



# INTERIM REPORT

AS OF JUNE 30, 2021



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## DEFINITIONS

<b>Working capital requirement</b>	Inventories + trade receivables and other operating receivables + other current assets - trade payables and other operating liabilities - tax payables - other current liabilities
<b>Capital employed</b>	Equity of real estate segment + net financial debt of real estate segment
<b>Net financial debt (NFD)</b>	Non-current bonds + non-current financial liabilities + current bonds + current financial liabilities - cash and cash equivalents
<b>Income from operating activities</b>	Revenue + other operating income + purchases + remunerations and social security payments + other operating expenses + depreciation and amortisation + goodwill depreciation
<b>Operating income (EBIT)</b>	Income from operating activities + share of profit (loss) of investments accounted for using equity method
<b>EBITDA</b>	Income from operating activities + depreciation and amortisation + goodwill depreciation
<b>Return on equity (ROE)</b>	Net income, share of the group / equity, share of the group
<b>Order book</b>	Revenue to be generated by the projects for which the contract has been signed and has come into effect (after notice to proceed has been given or conditions precedent have been fulfilled) and for which project financing is in place.

## CONSOLIDATED FINANCIAL STATEMENTS

### CONSOLIDATED STATEMENT OF INCOME

For the period ended June 30 (in € thousands)	Notes	2021	2020
<b>Revenue</b>		<b>1,629,903</b>	<b>1,491,229</b>
Other operating income	6	48,625	112,750
Purchases		(882,460)	(901,428)
Remuneration and social security payments		(357,483)	(343,226)
Other operating expenses		(232,041)	(200,602)
Depreciation and amortisation		(153,630)	(156,168)
Goodwill depreciation		0	0
<b>Income from operating activities</b>		<b>52,914</b>	<b>2,555</b>
Share of profit (loss) of investments accounted for using equity method	11	11,232	16,786
<b>Operating income</b>		<b>64,146</b>	<b>19,341</b>
Cost of financial debt	7	(2,434)	(3,164)
Other financial expenses and income	7	(5,496)	(6,425)
<b>Financial result</b>		<b>(7,930)</b>	<b>(9,589)</b>
<b>Result before tax</b>		<b>56,216</b>	<b>9,752</b>
Income tax expenses	9	(12,785)	(2,557)
<b>Result for the period</b>		<b>43,431</b>	<b>7,195</b>
Result attributable to non-controlling interests	8	(809)	1,235
<b>Result for the period - share of the group</b>		<b>42,622</b>	<b>8,430</b>
Earnings per share (share of the group) (EUR) (diluted and basic)		1.68	0.33

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the period ended June 30 (in € thousands)	Notes	2021	2020
<b>Result for the period - share of the group</b>		<b>42,622</b>	<b>8,430</b>
<b>Result for the period</b>		<b>43,431</b>	<b>7,195</b>
Changes in fair value related to financial derivatives		12,963	(6,228)
Exchange differences on translation		3,965	(9,059)
Deferred taxes		(1,698)	555
<b>Other elements of the comprehensive income to be reclassified to profit or loss in subsequent periods</b>		<b>15,230</b>	<b>(14,732)</b>
Re-measurement on defined benefit and contribution plans		0	0
Deferred taxes		0	0
<b>Other elements of the comprehensive income not to be reclassified to profit or loss in subsequent periods</b>		<b>0</b>	<b>0</b>
<b>Total other elements of the comprehensive income recognized directly in equity</b>		<b>15,230</b>	<b>(14,732)</b>
<b>Comprehensive income :</b>		<b>58,661</b>	<b>(7,537)</b>
- Share of the group		58,036	(6,216)
- Attributable to non-controlling interests		625	(1,321)
Result for the period (share of the group) per share (EUR) (diluted and basic)		2.29	(0.25)

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(in € thousands)	Notes	June 2021	December 2020
Intangible assets		112,584	111,259
Goodwill		172,127	172,127
Property, plant and equipment	10	2,503,457	2,515,052
Investments accounted for using equity method	11	226,766	204,095
Other non-current financial assets		89,789	89,196
Non-current financial derivatives	16	509	1,433
Other non-current assets		15,341	15,052
Deferred tax assets		132,260	127,332
<b>Non-current assets</b>		<b>3,252,833</b>	<b>3,235,546</b>
Inventories	12	209,210	184,565
Trade and other operating receivables	13	954,353	867,761
Other current operating assets		86,757	57,454
Other current non-operating assets		26,062	21,731
Current financial derivatives	16	8,143	7,831
Current financial assets		22,411	2,900
Assets held for sale		0	0
Cash and cash equivalents	17	420,064	759,695
<b>Current assets</b>		<b>1,727,000</b>	<b>1,901,937</b>
<b>Total assets</b>		<b>4,979,833</b>	<b>5,137,483</b>
Share capital		41,330	41,330
Share premium		800,008	800,008
Retained earnings		1,076,714	1,059,406
Defined benefit and contribution pension plans		(41,783)	(41,783)
Reserves related to financial derivatives	16	(38,332)	(49,715)
Exchange differences on translation		(18,102)	(22,133)
<b>Equity – share of the group</b>		<b>1,819,835</b>	<b>1,787,113</b>
Non-controlling interests		18,054	17,835
<b>Equity</b>		<b>1,837,889</b>	<b>1,804,948</b>
Employee benefit obligations		77,176	76,686
Non-current provisions	14	11,923	13,239
Other non-current liabilities		33,881	32,287
Non-current bonds	17	29,846	29,794
Non-current financial liabilities	17	830,790	918,681
Non-current financial derivatives	16	10,852	10,095
Deferred tax liabilities		93,335	96,961
<b>Non-current liabilities</b>		<b>1,087,803</b>	<b>1,177,743</b>
Current provisions	14	39,464	44,163
Trade and other operating payables		1,214,190	1,178,012
Current tax liabilities		81,114	75,283
Current bonds	17	0	0
Current financial liabilities	17	282,202	412,649
Current financial derivatives	16	7,189	7,750
Other current operating liabilities		199,837	192,424
Other current non-operating liabilities		230,145	244,511
<b>Current liabilities</b>		<b>2,054,141</b>	<b>2,154,792</b>
<b>Total equity and liabilities</b>		<b>4,979,833</b>	<b>5,137,483</b>

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the period ended June 30 (in € thousands)	Notes	2021	2020
<b>Operating activities</b>			
Income from operating activities		52,914	2,555
Depreciation and amortisation of (in)tangible assets and investment property		153,630	156,168
(Decrease)/increase of provisions		(4,350)	1,202
Impairments on assets and other non-cash items		7,498	(151)
Loss/(profit) on disposal of tangible and financial fixed assets		(3,291)	(64,605)
Dividends received from investments accounted for using equity method		11,103	14,779
<b>Cash flows from (used in) operating activities before changes in working capital</b>		<b>217,504</b>	<b>109,948</b>
Decrease/(increase) in trade receivables and other current and non-current receivables		(121,273)	(999)
Decrease/(increase) in inventories		(28,114)	(46,700)
Increase/(decrease) in trade payables and other current and non-current payables		18,194	18,123
Income tax paid/received		(17,708)	(12,117)
<b>Cash flows from (used in) operating activities</b>		<b>68,603</b>	<b>68,255</b>
<b>Investment activities</b>			
Proceeds from sales of intangible assets and property, plant and equipment		28,155	3,886
Purchases of intangible assets and of property, plant and equipment		(142,338)	(134,206)
Acquisition of subsidiaries net of cash acquired		0	0
Variation of the investment percentage in investment accounted for using equity method		0	0
Capital decrease/(increase) of investments accounted for using equity method		(14,727)	(5,088)
Proceeds from sales of subsidiaries	5	0	88,898
Repayment of borrowings (new borrowings) given to investments accounted for using equity method		(1,273)	(3,463)
<b>Cash flows from (used in) investing activities</b>		<b>(130,183)</b>	<b>(49,973)</b>
<b>Financing activities</b>			
Interest paid		(5,961)	(7,217)
Interest received		4,059	4,156
Other financial expenses and income		(5,638)	(5,486)
Receipts from new borrowings	17.3	15,402	327,826
Repayment of borrowings	17.3	(261,518)	(139,650)
Dividends paid		(25,314)	0
<b>Cash flows from (used in) financing activities</b>		<b>(278,970)</b>	<b>179,629</b>
<b>Net increase/(decrease) in cash position</b>		<b>(340,550)</b>	<b>197,911</b>
Cash and cash equivalents, opening balance		759,695	612,206
Effects of exchange rate changes on cash and cash equivalents		919	(4,792)
<b>Cash and cash equivalents, closing balance</b>		<b>420,064</b>	<b>805,325</b>

Acquisitions and disposals of subsidiaries net of cash acquired do not include entities that are not a business combination (real estate development segment). They are not considered as investment operations and are directly reflected in cash flows from operating activities.



## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(in € thousands)	Share capital	Share premium	Retained earnings	Defined benefit and contribution pension plans	Reserves related to financial derivatives	Exchange differences on translation	Equity – share of the group	Non-controlling interests	Total
<b>December 2020</b>	<b>41,330</b>	<b>800,008</b>	<b>1,059,406</b>	<b>(41,783)</b>	<b>(49,715)</b>	<b>(22,133)</b>	<b>1,787,113</b>	<b>17,835</b>	<b>1,804,948</b>
<b>Comprehensive income for the period</b>			<b>42,622</b>	<b>0</b>	<b>11,383</b>	<b>4,031</b>	<b>58,036</b>	<b>625</b>	<b>58,661</b>
Dividends paid to shareholders			(25,314)				(25,314)		(25,314)
Dividends from non-controlling interests								(424)	(424)
Change in consolidation scope and other movements								18	18
<b>June 2021</b>	<b>41,330</b>	<b>800,008</b>	<b>1,076,714</b>	<b>(41,783)</b>	<b>(38,332)</b>	<b>(18,102)</b>	<b>1,819,835</b>	<b>18,054</b>	<b>1,837,889</b>

(in € thousands)	Share capital	Share premium	Retained earnings	Defined benefit and contribution pension plans	Reserves related to financial derivatives	Exchange differences on translation	Equity – share of the group	Non-controlling interests	Total
<b>December 2019</b>	<b>41,330</b>	<b>800,008</b>	<b>995,786</b>	<b>(37,089)</b>	<b>(40,892)</b>	<b>(10,440)</b>	<b>1,748,703</b>	<b>11,607</b>	<b>1,760,310</b>
<b>Comprehensive income for the period</b>			<b>8,430</b>	<b>0</b>	<b>(5,699)</b>	<b>(8,947)</b>	<b>(6,216)</b>	<b>(1,321)</b>	<b>(7,537)</b>
Dividends paid to shareholders									
Dividends from non-controlling interests								50	50
Change in consolidation scope and other movements			(57)				(57)	2,373	2,316
<b>June 2020</b>	<b>41,330</b>	<b>800,008</b>	<b>1,004,159</b>	<b>(37,089)</b>	<b>(46,591)</b>	<b>(19,387)</b>	<b>1,742,430</b>	<b>12,709</b>	<b>1,755,139</b>

## SHARE CAPITAL AND RESERVES

The share capital on 30 June 2021 was divided into 25,314,482 ordinary shares. These shares are without nominal value. The owners of ordinary shares have the right to receive dividends and have one vote per share in shareholders' general meetings.

A dividend of € 25,314 thousand, corresponding to € 1.00 gross per share, was proposed by the Board of Directors and approved by the shareholders' general meeting of 6 May 2021. This dividend was made payable in May 2021.

## EARNINGS PER SHARE

Basic earnings per share are the same as diluted earnings per share due to the absence of any potentially dilutive ordinary shares in circulation. It is calculated as follows:

<b>Earnings per share for the period ended June 30</b> (in € thousands)	<b>2021</b>	<b>2020</b>
Result for the period - share of the group	42,622	8,430
Comprehensive income - share of the group	58,036	(6,216)
Number of ordinary shares at balance sheet date	25,314,482	25,314,482
<b>Earnings per share, based on the number of ordinary shares at the end of the period (basic) :</b>		
<b>Result for the period (share of the group) per share (in euro)</b>	<b>1.68</b>	<b>0.33</b>
<b>Comprehensive income (share of the group) per share (in euro)</b>	<b>2.29</b>	<b>(0.25)</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Compagnie d'Entreprises CFE SA (hereinafter referred to as the "Company" or "CFE") is a company incorporated and headquartered in Belgium. The consolidated financial statements for the period ended 30 June 2021 include the financial statements of the company, its subsidiaries (the "CFE group") and its interests in companies accounted for using equity method.

The Board of Directors authorised the publication of the CFE group's consolidated financial statements on 25 August 2021.

### MAIN TRANSACTIONS FOR THE FIRST SIX MONTHS OF 2021 AND OF 2020 WITH EFFECT ON THE SCOPE OF THE CFE GROUP

#### TRANSACTIONS FOR THE FIRST SIX MONTHS OF 2021

##### 1. Dredging, environment, offshore and infra segment – « DEME »

During the first semester of 2021, the main changes in the consolidation scope with effect on the DEME segment of the CFE group are the following:

- DEME acquired 70% of the shares in the newly created Hyport Oostende Holdco NV company. This company has been fully consolidated;
- DEME acquired a 46.6% stake in the Nou Vela SA company, as well as a 23.77% stake in its subsidiary Port La Nouvelle SEMOP. These companies have been integrated under the equity method;
- DEME acquired a 37.45% stake in the newly created Wérisol SA company. This company was integrated under the equity method;
- DEME acquired a 16.67% stake in the Hyve BV consortium. This company was integrated under the equity method;
- DEME acquired a 28% stake in the Rhama Port Hub SRL company. This company was integrated under the equity method;
- DEME acquired a 50% stake in the Hyport Coordination Company LLC. This company was integrated under the equity method;
- DEME acquired a 14.7% stake in the Asyad Terminals DUQM LLC company. This company was integrated under the equity method;
- DEME acquired a 26% stake in the DUQM Logistic Land Company LLC. This company was integrated under the equity method;
- DEME liquidated all of its shares (100%) in the DEME Concessions Infrastructure NV company. This company was fully consolidated;
- DEME liquidated all of its shares (100%) in the Mascarenes Dredging & Management Ltd company. This company was fully consolidated;
- DEME liquidated all of its shares (100%) in the DEME Shipping Company Ltd. This company was fully consolidated;
- The Agroviro NV and Purazur NV companies, which were 74.9% subsidiaries and fully consolidated, have been integrated into the DEME Environmental Contractors NV company, itself a 74.9% and fully consolidated subsidiary.

##### 2. Contracting segment

During the first semester of 2021, the main changes in the consolidation scope with effect on the Contracting segment of the CFE group are the following:

- The Mobix Coghe NV company, a 100% subsidiary and fully consolidated, has been integrated into the Mobix Remacom NV company, itself a 100% and fully consolidated subsidiary, with retroactive effect from 1 January 2021.
- The Procool SA company, a 100% subsidiary and fully consolidated, has been integrated into the VMA Druart SA company, itself a 100% and fully consolidated subsidiary, with retroactive effect from 1 January 2021.

##### 3. Real estate development segment

During the first semester of 2021, the main changes in the consolidation scope with effect on the real estate development segment of the CFE group are the following:

- The BPI Real Estate Poland Sp. z o.o. company acquired:
  - o 100% of the newly created BPI Project VIII Sp. z o.o. company;
  - o 100% of the newly created BPI Project IX Sp. z o.o. company.The acquired entities listed above have been fully consolidated;
- The BPI Real Estate Luxembourg SA company acquired:
  - o a 50% stake in the newly created The Roots Real Estate S.à r.l. company;
  - o a 50% stake in the newly created The Roots Office S.à r.l. company.The acquired entities listed above have been integrated under the equity method.
- The BPI Real Estate Poland Sp. z o.o. company has disposed of all its shares (100%) in the Immo Wola Sp. z o.o. company. This company was fully consolidated;
- The company name of the BPI Project VII Sp. z o.o. company has been changed to BPI Chmielna Sp. z o.o. ;
- The BPI Real Estate Luxembourg SA company has acquired 100% of the shares of the Livingstone Retail S.à r.l. company, previously held by the M1 SA company, a 33.33% subsidiary of the CFE group. Following this transfer, the name of this company was changed to Mimosas Real Estate S.à r.l. This company, which was integrated under the equity method, is now fully consolidated.

##### 4. Wood Shapers – Partnership between the Contracting segment and the Real estate development segment

During the first half of 2021, the Wood Shapers SA company has acquired a 50% stake in the newly created Wood Gardens SA company. This company was integrated under the equity method.

## 5. Holding and non-transferred activities segment

During the first semester of 2021, the main change in the consolidation scope with effect on the Holding and non-transferred activities segment of the CFE group is the following:

- The CFE Tchad SA company, a 100% subsidiary of the CFE group, has been sold. This company was fully consolidated.

## TRANSACTIONS FOR THE FIRST SIX MONTHS OF 2020

### 1. Dredging, environment, offshore and infra segment – « DEME »

During the first semester of 2020, the main changes in the consolidation scope with effect on the DEME segment of the CFE group are the following:

- DEME acquired 100% of the shares in the newly created Dredging International Argentina SA company. This company has been fully consolidated;
- DEME acquired a stake of 37.45% and 19.47% in the companies Blue Site SA and Feluy M2M SA respectively. These companies have been integrated under the equity method.
- DEME increased its stake in the CBD SAS company from 50% to 100%. This company, which was integrated under the equity method, is now fully consolidated;
- DEME increased its stake in the International Seaport Dredging PVT LTD company from 89.61% to 93.64%. This company remains fully integrated;
- DEME increased its stake in the DIAP Thailand Co LTD company from 49% to 98%. This company, which was integrated under the equity method, is now fully consolidated;
- DEME decreased its stake in the Terranova NV company from 43.73% to 24.96%. This company remains integrated under the equity method;
- DEME disposed of its entire stake (12.5%) in the Merkur Offshore GmbH company. This company was shown as an asset held for sale at December 31, 2019.

### 2. Contracting segment

During the first semester of 2020, the main changes in the consolidation scope with effect on the Contracting segment of the CFE group are the following:

- The VMA Vanderhoydoncks NV company was absorbed by VMA NV, a 100% subsidiary of CFE Contracting, with retroactive effect from 1 January 2020;
- The Bâtiments et Ponts Construction SA (BPC SA) company, a 100% subsidiary of CFE Contracting, transferred on 1 April 2020, with retroactive effect to 1 January 2020, the business lines BPC Hainaut, BPC Liège and BPC Namur to the Thiran SA company, which is also a 100% subsidiary of CFE Contracting. Following this partial demerger without dissolution of the demerged company, the Thiran SA company was renamed as BPC Wallonie SA;
- The Algemeen Bouw-en Betonbedrijf NV (ABEB NV) company, a 100% subsidiary of CFE Contracting, was liquidated. This company was fully consolidated.

### 3. Real estate development segment

During the first semester of 2020, the main changes in the consolidation scope with effect on the real estate development segment of the CFE group are the following:

- During the first half of 2020, the BPI Real Estate Belgium SA (BPI) company acquired the following:
  - o 100% of the newly created BPI Serenity Valley SA company;
  - o 100% of the newly created Samaya Development SA company.

The acquired entities listed above have been fully consolidated;

- o a 50% stake in the newly created Arlon 53 SA company;
- o a 50% stake in the Mobius I SA company.

The acquired entities listed above have been integrated under the equity method.

- The BPI Real Estate Poland Sp. z o.o. company increased its stake in the BPI Wolare Sp. z o.o. company from 90% to 100%. This company remains fully consolidated;
- The BPI Project VII Sp. z o.o. company has been established. This company is 100% owned by BPI Real Estate Poland Sp. z o.o., and has been fully consolidated;
- The BPI Real Estate Luxembourg SA company reduced its stake in the Gravity SA company from 100% to 50%. This company, which was fully consolidated, is now integrated under the equity method.
- The Pourpelt SA company has been established. This company is 100% owned by BPI Real Estate Luxembourg SA. This company has been fully consolidated;
- The companies Bedford Finance SRL and Bayside Finance SRL, 40% subsidiaries of BPI, liquidated their stakes in the companies VM Property I SA and VM Property II SA. They were integrated under the equity method.

## 1. GENERAL POLICIES

### IFRS AS ENDORSED BY THE EUROPEAN UNION

The interim report for the period ended 30 June 2021 has been prepared in accordance with IAS 34 Interim Financial Reporting. The interim report does not include all the information of the annual report and its annexes, and should be read in conjunction with the CFE's annual report of 31 December 2020.

The accounting principles used on 30 June 2021 are the same as those used for the consolidated financial statements as at 31 December 2020, except for the standards and/or amendments to standards described below as endorsed by the European Union, mandatorily applicable as of 1 January 2021.

### STANDARDS AND INTERPRETATIONS APPLICABLE FOR THE ANNUAL PERIOD BEGINNING ON OR AFTER 1 JANUARY 2021

- Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 Interest Rate Benchmark Reform – Phase 2
- Amendments à IFRS 16 Leases : COVID-19-Related Rent Concessions

The application of these standards and interpretations had no material impact on the consolidated financial statements of CFE.

### STANDARDS AND INTERPRETATIONS PUBLISHED, BUT NOT YET APPLICABLE FOR THE ANNUAL PERIOD BEGINNING ON 1 JANUARY 2021

The Group did not apply early any of the following new standards and interpretations, application of which was not mandatory at 30 June 2021.

- Amendments to IAS 16 Property, Plant and Equipment: Proceeds before Intended Use (applicable for annual periods beginning on or after 1 January 2022)
- Amendments to IAS 37 Provisions, Contingent Liabilities and Contingent Assets: Onerous Contracts – Cost of Fulfilling a Contract (applicable for annual periods beginning on or after 1 January 2022)
- Amendments to IFRS 3 Business Combinations: Reference to the Conceptual Framework (applicable for annual periods beginning on or after 1 January 2022)
- Annual Improvements to IFRS Standards 2018–2020 (applicable for annual periods beginning on or after 1 January 2022)
- IFRS 17 Insurance Contracts (applicable for annual periods beginning on or after 1 January 2023, but not yet endorsed in the EU)
- Amendments to IFRS 4 Insurance Contracts – Extension of the Temporary Exemption from Applying IFRS 9 (applicable for annual periods beginning on or after 1 January 2023, but not yet endorsed in the EU)
- Amendments to IAS 1 Presentation of Financial Statements: Classification of Liabilities as Current or Non-current (applicable for annual periods beginning on or after 1 January 2023, but not yet endorsed in the EU)
- Amendments to IAS 1 Presentation of Financial Statements and IFRS Practice Statement 2: Disclosure of Accounting Policies (applicable for annual periods beginning on or after 1 January 2023, but not yet endorsed in the EU)
- Amendments to IAS 8 Accounting policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates (applicable for annual periods beginning on or after 1 January 2023, but not yet endorsed in the EU)
- Amendments to IAS 12 Income Taxes: Deferred Tax related to Assets and Liabilities arising from a Single Transaction (applicable for annual periods beginning on or after 1 January 2023, but not yet endorsed in the EU)
- Amendments to IFRS 16 Leases: COVID-19-Related Rent Concessions beyond 30 June 2021 (applicable for annuals period beginning on or after 1 April 2021 but not yet endorsed in the EU)

## 2. CONSOLIDATION METHODS

### SCOPE OF CONSOLIDATION

Companies in which the group, directly or indirectly, holds the majority of voting rights enabling control to be exercised, are fully consolidated.

Companies over which the group exercises joint control with other shareholders are accounted for using equity method. This applies in particular to Rent-A-Port and certain subsidiaries of DEME and BPI.

The change in the scope of consolidation of the CFE group between 2020 and 2021 is summarised as follows:

Number of entities	June 2021	December 2020
Full consolidation	205	210
Equity method	152	143
<b>Total</b>	<b>357</b>	<b>353</b>

### INTRA-GROUP TRANSACTIONS

Reciprocal operations and transactions relating to assets and liabilities and income and expenses between integrated companies are eliminated in the consolidated financial statements. This elimination is carried out :

- in full if the operation is carried out between two subsidiaries; and
- up to the holding percentage of the company accounted for using equity method for the internal result realised between a fully consolidated company and a company accounted for using equity method.

## TRANSLATION OF THE FINANCIAL STATEMENTS OF FOREIGN COMPANIES AND ESTABLISHMENTS

In most cases, the operating currency of companies and establishments corresponds to the currency of the country concerned.

The financial statements of foreign companies whose operating currency is different from that used in preparing the group's consolidated financial statements are translated at the closing rate for balance sheet items and at the average rate for the period for income statement items. Any resulting conversion differences are recognised as exchange differences resulting from the translation in the consolidated reserves. Goodwill relating to foreign companies is considered to be part of the assets and liabilities acquired and, as such, is converted at the exchange rate applicable on the closing date.

## FOREIGN CURRENCY TRANSACTIONS

Transactions in foreign currency are converted into euros at the exchange rate on the transaction date. Financial assets and monetary liabilities denominated in foreign currencies are converted into euros at the exchange rate applicable at the closing date of the period. The resulting exchange profits and losses are recognised in the 'foreign exchange income' heading, and are presented under 'other financial income and expenses' in the income statement.

Foreign exchange profits and losses on loans denominated in foreign currencies or on foreign exchange derivatives used to hedge participations in foreign subsidiaries are recorded under the heading 'exchange differences on translation' resulting from the conversion in 'other elements' of the comprehensive income statement, and are the object of a separate reserve in equity.

## 3. ACCOUNTING RULES AND METHODS

The preparation of financial statements according to the IFRS standards requires the use of estimates, as well as the formulation of judgments and assumptions that affect the amounts shown in those financial statements, particularly with regard to the following items :

- the period over which non-current assets are depreciated or amortised;
- the measurement of provisions and post-employment obligations;
- the measurement of income or losses on construction contracts using the percentage of completion method;
- estimates used in impairment tests;
- the valuation of financial instruments at fair value;
- the assessment of control;
- the qualification of the nature of the transaction as a business combination or an acquisition of assets when a company is acquired; and
- the assumptions used to determine the financial liabilities in accordance with the IFRS 16 standard;

These estimates assume the operation is a going concern and are made on the basis of the information available at the time they were established. Estimates may be revised if the circumstances on which they were based alter or if new information becomes available. Actual results may be different from these estimates.

## 4. SEGMENT REPORTING

### OPERATING SEGMENTS

Segment reporting is presented in respect of the group's operating segments. Segment results and assets and liabilities include items that can be directly attributed to a segment or allocated on a logical basis.

The CFE group consists of four operating segments:

#### **Dredging, environment, offshore and infra – « DEME »**

The dredging, environment, offshore and infra segment, through its subsidiary DEME, is active in dredging (capital dredging and maintenance dredging), the installation of offshore wind farms, the laying of submarine power cables, the protection of marine pipelines, the treatment of polluted sludge and sediments, as well as marine engineering.

#### **Contracting**

The Contracting segment encompasses the construction, multitechnics and rail & utilities activities.

The construction activity is concentrated in Belgium, Luxembourg and Poland. CFE Contracting specialises in building and refurbishing office buildings, residential properties, hotels, schools, universities, car parks, shopping and leisure centres, hospitals and industrial buildings.

The Multitechnics, Rail & Utilities segments operate mainly in Belgium through two clusters:

- the VMA cluster comprising tertiary electricity, HVAC (heating, ventilation and air conditioning), electromechanical facilities, telecom networks, automation in the automotive, pharmaceutical and agri-food industries, the automated management of technical facilities of buildings, electromechanical work for road and rail infrastructures (tunnels, etc.), and the long-term maintenance of technical facilities and ESCO (energy performance improvement of buildings) type projects;
- the MOBIX cluster comprising railway (track laying and installation of catenaries) and signalling works, energy transportation and public lighting.

#### **Real estate development**

The Real Estate Development segment develops real estate projects in Belgium, Luxembourg and Poland.

## Holding and non-transferred activities

Besides the usual holding activities, this segment includes :

- participations in Rent-A-Port, Green Offshore and in two Design Build Finance and Maintenance contracts in Belgium;
- contracting activities not transferred to CFE Contracting SA and DEME NV including several civil engineering projects in Belgium and building projects in Africa (except Tunisia) and in Central Europe (except Poland).

## CONSOLIDATED STATEMENT OF INCOME

For the period ended June 30, 2021 (in € thousands)	DEME	Restatements DEME	Contracting	Real Estate	Holding and non- transferred activities	Eliminations between segments	Consolidated total
<b>Revenue</b>	<b>1,062,977</b>		<b>520,976</b>	<b>52,946</b>	<b>6,283</b>	<b>(13,279)</b>	<b>1,629,903</b>
Income from operating activities	46,249	(2,294)	8,350	3,973	(3,651)	287	52,914
Share of profit (loss) of investments accounted for using equity method	4,730	(364)	132	6,846	(112)	0	11,232
<b>Operating income (EBIT)</b>	<b>50,979</b>	<b>(2,658)</b>	<b>8,482</b>	<b>10,819</b>	<b>(3,763)</b>	<b>287</b>	<b>64,146</b>
% Revenue	4.80%		1.63%	20.43%			3.94%
Financial result	(5,179)	0	(908)	(1,912)	69	0	(7,930)
Income tax expenses	(9,994)	619	(2,933)	(449)	(13)	(15)	(12,785)
<b>Result for the period - share of the group</b>	<b>34,997</b>	<b>(2,039)</b>	<b>4,641</b>	<b>8,458</b>	<b>(3,707)</b>	<b>272</b>	<b>42,622</b>
% Revenue	3.29%		0.89%	15.97%			2.62%
Non-cash items	140,932	2,294	9,656	440	308	0	153,630
<b>EBITDA</b>	<b>187,181</b>		<b>18,006</b>	<b>4,413</b>	<b>(3,343)</b>	<b>287</b>	<b>206,544</b>
% Revenue	17.61%		3.46%	8.33%			12.67%

  

For the period ended June 30, 2020 (in € thousands)	DEME	Restatements DEME	Contracting	Real Estate	Holding and non- transferred activities	Eliminations between segments	Consolidated total
<b>Revenue</b>	<b>1,047,888</b>		<b>423,171</b>	<b>33,433</b>	<b>10,315</b>	<b>(23,578)</b>	<b>1,491,229</b>
Income from operating activities	9,588	(2,294)	(5,734)	2,576	(1,719)	138	2,555
Share of profit (loss) of investments accounted for using equity method	12,266	(364)	102	3,160	1,622		16,786
<b>Operating income (EBIT)</b>	<b>21,854</b>	<b>(2,658)</b>	<b>(5,632)</b>	<b>5,736</b>	<b>(97)</b>	<b>138</b>	<b>19,341</b>
% Revenue	2.09%		(1.33%)	17.16%			1.30%
Financial result	(6,974)		(673)	(1,455)	(487)		(9,589)
Income tax expenses	(627)	619	(1,330)	(1,090)	(116)	(13)	(2,557)
<b>Result for the period - share of the group</b>	<b>15,488</b>	<b>(2,039)</b>	<b>(7,635)</b>	<b>3,191</b>	<b>(700)</b>	<b>125</b>	<b>8,430</b>
% Revenue	1.48%		(1.80%)	9.54%			0.57%
Non-cash items	144,217	2,294	11,570	53	(915)		157,219
<b>EBITDA</b>	<b>153,805</b>		<b>5,836</b>	<b>2,629</b>	<b>(2,634)</b>	<b>138</b>	<b>159,774</b>
% Revenue	14.68%		1.38%	7.86%			10.71%

## BREAKDOWN OF REVENUE OF DEME

For the period ended June 30 (€ thousands)	2021	2020
Dredging	507,235	428,981
Offshore	335,048	434,617
Infra	119,863	101,123
Environment	66,701	59,280
Others	34,130	23,887
<b>Total</b>	<b>1,062,977</b>	<b>1,047,888</b>

## BREAKDOWN OF REVENUE IN THE CONTRACTING SEGMENT

For the period ended June 30 (€ thousands)	2021	2020
Construction	355,764	300,339
Multitechnics (VMA)	104,592	78,078
Rail & Utilities (MOBIX)	60,620	44,754
<b>Contracting</b>	<b>520,976</b>	<b>423,171</b>

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the period ended June 30, 2021 (in € thousands)	DEME	Contracting	Real Estate	Holding and non-transferred activities	Eliminations between segments	Consolidated total
<b>ASSETS</b>						
Goodwill	150,567	21,560	0	0	0	172,127
Property, plant and equipment	2,417,631	82,274	1,993	1,559	0	2,503,457
Non-current loans to consolidated group companies	0	0	0	20,000	(20,000)	0
Other non-current financial assets	30,955	0	46,252	12,582	0	89,789
Other non-current assets	373,884	15,566	56,857	1,287,055	(1,245,902)	487,460
Inventories	12,379	14,683	179,548	4,226	(1,626)	209,210
Cash and cash equivalents	316,391	49,841	3,051	50,781	0	420,064
Internal cash position - Cash pooling - assets	0	71,396	1,075	1,833	(74,304)	0
Other current assets	692,422	358,997	29,488	26,782	(9,963)	1,097,726
<b>Total assets</b>	<b>3,994,229</b>	<b>614,317</b>	<b>318,264</b>	<b>1,404,818</b>	<b>(1,351,795)</b>	<b>4,979,833</b>
<b>Liabilities</b>						
<b>Equity</b>	<b>1,734,835</b>	<b>75,147</b>	<b>90,128</b>	<b>1,185,307</b>	<b>(1,247,528)</b>	<b>1,837,889</b>
Non-current borrowings to consolidated group companies	0	0	20,000	0	(20,000)	0
Non-current bonds	0	0	29,846	0	0	29,846
Non-current financial liabilities	645,986	28,912	35,260	120,632	0	830,790
Other non-current liabilities	167,788	15,686	40,153	3,540	0	227,167
Current bonds	0	0	0	0	0	0
Current financial liabilities	234,365	5,439	27,233	15,165	0	282,202
Internal cash position - Cash pooling - liabilities	0	2,646	19,036	52,622	(74,304)	0
Other current liabilities	1,211,255	486,487	56,608	27,552	(9,963)	1,771,939
<b>Total liabilities</b>	<b>2,259,394</b>	<b>539,170</b>	<b>228,136</b>	<b>219,511</b>	<b>(104,267)</b>	<b>3,141,944</b>
<b>Total equity and liabilities</b>	<b>3,994,229</b>	<b>614,317</b>	<b>318,264</b>	<b>1,404,818</b>	<b>(1,351,795)</b>	<b>4,979,833</b>

For the period ended December 31, 2020 (in € thousands)	DEME	Contracting	Real Estate	Holding and non-transferred activities	Eliminations between segments	Consolidated total
<b>ASSETS</b>						
Goodwill	150,567	21,560	0	0	0	172,127
Property, plant and equipment	2,431,361	79,796	2,070	1,825	0	2,515,052
Non-current loans to consolidated group companies	0	0	0	20,000	(20,000)	0
Other non-current financial assets	32,813	0	37,858	18,525	0	89,196
Other non-current assets	348,275	14,132	58,090	1,284,587	(1,245,913)	459,171
Inventories	10,456	16,536	153,850	5,349	(1,626)	184,565
Cash and cash equivalents	621,937	73,514	5,707	58,537	0	759,695
Internal cash position - Cash pooling - assets	0	86,830	1,457	1,741	(90,028)	0
Other current assets	596,476	295,223	35,319	37,974	(7,315)	957,677
<b>Total assets</b>	<b>4,191,885</b>	<b>587,591</b>	<b>294,351</b>	<b>1,428,538</b>	<b>(1,364,882)</b>	<b>5,137,483</b>
<b>Liabilities</b>						
<b>Equity</b>	<b>1,709,637</b>	<b>78,365</b>	<b>85,532</b>	<b>1,178,951</b>	<b>(1,247,537)</b>	<b>1,804,948</b>
Non-current borrowings to consolidated group companies	0	0	20,000	0	(20,000)	0
Non-current bonds	0	0	29,794	0	0	29,794
Non-current financial liabilities	735,053	25,318	42,701	115,609	0	918,681
Other non-current liabilities	172,966	16,566	37,628	2,108	0	229,268
Current bonds	0	0	0	0	0	0
Current financial liabilities	375,913	8,919	17,488	10,329	0	412,649
Internal cash position - Cash pooling - liabilities	0	2,708	3,376	83,944	(90,028)	0
Other current liabilities	1,198,316	455,715	57,832	37,597	(7,317)	1,742,143
<b>Total liabilities</b>	<b>2,482,248</b>	<b>509,226</b>	<b>208,819</b>	<b>249,587</b>	<b>(117,345)</b>	<b>3,332,535</b>
<b>Total equity and liabilities</b>	<b>4,191,885</b>	<b>587,591</b>	<b>294,351</b>	<b>1,428,538</b>	<b>(1,364,882)</b>	<b>5,137,483</b>

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the period ended June 30, 2021 (in € thousands)	DEME	Contracting	Real estate	Holding and non-transferred activities	Consolidated total
Cash flows from (used in) operating activities before changes in working capital	188,685	19,695	12,371	(3,247)	217,504
Cash flows from (used in) operating activities	94,973	(19,093)	(14,383)	7,106	68,603
Cash flows from (used in) investing activities	(121,651)	(7,832)	(437)	(263)	(130,183)
Cash flows from (used in) financing activities	(279,630)	3,123	12,135	(14,598)	(278,970)
<b>Net increase/(decrease) in cash position</b>	<b>(306,308)</b>	<b>(23,802)</b>	<b>(2,685)</b>	<b>(7,755)</b>	<b>(340,550)</b>
For the period ended June 30, 2020 (in € thousands)	DEME	Contracting	Real estate	Holding and non-transferred activities	Consolidated total
Cash flows from (used in) operating activities before changes in working capital	94,798	4,900	11,857	(1,607)	109,948
Cash flows from (used in) operating activities	102,660	245	(29,935)	(4,715)	68,255
Cash flows from (used in) investing activities	(44,198)	(2,494)	(59)	(3,222)	(49,973)
Cash flows from (used in) financing activities	141,729	4,375	30,148	3,377	179,629
<b>Net increase/(decrease) in cash position</b>	<b>200,191</b>	<b>2,126</b>	<b>154</b>	<b>(4,560)</b>	<b>197,911</b>

The cash flow from (used in the context of) financing activities includes the amounts of cash pooling compared to other segments. A positive amount corresponds to a use of liquidity in the cash pooling. This item is also affected by external financing, especially and primarily in the DEME, real estate development and Holding and non-transferred activities segments. The DEME segment is not part of the CFE group cash pooling arrangement.

## OTHER INFORMATION

For the period ended June 30, 2021 (in € thousands)	DEME	Contracting	Real estate	Holding and non-transferred activities	Consolidated total
Depreciation	(140,781)	(9,656)	(440)	(308)	(151,185)
Investments	159,608	12,171	650	68	172,497
Amortisation	(2,445)	0	0	0	(2,445)
For the period ended June 30, 2020 (in € thousands)	DEME	Contracting	Real estate	Holding and non-transferred activities	Consolidated total
Depreciation	(144,520)	(8,891)	(393)	(373)	(154,177)
Investments	133,828	10,206	198	98	144,330
Amortisation	(1,991)	0	0	0	(1,991)

The investments include the acquisitions of tangible and intangible assets. Acquisitions through business combinations are not included in these amounts.

## GEOGRAPHICAL INFORMATION

For the period ended June 30 (in € thousands)	2021	2020
Belgium	542,250	555,300
Other Europe	795,500	683,927
Middle East	983	5,806
Asia	44,120	119,210
Oceania	18,626	18,458
Africa	218,229	74,943
Americas	10,195	33,585
<b>Consolidated total</b>	<b>1,629,903</b>	<b>1,491,229</b>



## 5. ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES

### ACQUISITIONS FOR THE PERIOD ENDED 30 JUNE 2021

No transactions having a material impact took place during the first six months of 2021.

### DISPOSALS FOR THE PERIOD ENDED 30 JUNE 2021

No transactions having a material impact took place during the first six months of 2021.

Acquisitions and disposals in the real estate development segment are not business combinations; therefore the consideration paid is allocated to the land and buildings held as inventories. The main acquisitions and disposals that have occurred in the real estate development segment are described in the introduction.

## 6. OTHER OPERATING INCOME AND EXPENSES

Other operating income amounted to € 48,625 thousand (June 2020 : € 112,750 thousand) and primarily include :

- rental income, other compensation and miscellaneous rebillings amounting to € 45,268 thousand (June 2020 : € 47,981 thousand), for which DEME accounted for € 25,435 thousand. The liquidated damages received for the late delivery of the Spartacus vessel amounted to € 15.0 million ;
- capital gains on disposals of property, plant and equipment and intangible assets amounting to € 3,357 thousand (June 2020 : € 834 thousand), for which DEME accounted for € 2,947 thousand.

During the first half of 2020, DEME sold its stake in the Merkur offshore wind farm, with a capital gain on the disposal of € 63,935 thousand.

## 7. FINANCIAL RESULT

For the period ended June 30 (in € thousands)	2021	2020
<b>Cost of financial debt</b>	<b>(2,434)</b>	<b>(3,164)</b>
Derivative instruments - Fair value adjustments through profit and loss	0	0
Derivative instruments used as hedging instruments	0	0
Assets measured at fair value	0	0
Available-for-sale financial instruments	0	0
Loans and receivables - Interest income	4,059	4,156
Liabilities at amortised cost - Interest expenses	(6,493)	(7,320)
<b>Other financial expenses and income</b>	<b>(5,496)</b>	<b>(6,425)</b>
Realized / unrealized translation gains/(losses)	(989)	(4,061)
Dividends received from non-consolidated companies	0	0
Defined benefit plan financial cost	0	0
Impairment of financial assets	0	0
Other	(4,507)	(2,364)
<b>Financial result</b>	<b>(7,930)</b>	<b>(9,589)</b>

The evolution of other financial expenses can mainly be explained by the increase of the costs related to letters of credit and performance bonds obtained following the start of several projects at DEME.

## 8. NON-CONTROLLING INTERESTS

As of June 30, 2021, the share of non-controlling interests in the income statement for the period amounted to € (809) thousand (June 2020: € 1,235 thousand) and is entirely related to the DEME segment.

## 9. INCOME TAX

The tax expense amounted to € 12,785 for the first half of 2021, compared to € 2,557 for the first half of 2020. The effective tax rate amounted to 28.4%, compared to -36.4% as of June 30, 2020. The effective tax rate is defined as the income tax expense over result before tax from which the share of profit (loss) of investments accounted for using equity method have been deducted.

## 10. PROPERTY, PLANT AND EQUIPMENT

For the period ended June 30, 2021 (in € thousands)	Land and buildings	Fixtures and equipment	Furniture, fittings and vehicles	Other property, plant and equipment	Under construction	Total
<b>Acquisition costs</b>						
<b>Balance at the end of the previous period</b>	<b>244,206</b>	<b>4,163,313</b>	<b>109,589</b>	<b>0</b>	<b>506,270</b>	<b>5,023,378</b>
Effects of changes in foreign exchange rates	574	1,270	32	0	1	1,877
Changes in consolidation scope	0	0	0	0	0	0
Acquisitions	31,103	86,384	12,767	0	41,030	171,284
Transfers between asset items	656	31,663	(2,112)	0	(33,017)	(2,810)
Disposals	(12,216)	(64,545)	(7,394)	0	0	(84,155)
<b>Balance at the end of the period</b>	<b>264,323</b>	<b>4,218,085</b>	<b>112,882</b>	<b>0</b>	<b>514,284</b>	<b>5,109,574</b>
<b>Depreciation and amortisation</b>						
<b>Balance at the end of the previous period</b>	<b>(88,153)</b>	<b>(2,350,014)</b>	<b>(70,159)</b>	<b>0</b>	<b>0</b>	<b>(2,508,326)</b>
Effects of changes in foreign exchange rates	(177)	(966)	(12)	0	0	(1,155)
Changes in consolidation scope	0	0	0	0	0	0
Depreciation and amortisation	(9,846)	(132,457)	(9,327)	0	0	(151,630)
Transfers between asset items	815	(288)	254	0	0	781
Disposals	7,218	40,001	6,994	0	0	54,213
<b>Balance at the end of the period</b>	<b>(90,143)</b>	<b>(2,443,724)</b>	<b>(72,250)</b>	<b>0</b>	<b>0</b>	<b>(2,606,117)</b>
<b>Net carrying amount</b>						
<b>At 1 January 2021</b>	<b>156,053</b>	<b>1,813,299</b>	<b>39,430</b>	<b>0</b>	<b>506,270</b>	<b>2,515,052</b>
<b>At 30 June 2021</b>	<b>174,180</b>	<b>1,774,361</b>	<b>40,632</b>	<b>0</b>	<b>514,284</b>	<b>2,503,457</b>

The net carrying amount of property, plant and equipment amounted to € 2,503,457 thousand as of 30 June 2021 (December 31, 2020 : € 2,515,052 thousand).

As of June 30, 2021, acquisitions of property, plant and equipment amounted to € 171,284 thousand, and are mainly related to DEME (€ 158,721 thousand).

During the first half of 2021, the first Service Operation Vessel, "Groenewind", joined the DEME fleet. As of June 30, 2021, a residual amount of € 171 million will be invested in vessels under construction over the next few months and years, primarily in the « Orion » and the « Spartacus » as well as in the upgrading of the Sea Installer vessel.

The net carrying amount of property, plant and equipment used as collateral for certain loans totalled € 18,281 thousand (December 2020 : € 55,686 thousand).

The net carrying amount of right-of-use assets amounted to € 127,844 thousand as of June 30, 2021 (December 2020 : € 113,588 thousand). These assets mainly include the concessions and buildings of the DEME segment, the vehicle fleet and the equipment of the CFE group, as well as the registered offices of certain subsidiaries of the Contracting segment.

Depreciation of property, plant and equipment amounted to € (151,630) thousand (June 2020 : € (155,310) thousand).

For the period ended June 30, 2020 (in € thousands)	Land and buildings	Fixtures and equipment	Furniture, fittings and vehicles	Other property, plant and equipment	Under construction	Total
<b>Acquisition costs</b>						
<b>Balance at the end of the previous period</b>	<b>229,873</b>	<b>4,070,355</b>	<b>102,912</b>	<b>0</b>	<b>540,374</b>	<b>4,943,514</b>
Effects of changes in foreign exchange rates	(1,117)	(2,544)	(622)	0	(2)	(4,285)
Changes in consolidation scope	1,983	364	0	0	0	2,347
Acquisitions	7,225	45,042	9,282	0	79,782	141,331
Transfers between asset items	102	90,800	(78)	0	(91,384)	(560)
Disposals	(5,279)	(19,740)	(4,451)	0	(509)	(29,979)
<b>Balance at the end of the period</b>	<b>232,787</b>	<b>4,184,277</b>	<b>107,043</b>	<b>0</b>	<b>528,261</b>	<b>5,052,368</b>
<b>Depreciation and amortisation</b>						
<b>Balance at the end of the previous period</b>	<b>(72,676)</b>	<b>(2,192,432)</b>	<b>(63,242)</b>	<b>0</b>	<b>0</b>	<b>(2,328,350)</b>
Effects of changes in foreign exchange rates	330	1,769	368	0	0	2,467
Changes in consolidation scope	0	(177)	0	0	0	(177)
Depreciation and amortisation	(9,622)	(136,887)	(8,801)	0	0	(155,310)
Transfers between asset items	(34)	3	244	0	0	213
Disposals	1,637	18,853	3,235	0	0	23,725
<b>Balance at the end of the period</b>	<b>(80,365)</b>	<b>(2,308,871)</b>	<b>(68,196)</b>	<b>0</b>	<b>0</b>	<b>(2,457,432)</b>
<b>Net carrying amount</b>						
<b>At 1 January 2020</b>	<b>157,197</b>	<b>1,877,923</b>	<b>39,670</b>	<b>0</b>	<b>540,374</b>	<b>2,615,164</b>
<b>At 30 June 2020</b>	<b>152,422</b>	<b>1,875,406</b>	<b>38,847</b>	<b>0</b>	<b>528,261</b>	<b>2,594,936</b>

## 11. INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD

As of June 30, 2021, investments accounted for using equity method amounted to € 226,766 thousand (December 2020 : € 204,095 thousand). This increase is mainly explained by capital movements in the DEME segment, as well as by changes in the market value of hedging instruments in the operating companies of offshore wind farms Rentel and SeaMade.

The share of the CFE group in the result of investments accounted for using equity method amounted to € 11,232 thousand (compared to € 16,786 thousand in June 2020), and mainly derives from the activities of the real estate development segment and the participations of DEME and Green Offshore in the operating companies of offshore wind farms Rentel and SeaMade.

## 12. INVENTORIES

As of 30 June 2021, inventories amounted to € 209,210 thousand (December 2020 : € 184,565 thousand) and broke down as follows :

(in € thousands)	June 2021	December 2020
Raw materials and auxiliary products	20,955	18,071
Impairments on inventories of raw materials and auxiliary products	(17)	(17)
Finished products and properties held for sale	189,298	167,337
Impairments on inventories of finished products	(1,026)	(826)
<b>Inventories</b>	<b>209,210</b>	<b>184,565</b>

The increase in finished products and properties held for sale (€ 21,961 thousand) is primarily attributable to the acquisition by the real estate development segment of land for development in Poland.

## 13. TRADE RECEIVABLES AND OTHER OPERATING RECEIVABLES

As of 30 June 2021, trade receivables and other operating receivables amounted to € 954,353 thousand (December 2020 : € 867,761 thousand). The increase during the first half of 2021 is primarily attributable to the activities of DEME.

Regarding the risk on trade receivables, the group defined procedures in order to limit the risk. It should be noted that a significant part of the consolidated sales is realized with public or semi-public customers. In addition, CFE considers that the concentration of the counterparty risk for customers is limited due to the large number of customers.

## 14. PROVISIONS OTHER THAN THOSE RELATING TO NON-CURRENT EMPLOYEE BENEFIT OBLIGATIONS

As of June 30, 2021, these provisions amounted to € 51,387 thousand, which represents a decrease of € 6,015 thousand compared to the end of 2020 (€ 57,402 thousand).

(in € thousands)	After-sales service	Other current risks	Provisions for negative investments accounted for using equity method	Other non-current risks	Total
<b>Balance at the end of the previous period</b>	<b>15,387</b>	<b>28,776</b>	<b>9,272</b>	<b>3,967</b>	<b>57,402</b>
Effects of changes in foreign exchange rates	14	43	0	0	57
Transfers between items	(253)	1,530	(1,759)	(751)	(1,233)
Additions to provisions	809	3,246	0	1,848	5,903
Used provisions	(1,876)	(8,212)	0	(654)	(10,742)
Provisions reversed unused	0	0	0	0	0
<b>Balance at the end of the period</b>	<b>14,081</b>	<b>25,383</b>	<b>7,513</b>	<b>4,410</b>	<b>51,387</b>
of which current:					39,464
non-current:					11,923

The provision for after-sales service decreased by € 1,306 thousand and amounted to € 14,081 thousand as of June 30, 2021. The change was the result of additions to and/or reversals of provisions recognized in relation to 10-year warranties.

Provisions for other current risks decreased by € 3,393 thousand and amounted to € 25,383 thousand as of June 30, 2021.

These provisions include :

- provisions for current litigation (€ 5,577 thousand), provisions for social security liabilities (€ 50 thousand), as well as provisions for other current liabilities (€ 9,918 thousand). As regards other current liabilities, we cannot provide more information on the assumptions made, or on the time of the probable cash outflow, given that negotiations with the customers are in still in progress;
- provisions for losses on completion (€ 9,838 thousand) are recognised when the expected economic benefits of certain contracts are lower than the inevitable costs associated with meeting the obligations under these contracts. The use of provisions for losses on completion is linked to the execution of the associated contracts.

When the CFE group's share in the losses from investment accounted for using equity method exceeds the carrying amount of the investment, the latter amount is reduced to zero. The losses beyond this amount are not recognised, except for the amount of the CFE group's commitments to these investments accounted for using equity method. The amount of these commitments is accounted for in the non-current provisions, as the CFE group considers having the obligation to support those entities and their projects.

Provisions for other non-current risks include the provisions for risks not directly related to construction site operations in progress.

## 15. CONTINGENT ASSETS AND LIABILITIES

Based on available information at the date on which the financial statements were approved by the Board of Directors, we are not aware of any contingent assets or liabilities, with the exception of contingent assets or liabilities related to construction contracts (for example, the group's claims against customers or claims by subcontractors), which can be described as normal in the dredging and contracting sector and are handled by applying the percentage of completion method when the revenue is recognised.

CFE also sees to it that the companies of the group take the necessary organisational measures to ensure that the current laws and regulations are observed, including the rules on compliance. DEME is cooperating fully with a judicial inquiry into the circumstances surrounding the award of a contract that has been executed in Russia in the meantime.

As a matter of fact, the Public Prosecutor's office conducts an investigation since 2016 into alleged irregularities in the award of a contract to Mordraga, a subsidiary of DEME. This contract relates to the execution of dredging work in the port of Sabetta (Russia) in 2014 and 2015. This contract was awarded to Mordraga by a private Russian entrepreneur in the context of a private call for tenders.

At the end of December 2020, the prosecution summoned several companies and members of the staff of the DEME Group to appear before the Council Chamber.

The Council Chamber is expected to take a decision before year end. It should be emphasised that the Council Chamber does not pronounce any judgement on the merits of the case, but merely rules on the question whether or not there are sufficient incriminating elements to having a case judged on its merits by the competent court.

In the current circumstances and in light of the above, DEME is unable to reliably estimate the financial consequences of this ongoing procedure. Consequently, no provision has been recognised as at 30 June 2021, in accordance with the provisions of IAS 37.

## 16. DERIVATIVE FINANCIAL INSTRUMENTS

The CFE group uses derivative financial instruments primarily to reduce exposure to adverse fluctuations in interest rates, foreign exchange rates, prices of commodities and other market risks. The company does not hold or issue any financial instruments for trading purposes. However, derivatives which do not qualify as hedging instruments are disclosed as instruments held for trading.

The change in fair value of hedging instruments in the consolidated equity of the CFE group amounts to € +11.4 million. This change is the consequence of the change in medium and long-term interest rates in the euro zone, and mainly concerns IRS hedging instruments from SPVs BAAK, SeaMade and Rentel, entities accounted for using equity method.

As of June 30, 2021, derivative financial instruments have been estimated at their fair value.

## 17. NET FINANCIAL DEBT

### 17.1. NET FINANCIAL DEBT, AS DEFINED BY THE GROUP, BREAKS DOWN AS FOLLOWS :

	June 2021			December 2020		
(in € thousands)	Non-current	Current	Total	Non-current	Current	Total
Bank loans and other financial debts	637,870	216,077	853,947	751,194	212,264	963,458
Bonds	29,846	0	29,846	29,794	0	29,794
Drawings on credit facilities	89,000	0	89,000	81,000	0	81,000
Lease debts	103,920	24,175	128,095	86,487	27,435	113,922
<b>Total long-term financial debt</b>	<b>860,636</b>	<b>240,252</b>	<b>1,100,888</b>	<b>948,475</b>	<b>239,699</b>	<b>1,188,174</b>
Short-term financial debts	0	41,950	41,950	0	172,950	172,950
Cash equivalents	0	0	0	0	(15,965)	(15,965)
Cash	0	(420,064)	(420,064)	0	(743,730)	(743,730)
<b>Net short-term financial debt/(cash)</b>	<b>0</b>	<b>(378,114)</b>	<b>(378,114)</b>	<b>0</b>	<b>(586,745)</b>	<b>(586,745)</b>
<b>Total net financial debt</b>	<b>860,636</b>	<b>(137,862)</b>	<b>722,774</b>	<b>948,475</b>	<b>(347,046)</b>	<b>601,429</b>
<b>Derivative instruments used as interest-rate hedges</b>	<b>6,533</b>	<b>3,267</b>	<b>9,800</b>	<b>10,047</b>	<b>4,405</b>	<b>14,452</b>

The bank loans and other financial debts (€ 853,947 thousand) mainly relate to medium-term bilateral bank loans at DEME, which are allocated to the financing of the fleet of vessels.

The only bond still outstanding is that of BPI. This bond was issued on 19 December 2017 for an amount of € 30 million. It generates an interest of 3.75% and matures on 19 December 2022.

The lease debts (€ 128,095 thousand) correspond to contracts that meet the application criteria for IFRS 16 Leases. As of June 30, 2021, the contribution of the DEME segment amounted to € 91,647 thousand and primarily concerns their concessions, while the contracting, real estate development and holding and non-transferred activities segments account for € 36,448 thousand.

Short-term financial debts amounted to € 41,950 thousand as of June 30, 2021, or a decrease of € 131,000 thousand compared to end of December 2020. This decrease is primarily explained by the reimbursement of virtually all the commercial papers at DEME : their outstanding balance decreased from € 125 million on 31 December 2020 to € 5 million on 30 June 2021.

## 17.2. DEBT MATURITY SCHEDULE

(in € thousands)	Less than 1 year	Between 1 and 2 years	Between 2 and 3 years	Between 3 and 5 years	Between 5 and 10 years	More than 10 years	Total
Bank loans and other financial debts	216,077	221,629	181,781	198,293	36,167	0	853,947
Bonds	0	29,846	0	0	0	0	29,846
Drawings on credit facilities	0	75,000	14,000	0	0	0	89,000
Lease debts	24,175	19,913	16,899	20,633	22,636	23,839	128,095
<b>Total long-term financial debt</b>	<b>240,252</b>	<b>346,388</b>	<b>212,680</b>	<b>218,926</b>	<b>58,803</b>	<b>23,839</b>	<b>1,100,888</b>
Short-term financial debts	41,950	0	0	0	0	0	41,950
Cash equivalents	0	0	0	0	0	0	0
Cash	(420,064)	0	0	0	0	0	(420,064)
<b>Net short-term financial debt/(cash)</b>	<b>(378,114)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(378,114)</b>
<b>Total net financial debt</b>	<b>(137,862)</b>	<b>346,388</b>	<b>212,680</b>	<b>218,926</b>	<b>58,803</b>	<b>23,839</b>	<b>722,774</b>

## 17.3. CASH FLOWS RELATING TO FINANCIAL LIABILITIES

(in € thousands)	December 2020	Cash flow	Non-cash movements Changes in consolidation scope	Other changes	Total non-cash movements	June 2021
<b>Non-current financial liabilities</b>						
Bonds	29,794	0	0	52	52	29,846
Other non-current financial debts	918,681	(92,881)	0	4,990	4,990	830,790
<b>Current financial liabilities</b>						
Bonds	0	0	0	0	0	0
Other current financial debts	412,649	(153,235)	0	22,788	22,788	282,202
<b>Total</b>	<b>1,361,124</b>	<b>(246,116)</b>	<b>0</b>	<b>27,830</b>	<b>27,830</b>	<b>1,142,838</b>

As of June 30, 2021, the financial liabilities of the CFE Group amounted to € 1,142,838 thousand, or a decrease of € 218,286 thousand compared to end of December 2020. This decrease in debt, which mainly relates to DEME, is explained by the reimbursement of commercial paper amounting to € 120,000 thousand on the one hand, and corporate bank loans amounting to € 99,000 thousand on the other.

## 17.4. CREDIT FACILITIES AND BANK TERM LOANS

As of June 30, 2021, CFE SA held confirmed long-term bank credit lines of € 274 million, of which € 85 million was drawn as of June 30, 2021. CFE SA also has a commercial papers and medium term notes programme of € 50 million. This source of financing was fully drawn as of June 30, 2021.

As of June 30, 2021, BPI Real Estate Belgium SA held confirmed long-term bank credit facilities of € 45 million, of which € 4 million was drawn as of June 30, 2021. BPI Real Estate Belgium SA also has a commercial papers and medium term notes programme of € 40 million. This source of funding was used to an amount of € 25.3 million as of June 30, 2021.

DEME held confirmed bank credit facilities (revolving credit facilities) of € 112 million, which have not been used as of June 30, 2021. DEME also has a commercial papers programme of € 125 million. This source of financing was used to an amount of € 5 million as of June 30, 2021.

## 17.5. FINANCIAL COVENANTS

Bilateral loans are subject to specific covenants that take into account factors such as financial debt and the ratio of debt to equity or non-current assets, as well as cash flow. These covenants are fully complied with as of June 30, 2021.

## 18. FINANCIAL RISK MANAGEMENT

### 18.1. INTEREST RATE RISK

The policy and the risk management procedures defined by the group are the same as those described in the 2020 annual report.

The impact of the risk coverage with regard to changes in interest rates on financial debts, excluding lease debts, can be summarized as follows:

Effective average interest rate before considering derivatives products									
Type of debts	Fixed rate			Floating rate			Total		
	Amounts	Quota	Rate	Amounts	Quota	Rate	Amounts	Quota	Rate
Bank loans and other financial debts	61,469	60.67%	0.99%	792,478	90.93%	0.62%	853,947	87.78%	0.65%
Bonds	29,846	29.46%	3.75%	0	0.00%	0.00%	29,846	3.07%	3.75%
Drawings on credit facilities	10,000	9.87%	1.40%	79,000	9.07%	0.77%	89,000	9.15%	0.84%
<b>Total</b>	<b>101,315</b>	<b>100%</b>	<b>1.84%</b>	<b>871,478</b>	<b>100%</b>	<b>0.64%</b>	<b>972,793</b>	<b>100%</b>	<b>0.76%</b>

Effective average interest rate after considering derivatives products												
Type of debts	Fixed rate			Floating rate			Floating rate capped + inflation			Total		
	Amounts	Quota	Rate	Amounts	Quota	Rate	Amounts	Quota	Rate	Amounts	Quota	Rate
Bank loans and other financial debts	770,107	89.55%	1.12%	83,840	74.30%	0.96%	0	0.00%	0.00%	853,947	87.78%	1.11%
Bonds	29,846	3.47%	3.75%	0	0.00%	0.00%	0	0.00%	0.00%	29,846	3.07%	3.75%
Drawings on credit facilities	60,000	6.98%	1.40%	29,000	25.70%	1.13%	0	0.00%	0.00%	89,000	9.15%	1.13%
<b>Total</b>	<b>859,953</b>	<b>100%</b>	<b>1.23%</b>	<b>112,840</b>	<b>100%</b>	<b>1.01%</b>	<b>0</b>	<b>0%</b>	<b>0.00%</b>	<b>972,793</b>	<b>100%</b>	<b>1.19%</b>

### 18.2. DISTRIBUTION OF THE LONG TERM FINANCIAL DEBTS BY CURRENCY

The outstanding financial debts (excluding lease debts which are mostly in euros) by currency are as follows:

(in € thousands)	2021	2020
Euro	972,793	1,074,252
U.S. dollar	0	0
Other currencies	0	0
<b>Total long-term debts</b>	<b>972,793</b>	<b>1,074,252</b>

### 18.3. CARRYING AMOUNTS AND FAIR VALUE BY ACCOUNTING CATEGORY

June 30, 2021 (in € thousands)	FAMMFVV / FLFVPL (3) - Derivatives not designated as hedging instruments	FAMMFVV / FLFVPL (3) - Derivatives designated as hedging instruments	Assets/ liabilities measured at amortised cost	Total of net carrying amount	Fair value measurement by level	Fair value of the class
<b>Non-current financial assets</b>	<b>509</b>	<b>0</b>	<b>89,789</b>	<b>90,298</b>		<b>90,298</b>
Investments (1)	0	0	7,478	7,478	Level 2	7,478
Financial loans and receivables (1)	0	0	82,311	82,311	Level 2	82,311
Derivatives	509	0	0	509	Level 2	509
<b>Current financial assets</b>	<b>7,306</b>	<b>837</b>	<b>1,374,417</b>	<b>1,382,560</b>		<b>1,382,560</b>
Trade and other receivables	0	0	954,353	954,353	Level 2	954,353
Derivatives	7,306	837	0	8,143	Level 2	8,143
Cash Equivalents (2)	0	0	0	0	Level 1	0
Cash at bank and in hand(2)	0	0	420,064	420,064	Level 1	420,064
<b>Total assets</b>	<b>7,815</b>	<b>837</b>	<b>1,464,206</b>	<b>1,472,858</b>		<b>1,472,858</b>
<b>Non-current financial liabilities</b>	<b>4,319</b>	<b>6,533</b>	<b>860,636</b>	<b>871,488</b>		<b>891,405</b>
Bond	0	0	29,846	29,846	Level 1	29,846
Financial debts	0	0	830,790	830,790	Level 2	850,707
Derivatives	4,319	6,533	0	10,852	Level 2	10,852
<b>Current financial liabilities</b>	<b>3,789</b>	<b>3,400</b>	<b>1,496,392</b>	<b>1,503,581</b>		<b>1,512,823</b>
Trade payables and other operating debts	0	0	1,214,190	1,214,190	Level 2	1,214,190
Bond	0	0	0	0	Level 1	0
Financial debts	0	0	282,202	282,202	Level 2	291,444
Derivatives	3,789	3,400	0	7,189	Level 2	7,189
<b>Total liabilities</b>	<b>8,108</b>	<b>9,933</b>	<b>2,357,028</b>	<b>2,375,069</b>		<b>2,404,228</b>

December 31, 2020 (in € thousands)	FAMMFV / FLFVPL (3) - Derivatives not designated as hedging instruments	FAMMFV / FLFVPL (3) - Derivatives designated as hedging instruments	Assets/ liabilities measured at amortised cost	Total of net carrying amount	Fair value measurement by level	Fair value of the class
<b>Non-current financial assets</b>	<b>909</b>	<b>524</b>	<b>89,196</b>	<b>90,629</b>		<b>90,629</b>
Investments (1)	0	0	7,385	7,385	Level 2	7,385
Financial loans and receivables (1)	0	0	81,811	81,811	Level 2	81,811
Derivatives	909	524	0	1,433	Level 2	1,433
<b>Current financial assets</b>	<b>5,394</b>	<b>2,437</b>	<b>1,627,456</b>	<b>1,635,287</b>		<b>1,635,287</b>
Trade and other receivables	0	0	867,761	867,761	Level 2	867,761
Derivatives	5,394	2,437	0	7,831	Level 2	7,831
Cash Equivalents (2)	0	0	15,965	15,965	Level 1	15,965
Cash at bank and in hand(2)	0	0	743,730	743,730	Level 1	743,730
<b>Total assets</b>	<b>6,303</b>	<b>2,961</b>	<b>1,716,652</b>	<b>1,725,916</b>		<b>1,725,916</b>
<b>Non-current financial liabilities</b>	<b>48</b>	<b>10,047</b>	<b>948,475</b>	<b>958,570</b>		<b>963,683</b>
Bond	0	0	29,794	29,794	Level 1	29,794
Financial debts	0	0	918,681	918,681	Level 2	923,794
Derivatives	48	10,047	0	10,095	Level 2	10,095
<b>Current financial liabilities</b>	<b>568</b>	<b>7,182</b>	<b>1,590,661</b>	<b>1,598,411</b>		<b>1,600,084</b>
Trade payables and other operating debts	0	0	1,178,012	1,178,012	Level 2	1,178,012
Bond	0	0	0	0	Level 1	0
Financial debts	0	0	412,649	412,649	Level 2	414,322
Derivatives	568	7,182	0	7,750	Level 2	7,750
<b>Total liabilities</b>	<b>616</b>	<b>17,229</b>	<b>2,539,136</b>	<b>2,556,981</b>		<b>2,563,767</b>

- (1) Included in items 'Other non-current financial assets' and 'Other non-current assets'.  
(2) Included in item 'Cash and cash equivalents'.  
(3) FAMMFV : Financial assets mandatorily measured at fair value through profit and loss.  
FLFVPL : Financial liabilities measured at fair value through profit and loss.

The fair value of financial instruments can be classified according to three levels (1 to 3) based on the degree to which the inputs to the fair value measurements are observable :

- Fair value measurements of level 1 are based on quoted prices (unadjusted) in active markets for identical assets or liabilities ;
- Fair value measurements of level 2 are based on inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly (through prices) or indirectly (through input derived from prices) ;
- Fair value measurements of level 3 are based on valuation techniques comprising inputs which are unobservable for the asset or liability.

The fair value of financial instruments has been determined using the following methods :

- For short-term financial instruments, such as trade receivables and payables, the fair value is considered not to be significantly different from the carrying amount measured at amortized cost ;
- For floating rate liabilities, the fair value is considered not to be significantly different from the carrying amount measured at amortized cost ;
- For derivative financial instruments (foreign currency, interest rate or forecasted cash flows), the fair value is determined using valuation models discounting future cash flows based on future interest rate curves, foreign currency curves or other forward prices ;
- For the other derivative instruments, the fair value is determined by discounting future estimated cash flows; - For the quoted bonds issued by BPI, the fair value is based on the quoted price at reporting date ;
- For fixed rate liabilities, the fair value is based on the discounted cash flows based on the market interest rates at the closing date.



## 19. OTHER COMMITMENTS GIVEN

Total commitments given by the CFE group for the period ended on June 30, 2021, other than real security interests, amounted to € 1,548,620 thousand (December 2020 : € 1,566,108 thousand) and break down as follows :

(in € thousands)	June 2021	December 2020
Performance guarantees and performance bonds (a)	1,367,301	1,388,480
Bid bonds (b)	16,560	18,144
Repayment of advance payments (c)	0	0
Retentions (d)	23,674	19,724
Deferred payments to subcontractors and suppliers (e)	51,121	37,561
Other commitments given - including € 48,664 thousand of corporate guarantees at DEME	89,964	102,199
<b>Total</b>	<b>1,548,620</b>	<b>1,566,108</b>

- (a) Guarantees given in relation to the performance of works contracts. If the construction entity fails to perform, the bank (or insurance company) undertakes to compensate the customer to the extent of the guarantee.
- (b) Guarantees provided as part of tenders relating to works contracts.
- (c) Guarantees issued by a bank to a customer guaranteeing the repayment of advances on contracts.
- (d) Security provided by a bank to a client to replace the use of retention money.
- (e) Guarantee covering the settlement of a liability to a supplier or subcontractor.

## 20. OTHER COMMITMENTS RECEIVED

Total commitments received by the CFE group for the period ended June 30, 2021, amounted to € 413,048 thousand (December 2020 : € 440,094 thousand) and break down as follows :

(in € thousands)	June 2021	December 2020
Performance guarantees and performance bonds	408,515	435,733
Other commitments received	4,533	4,361
<b>Total</b>	<b>413,048</b>	<b>440,094</b>

## 21. LITIGATION

The CFE group is exposed to a number of claims that may be regarded as normal in the dredging and construction industries. In most cases, the CFE group seeks to conclude a transaction agreement with the counterparty, which substantially reduces the number of lawsuits.

The CFE group tries to recover outstanding receivables from its customers. However, it is not possible to estimate these potential assets.

## 22. RELATED PARTIES

Ackermans & van Haaren (AvH) owns 15,720,684 CFE shares on 30 June 2021 and is the main shareholder of the CFE group with a stake of 62.10%.

DEME NV and CFE SA entered into a service contract with Ackermans van Haaren NV. The remuneration due by DEME and by CFE SA under these contracts amounts to € 1,235 thousand and € 674 thousand respectively in 2021.

As of June 30, 2021, the CFE group and CFE's main shareholder Ackermans & van Haaren (AvH), exercise joint control over, in particular, Rent-A-Port NV, Green Offshore NV and their subsidiaries.

The Contracting segment (CFE Contracting) is managed by an Executive Committee composed of a CEO, Trorema SRL represented by Raymund Trost, and five other members: MSQ SRL, represented by Fabien De Jonge, 8822 SRL represented by Yves Weyts, Almacon SRL represented by Manu Coppens, AHO Consulting SRL represented by Alexander Hodac, and Focus2LER SRL represented by Valérie Van Brabant. There are no transactions with these companies without prejudice to the invoicing of these companies under their service contracts.

Loans were granted to certain members of the Executive Committee of CFE Contracting in the context of the stock option plans granted to these members.

Transactions with related parties mainly concerned transactions with companies in which CFE has a significant influence or a joint control. Such transactions are carried out on a market price basis. In the first half of 2021, there was no significant variation in the nature of transactions with related parties compared to 31 December 2020.

Commercial and financing transactions between the CFE group and investments accounted for using equity method are as follows :

(in € thousands)	June 2021	December 2020
<b>Assets with related parties</b>	<b>139,191</b>	<b>133,838</b>
Non-current financial assets	94,350	86,576
Trade and other operating receivables	38,974	39,342
Other current assets	5,867	7,920
<b>Liabilities with related parties</b>	<b>39,737</b>	<b>38,584</b>
Other non-current liabilities	8,805	9,269
Trade and other operating payables	30,932	29,315

(in € thousands)	June 2021	June 2020
<b>Expenses and income with related parties</b>	<b>95,683</b>	<b>178,864</b>
Revenue and other operating income	102,538	188,092
Purchases and other operating expenses	(9,345)	(12,171)
Financial expenses and income	2,490	2,943

Revenue and other operating income with investments accounted for using equity method mainly decreased at DEME between June 2020 and June 2021. This is due to the lower volume of work carried out for the construction of the SeaMade wind farm. In fact, the Sea Made wind farm went into operation at the end of 2020.

## 23. SUBSEQUENT EVENTS

Two events have had a significant impact on the financial and business situation of the CFE group since 30 June 2021, namely:

- The BPI Real Estate Belgium SA (BPI) company sold all of the shares it held in the Ernest 11 company on 1 July 2021. The positive impact of this transaction will be recognised in the second half of 2021;
- In 2015, CFE had set up a stock option plan with regard to the shares of CFE Contracting SA for certain members of the executive committee of this company. In August 2021, one of the beneficiaries has exercised his options, part of which is financed by a loan from CFE.

## 24. IMPACT OF FOREIGN CURRENCIES

The international activities of the CFE group for the contracting and real estate development segments are mainly within the Euro zone and Poland. Consequently, the exposure of those segments to exchange risk and the impact on the financial statements are limited. DEME, however, carries on a large part of its business internationally. These activities are mainly in US dollars or in currencies that are closely tied to the US dollar. DEME uses financial instruments to hedge exchange rate risk.

## 25. SEASONAL NATURE OF THE BUSINESS

The construction activity is seasonal and susceptible to the climatic conditions of winter.

Revenue and income achieved in the first half year cannot be extrapolated over the full year. The seasonal nature of the business is reflected in a higher use of cash in the first half year.

No adjustments were made to take account of the impact of seasonal factors on the group's financial statements for the first half year.

Income and expenses of the group from normal business operations which are subject to a seasonal, cyclical or occasional nature were recognized following the same valuation rules as at year-end. They were neither anticipated nor deferred in the interim financial statements.

## ALTERNATIVE PERFORMANCE MEASURES RECONCILIATION

As shown below, the CFE group uses alternative performance measures to assess the group's financial performance. The definitions of those performance measures are presented in the 'glossary' section of this report.

The net financial debt, the working capital requirement and EBITDA have been computed using the consolidated statement of income and the consolidated statement of the financial position:

<b>Net financial debt For the period ended June 30, 2021 (in € thousands)</b>	<b>DEME</b>	<b>Contracting</b>	<b>Real Estate</b>	<b>Holding and non-transferred activities</b>	<b>Eliminations between segments</b>	<b>Total</b>
Non-current borrowings from consolidated companies of the group (*)	0	0	20,000	0	(20,000)	0
+ Non-current bonds	0	0	29,846	0	0	29,846
+ Non-current financial liabilities	645,986	28,912	35,260	120,632	0	830,790
+ Current bonds	0	0	0	0	0	0
+ Current financial liabilities	234,365	5,439	27,233	15,165	0	282,202
+ Internal cash position - Cash pooling - liabilities (*)	0	2,646	19,036	52,622	(74,304)	0
<b>Financial liabilities</b>	<b>880,351</b>	<b>36,997</b>	<b>131,375</b>	<b>188,419</b>	<b>(94,304)</b>	<b>1,142,838</b>
- Non-current loans to consolidated companies of the group (*)	0	0	0	(20,000)	20,000	0
- Cash and cash equivalents	(316,391)	(49,841)	(3,051)	(50,781)	0	(420,064)
- Internal cash position - Cash pooling - assets (*)	0	(71,396)	(1,075)	(1,833)	74,304	0
<b>Cash and cash equivalents</b>	<b>(316,391)</b>	<b>(121,237)</b>	<b>(4,126)</b>	<b>(72,614)</b>	<b>94,304</b>	<b>(420,064)</b>
<b>Net financial debt</b>	<b>563,960</b>	<b>(84,240)</b>	<b>127,249</b>	<b>115,805</b>	<b>0</b>	<b>722,774</b>

<b>Net financial debt For the period ended December 31, 2020 (in € thousands)</b>	<b>DEME</b>	<b>Contracting</b>	<b>Real Estate</b>	<b>Holding and non-transferred activities</b>	<b>Eliminations between segments</b>	<b>Total</b>
Non-current borrowings from consolidated companies of the group (*)	0	0	20,000	0	(20,000)	0
+ Non-current bonds	0	0	29,794	0	0	29,794
+ Non-current financial liabilities	735,053	25,318	42,701	115,609	0	918,681
+ Current bonds	0	0	0	0	0	0
+ Current financial liabilities	375,913	8,919	17,488	10,329	0	412,649
+ Internal cash position - Cash pooling - liabilities (*)	0	2,708	3,376	83,944	(90,028)	0
<b>Financial liabilities</b>	<b>1,110,966</b>	<b>36,945</b>	<b>113,359</b>	<b>209,882</b>	<b>(110,028)</b>	<b>1,361,124</b>
- Non-current loans to consolidated companies of the group (*)	0	0	0	(20,000)	20,000	0
- Cash and cash equivalents	(621,937)	(73,514)	(5,707)	(58,537)	0	(759,695)
- Internal cash position - Cash pooling - assets (*)	0	(86,830)	(1,457)	(1,741)	90,028	0
<b>Cash and cash equivalents</b>	<b>(621,937)</b>	<b>(160,344)</b>	<b>(7,164)</b>	<b>(80,278)</b>	<b>110,028</b>	<b>(759,695)</b>
<b>Net financial debt</b>	<b>489,029</b>	<b>(123,399)</b>	<b>106,195</b>	<b>129,604</b>	<b>0</b>	<b>601,429</b>

(\*) These accounts relate to the cash positions with regard to entities belonging to other segments of the group (mainly CFE SA).

<b>Working capital requirements (in € thousands)</b>	<b>June 2021</b>	<b>December 2020</b>
Inventories	209,210	184,565
+ Trade and other operating receivables	954,353	867,761
+ Current operating assets	86,757	57,454
+ Other current non-operating assets	26,062	21,731
- Trade and other operating receivables	(1,214,190)	(1,178,012)
- Current tax liabilities	(81,114)	(75,283)
- Other current operating liabilities	(199,837)	(192,424)
- Other current non-operating liabilities	(230,145)	(244,511)
<b>Working capital requirement</b>	<b>(448,904)</b>	<b>(558,719)</b>

<b>EBITDA</b> (in € thousands)	<b>June 2021</b>	<b>June 2020</b>
<b>Income from operating activities</b>	<b>52,914</b>	<b>2,555</b>
Depreciation and amortisation of intangible assets, property, plant and equipment and investment property	153,630	156,168
(Decrease)/increase of provisions	0	1,202
Impairment on assets and other non-cash items	0	(151)
<b>Non-cash items</b>	<b>153,630</b>	<b>157,219</b>
<b>Consolidated EBITDA</b>	<b>206,544</b>	<b>159,774</b>

Up to 31 December 2020, the non-cash items in EBITDA consisted of amortisation and depreciation, and other non-cash items. From 2021 onwards, non-cash items only include amortisation and depreciation of (in)tangible assets as well as goodwill.

According to this new definition, EBITDA amounted to € 158,723 thousand on 30 June 2020, or 10.64% of the revenue.

The capital employed from the real estate development segment has been computed using the consolidated statement of financial position per segment :

<b>Capital employed</b> (in € thousands)	<b>June 2021</b>	<b>December 2020</b>
Equity - real estate segment	90,128	85,532
Net financial debt - real estate segment	127,249	106,195
<b>Capital employed</b>	<b>217,377</b>	<b>191,727</b>

# STATEMENT ON THE TRUE AND FAIR NATURE OF THE FINANCIAL STATEMENTS AND THE TRUE AND FAIR NATURE OF THE PRESENTATION IN THE MANAGEMENT REPORT

(Article 12, paragraph 2, 3° of the Royal Decree of 14.11.2007 on the obligations of issuers of financial instruments admitted to trading on a regulated market)

We certify, in the name and on behalf of Compagnie d'Entreprises CFE SA and on that company's responsibility, that, to our knowledge,

1. the financial statements, prepared in accordance with the applicable accounting standards, give a true and fair view of the assets, financial position and results of Compagnie d'Entreprises CFE SA and of the companies included in its scope of consolidation;
2. the management report contains a true and fair presentation of the business, results and position of Compagnie d'Entreprises CFE SA and of the companies included in its scope of consolidation, along with a description of the main risks and uncertainties to which they are exposed.

## SIGNATURES

Name :	Fabien De Jonge	Piet Dejonghe
Title :	Chief Financial Officer	Managing Director

*Date : 25 August 2021*

## GENERAL INFORMATION ABOUT THE COMPANY

Company name :	Compagnie d'Entreprises CFE
Head office :	Avenue Herrmann-Debroux 42, 1160 Brussels
Telephone :	+ 32 2 661 12 11
Legal form :	Public limited company (société anonyme)
Legislation :	Belgian
Date of incorporation :	21 June 1880
Duration :	indefinite
Accounting period :	From 1 January to 31 December of each year
Trade Register entry :	RPM Brussels 0400 464 795 – VAT 400.464.795
Place where legal documentation can be consulted :	Head office

## CORPORATE PURPOSE (ARTICLE 2 OF THE ARTICLES OF ASSOCIATION)

“The purpose of the company is to study and execute any work or construction within each and every of its specialist areas, in particular electricity and the environment, in Belgium or abroad, singly or jointly with other natural or legal persons, for its own account or on behalf of third parties belonging to the public or private sector.

It may also perform services related to these activities, directly or indirectly operate them or license them out or carry out any purchase, sale, rent or lease operation whatsoever in respect of such undertakings.

It may directly or indirectly acquire, hold or sell equity interests in any company or undertaking existing now or in the future by way of acquisition, merger, spin-off or any other means.

It may carry out any commercial, industrial, administrative or financial operations or operations involving movable or immovable property that are directly or indirectly related to its purpose, even partially, or that could facilitate or develop that purpose, either for itself or for its subsidiaries.

The general meeting may change the corporate purpose subject to the conditions specified in Article five hundred and fifty-nine of the *Belgian Companies Code*.”

# STATUTORY AUDITOR'S REPORT ON THE REVIEW OF THE CONSOLIDATED CONDENSED INTERIM FINANCIAL INFORMATION AS AT 30 JUNE 2021 AND FOR THE SIX-MONTH PERIOD THEN ENDED

## INTRODUCTION

We have reviewed the accompanying consolidated statement of financial position of Compagnie d'Entreprises CFE NV/SA as at 30 June 2021, the consolidated statement of income, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the six-month period then ended, and notes ("the consolidated condensed interim financial information"). The board of directors is responsible for the preparation and presentation of this consolidated condensed interim financial information in accordance with IAS 34, "Interim Financial Reporting" as adopted by the European Union. Our responsibility is to express a conclusion on this consolidated condensed interim financial information based on our review.

## SCOPE OF REVIEW

We conducted our review in accordance with the International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

## CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the accompanying consolidated condensed interim financial information as at 30 June 2021 and for the six-month period then ended is not prepared, in all material respects, in accordance with IAS 34, "Interim Financial Reporting" as adopted by the European Union.

Diegem, 30 August 2021  
EY Bedrijfsrevisoren BV/EY Réviseurs d'Entreprises SRL  
Statutory auditor  
Represented by

Marnix Van Dooren  
Partner

Patrick Rottiers  
Partner

