	_	_		
	<u>Q2:23</u>	<u>Q3:23</u>	<u>Q4:23</u>	<u>Q1:24</u>	<u>Q2:24</u>	<u>YTD:23</u>	<u>YTD:24</u>
Revenues							
Investment management fees	\$179,979	\$184,869	\$182,149	\$188,360	\$191,652	\$344,457	\$380,012
Distribution and service fees	14,132	14,333	13,535	14,030	13,410	28,285	27,440
Administration and shareholder service fees	18,240	19,069	18,189	18,678	18,308	36,599	36,986
Other income and fees	1,185	1,000	714	974	1,014	2,069	1,988
Total revenues	\$213,536	\$219,271	\$214,587	\$222,042	\$224,384	\$411,410	\$446,426
Operating Expenses							
Employment expenses	\$104,694	\$101,587	\$99,847	\$115,163	\$105,667	\$203,308	\$220,830
Distribution and other asset-based expenses	25,460	24,157	23,470	24,348	23,695	49,175	48,043
Other operating expenses	33,483	30,494	31,164	31,375	33,050	64,213	64,425
Other operating expenses of CIP <sup>1</sup>	360	553	2,611	690	2,909	1,060	3,599
Restructuring expense	_	691	133	797	690	_	1,487
Change in fair value of contingent consideration	(6,800)	_	1,290	_	(3,300)	(6,800)	(3,300)
Depreciation expense	1,485	1,504	1,670	2,028	2,270	2,630	4,298
Amortization expense	15,808	15,382	15,446	15,335	15,198	30,199	30,533
Total operating expenses	\$174,490	\$174,368	\$175,631	\$189,736	\$180,179	\$343,785	\$369,915
Operating Income (Loss)	\$39,046	\$44,903	\$38,956	\$32,306	\$44,205	\$67,625	\$76,511

<sup>\$</sup> in thousands

<sup>&</sup>lt;sup>1</sup>CIP (Consolidated Investment Products) represents the company sponsored and managed investment products for which revenues and expenses are consolidated in the financial statements

### **U.S. GAAP INFORMATION**

### INCOME STATEMENT (CONTINUED) (UNAUDITED)



		-	-	_	_		
	<u>Q2:23</u>	<u>Q3:23</u>	<u>Q4:23</u>	<u>Q1:24</u>	<u>Q2:24</u>	<u>YTD:23</u>	<u>YTD:24</u>
Other Income (Expense)							
Realized and unrealized gain (loss) on investments, net	\$1,717	(\$1,918)	\$4,056	\$3,416	(\$1,553)	\$4,387	\$1,863
Realized and unrealized gain (loss) of CIP1, net	(4,436)	(1,013)	449	1,535	(12,936)	(1,840)	(11,401)
Other income (expense), net	(847)	128	622	550	597	(1,190)	1,147
Total other income (expense), net	(\$3,566)	(\$2,803)	\$5,127	\$5,501	(\$13,892)	\$1,357	(\$8,391)
Interest Income (Expense)							
Interest expense	(\$6,217)	(\$6,222)	(\$5,987)	(\$5,681)	(\$5,611)	(\$11,222)	(\$11,292)
Interest and dividend income	2,675	2,872	3,673	3,469	2,643	5,913	6,112
Interest and dividend income of investments of CIP <sup>1</sup>	47,884	49,803	53,206	51,115	52,385	94,698	103,500
Interest expense of CIP <sup>1</sup>	(38,732)	(38,218)	(43,182)	(40,012)	(41,960)	(73,935)	(81,972)
Total interest income (expense), net	\$5,610	\$8,235	\$7,710	\$8,891	\$7,457	\$15,454	\$16,348
Income (Loss) Before Income Taxes	\$41,090	\$50,335	\$51,793	\$46,698	\$37,770	\$84,436	\$84,468
Income tax expense (benefit)	10,910	12,181	13,294	8,831	11,748	19,613	20,579
Net Income (Loss)	\$30,180	\$38,154	\$38,499	\$37,867	\$26,022	\$64,823	\$63,889
Noncontrolling interests	77	(7,248)	(7,665)	(8,009)	(8,408)	4,058	(16,417)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	\$30,257	\$30,906	\$30,834	\$29,858	\$17,614	\$68,881	\$47,472
Weighted average shares outstanding - diluted	7,385	7,379	7,320	7,287	7,242	7,398	7,264
Earnings (Loss) Per Share - Diluted	\$4.10	\$4.19	\$4.21	\$4.10	\$2.43	\$9.31	\$6.54

<sup>\$</sup> and shares in thousands

<sup>&</sup>lt;sup>1</sup>CIP (Consolidated Investment Products) represents the company sponsored and managed investment products for which revenues and expenses are consolidated in the financial statements

#### **ASSETS UNDER MANAGEMENT**

#### BY PRODUCT, ASSET CLASS AND REGION



	<u>6/30/2023</u>	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>
Assets by Product					
U.S. Retail Funds	\$50,429	\$47,776	\$49,064	\$50,252	\$48,064
Global Funds	4,184	4,140	4,560	4,749	4,809
Exchange Traded Funds	1,337	1,404	1,545	1,898	2,108
Variable Insurance Funds	878	825	893	919	871
Total – Open-End Funds	\$56,828	\$54,145	\$56,062	\$57,818	\$55,852
Closed-End Funds	\$10,166	\$9,472	\$10,026	\$10,064	\$9,915
Intermediary Sold Managed Accounts <sup>1</sup>	\$31,878	\$31,708	\$35,438	\$38,610	\$37,537
Private Client	7,114	6,957	7,764	8,206	8,135
Total – Retail Separate Accounts	\$38,992	\$38,665	\$43,202	\$46,816	\$45,672
Institutional Separate Accounts	\$58,780	\$56,613	\$59,548	\$61,253	\$58,828
Structured Products	3,550	3,644	3,421	3,360	3,318
Total – Institutional Accounts	\$62,330	\$60,257	\$62,969	\$64,613	\$62,146
Total	\$168,316	\$162,539	\$172,259	\$179,311	\$173,585
Assets by Asset Class					
Equity	\$91,211	\$87,984	\$96,703	\$103,501	\$99,224
Fixed Income	38,361	37,352	37,192	37,037	36,970
Multi-Asset <sup>2</sup>	20,914	19,937	21,411	21,975	21,060
Alternatives <sup>3</sup>	17,830	17,266	16,953	16,798	16,331
Total	\$168,316	\$162,539	\$172,259	\$179,311	\$173,585
Assets by Region					
U.S.	\$139,586	\$134,743	\$142,297	\$148,825	\$143,454
Non-U.S.	28,730	27,796	29,962	30,486	30,131
Total	\$168,316	\$162,539	\$172,259	\$179,311	\$173,585

\$ in millions

<sup>&</sup>lt;sup>1</sup> Includes investment models provided to managed account sponsors

<sup>&</sup>lt;sup>2</sup> Consists of multi-asset offerings not included in equity, fixed income, and alternatives

<sup>&</sup>lt;sup>3</sup> Consists of managed futures, event-driven, real estate securities, infrastructure, long/short, and other strategies

### **ASSETS UNDER MANAGEMENT**

#### BY PRODUCT AND ASSET CLASS



		0	D : "0 :		<b>T</b>
	Open-End	Closed-End	Retail Separate	Institutional	Total as of
	<u>Funds</u>	<u>Funds</u>	<u>Accounts</u>	<u>Accounts</u>	<u>6/30/2024</u>
Equity:					
Domestic Equity	\$20,117	<b>\$</b> —	\$35,749	\$23,813	\$79,679
International Equity	2,939		69	1,334	4,342
Global Equity	2,103	_	393	8,728	11,224
Specialty Equity <sup>1</sup>	3,052	886	41		3,979
Total Equity	\$28,211	\$886	\$36,252	\$33,875	\$99,224
Fixed Income:					
	<b>#</b> 0.004	•	<b>#</b> 4.000	04.500	00.700
Leveraged Finance	\$2,884	\$—	\$1,398	\$4,508	\$8,790
Multi-Sector	8,209	138	_	1,091	9,438
Emerging Markets Debt	711	167	_	4,448	5,326
Investment Grade	541	86	634	8,769	10,030
Hybrid	2,277	1,109	_		3,386
Total Fixed Income	\$14,622	\$1,500	\$2,032	\$18,816	\$36,970
Multi-Asset <sup>2</sup>	\$5,713	\$6,947	\$7,387	\$1,013	\$21,060
Alternatives <sup>3</sup>	\$7,306	\$582	\$1	\$8,442	\$16,331
Total	\$55,852	\$9,915	\$45,672	\$62,146	\$173,585

<sup>\$</sup> in millions

1 Includes strategies designed to give targeted investment exposure to specific longer-term trends and themes or specific industries

2 Consists of multi-asset offerings not included in equity, fixed income, and alternatives

3 Consists of managed futures, event-driven, real estate securities, infrastructure, long/short, and other strategies





	6/30/2023	9/30/2023	12/31/2023	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Total							
Beginning balance	\$154,849	\$168,316	\$162,539	\$172,259	\$179,311	\$149,376	\$172,259
Inflows	7,576	5,810	6,237	7,583	6,137	13,810	13,720
Outflows	(7,604)	(7,309)	(10,037)	(8,821)	(8,762)	(15,731)	(17,583)
Net Flows	(28)	(1,499)	(3,800)	(1,238)	(2,625)	(1,921)	(3,863)
Market performance	6,285	(3,624)	14,322	8,736	(2,577)	14,133	6,159
Other <sup>1</sup>	7,210	(654)	(802)	(446)	(524)	6,728	(970)
Ending Balance - Total	\$168,316	\$162,539	\$172,259	\$179,311	\$173,585	\$168,316	\$173,585
Inflow Rate <sup>2</sup>	19.6 %	13.7 %	15.2 %	17.7 %	13.8 %	18.6 %	16.0 %
Outflow Rate <sup>2</sup>	(19.6)%	(17.2)%	(24.5) %	(20.6) %	(19.7)%	(21.2)%	(20.5) %
Net Flow Rate <sup>2</sup>	— %	(3.5) %	(9.3)%	(2.9) %	(5.9) %	(2.6)%	(4.5)%

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup>Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage

<sup>&</sup>lt;sup>2</sup> Annualized flows divided by beginning of period AUM

#### BY PRODUCT



				Ī			
	<u>6/30/2023</u>	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
U.S. Retail Funds							
Beginning balance	\$48,111	\$50,429	\$47,776	\$49,064	\$50,252	\$47,494	\$49,064
Inflows	2,128	2,382	2,629	2,929	2,291	4,933	5,220
Outflows	(4,547)	(3,954)	(4,628)	(3,906)	(3,843)	(9,109)	(7,749)
Net Flows	(2,419)	(1,572)	(1,999)	(977)	(1,552)	(4,176)	(2,529)
Market performance	1,898	(906)	3,642	2,306	(534)	4,368	1,772
Other <sup>1</sup>	2,839	(175)	(355)	(141)	(102)	2,743	(243)
Ending Balance	\$50,429	\$47,776	\$49,064	\$50,252	\$48,064	\$50,429	\$48,064
Global Funds <sup>2</sup>							
Beginning balance	\$3,615	\$4,184	\$4,140	\$4,560	\$4,749	\$3,443	\$4,560
Inflows	343	172	196	234	236	404	470
Outflows	(74)	(99)	(202)	(133)	(190)	(153)	(323)
Net Flows	269	73	(6)	101	46	251	147
Market performance	171	(116)	427	89	21	361	110
Other <sup>1</sup>	129	(1)	(1)	(1)	(7)	129	(8)
Ending Balance	\$4,184	\$4,140	\$4,560	\$4,749	\$4,809	\$4,184	\$4,809

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup>Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage

<sup>&</sup>lt;sup>2</sup> Represents assets under management of Undertakings for Collective Investments in Transferable Securities ("UCITS")

### BY PRODUCT (CONTINUED)



						Ī	
	<u>6/30/2023</u>	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Exchange Traded Funds							
Beginning balance	\$1,275	\$1,337	\$1,404	\$1,545	\$1,898	\$1,226	\$1,545
Inflows	70	124	105	298	241	207	539
Outflows	(41)	(52)	(46)	(28)	(43)	(160)	(71)
Net Flows	29	72	59	270	198	47	468
Market performance	59	18	104	117	46	119	163
Other <sup>1</sup>	(26)	(23)	(22)	(34)	(34)	(55)	(68)
Ending Balance	\$1,337	\$1,404	\$1,545	\$1,898	\$2,108	\$1,337	\$2,108
Variable Insurance Funds							
Beginning balance	\$864	\$878	\$825	\$893	\$919	\$837	\$893
Inflows	9	9	10	15	9	17	24
Outflows	(30)	(32)	(29)	(37)	(44)	(62)	(81)
Net Flows	(21)	(23)	(19)	(22)	(35)	(45)	(57)
Market performance	35	(30)	87	48	(13)	86	35
Other <sup>1</sup>	_	_	_	_		_	-
Ending Balance	\$878	\$825	\$893	\$919	\$871	\$878	\$871
Total Open End Funds							
Beginning balance	\$53,865	\$56,828	\$54,145	\$56,062	\$57,818	\$53,000	\$56,062
Inflows	2,550	2,687	2,940	3,476	2,777	<del>\$53,000</del> 5,561	6,253
Outflows	•	•	•	•	, , , , , , , , , , , , , , , , , , ,	·	ŕ
Net Flows	(4,692)	(4,137)	(4,905)	(4,104)	(4,120)	(9,484)	(8,224)
	(2,142)	(1,450)	(1,965)	(628)	(1,343)	(3,923)	(1,971)
Market performance	2,163	(1,034)	4,260	2,560	(480)	4,934	2,080
Other¹	2,942	(199)	(378)	(176)	(143)	2,817	(319)
Ending Balance	\$56,828	\$54,145	\$56,062	\$57,818	\$55,852	\$56,828	\$55,852

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage

### BY PRODUCT (CONTINUED)



	<u>6/30/2023</u>	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Closed-End Funds							
Beginning balance	\$10,358	\$10,166	\$9,472	\$10,026	\$10,064	\$10,361	\$10,026
Inflows	20		_	_	_	24	
Outflows	_	_	_	_	(41)		(41)
Net Flows	20	_	_		(41)	24	(41)
Market performance	(1)	(504)	753	239	83	204	322
Other <sup>1</sup>	(211)	(190)	(199)	(201)	(191)	(423)	(392)
Ending Balance	\$10,166	\$9,472	\$10,026	\$10,064	\$9,915	\$10,166	\$9,915

#### \$ in millions

<sup>&</sup>lt;sup>1</sup>Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage

### BY PRODUCT (CONTINUED)



						Г	
	6/30/2023	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	6/30/2024	<u>YTD:23</u>	<u>YTD:24</u>
Intermediary Sold Managed Accounts <sup>2</sup>							
Beginning balance	\$30,675	\$31,878	\$31,708	\$35,438	\$38,610	\$29,160	\$35,438
Inflows	1,065	1,661	1,741	2,171	1,895	2,086	4,066
Outflows	(1,268)	(1,353)	(1,441)	(1,505)	(1,465)	(2,427)	(2,970)
Net Flows	(203)	308	300	666	430	(341)	1,096
Market performance	1,406	(478)	3,430	2,506	(1,506)	3,059	1,000
Other <sup>1</sup>	_	_		_	3		3
Ending Balance	\$31,878	\$31,708	\$35,438	\$38,610	\$37,537	\$31,878	\$37,537
Private Client				_			
Beginning balance	\$6,722	\$7,114	\$6,957	\$7,764	\$8,206	\$6,192	\$7,764
Inflows	281	188	377	202	277	627	479
Outflows	(166)	(171)	(285)	(190)	(223)	(295)	(413)
Net Flows	115	17	92	12	54	332	66
Market performance	277	(174)	714	430	(125)	590	305
Other <sup>1</sup>	_	_	1	_	_		_
Ending Balance	\$7,114	\$6,957	\$7,764	\$8,206	\$8,135	\$7,114	\$8,135
Total Retail Separate Accounts							
Beginning balance	\$37,397	\$38,992	\$38,665	\$43,202	\$46,816	\$35,352	\$43,202
Inflows	1,346	1,849	2,118	2,373	2,172	2,713	4,545
Outflows	(1,434)	(1,524)	(1,726)	(1,695)	(1,688)	(2,722)	(3,383)
Net Flows	(88)	325	392	678	484	(9)	1,162
Market performance	1,683	(652)	4,144	2,936	(1,631)	3,649	1,305
Other <sup>1</sup>	_	· <u> </u>	1	_	3	_	3
Ending Balance	\$38,992	\$38,665	\$43,202	\$46,816	\$45,672	\$38,992	\$45,672

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage

<sup>&</sup>lt;sup>2</sup> Includes strategies for which investment models are provided to managed accounts sponsors

### BY PRODUCT (CONTINUED)



	6/30/2023	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Institutional Separate Accounts							
Beginning balance	\$49,528	\$58,780	\$56,613	\$59,548	\$61,253	\$46,908	\$59,548
Inflows	3,660	1,002	1,179	1,734	1,085	5,512	2,819
Outflows	(1,478)	(1,648)	(3,406)	(3,022)	(2,913)	(3,525)	(5,935)
Net Flows	2,182	(646)	(2,227)	(1,288)	(1,828)	1,987	(3,116)
Market performance	2,384	(1,497)	5,113	2,946	(576)	5,218	2,370
Other <sup>1</sup>	4,686	(24)	49	47	(21)	4,667	26
Ending Balance	\$58,780	\$56,613	\$59,548	\$61,253	\$58,828	\$58,780	\$58,828
Structured Products							
Beginning balance	\$3,701	\$3,550	\$3,644	\$3,421	\$3,360	\$3,755	\$3,421
Inflows	ψο, <i>τ</i> ο τ	272	Ψο,στι	Ψο, 12 1	103	ψο,,, σο	103
Outflows	_		_		_		_
Net Flows		272		_	103	_	103
Market performance	56	63	52	55	27	128	82
Other <sup>1</sup>	(207)	(241)	(275)	(116)	(172)	(333)	(288)
Ending Balance	\$3,550	\$3,644	\$3,421	\$3,360	\$3,318	\$3,550	\$3,318
Total Institutional Accounts							
Beginning balance	\$53,229	\$62,330	\$60,257	\$62,969	\$64,613	\$50,663	\$62,969
Inflows	3,660	1,274	1,179	1,734	1,188	5,512	2,922
Outflows	(1,478)	(1,648)	(3,406)	(3,022)	(2,913)	(3,525)	(5,935)
Net Flows	2,182	(374)	(2,227)	(1,288)	(1,725)	1,987	(3,013)
Market performance	2,440	(1,434)	5,165	3,001	(549)	5,346	2,452
Other <sup>1</sup>	4,479	(265)	(226)	(69)	(193)	4,334	(262)
Ending Balance	\$62,330	\$60,257	\$62,969	\$64,613	\$62,146	\$62,330	\$62,146

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage

#### BY ASSET CLASS



				1			
	<u>6/30/2023</u>	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Domestic Equity							
Beginning balance	\$69,253	\$71,984	\$69,978	\$77,263	\$83,474	\$64,948	\$77,263
Inflows	2,066	2,731	3,023	4,390	3,381	5,054	7,771
Outflows	(3,103)	(3,109)	(3,704)	(4,190)	(4,854)	(6,244)	(9,044)
Net Flows	(1,037)	(378)	(681)	200	(1,473)	(1,190)	(1,273)
Market performance	3,778	(1,618)	8,060	6,027	(2,745)	8,236	3,282
Other <sup>1</sup>	(10)	(10)	(94)	(16)	423	(10)	407
Ending Balance	\$71,984	\$69,978	\$77,263	\$83,474	\$79,679	\$71,984	\$79,679
International Equity							
Beginning balance	\$5,676	\$5,590	\$5,022	\$5,055	\$4,677	\$5,400	\$5,055
Inflows	184	273	166	220	234	535	454
Outflows	(419)	(566)	(586)	(589)	(517)	(806)	(1,106)
Net Flows	(235)	(293)	(420)	(369)	(283)	(271)	(652)
Market performance	143	(273)	470	(2)	(50)	455	(52)
Other <sup>1</sup>	6	(2)	(17)	(7)	(2)	6	(9)
Ending Balance	\$5,590	\$5,022	\$5,055	\$4,677	\$4,342	\$5,590	\$4,342

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage



	<u>6/30/2023</u>	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Global Equity							
Beginning balance	\$9,013	\$9,835	\$9,478	\$10,552	\$11,228	\$8,292	\$10,552
Inflows	415	182	477	318	363	834	681
Outflows	(249)	(367)	(407)	(203)	(443)	(687)	(646)
Net Flows	166	(185)	70	115	(80)	147	35
Market performance	655	(172)	1,004	568	76	1,396	644
Other <sup>2</sup>	1			(7)			(7)
Ending Balance	\$9,835	\$9,478	\$10,552	\$11,228	\$11,224	\$9,835	\$11,224
Specialty Equity <sup>1</sup>							
Beginning balance	\$3,569	\$3,802	\$3,506	\$3,833	\$4,122	\$3,254	\$3,833
Inflows	114	96	79	118	77	214	195
Outflows	(203)	(195)	(174)	(209)	(353)	(381)	(562)
Net Flows	(89)	(99)	(95)	(91)	(276)	(167)	(367)
Market performance	335	(189)	448	396	148	749	544
Other <sup>2</sup>	(13)	(8)	(26)	(16)	(15)	(34)	(31)
Ending Balance	\$3,802	\$3,506	\$3,833	\$4,122	\$3,979	\$3,802	\$3,979
Total Equity							
Beginning balance	\$87,511	\$91,211	\$87,984	\$96,703	\$103,501	\$81,894	\$96,703
Inflows	2,779	3,282	3,745	5,046	4,055	6,637	9,101
Outflows	(3,974)	(4,237)	(4,871)	(5,191)	(6,167)	(8,118)	(11,358)
Net Flows	(1,195)	(955)	(1,126)	(145)	(2,112)	(1,481)	(2,257)
Market performance	4,911	(2,252)	9,982	6,989	(2,571)	10,836	4,418
Other <sup>2</sup>	(16)	(20)	(137)	(46)	406	(38)	360
Ending Balance	\$91,211	\$87,984	\$96,703	\$103,501	\$99,224	\$91,211	\$99,224

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Includes strategies designed to give targeted investment exposure to specific longer term trends and themes or specific industries

<sup>&</sup>lt;sup>2</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage



				[			
	<u>6/30/2023</u>	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	<u>6/30/2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Leveraged Finance							
Beginning balance	\$9,836	\$9,247	\$9,306	\$9,083	\$8,941	\$10,196	\$9,083
Inflows	238	544	345	366	364	516	730
Outflows	(765)	(366)	(571)	(505)	(410)	(1,523)	(915)
Net Flows	(527)	178	(226)	(139)	(46)	(1,007)	(185)
Market performance	166	132	314	135	86	437	221
Other <sup>1</sup>	(228)	(251)	(311)	(138)	(191)	(379)	(329)
Ending Balance	\$9,247	\$9,306	\$9,083	\$8,941	\$8,790	\$9,247	\$8,790
Multi-Sector							
Beginning balance	\$10,037	\$9,231	\$9,065	\$9,121	\$9,306	\$9,697	\$9,121
Inflows	416	438	481	515	444	1,191	959
Outflows	(503)	(504)	(904)	(394)	(368)	(1,223)	(762)
Net Flows	(87)	(66)	(423)	121	76	(32)	197
Market performance	97	(52)	601	97	86	387	183
Other <sup>1</sup>	(816)	(48)	(122)	(33)	(30)	(821)	(63)
Ending Balance	\$9,231	\$9,065	\$9,121	\$9,306	\$9,438	\$9,231	\$9,438
Emerging Markets Debt							
Beginning balance	\$6,297	\$6,698	\$6,300	\$5,552	\$5,432	\$6,648	\$5,552
Inflows	507	63	25	145	20	607	165
Outflows	(226)	(294)	(1,313)	(310)	(117)	(825)	(427)
Net Flows	281	(231)	(1,288)	(165)	(97)	(218)	(262)
Market performance	124	(169)	551	22	1	288	23
Other <sup>1</sup>	(4)	2	(11)	23	(10)	(20)	13
Ending Balance	\$6,698	\$6,300	\$5,552	\$5,432	\$5,326	\$6,698	\$5,326

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage



	6/30/2023	9/30/2023	<u>12/31/2023</u>	<u>3/31/2024</u>	6/30/2024	<u>YTD:23</u>	<u>YTD:24</u>
Investment Grade							
Beginning balance	\$7,041	\$9,827	\$9,440	\$10,128	\$9,969	\$7,029	\$10,128
Inflows	2,295	191	194	179	119	2,517	298
Outflows	(208)	(229)	(232)	(258)	(155)	(555)	(413
Net Flows	2,087	(38)	(38)	(79)	(36)	1,962	(115
Market performance	(80)	(342)	642	(100)	(32)	96	(132
Other <sup>1</sup>	779	(7)	84	20	129	740	149
Ending Balance	\$9,827	\$9,440	\$10,128	\$9,969	\$10,030	\$9,827	\$10,030
Hybrid							
Beginning balance	\$3,385	\$3,358	\$3,241	\$3,308	\$3,389	\$3,333	\$3,30
Inflows	126	113	119	206	113	263	31
Outflows	(101)	(106)	(196)	(113)	(109)	(260)	(222
Net Flows	25	7	(77)	93	4	3	9
Market performance	101	(89)	203	79	36	214	11:
Other <sup>1</sup>	(153)	(35)	(59)	(91)	(43)	(192)	(134
Ending Balance	\$3,358	\$3,241	\$3,308	\$3,389	\$3,386	\$3,358	\$3,38
Total Fixed Income							
Beginning balance	\$36,596	\$38,361	\$37,352	\$37,192	\$37,037	\$36,903	\$37,19
Inflows	3,582	1,349	1,164	1,411	1,060	5,094	2,47
Outflows	(1,803)	(1,499)	(3,216)	(1,580)	(1,159)	(4,386)	(2,739
Net Flows	1,779	(150)	(2,052)	(169)	(99)	708	(268
Market performance	408	(520)	2,311	233	177	1,422	410
Other <sup>1</sup>	(422)	(339)	(419)	(219)	(145)	(672)	(364
Ending Balance	\$38,361	\$37,352	\$37,192	\$37,037	\$36,970	\$38,361	\$36,97

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage



\$20,597 301 (461)	\$20,914 319 (412)	\$19,937 431	\$21,411 335	\$21,975	<u>YTD:23</u> \$19,937	<u>YTD:24</u> \$21,411
301	319	•		· · · · ·	\$19,937	\$21,411
301	319	•		· · · · ·	\$19,937	\$21,411
		431	335	اممما		,
(461)	(412)			393	781	728
	( · · – /	(613)	(455)	(544)	(923)	(999)
(160)	(93)	(182)	(120)	(151)	(142)	(271)
565	(704)	1,823	842	(14)	1,369	828
(88)	(180)	(167)	(158)	(750)	(250)	(908)
\$20,914	\$19,937	\$21,411	\$21,975	\$21,060	\$20,914	\$21,060
\$10,145	\$17,830	\$17,266	\$16,953	\$16,798	\$10,642	\$16,953
914	860	897	791	629	1,298	1,420
(1,366)	(1,161)	(1,337)	(1,595)	(892)	(2,304)	(2,487)
(452)	(301)	(440)	(804)	(263)	(1,006)	(1,067)
401	(148)	206	672	(169)	506	503
7,736	(115)	(79)	(23)	(35)	7,688	(58)
\$17,830	\$17,266	\$16,953	\$16,798	\$16,331	\$17,830	\$16,331
	\$10,145 914 (1,366) (452) 401 7,736	\$10,145 \$17,830 914 860 (1,366) (1,161) (452) (301) 401 (148) 7,736 (115)	565       (704)       1,823         (88)       (180)       (167)         \$20,914       \$19,937       \$21,411         \$10,145       \$17,830       \$17,266         914       860       897         (1,366)       (1,161)       (1,337)         (452)       (301)       (440)         401       (148)       206         7,736       (115)       (79)	565       (704)       1,823       842         (88)       (180)       (167)       (158)         \$20,914       \$19,937       \$21,411       \$21,975         \$10,145       \$17,830       \$17,266       \$16,953         914       860       897       791         (1,366)       (1,161)       (1,337)       (1,595)         (452)       (301)       (440)       (804)         401       (148)       206       672         7,736       (115)       (79)       (23)	565       (704)       1,823       842       (14)         (88)       (180)       (167)       (158)       (750)         \$20,914       \$19,937       \$21,411       \$21,975       \$21,060         \$10,145       \$17,830       \$17,266       \$16,953       \$16,798         914       860       897       791       629         (1,366)       (1,161)       (1,337)       (1,595)       (892)         (452)       (301)       (440)       (804)       (263)         401       (148)       206       672       (169)         7,736       (115)       (79)       (23)       (35)	565         (704)         1,823         842         (14)         1,369           (88)         (180)         (167)         (158)         (750)         (250)           \$20,914         \$19,937         \$21,411         \$21,975         \$21,060         \$20,914           \$10,145         \$17,830         \$17,266         \$16,953         \$16,798         \$10,642           914         860         897         791         629         1,298           (1,366)         (1,161)         (1,337)         (1,595)         (892)         (2,304)           (452)         (301)         (440)         (804)         (263)         (1,006)           401         (148)         206         672         (169)         506           7,736         (115)         (79)         (23)         (35)         7,688

<sup>\$</sup> in millions

 $<sup>^{\</sup>rm 1}\!$  Consists of multi-asset offerings not included in equity, fixed income, and alternatives

<sup>&</sup>lt;sup>2</sup> Represents open-end and closed-end fund distributions net of reinvestments, the net change in assets from cash management strategies, and the impact of non-sales related activities such as asset acquisitions/(dispositions), seed capital investments/(withdrawals), current income or capital returned by structured products and the use of leverage

<sup>&</sup>lt;sup>3</sup> Consists of managed futures, event-driven, real estate securities, infrastructure, long/short, and other strategies

### **INVESTMENT MANAGEMENT FEES**

#### AVERAGE ASSETS<sup>1</sup> BY PRODUCT



						[	
	<u>Q2:23</u>	<u>Q3:23</u>	<u>Q4:23</u>	<u>Q1:24</u>	<u>Q2:24</u>	<u>YTD:23</u>	<u>YTD:24</u>
U.S. Retail Funds	\$50,048	\$50,000	\$47,602	\$49,586	\$49,104	\$49,398	\$49,345
Global Funds	3,939	4,261	4,262	4,623	4,717	3,575	4,670
Exchange Traded Funds	1,278	1,382	1,431	1,718	1,991	1,297	1,854
Variable Insurance Funds	855	868	837	901	880	861	891
Total – Open-End Funds	\$56,120	\$56,511	\$54,132	\$56,828	\$56,692	\$55,131	\$56,760
Closed-End Funds	\$10,224	\$10,001	\$9,591	\$9,862	\$9,894	\$10,323	\$9,878
Intermediary Sold Managed Accounts	\$30,675	\$31,878	\$31,708	\$35,438	\$38,610	\$29,918	\$37,024
Private Client	6,722	7,114	6,957	7,764	8,206	6,457	7,985
Total – Retail Separate Accounts	\$37,397	\$38,992	\$38,665	\$43,202	\$46,816	\$36,375	\$45,009
Institutional Separate Accounts	\$55,691	\$58,958	\$56,877	\$60,112	\$58,467	\$52,226	\$59,290
Structured Products	3,557	3,410	3,442	3,354	3,306	3,620	3,330
Total – Institutional Accounts	\$59,248	\$62,368	\$60,319	\$63,466	\$61,773	\$55,846	\$62,620
Total	\$162,989	\$167,872	\$162,707	\$173,358	\$175,175	\$157,675	\$174,267

<sup>\$</sup> in millions

<sup>&</sup>lt;sup>1</sup> Averages are calculated as follows: Funds – average daily or weekly balances; Retail Separate Accounts – prior quarter ending balance; Institutional Accounts – average of monthend balances in quarter

#### **INVESTMENT MANAGEMENT FEES**





	02.22	O2:22	04:22	01:24	02:24	VTD:22	YTD:24
	<u>Q2:23</u>	<u>Q3:23</u>	<u>Q4:23</u>	<u>Q1:24</u>	<u>Q2:24</u>	<u>YTD:23</u>	<u> 110:24</u>
U.S. Retail Funds	51.8	53.2	52.9	52.7	53.0	50.5	52.8
Global Funds	30.3	40.8	30.5	34.6	45.2	33.9	39.9
Exchange Traded Funds	9.5	10.1	4.3	11.8	11.3	8.9	11.5
Variable Insurance Funds	50.5	50.1	48.2	49.2	50.3	50.8	49.7
Total – Open-End Funds	49.3	51.1	49.7	49.9	50.9	48.5	50.4
Closed-End Funds	57.6	58.2	58.4	58.7	58.6	57.3	58.6
Intermediary Sold Managed Accounts	37.0	36.4	36.4	37.0	36.3	36.9	36.6
Private Client	76.3	74.0	75.0	75.5	75.9	77.7	75.7
Total – Retail Separate Accounts	44.1	43.3	43.3	43.9	43.3	44.2	43.6
Institutional Separate Accounts <sup>2</sup>	31.2	29.9	33.0	30.3	30.5	31.2	30.4
Structured Products	37.5	37.8	37.1	40.6	34.8	37.7	37.7
Total – Institutional Accounts <sup>3</sup>	31.6	30.3	33.2	30.8	30.7	31.7	30.8
Total <sup>4</sup>	42.2	42.0	42.6	41.9	42.2	42.1	42.0
				_			

#### \$ in millions

<sup>&</sup>lt;sup>1</sup> Represents investment management fees, as adjusted divided by average assets. Investment management fees, as adjusted exclude the impact of consolidated investment products and are reduced by revenue related adjustments that are based on specific agreements and reflect the portion of investment management fees passed-through to third-party client intermediaries for services to investors in sponsored investment products.

<sup>&</sup>lt;sup>2</sup> Includes incentive fees for the three months ended 06/30/23, 09/30/23, 12/31/23, 03/31/24, and 06/30/24 that increased the fee rate by 0.2, 0.4, 2.2, 0.2 and 0.3 bps, respectively

<sup>&</sup>lt;sup>3</sup> Includes incentive fees for the three months ended 06/30/23, 09/30/23, 12/31/23, 03/31/24, and 06/30/24 that increased the fee rate by 0.2, 0.4, 2.2, 0.3 and 0.3 bps, respectively

<sup>&</sup>lt;sup>4</sup> Includes incentive fees for the three months ended 06/30/23, 09/30/23, 12/31/23, 03/31/24, and 06/30/24 that increased the fee rate by 0.1, 0.1, 0.8, 0.1 and 0.1 bps, respectively

Q2 2024 (UNAUDITED)



		Reclassification	Other adjustments							
	U.S. GAAP Basis	Consolidated investment products	Revenue related	Amortization of intangible assets	Restructuring expense	Seed capital and CLO investments	Deferred compensation and related investments	Acquisition and integration	Other	Non-GAAP Basis
Revenues										
Investment management fees	191,652	2,300	(10,282)	_	_	_	_	_	_	183,670
Distribution and service fees	13,410	3	(13,413)	_	_	_	_	_	_	_
Administration and shareholder service fees	18,308	23	_	_	_	_	_	_	_	18,331
Other income and fees	1,014									1,014
Total revenues	224,384	2,326	(23,695)							203,015
Operating Expenses										
Employment expenses	105,667	_	_	_	_	_	36	(1,099)	(1,134)	103,470
Distribution and other asset-based expenses	23,695	_	(23,695)	_	_	_	_	_	_	_
Other operating expenses	33,050	_	_	_	_	_	_	_	(1,773)	31,277
Operating expenses of CIP	2,909	(2,909)	_	_	_	_	_	_	_	_
Restructuring expense	690	_	_	_	(690)	_	_	_	_	_
Change in fair value of contingent consideration	(3,300)	_	_	_	_	_	_	3,300	_	_
Depreciation expense	2,270	_	_	_	_	_	_	_	_	2,270
Amortization expense	15,198			(15,198)						
Total operating expenses	180,179	(2,909)	(23,695)	(15,198)	(690)		36	2,201	(2,907)	137,017
Operating Income (Loss)	44,205	5,235		15,198	690		(36)	(2,201)	2,907	65,998
Other Income (Expense)										
Realized and unrealized gain (loss) on investments, net	(1,553)	(11,444)	_	_	_	12,175	611	_	_	(211)
Realized and unrealized gain (loss) of CIP, net	(12,936)	12,936	_	_	_	_	_	_	_	_
Other income (expense), net	597									597
Total other income (expense), net	(13,892)	1,492				12,175	611			386
Interest Income (Expense)										
Interest expense	(5,611)	_	_	_	_	_	_	_	_	(5,611)
Interest and dividend income	2,643	3,966	_	_	_	_	(30)	_	_	6,579
Interest and dividend income of CIP	52,385	(52,385)	_	_	_	_	`_	_	_	· <u> </u>
Interest expense of CIP	(41,960)	41,960							_	
Total interest income (expense), net	7,457	(6,459)					(30)			968
Income (Loss) Before Income Taxes	37,770	268		15,198	690	12,175	545	(2,201)	2,907	67,352
Income tax expense (benefit)	11,748			3,973	180	725	142	(575)	1,415	17,608
Net Income (Loss)	26,022	268		11,225	510	11,450	403	(1,626)	1,492	49,744
Noncontrolling interests	(8,408)	(268)		(487)					6,672	(2,491)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	17,614	<u> </u>		10,738	510	11,450	403	(1,626)	8,164	47,253
Earnings (Loss) Per Share - Diluted	2.43									6.53
Weighted Average Shares Outstanding - Diluted	7,242									7,242

Q1 2024 (UNAUDITED)



		Reclassification	Other adjustments							
	U.S. GAAP Basis	Consolidated investment products	Revenue related	Amortization of intangible assets	Restructuring expense	Seed capital and CLO investments	Deferred compensation and related investments	Acquisition and integration	Other	Non-GAAP Basis
Revenues										
Investment management fees	188,360	2,503	(10,316)	_	_	_	_	_	_	180,547
Distribution and service fees	14,030	2	(14,032)	_	_	_	_	_	_	_
Administration and shareholder service fees	18,678	39	_	_	_	_	_	_	_	18,717
Other income and fees	974									974
Total revenues	222,042	2,544	(24,348)							200,238
Operating Expenses										
Employment expenses	115,163	_	_	_	_	_	(1,249)	(1,042)	(1,262)	111,610
Distribution and other asset-based expenses	24,348	_	(24,348)	_	_	_	_	_	_	_
Other operating expenses	31,375	_	_	_	_	_	_	_	(1,182)	30,193
Operating expenses of CIP	690	(690)	_	_	_	_	_	_	_	_
Restructuring expense	797	_	_	_	(797)	_	_	_	_	_
Depreciation expense	2,028	_	_	_	_	_	_	_	_	2,028
Amortization expense	15,335			(15,335)						
Total operating expenses	189,736	(690)	(24,348)	(15,335)	(797)		(1,249)	(1,042)	(2,444)	143,831
Operating Income (Loss)	32,306	3,234		15,335	797		1,249	1,042	2,444	56,407
Other Income (Expense)										
Realized and unrealized gain (loss) on investments, net	3,416	5,662	_	_	_	(7,333)	(1,623)	_	_	122
Realized and unrealized gain (loss) of CIP, net	1,535	(1,535)	_	_	_	_	_	_	_	_
Other income (expense), net	550									550_
Total other income (expense), net	5,501	4,127				(7,333)	(1,623)		_	672
Interest Income (Expense)										
Interest expense	(5,681)	_	_	_	_	_	_	_	_	(5,681)
Interest and dividend income	3,469	1,923	_	_	_	_	(26)	_	_	5,366
Interest and dividend income of CIP	51,115	(51,115)	_	_	_	_	_	_	_	_
Interest expense of CIP	(40,012)	40,012								
Total interest income (expense), net	8,891	(9,180)					(26)			(315)
Income (Loss) Before Income Taxes	46,698	(1,819)	_	15,335	797	(7,333)	(400)	1,042	2,444	56,764
Income tax expense (benefit)	8,831			3,993	208	529	(104)	271	1,056	14,784
Net Income (Loss)	37,867	(1,819)		11,342	589	(7,862)	(296)	771	1,388	41,980
Noncontrolling interests	(8,009)	1,819		(479)					4,088	(2,581)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	29,858			10,863	589	(7,862)	(296)	771	5,476	39,399
Earnings (Loss) Per Share - Diluted	4.10									5.41
Weighted Average Shares Outstanding - Diluted	7,287									7,287

Q4 2023 (UNAUDITED)



		Reclassification			Otl	ner adjustment	-			
	U.S. GAAP Basis	Consolidated investment products	Revenue related	Amortization of intangible assets	Restructuring expense	Seed capital and CLO investments	Deferred compensation and related investments	Acquisition and integration	Other	Non-GAAP Basis
Revenues										
Investment management fees	182,149	2,232	(9,933)	_	_	_	_	_	_	174,448
Distribution and service fees	13,535	2	(13,537)	_	_	_	_	_	_	_
Administration and shareholder service fees	18,189	24	_	_	_	_	_	_	_	18,213
Other income and fees	714									714
Total revenues	214,587	2,258	(23,470)							193,375
Operating Expenses										
Employment expenses	99,847	_	_	_	_	_	(925)	(1,760)	(472)	96,690
Distribution and other asset-based expenses	23,470	_	(23,470)	_	_	_	_	_	_	_
Other operating expenses	31,164	_	_	_	_	_	_	_	_	31,164
Operating expenses of CIP	2,611	(2,611)	_	_	_	_	_	_	_	_
Restructuring expense	133	_	_	_	(133)	_	_	_	_	_
Change in fair value of contingent consideration	1,290	_	_	_	_	_	_	(1,290)	_	_
Depreciation expense	1,670	_	_	_	_	_	_	_	_	1,670
Amortization expense	15,446			(15,446)						
Total operating expenses	175,631	(2,611)	(23,470)	(15,446)	(133)		(925)	(3,050)	(472)	129,524
Operating Income (Loss)	38,956	4,869		15,446	133		925	3,050	472	63,851
Other Income (Expense)										
Realized and unrealized gain (loss) on investments, net	4,056	2,130	_	_	_	(5,078)	(1,397)	_	_	(289)
Realized and unrealized gain (loss) of CIP, net	449	(449)	_	_	_	_	_	_	_	_
Other income (expense), net	622									622
Total other income (expense), net	5,127	1,681				(5,078)	(1,397)			333
Interest Income (Expense)										
Interest expense	(5,987)	_	_	_	_	_	_	_	_	(5,987)
Interest and dividend income	3,673	2,158	_	_	_	_	(311)	_	_	5,520
Interest and dividend income of CIP	53,206	(53,206)	_	_	_	_	_	_	_	_
Interest expense of CIP	(43,182)	43,182								
Total interest income (expense), net	7,710	(7,866)					(311)			(467)
Income (Loss) Before Income Taxes	51,793	(1,316)	_	15,446	133	(5,078)	(783)	3,050	472	63,717
Income tax expense (benefit)	13,294			4,202	36	(801)	(213)	830	(11)	17,337
Net Income (Loss)	38,499	(1,316)		11,244	97	(4,277)	(570)	2,220	483	46,380
Noncontrolling interests	(7,665)	1,316		(480)					5,206	(1,623)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	30,834			10,764	97	(4,277)	(570)	2,220	5,689	44,757
Earnings (Loss) Per Share - Diluted	4.21				_				_	6.11
Weighted Average Shares Outstanding - Diluted	7,320									7,320

Q3 2023 (UNAUDITED)



		Reclassification	Other adjustments								
	U.S. GAAP Basis	Consolidated investment products	Revenue related	Amortization of intangible assets	Restructuring expense	Seed capital and CLO investments	Deferred compensation and related investments	Acquisition and integration	Other	Non-GAAP Basis	
Revenues											
Investment management fees	184,869	2,341	(9,823)	_	_	_	_	_	_	177,387	
Distribution and service fees	14,333	1	(14,334)	_	_	_	_	_	_	_	
Administration and shareholder service fees	19,069	(5)	_	_	_	_	_	_	_	19,064	
Other income and fees	1,000									1,000	
Total revenues	219,271	2,337	(24,157)							197,451	
Operating Expenses											
Employment expenses	101,587	_	_	_	_	_	278	(2,642)	(379)	98,844	
Distribution and other asset-based expenses	24,157	_	(24,157)	_	_	_	_	_	_	_	
Other operating expenses	30,494	_	_	_	_	_	_	(371)	_	30,123	
Operating expenses of CIP	553	(553)	_	_		_	_	_	_	_	
Restructuring expense	691	_	_	_	(691)	_	_	_	_	_	
Depreciation expense	1,504	_	_	(4.5.000)	_	_	_	_	_	1,504	
Amortization expense Total operating expenses	15,382 174,368	(553)	(24,157)	(15,382)	(691)			(3.013)	(379)	130,471	
			(24,137)					(-)/			
Operating Income (Loss)	44,903	2,890		15,382	691		(278)	3,013	379	66,980	
Other Income (Expense)											
Realized and unrealized gain (loss) on investments, net	(1,918)	4,249	_	_	_	(3,146)	518	_	_	(297)	
Realized and unrealized gain (loss) of CIP, net	(1,013)	1,013	_	_	_	_	_	_	_	_	
Other income (expense), net	128									128	
Total other income (expense), net	(2,803)	5,262				(3,146)	518			(169)	
Interest Income (Expense)											
Interest expense	(6,222)	_	_	_	_	_	_	_	_	(6,222)	
Interest and dividend income	2,872	3,004	_	_	_	_	(28)	_	_	5,848	
Interest and dividend income of CIP	49,803	(49,803)	_	_	_	_	_	_	_	_	
Interest expense of CIP	(38,218)	38,218									
Total interest income (expense), net	8,235	(8,581)					(28)			(374)	
Income (Loss) Before Income Taxes	50,335	(429)	_	15,382	691	(3,146)	212	3,013	379	66,437	
Income tax expense (benefit)	12,181			4,209	189	441	58	824	276	18,178	
Net Income (Loss)	38,154	(429)		11,173	502	(3,587)	154	2,189	103	48,259	
Noncontrolling interests	(7,248)	429		(570)					4,953	(2,436)	
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	30,906			10,603	502	(3,587)	154	2,189	5,056	45,823	
Earnings (Loss) Per Share - Diluted	4.19									6.21	
Weighted Average Shares Outstanding - Diluted	7,379									7,379	

Q2 2023 (UNAUDITED)



	_	Reclassification			Other adj	ustments			
	U.S. GAAP Basis	Consolidated investment products	Revenue related	Amortization of intangible assets	Seed capital and CLO investments	Deferred compensation and related investments	Acquisition and integration	Other	Non-GAAP Basis
Revenues									
Investment management fees	179,979	2,444	(11,326)	_	_	_	_	_	171,097
Distribution and service fees	14,132	2	(14,134)	_	_	_	_	_	_
Administration and shareholder service fees	18,240	33	_	_	_	_	_	_	18,273
Other income and fees	1,185							<u> </u>	1,185
Total revenues	213,536	2,479	(25,460)						190,555
Operating Expenses									
Employment expenses	104,694	_	_	_	_	(747)	(8,183)	49	95,813
Distribution and other asset-based expenses	25,460	_	(25,460)	_	_		_	_	_
Other operating expenses	33,483	_	_	_	_	_	(1,782)	_	31,701
Operating expenses of CIP	360	(360)	_	_	_	_	_	_	_
Change in fair value of contingent consideration	(6,800)	· <u>-</u>	_	_	_	_	6,800	_	_
Depreciation expense	1,485	_	_	_	_	_	_	_	1,485
Amortization expense	15,808			(15,808)				<u> </u>	
Total operating expenses	174,490	(360)	(25,460)	(15,808)		(747)	(3,165)	49	128,999
Operating Income (Loss)	39,046	2,839		15,808		747	3,165	(49)	61,556
Other Income (Expense)									
Realized and unrealized gain (loss) on investments, net	1,717	432	_	_	(1,057)	(1,312)	_	_	(220)
Realized and unrealized gain (loss) of CIP, net	(4,436)	4,436	_	_	_	_	_	_	_
Other income (expense), net	(847)	_	_	_	_	_	_	_	(847)
Total other income (expense), net	(3,566)	4,868			(1,057)	(1,312)			(1,067)
Interest Income (Expense)									
Interest expense	(6,217)	_	_	_	_	_	_	_	(6,217)
Interest and dividend income	2,675	1,728	_	_	_	(31)	_	_	4,372
Interest and dividend income of CIP	47,884	(47,884)	_	_	_	` <u> </u>	_	_	· —
Interest expense of CIP	(38,732)	38,732							
Total interest income (expense), net	5,610	(7,424)			_	(31)			(1,845)
Income (Loss) Before Income Taxes	41,090	283		15,808	(1,057)	(596)	3,165	(49)	58,644
Income tax expense (benefit)	10,910			4,334	(497)	(163)	868	628	16,080
Net Income (Loss)	30,180	283		11,474	(560)	(433)	2,297	(677)	42,564
Noncontrolling interests	77	(283)		(699)				(1,576)	(2,481)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	30,257			10,775	(560)	(433)	2,297	(2,253)	40,083
Earnings (Loss) Per Share - Diluted	4.10								5.43
Weighted Average Shares Outstanding - Diluted	7,385								7,385

YTD 2024 (UNAUDITED)



		Reclassification	Other adjustments								
	U.S. GAAP Basis	Consolidated investment products	Revenue related	Amortization of intangible assets	Restructuring expense	Seed capital and CLO investments	Deferred compensation and related investments	Acquisition and integration	Other	Non-GAAP Basis	
Revenues											
Investment management fees	380,012	4,803	(20,598)	_	_	_	_	_	_	364,217	
Distribution and service fees	27,440	5	(27,445)	_	_	_	_	_	_	_	
Administration and shareholder service fees	36,986	62	_	_	_	_	_	_	_	37,048	
Other income and fees	1,988									1,988	
Total revenues	446,426	4,870	(48,043)							403,253	
Operating Expenses											
Employment expenses	220,830	_	_	_	_	_	(1,213)	(2,141)	(2,396)	215,080	
Distribution and other asset-based expenses	48,043	_	(48,043)	_	_	_	_	_	_	_	
Other operating expenses	64,425	_	_	_	_	_	_	_	(2,955)	61,470	
Operating expenses of CIP	3,599	(3,599)	_	_	_	_	_	_	_	_	
Restructuring expense	1,487	_	_	_	(1,487)	_	_	_	_	_	
Change in fair value of contingent consideration	(3,300)	_	_	_	_	_	_	3,300	_	_	
Depreciation expense	4,298	_	_	_	_	_	_	_	_	4,298	
Amortization expense	30,533			(30,533)				<u> </u>			
Total operating expenses	369,915	(3,599)	(48,043)	(30,533)	(1,487)		(1,213)	1,159	(5,351)	280,848	
Operating Income (Loss)	76,511	8,469		30,533	1,487		1,213	(1,159)	5,351	122,405	
Other Income (Expense)											
Realized and unrealized gain (loss) on investments, net	1,863	(5,782)	_	_	_	4,842	(1,012)	_	_	(89)	
Realized and unrealized gain (loss) of CIP, net	(11,401)	11,401	_	_	_	_	_	_	_	_	
Other income (expense), net	1,147									1,147	
Total other income (expense), net	(8,391)	5,619				4,842	(1,012)			1,058	
Interest Income (Expense)											
Interest expense	(11,292)	_	_	_	_	_	_	_	_	(11,292)	
Interest and dividend income	6,112	5,889	_	_	_	_	(56)	_	_	11,945	
Interest and dividend income of CIP	103,500	(103,500)	_	_	_	_	_	_	_	_	
Interest expense of CIP	(81,972)	81,972									
Total interest income (expense), net	16,348	(15,639)					(56)			653	
Income (Loss) Before Income Taxes	84,468	(1,551)	_	30,533	1,487	4,842	145	(1,159)	5,351	124,116	
Income tax expense (benefit)	20,579			7,966	388	1,254	38	(304)	2,471	32,392	
Net Income (Loss)	63,889	(1,551)		22,567	1,099	3,588	107	(855)	2,880	91,724	
Noncontrolling interests	(16,417)	1,551		(966)					10,760	(5,072)	
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	47,472			21,601	1,099	3,588	107	(855)	13,640	86,652	
Earnings (Loss) Per Share - Diluted	6.54									11.93	
Weighted Average Shares Outstanding - Diluted	7,264									7,264	

YTD 2023 (UNAUDITED)



		Reclassification			Other adj	ustments		_	
	U.S. GAAP Basis	Consolidated investment products	Revenue related	Amortization of intangible assets	Seed capital and CLO investments	Deferred compensation and related investments	Acquisition and integration	Other	Non-GAAP Basis
Revenues									
Investment management fees	344,457	5,163	(20,887)	_	_	_	_	_	328,733
Distribution and service fees	28,285	3	(28,288)	_	_	_	_	_	_
Administration and shareholder service fees	36,599	63	_	_	_	_	_	_	36,662
Other income and fees	2,069								2,069
Total revenues	411,410	5,229	(49,175)						367,464
Operating Expenses									
Employment expenses	203,308	_	_	_	_	(1,319)	(8,183)	641	194,447
Distribution and other asset-based expenses	49,175	_	(49,175)	_	_	_	_	_	_
Other operating expenses	64,213	_	_	_	_	_	(2,747)	_	61,466
Operating expenses of CIP	1,060	(1,060)	_	_	_	_	_	_	_
Change in fair value of contingent consideration	(6,800)	_	_	_	_	_	6,800	_	_
Depreciation expense	2,630	_	_	_	_	_	_	_	2,630
Amortization expense	30,199			(30,199)					
Total operating expenses	343,785	(1,060)	(49,175)	(30,199)		(1,319)	(4,130)	641	258,543
Operating Income (Loss)	67,625	6,289		30,199		1,319	4,130	(641)	108,921
Other Income (Expense)									
Realized and unrealized gain (loss) on investments, net	4,387	8,749	_	_	(11,197)	(2,219)	_	_	(280)
Realized and unrealized gain (loss) of CIP, net	(1,840)	1,840	_	_	_	_	_	_	_
Other income (expense), net	(1,190)								(1,190)
Total other income (expense), net	1,357	10,589			(11,197)	(2,219)			(1,470)
Interest Income (Expense)									
Interest expense	(11,222)	_	_	_	_	_	_	_	(11,222)
Interest and dividend income	5,913	2,756	_	_	_	(40)	_	_	8,629
Interest and dividend income of CIP	94,698	(94,698)	_	_	_	_	_	_	_
Interest expense of CIP	(73,935)	73,935							
Total interest income (expense), net	15,454	(18,007)				(40)			(2,593)
Income (Loss) Before Income Taxes	84,436	(1,129)	_	30,199	(11,197)	(940)	4,130	(641)	104,858
Income tax expense (benefit)	19,613			8,359	(2,219)	(259)	1,138	2,373	29,005
Net Income (Loss)	64,823	(1,129)		21,840	(8,978)	(681)	2,992	(3,014)	75,853
Noncontrolling interests	4,058	1,129		(1,378)				(8,475)	(4,666)
Net Income (Loss) Attributable to Virtus Investment Partners, Inc.	68,881			20,462	(8,978)	(681)	2,992	(11,489)	71,187
Earnings (Loss) Per Share - Diluted	9.31								9.62
Weighted Average Shares Outstanding - Diluted	7,398								7,398

#### **RECONCILIATION: FOOTNOTES**



Non-GAAP financial information differs from financial information determined in accordance with U.S. GAAP as a result of the reclassification of certain income statement items, as well as the exclusion of certain expenses and other items that are not reflective of the earnings generated from providing investment management and related services. Non-GAAP financial information has material limitations and should not be viewed in isolation or as a substitute for U.S. GAAP measures. Also, the non-GAAP financial measures referenced in this release may not be comparable to similarly titled measures used by other companies.

#### Reclassifications:

Consolidated investment products - Revenues and expenses generated by operating activities of mutual funds and CLOs that are consolidated in the financial statements. Management believes that excluding these operating activities to reflect net revenues and expenses of the company prior to the consolidation of these products is consistent with the approach of reflecting its operating results from managing third-party client assets.

#### Other Adjustments:

#### Revenue related

2. <u>Investment management fees/Distribution and service fees</u> Each of these revenue line items is reduced to exclude fees passed-through to third-party client intermediaries who own the retail client relationship and are responsible for distributing the product and servicing the client. The amount of fees fluctuate each period, based on a predetermined percentage of the value of assets under management, and vary based on the type of investment product. The specific adjustments are as follows:

Investment management fees - Based on specific agreements, the portion of investment management fees passed-through to third-party intermediaries for services to investors in sponsored investment products.

<u>Distribution and service fees</u> - Based on distinct arrangements, fees collected by the Company then passed-through to third-party client intermediaries for services to investors in sponsored investment products. Adjustment represents all of the Company's distribution and service fees which are recorded as a separate line item on the condensed consolidated statements of operations.

Management believes that making these adjustments aids in comparing the company's operating results with other asset management firms that do not utilize third-party client intermediaries.

#### Expense Related:

- 3. <u>Distribution and other asset-based expenses</u> Primarily payments to third-party client intermediaries for providing services to investors in sponsored investment products. Management believes that making this adjustment aids in comparing the company's operating results with other asset management firms that do not utilize third-party client intermediaries.
- 4. <u>Amortization of intangible assets</u> Non-cash amortization expense or impairment expense, if any, attributable to acquisition-related intangible assets, including any portion that is allocated to noncontrolling interests. Management believes that making this adjustment aids in comparing the company's operating results with other asset management firms that have not engaged in acquisitions.
- 5. <u>Restructuring expense</u> Certain expenses associated with restructuring the business, including lease abandonment-related expenses and severance costs associated with staff reductions, that are not reflective of the ongoing earnings generation of the business. Management believes that making this adjustment aids in comparing the company's operating results with prior periods.
- 6. <u>Deferred compensation and related investments</u> Compensation expense, gains and losses (realized and unrealized), and interest and dividend income related to market performance of deferred compensation plans and related balance sheet investments. Market performance of deferred compensation plans and related investments can vary significantly from period to period. Management believes that making this adjustment aids in comparing the Company's operating results with prior periods.
- 7. <u>Acquisition and integration expenses</u> Expenses that are directly related to acquisition and integration activities. Acquisition expenses include certain transaction related employment expenses, transaction closing costs, change in fair value of contingent consideration, certain professional fees, and financing fees. Integration expenses include costs incurred that are directly attributable to combining businesses, including compensation, restructuring and severance charges, professional fees, consulting fees, and other expenses. Management believes that making these adjustments aids in comparing the company's operating results with other asset management firms that have not engaged in acquisitions.
- 8. Other Certain expenses that are not reflective of the ongoing earnings generation of the business. Employment expenses and noncontrolling interests are adjusted for fair value measurements of affiliate minority interests. Other operating expenses are adjusted for non-capitalized debt issuance costs and amortization of lease termination fees. Interest expense is adjusted to remove gains on early extinguishment of debt and the write-off of previously capitalized costs associated with the modification of debt. Income tax expense (benefit) items are adjusted, for uncertain tax positions, changes in tax law, valuation allowances, and other unusual or infrequent items not related to current operating results to reflect a normalized effective rate. Management believes that making these adjustments aids in comparing the company's operating results with prior periods.

#### Seed Capital and CLO Related:

9. Seed capital and CLO investments (gains) losses - Gains and losses (realized and unrealized) of seed capital and CLO investments. Gains and losses (realized and unrealized) generated by investments in seed capital and CLO investments can vary significantly from period to period and do not reflect the Company's operating results from providing investment management and related services. Management believes that making this adjustment aids in comparing the Company's operating results with prior periods and with other asset management firms that do not have meaningful seed capital and CLO investments.

### **RECONCILIATION: FOOTNOTES**





Components of Acquisition and Integration Expenses and Other for the respective periods are shown in the table below:

	00.000	00.0000	0.4.0000	04.0004	00 000 4	\/TD 00	VTD 04
	<u>Q2 2023</u>	<u>Q3 2023</u>	<u>Q4 2023</u>	<u>Q1 2024</u>	<u>Q2 2024</u>	<u>YTD:23</u>	<u>YTD:24</u>
Acquisition and Integration Expenses							
Employment expenses	\$8,183	\$2,642	\$1,760	\$1,042	\$1,099	\$8,183	\$2,141
Other operating expenses	1,782	371	_	_	_	2,747	_
Change in fair value of contingent consideration	(6,800)	_	1,290	_	(3,300)	(6,800)	(3,300)
Total Acquisition and Integration Operating Expenses	\$3,165	\$3,013	\$3,050	\$1,042	\$(2,201)	\$4,130	\$(1,159)
	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024	<u>YTD:23</u>	<u>YTD:24</u>
Other							
Employment expense fair value adjustments	(\$49)	\$379	\$472	\$1,262	\$1,134	(\$641)	\$2,396
Amortization of lease termination fees	_	_	_	1,182	1,773	_	2,955
Tax impact of adjustments	13	(104)	(128)	(637)	(760)	179	(1,397)
Other discrete tax adjustments	(641)	(172)	139	(419)	(655)	(2,552)	(1,074)
Affiliate minority interest fair value adjustments	(1,576)	4,953	5,206	4,088	6,672	(8,475)	10,760
Total Other	(\$2,253)	\$5,056	\$5,689	\$5,476	\$8,164	(\$11,489)	\$13,640

\$ in thousands

