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Fast Retailing Future Business Outlook

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Chairman, President & CEO of Fast Retailing Co., Ltd.



A new era has begun

**Realizing a management style that
further evolves LifeWear
“to meet customer needs and
create new customers”**

**Further accelerating our
global development**



SAMARITAINE

SAMARITAINE

UNIQLO RIVOLI



UNIQLO TAIPEI 全球旗艦店

10.8 全新開幕



明曜 MINGYAO 百貨



UNIQLO

UNIQLO TAIPEI

**Never tolerating
human rights violations**

Monitoring working environments at partner factories

**Visiting factory sites directly and
providing guidance on
potential improvements**

Participating in international initiatives on human rights, environment, and other key issues

**Independent,
self-respecting merchants**

The globalization trend will not change

**Creating a better world through
our business**

**Ensuring an even
higher level of traceability**

**Individuals and companies with
aspirational visions can transcend
national borders**

**No company has ever succeeded by
closing its doors to others**

**No country has ever prospered by
remaining closed to others**

