

VGP Company Presentation September 2021

www.vgpparks.eu



1. Introduction to VGP



Fully integrated pure-play logistics real-estate company



Company at a glance

- Pan-European operator, owner and developer of prime logistics and light industrial parks
- Fully integrated business model with expertise across value chain: >300 employees in 13 countries
- High quality standardised logistic and semi-industrial real estate asset base
- All new buildings delivered at least certified BREEAM Very Good or equivalent⁴
- Fully let standing portfolio and significantly pre-let development pipeline: Completed portfolio is 99.4% let and Portfolio under construction is 81.3% pre-let as of June 2021
- VGP well financed and strongly capitalized: shares listed on Euronext Brussels since 2007
- Successful and long-term partnership with Allianz Real Estate since 2016: 3 joint ventures since inception

Portfolio KPI's as of 30-Jun-21

€4.48bn ¹ Total GAV	85 Parks	324 Tenants	130 Number of completed buildings	
3.9 years Average Building Age	99.4%² Occupancy	8.2 years ³ WAULT	€205.7mm Committed annualised rental income	

Financial KPI's as of 30-Jun-21

€184.3mm ⁵ EBITDA Gearing ratio	€1.4bn Shareholders' Equity	FitchRatings: BBB-
---	-----------------------------------	-----------------------

^{1.} Gross Asset Value of VGP, including own portfolio and joint ventures at 100% as of 30 June 2021

^{2.} Including JV portfolio at 100%

^{3.} Refers to WAULT of JV and Own portfolio combined.

^{4.} Started-up after 1 January 2020.

^{5.} Operating EBITDA (Incl. JV at share) and is calculated as investment EBITDA, property development EBITDA and property management and asset management EBITDA

Overview of VGP Parks

Overview of VGP Parks by country

GERMANY

- 01 VGP Park Frankenthal 02 VGP Park Bobenheim-Roxheim 03 VGP Park Leipzig 04 VGP Park Leipzig-Borna 05 VGP Park Berlin 06 VGP Park Hochstudt 07 VGP Park Rodgau 08 VGP Park Bingen 07 VGP Park Holyau 08 VGP Park Bingen 09 VGP Park Hamburg 10 VGP Park München 11 VGP Park Soltau 12 VGP Park Soltau 12 VGP Park Schwalbach 14 VGP Park Berlin-Wustermark 15 VGP Park Göttingen 15 VGP Park Halle 17 VGP Park Halle 18 VGP Park Dresden 19 VGP Park Bischofsheim 20 VGP Park Bischofsheim 19 VGP Park Bischoldheam 20 VGP Park Giessen Suseok 21 VGP Park Giessen Am Alten Flug 23 VGP Park Latzen 24 VGP Park Latzen 25 VGP Park Magdeburg 25 VGP Park Chemnitz 26 VGP Park Chemnitz 27 VGP Park Chemdorf-Okrilla 28 VGP Park Erlbuck 29 VGP Park Erlbuck 29 VGP Park Elnbock 29 VGP Park Bostock 31 VGP Park Rostock 31 VGP Park Kejscip-Flughafen 32 VGP Park Kejscip-Flughafen 33 VGP Park Honow CZECH REPUBLIC 34 VGP Park Üsti nad Labem 35 VGP Park Český Újezd 36 VGP Park Hrådek nad Nisc 37 VGP Park Tuchoméřice 38 VGP Park Liberec 39 VGP Park Pizeň

- 39 VGP Park Plzeň
 40 VGP Park Rrno
 41 VGP Park Normouc
 42 VGP Park Ieneč
 43 VGP Park Chomutov
 44 VGP Park Chomutov
 45 VGP Park Vyškov
 45 VGP Park České Budě
- 46 VGP Park České B 47 VGP Park Kladno
- SLOVAKIA
- 48 VGP Park Brotislovi 49 VGP Park Malacky 50 VGP Park Zvolen

HUNGARY

- 51 VGP Park Györ 52 VGP Park Alsónémedi 53 VGP Park Kecskemét 54 VGP Park Hatvan 55 VGP Park Budapest

ROMANIA 56 VGP Park Timişoara 57 VGP Park Sibiu 58 VGP Park Brasov 59 VGP Park Bucharest 60 VGP Park Arad

LATVIA

SPAIN

SPAIN 63 VGP Park Lliça d'Amunt 64 VGP Park San Fernando de Henares 65 VGP Park Valencia Chesto 66 VGP Park Zaragoza 68 VGP Park Zaragoza 68 VGP Park Zaragoza 69 VGP Park Zaragoza 70 VGP Park La Naval 71 VGP Park La Naval 71 VGP Park Granollers 72 VGP Park Martorell

NETHERLANDS

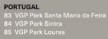
73 VGP Park Roosenda 74 VGP Park Nijmegen 75 VGP Park Moerdijk

ITALY

76 VGP Park Calcio

AUSTRIA

82 VGP Park Graz



Sevilla

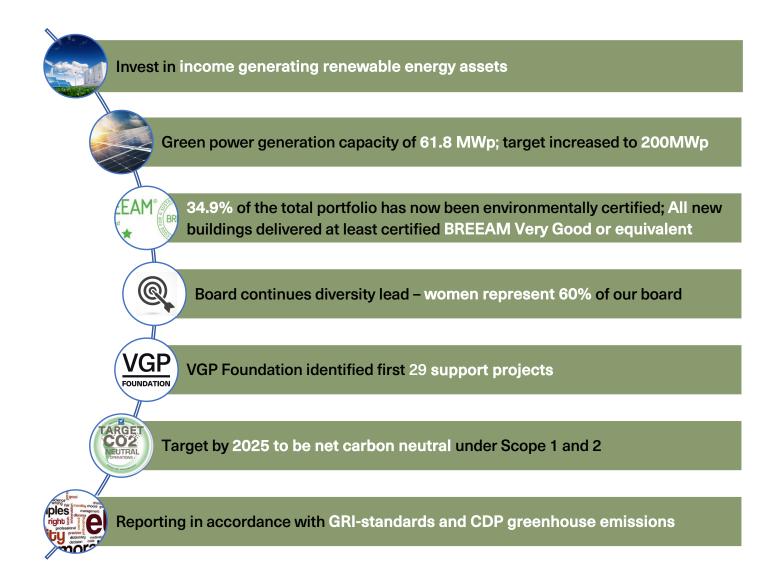
Granada

here Dublin Manchester Liverpool Hamburg Birmingham Amsterdam London Den Haag 73 75 Brussels Paris Nümberg Karlsruhe Stuttgart Strasbourg Munich 19 Nantes Zürich Bern Bordeaux Lyon Milan 70 Turin 77 Genova Bayonne Toulouse Bologna Porto arseille 83 Firenze Monaco 67) Zaragoza (83) 72 71 Lisbon Madrid Barcelona Rome 66



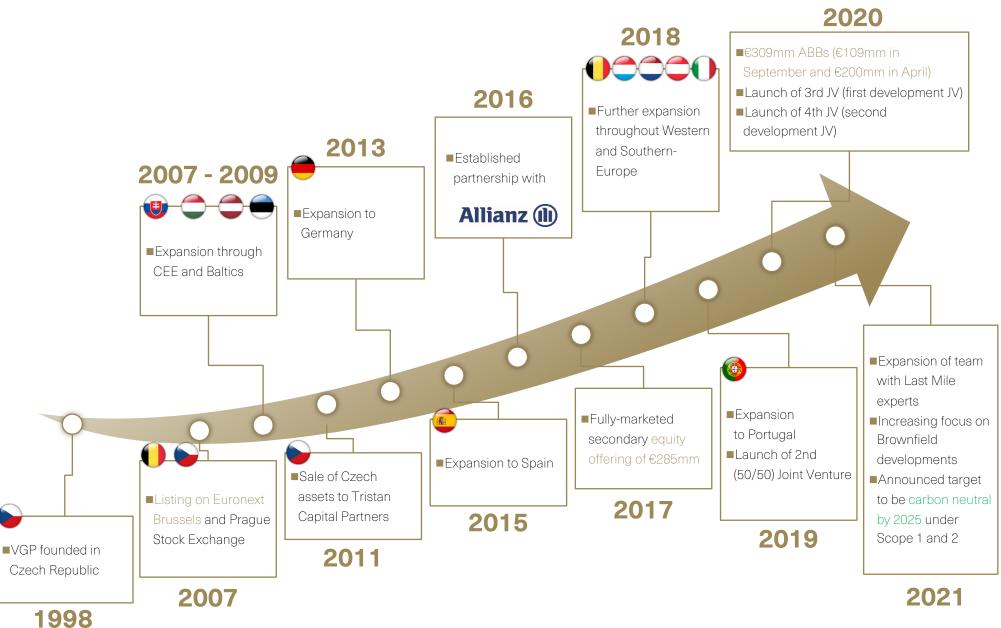


Key ESG goals of VGP: Net carbon neutrality by 2025 target introduced in 2021



Successful track record of geographic expansion and continued delivery across markets





Fully integrated business model with in-house capabilities and competences



2888	Å	De Se	FOR RENT		- CO ₂ neutral
Land	Concept & Design	Construction	Rent	Portfolio	Ancillary Services
 Identification of top locations close to large metropolitan areas and directly connectable to existing infrastructure Evaluate potential projects, technical due diligence Obtain the zoning and building permit 	 In-house design of buildings based on strict guidelines for multi-purpose utilisation Strategic alliance with architecture firms Adaptation according to tenants' requirements but within VGPs own standard building parameters 	 Acting as a general contractor on a significant part of the construction pipeline Contracting in close cooperation with future tenants High technical and quality standards 	 Mainly long term lease agreements Officers responsible for monitoring of the tenants' requirements until the handover of the premises Working together with local real estate brokers 	 Long term developer / investor (own portfolio or sale to one of the JVs) Portfolio management Asset management Property management Centralised maintenance of properties 	 Assisting clients with transitioning towards sustainable energy usage in a cost-effective way Offering green energy (on- or off- site), smart energy management, green electric and hydrogen charging facilities

Full control and expertise across the value chain with no value leakage



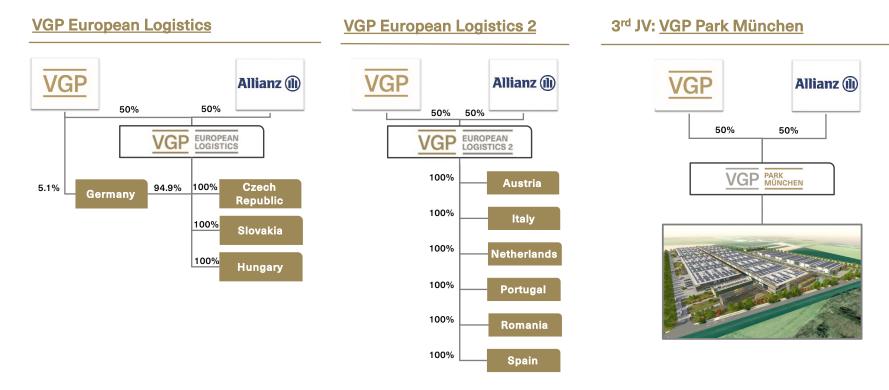


Sale to one of the Joint Ventures	Hold
✓ Sale of income-generating assets to one	✓ Long term real estate investor
of the Joint Ventures at market value	 Rental portfolio owned and managed
 ✓ VGP retains responsibility for facility management and contact with tenants 	✓ Recurring source of earnings
✓ Realisation of valuation gains and frees	✓ Assets 99% leased
up capital for new project developments	✓ Long term lease contracts

Develop, hold and sell-to-jv strategy with an aim to maximise shareholder value and optimise capital allocation

Strategic partnership with Allianz Real Estate through three established joint ventures





Highlights VGP European Logistics and VGP European Logistics 2

- First two JVs have a combined investment target of €3.7 billion gross asset value
- Right of First Refusal for the JVs to acquire assets in designated countries
- VGP serves both portfolios as asset, property and development manager
- Joint Ventures act as long-term capital buyer at market value

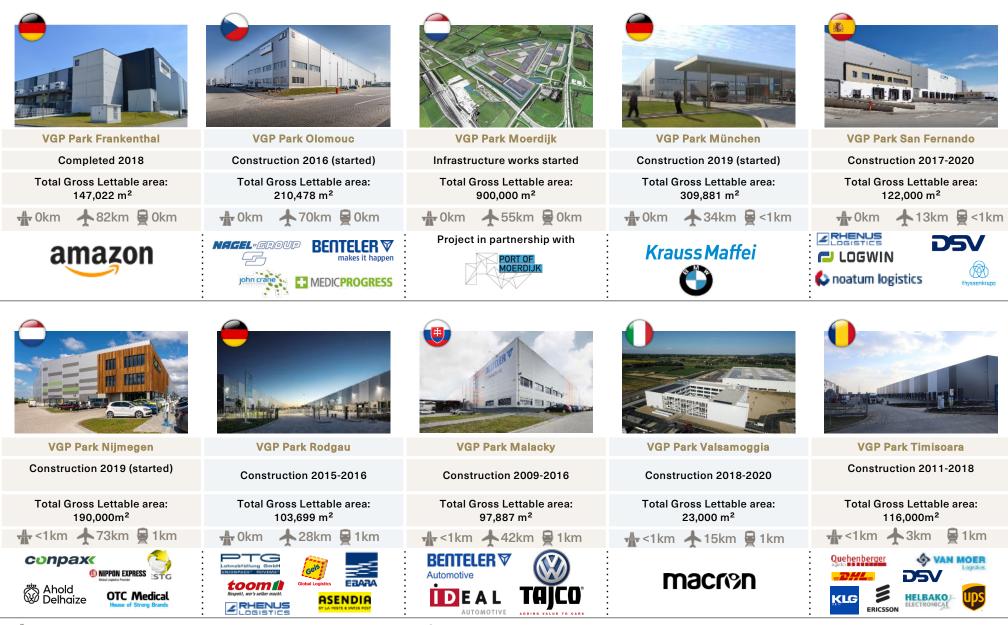
Highlights VGP Park München JV

- First Joint Venture with Allianz Real Estate to initially focus on the development phase
- Sale of the park at agreed market yield
- All construction costs are financed jointly

Driving sustainable growth through develop and hold strategy with long term partner

Premium asset base comprising modern and well located parks





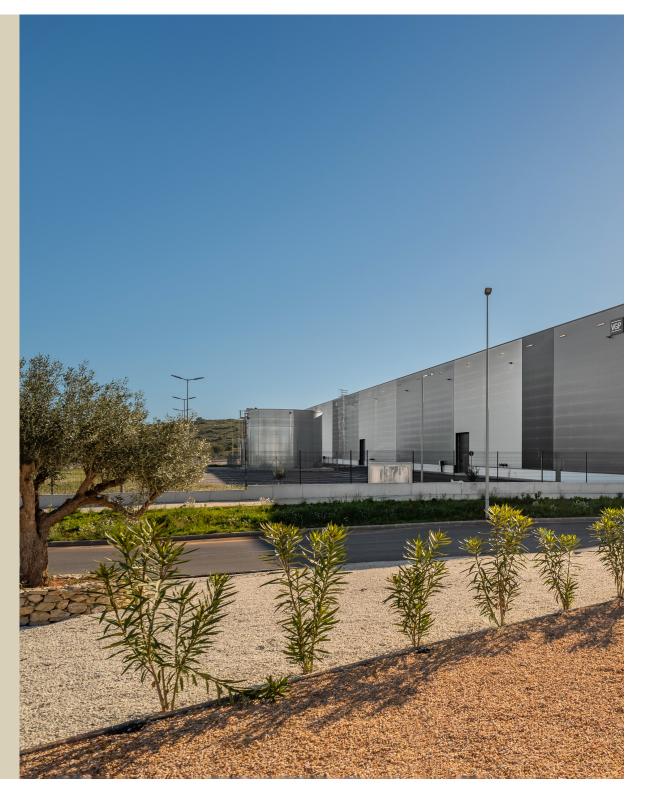
🖶 Distance to nearest motorway with grade separated intersections 🙏 Distan

▲ Distance to nearest international airport

Distance to nearest public transport station

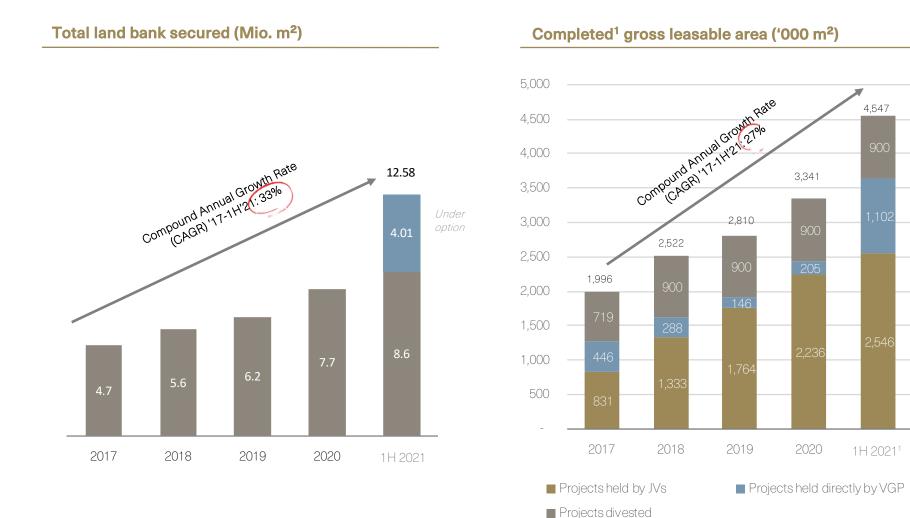


2. Operational performance



Proven ability to rapidly convert acquired land into fully-let and operational parks



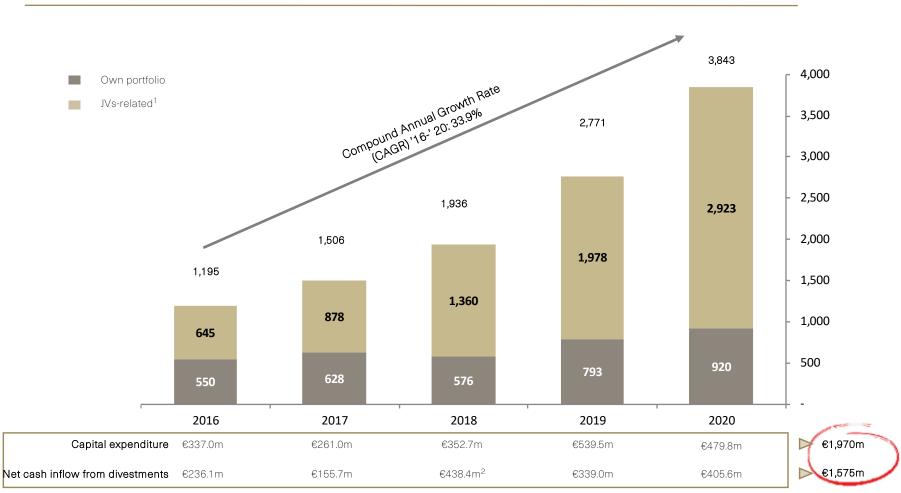


Development of a significant leasable area with virtually full occupancy²

As of 30 June 2021

- 1 Including 100% of JV and assets divested (see chart breakdown). 1H2021 also includes assets currently under construction
- 2 Occupancy at June 2021 for completed portfolio (incl JVs) was 99.4%.





Total portfolio – including 100% JV (€ million)

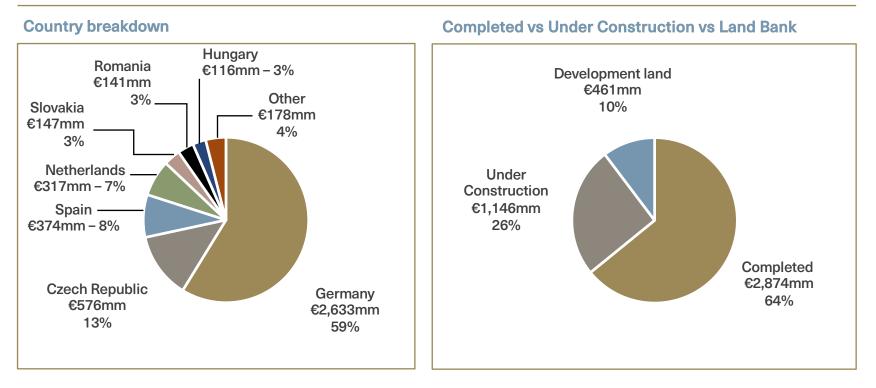
As of 31 December 2020

1 JVs-related includes German 5.1% stake held directly by VGP and portion of Held-for-Sale being developed on behalf of the JVs

2 Includes sale of Mango building, Spain (€150m)



Investment portfolio breakdown¹

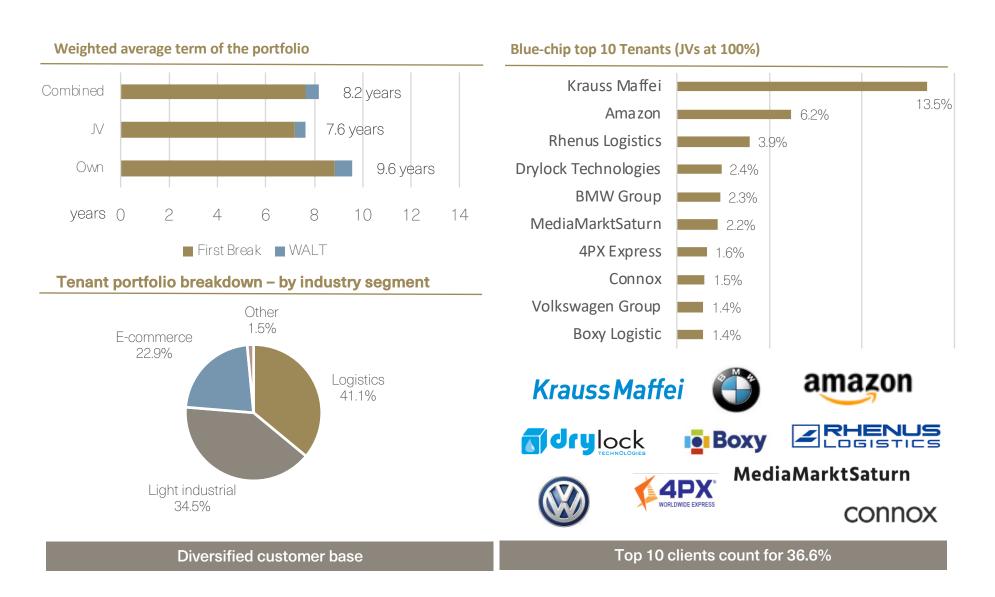


- The Investment portfolio has grown to €4,481 million¹, up 38.7%YoY
- Western Europe, represents:
 - 77% of total portfolio as of Jun-21¹
 - **75% of combined portfolio growth contribution YoY**
 - 71% of operating EBITDA incl. JVs at share over H1 2021

As of 30 June 2021 1 Including 100% of JVs assets

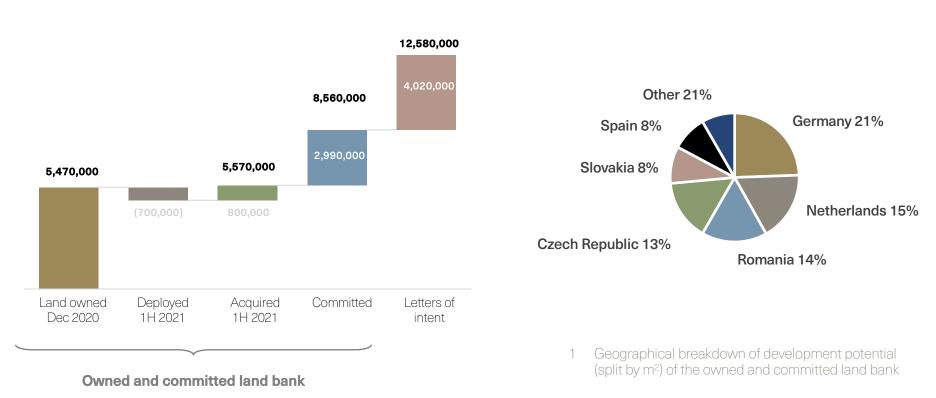
Portfolio leased on a long-term basis to a diversified and blue-chip customer base





Well advanced land bank to support future growth





Build-up of Land bank (m²)

Land bank¹ – geographic breakdown

- Total land bank (owned and committed) of 8.56 million m² equates to development potential of 3.93 million m²
- In addition, 4.02 million m² of land under option, subject to due diligence, with 1.64 million m² of development potential

5.57 million m² of development potential embedded in the Land bank

As of 30 June 2021



3. Financial performance





■ Operating profit up €22.1mm to €240.0mm

- Driven by higher share of net profits of joint ventures and associates (up €65.8mm) partially offset by lower net valuation gains on investment properties (down €41.4mm)
- On a "look-through"- basis ¹ net rental is up by
 € 5.1 mm YoY to € 32.0 mm
- Net valuation gains on the property portfolio of € 163.2mm
 - The own standing property portfolio is valued on a weighted average yield of 5.18% (vs. 5.51% as at Dec '20)²
- Share of net profits of joint ventures and associates of € 84.4mm
 - The JVs standing property portfolio is valued on a weighted average yield of 4.53% (vs. 4.76% as at Dec '20)²
- Other expenses of €2mm, reflecting contribution to VGP Foundation
- Taxes of €30mm, primarily deferred taxes related to unrealized gains on property developments

Income statement (€ million)

	1H21	1H20	
Revenue	18.1	12.4	
Gross rental income	7.1	4.7	
Property operating expenses	(2.7)	(0.6)	
Net rental income	4.4	4.1	
Joint venture management fee income	8.5	6.1	
Net valuation gains on investment properties	163.2	204.6	
Administration expenses	(18.6)	(15.5)	
Share of net profit from JVs and associates	84.4	18.6	>
Other expenses	(2.0)	-	
Operating profit	240.0	217.9	
Financial income	5.6	3.9	
Financial expense	(11.8)	(12.0)	
Net financial result	(6.2)	(8.2)	
Profit before taxes	233.8	209.7	
Taxes	(30.0)	(12.8)	
Profit for the period	203.8	196.9	

¹ Look-through basis includes VGP's share of the JVs net rental income

² The (re)valuation of the own, First and Second Joint Ventures' portfolio was based on the appraisal report of the property expert Jones Lang LaSalle

Income Statement – 1H 2021 by segment



Investment			Development	Property and Asset Managemer			agement	
€ million	1H 21	1H 20	€ million	1H 21	1H 20	€ million	1H 21	1H 20
Gross rental income	7.1	4.7	Gross rental income	-	-	Gross rental income	-	-
Property operating expenses	(0.3)	(0.1)	Property operating expenses	(2.4)	(0.5)	Property operating expenses	-	-
Net rental income	6.8	4.6	Net rental income	(2.4)	(0.5)	Net rental income	-	-
Joint venture management fee income		-	Joint venture management fee income	-	-	Joint venture management fee income	8.5	6.1
Net valuation gains on investment properties destined to the JVs		-	Net valuation gains on investment properties destined to the JVs	161.6	204.6	Net valuation gains on investment properties destined to the JVs	-	-
Administration expenses	(0.5)	(1.7)	Administration expenses	(13.2)	(9.8)	Administration expenses	(3.5)	(3.2)
Share of JVs' adjusted operating profit after tax	27.0	22.4	Share of JVs' adjusted operating profit after tax	0.0	-	Share of JVs' adjusted operating profit after tax		-
EBITDA	33.4	25.3	EBITDA	145.9	194.3	EBITDA	5.0	2.9
 Share in result of JVs YoY corresponds to V the result of the JVs <u>e</u> revaluation result JV1 is expected to up million to VGP in Sep 	VGP's share excluding an ostream €15	ein ny 5	 Valuation gains/(los million – 1H 2020 w affected by the new München joint ventu H1 2021 total CapEx million¹ 	as positive 50:50 VGF ure	ely 9 Park	Revenues include ass management, propert and facility management	ty manager	

For our 2021 reporting we will introduce a fourth pillar which will be based on income generated out of renewable energy

Please note the segment reporting disclosure in the notes of our 1H 2021 condensed consolidated interim financial statements press release for overview of adjustments to operating EBITDA

¹ Capital expenditure directly incurred for the own portfolio amounts to € 216.9 million and amounts to € 12.3 million on development properties of the Joint Venture



Investment Properties of €1,264 mm

- Completed portfolio €195mm
- Under construction €709mm
- Development land €359mm
- Investment in Joint Ventures and associates increased to €752 mm:
 - JV1: €532mm (D, CZ, SK, HU)
 - JV2: €80mm (ES, RO, IT, NL, AT, PT)
 - JV3: €128mm (München)
 - JV4: €13mm (Moerdijk)¹
- Other non-current receivables increased €50mm to €314mm, reflecting increased shareholder loans to joint ventures
 - Non-current receivables also includes balance due by Allianz Real Estate in respect of VGP Park München (€ 67 mm)²
- Cash position of €469 mm in addition several multiyear unsecured credit facilities undrawn and available (€150 mm)

	30 Jun '21	31 Dec '20
ASSETS		
Investment properties	1,263.8	920.2
Investment in joint ventures and associates	752.3	654.8
Other non-current receivables	314.1	264.0
Other non-current assets	26.6	19.3
Total non-current assets	2,356.7	1,858.2
Trade and other receivables	52.3	44.8
Cash and cash equivalents	469.2	222.4
Disposal group held for sale	109.0	102.3
Total current assets	630.5	369.5
TOTAL ASSETS	2,987.1	2,227.7

¹ On 26 November 2020, VGP entered into a partnership with Roozen Landgoederen Beheer in order to develop Logistics Park Moerdijk together with the Port Authority Moerdijk on a 50:50 basis. VGP Park Moerdijk's share equates to more than 450,000 m² of lettable area

² The remaining balance due by Allianz Real Estate in respect of the acquisition of VGP Park München shall become payable by Allianz Real Estate in different instalments based on the completion dates of the respective buildings



Shareholders' equity of €1,434mm		30 Jun '21	31 Dec '20
	SHAREHOLDERS' EQUITY AND LIABILITIES		
■ Up €129mm since Dec '20, despite €75mm dividend paid in 1H 2021	Shareholders' equity	1,434.4	1,305.7
	Non-current financial debt	1,343.9	748.8
Total liabilities of €1,553 mm (2020: €922 mm)	Other non-current (financial) liabilities	9.3	10.5
■ Financial debt of €1,379 mm (2020: €783 mm). Deferred tax liabilities	71.3	43.8
increased due to issuance of a debut benchmark green bond ¹	Total non-current liabilities	1,424.5	803.1
	Current financial debt	34.8	34.5
Gearing at Jun '21 stood at 30.4% ²	Trade debt and other current liabilities	85.3	77.7
 Well within our typical operating range for 	Liabilities related to disposal group HFS	8.2	6.7
gearing ratio of between 30 and 40/45%	Total current liabilities	128.2	118.9
The group's financial covenant maximum			
consolidated gearing is 65%	Total liabilities	1,552.7	922.0
	TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	5 2,987.1	2,227.7

On 31 March 2021 VGP issued € 600 million fixed rate green bonds due 8 April 2029 with a coupon of 1.50% per annum; assigned BBB- by Fitch 1

Calculated as Net debt / Total equity and liabilities 2

Track record of the joint ventures



First JV: \	/GP Europea	n Logistics	Second J	V: VGP Europ	pean Logistics 2	I hird JV:	I hird JV: VGP Park Munchen			
		Germany Czech Republic Hungary Slovakia			Austria Italy Netherlands Portugal Romania Spain					
Closing I (May '16)	GAV: Net cash:	c.€500mm €176mm	Closing I (Jul '19)	GAV: Net cash:	c.€175mm €91mm	Seed c'ing (Jun '20)	GAV: Net cash:	c.€187mm €87mm		
Closing II (Oct '16)	GAV: Net cash:	c.€80mm €59mm	Closing II (Nov '20)	GAV: Net cash:	c.€258mm €180mm	Closing I (Dec '20)	GAV: Net cash:	c.€55mm €16mm		
Closing III (May '17)	GAV: Net cash:	c.€173mm €122mm								
Closing IV (May '18)	GAV: Net cash:	c.€400mm €290mm								
Closing V (Apr '19)	GAV: Net cash:	c.€203mm €125mm								
Closing VI (Nov '19)	GAV: Net cash:	c.€232mm €123mm								
Closing VII (Oct '20)	GAV: Net cash:	c.€166mm €126mm								
Closing VIII (Jun '21)	GAV: Net cash:	c.€68mm €50mm								
Net casl	Net cash proceeds of €1,071mm from First JV			proceeds of € Second J\	€271mm from /	VGP net o	cash proceed from Third	ls of €103mm JV		

Disclaimer



ABOUT VGP

VGP is a pan-European developer, manager and owner of high-quality logistics and semi-industrial real estate. VGP operates a fully integrated business model with capabilities and longstanding expertise across the value chain. The company has a development land bank (owned or committed) of 8.56 million m² and the strategic focus is on the development of business parks. Founded in 1998 as a Belgian family-owned real estate developer in the Czech Republic, VGP with a staff of c. 300 employees today owns and operates assets in 11 European countries directly and through several 50:50 joint ventures. As of June 2021, the Gross Asset Value of VGP, including the joint ventures at 100%, amounted to € 4.48 billion and the company had a Net Asset Value (EPRA NTA) of € 1.51 billion. VGP is listed on Euronext Brussels and on the Prague Stock Exchange (ISIN: BE0003878957).

For more information, please visit: http://www.vgpparks.eu

Forward-looking statements: This presentation may contain forward-looking statements. Such statements reflect the current views of management regarding future events, and involve known and unknown risks, uncertainties and other factors that may cause actual results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. VGP is providing the information in this presentation as of this date and does not undertake any obligation to update any forward-looking statements contained in this presentation in light of new information, future events or otherwise. The information in this document does not constitute an offer to sell or an invitation to buy securities in VGP or an invitation or inducement to engage in any other investment activities. VGP disclaims any liability for statements made or published by third parties and does not undertake any obligation to correct inaccurate data, information, conclusions or opinions published by third parties in relation to this document or any other document or press release issued by VGP.