# CORPORATE PRESENTATION

**Business transformation combined** with revenue growth

August, 2021

Telefónica Vivo

# DISCLAIMER



**This presentation may contain forward-looking statements** concerning future prospects and objectives regarding growth of the subscriber base, a breakdown of the various services to be offered, and their respective results



Due to factors like the Brazilian political and economic activities, the development of competitive technologies, accessibility to capital to achieve those results, and the rise of strong competition in markets in which we operate; **our results may differ from those found in the forward-looking statements** 



The exclusive purpose of such statements is to indicate how we intend to expand our business. Therefore, they should not be regarded as guarantees of future performance

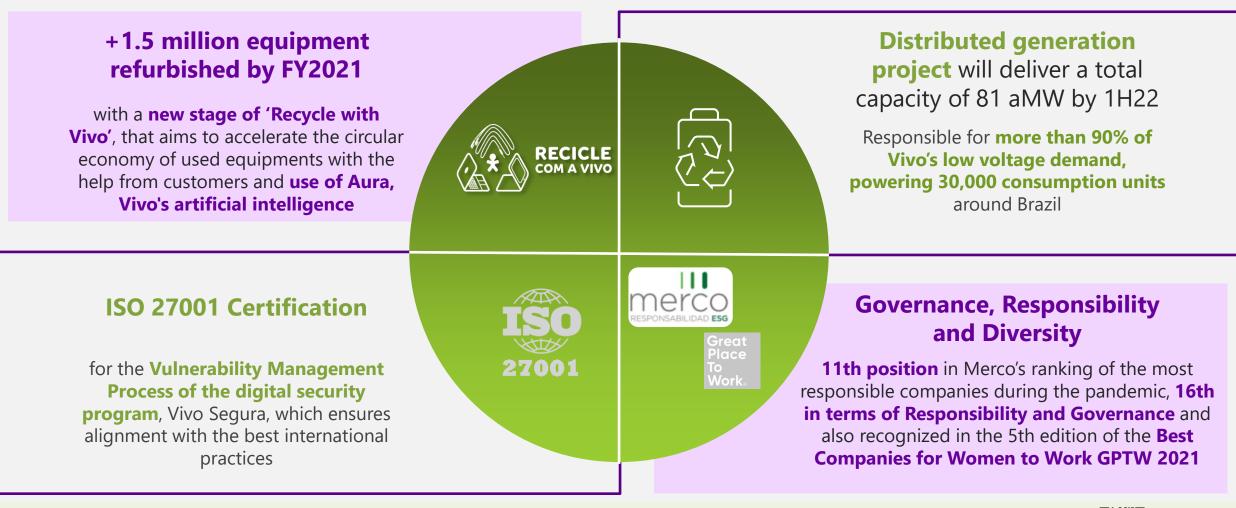


# **VIVO, AS SECTOR LEADER IN BRAZIL, IS WELL POSITIONED TO CAPTURE GROWTH OPPORTUNITIES IN MOBILE, FIXED AND DIGITAL SERVICES**

ESG	<ul> <li>Distributed generation project will produce 81AWm by 1H22, assuring the supply of renewable energy</li> <li>+1.5 million equipment refurbished in 2021 with 'Recycle with Vivo'</li> <li>ISO 27001 certification for the digital security program, Vivo Segura</li> </ul>	Commitment to the best ESG practices
Growth Opportunities	<ul> <li>5G auction and modernization of regulatory framework</li> <li>Increasing demand for high quality connectivity</li> <li>Approval expectation for the acquisition of Oi's mobile assets</li> <li>New revenue streams in digital services and IoT</li> </ul>	Positive perspectives for Vivo's Core Businesses
Evolution of Core Businesses	<ul> <li>In 2Q21, total revenue grew 3.2% y/y and core business revenue (~90% of total revenue) increased by 8.2% y/y</li> <li>Fiber expansion remains strong and FiBrasil begins operations</li> <li>Construction of a digital ecosystem will improve customer engagement</li> </ul>	Total Revenues back to growth with positive outlook in Mobile, Fixed, and Digital Services
<b>Efficiency and</b> <b>Returns</b>	<ul> <li>Acceleration of revenues changing cost-base mix</li> <li>CapEx light models and strong cash position for new investments</li> <li>Robust Shareholder Remuneration with R\$ 1.3 billion of IoC already declared by Jun-2021 and Share Buyback Program in execution</li> </ul>	Strong FCF and Shareholder Remuneration
3		Telefónica <b>vivo</b>



## ESG INITIATIVES CONTINUE TO EXPAND, REINFORCING VIVO'S COMMITMENT TO GENERATE A POSITIVE IMPACT FOR ALL ITS STAKEHOLDERS



More information about our ESG initiatives is available in our 2020 Sustainability Report, available at our Investor Relations website



Ø



# **POSITIVE EVOLUTION OF THE REGULATORY FRAMEWORK AND ECONOMIC RECOVERY WILL ENABLE VIVO TO UNLOCK SIGNIFICANT VALUE**

#### **5G spectrum auction**



Greater focus on **obligations** for the digitalization of Brazil



Expected to take place in the **4<sup>th</sup> quarter of 2021** 



5G DSS already launched in 8 major Brazilian cities

# Law 13.879 brings a positive outlook to the sector's regulation



Focused on the possibility of transitioning from **fixed voice concessionaires to an authorization framework** 



Companies will be able to significantly reduce their legacy expenditures and **focus investments on modern, future-proof solutions** 



Allows for the **automatic renewal of spectrum** 

#### Brazilian economic outlook

- Recovery of economic activity sustained by the accelerated vaccination process, resumption of the service sector and strong global growth
- Increase of interest rates due to higher inflation, but still below historic levels
- **Economic reforms and privatizations** are underway to address fiscal risks and promote potential growth

	<b>20A</b>	<b>21E</b> <sup>1</sup>	<b>22E</b> <sup>1</sup>	23E <sup>1</sup>
GDP Growth %	-4.1%	+5.3%	+2.0%	+2.5%
<b>CPI</b> %, EoP	4.5%	7.1%	3.9%	3.3%
FX R\$/US\$ EoP	5.2	5.1	5.2	5.0





## THE BRAZILIAN MARKET IS WITNESSING **POSITIVE TRENDS ACROSS KEY** SEGMENTS IN WHICH VIVO IS THE LEADING OPERATOR

#### Market trends



# Increasing demand for high-speed connectivity

 The pandemic accelerated digital transformation and demand for reliable, quality broadband

# Accelerated Fiber-to-the-home (FTTH) expansion

 Ultra broadband will maintain a double-digit growth in the upcoming years



# New revenue streams and increasing demand for IoT

- Telcos will expand their reach in Digital Services
- IoT to gain traction mainly in Brazil's fleet management, agroindustry, smart buildings and smart cities

# **VIVO** 2Q21 Operating highlights

97mn Total Accesses

+4.7mn YoY



47mn Postpaid Accesses 58.2% of Total Mobile Accesses 36.8% Postpaid

Market-share

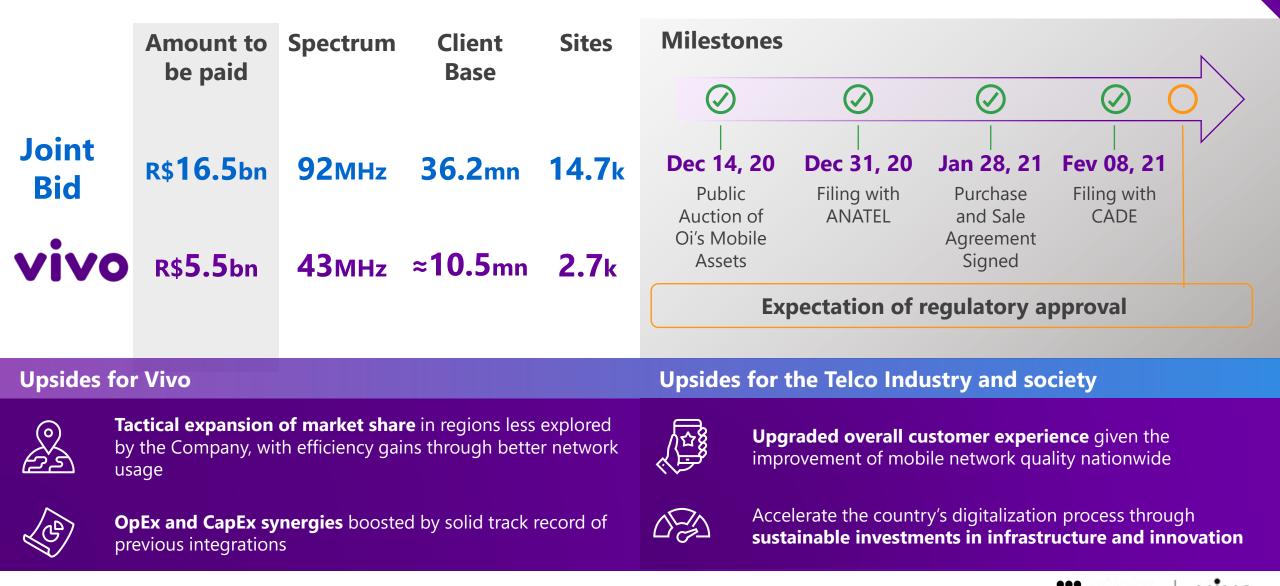
**4.0** FTTH<sup>1</sup> Homes-Connected +1.2mn YoY







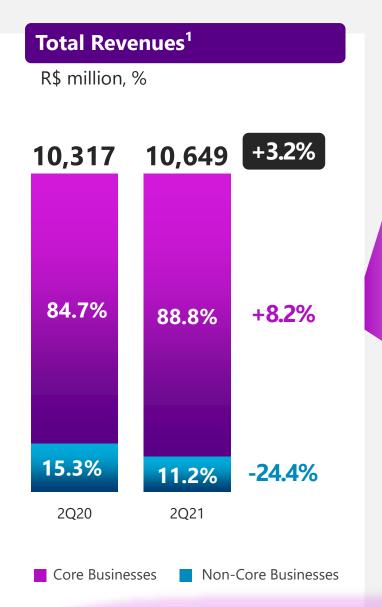
# THE ACQUISITION OF OI'S MOBILE ASSETS WILL ALLOW FOR AN IMPROVEMENT OF MOBILE NETWORK QUALITY NATIONWIDE

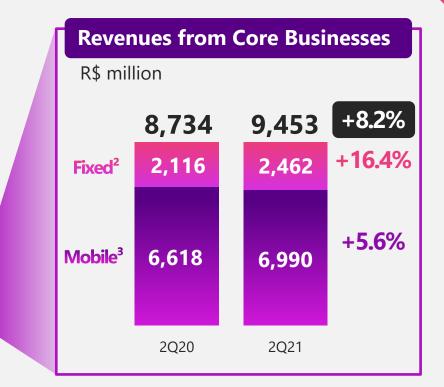


Telefónica

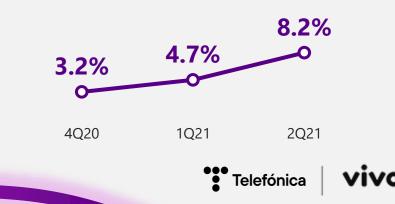
# O CORE REVENUES CONTINUE AT FULL SPEED, GROWING 8.2% YOY IN 2Q21, AND Sepresent 89% OF VIVO'S TOTAL BUSINESS







#### **Core Business Revenue Growth YoY**



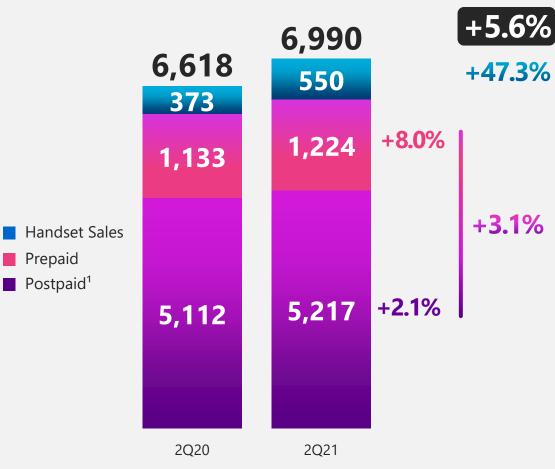
1 – Mobile Revenues: +5.6% YoY, Fixed Revenues: -1.1% .

2 – Includes FTTH, FTTC, IPTV, Data & ICT, Wholesale Revenues and others. 3 – Mobile Revenues includes Handset Sales.

# DEMAND FOR PREMIUM CONNECTIVITY AND INCREASED CUSTOMER ACTIVATION

## **Mobile Revenues**

R\$ million



**Mobile service revenues growth YoY** 



**Continued trend of mobile service revenues acceleration with positive expectations** for economic growth and customer activity in 2H21

#### The acquisition of Oi's Mobile Assets



Relevant regulatory and anti-trust approvals are advancing according to plan



**Expansion in regions** with lower marketshare, leading to efficiency gains through better network usage

**OpEx and CapEx** 

synergies



Improvement of mobile network quality nationwide and overall customer experience



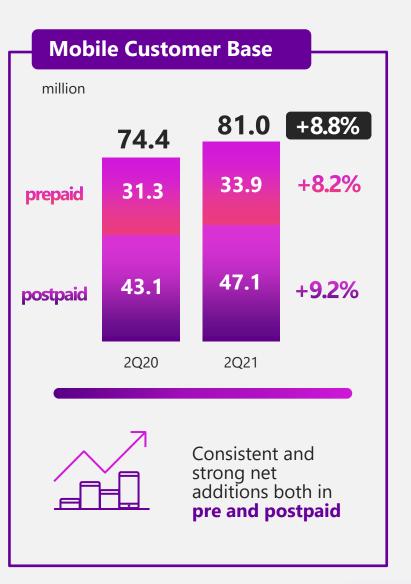
More sustainable environment for investments in infrastructure and innovation





## **SOLID MOBILE LEADERSHIP REAFFIRMED IN 2Q21, WITH OPERATING FIGURES** CONFIRMING A FLIGHT-TO-QUALITY AND IMPROVED CUSTOMER LOYALTY





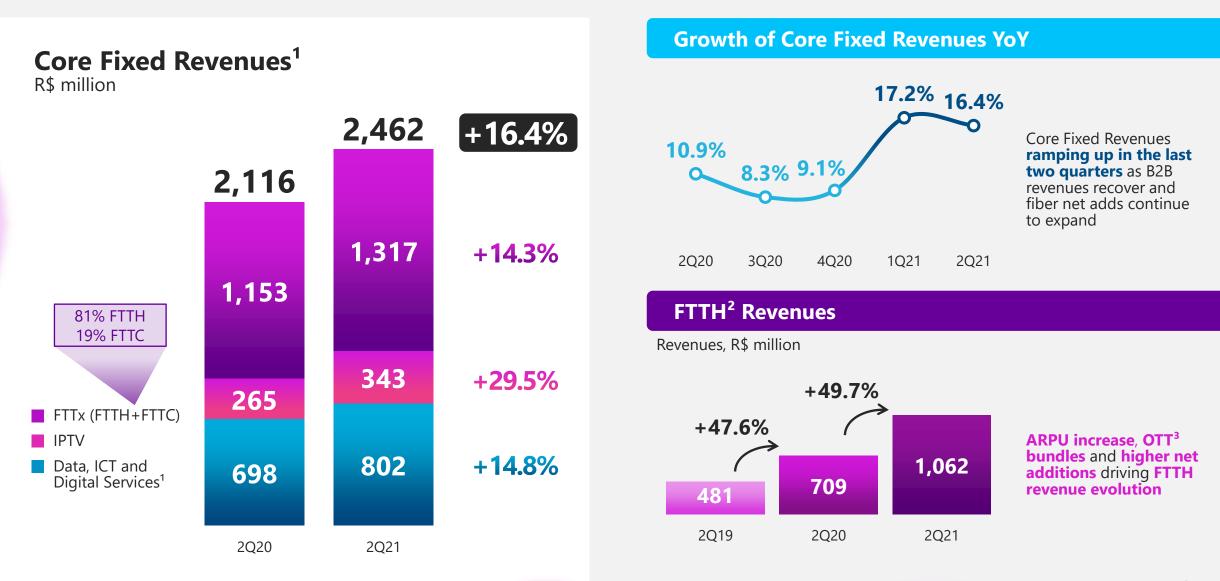
#### **Postpaid KPIs Customer acquisition enhanced as** migrations and portability improve... Net adds +3.7x → - to + From additions 2Q19 2Q20 2Q21 ...while churn<sup>2</sup> continues at historic low levels 1.8% 1.5% 1.3% 2Q19 2Q20 2Q21

••• Telefónica

•

10 1 – Postpaid and Prepaid market-share, most recent available data with information of all large carriers 2 – Ex-M2M

#### **CORE FIXED REVENUE EXPANSION** DRIVEN BY INCREASING DEMAND FOR HIGH-QUALITY CONNECTIVITY AND DIGITAL SERVICES



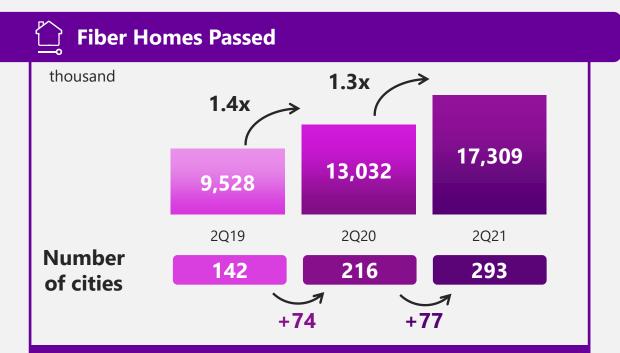
Telefónica

1 – Include Wholesale and Other Fixed Revenues.

1 2 – Fiber-to-the-Home

3 – Over-the-Top services, such as Disney+ and Netflix

## **VIVO REACHES 4 MILLION FIBER CUSTOMERS BY ACCELERATING NET ADDITIONS** AND FOOTPRINT EXPANSION, DELIVERING QUALITY HIGH-SPEED CONNECTIVITY

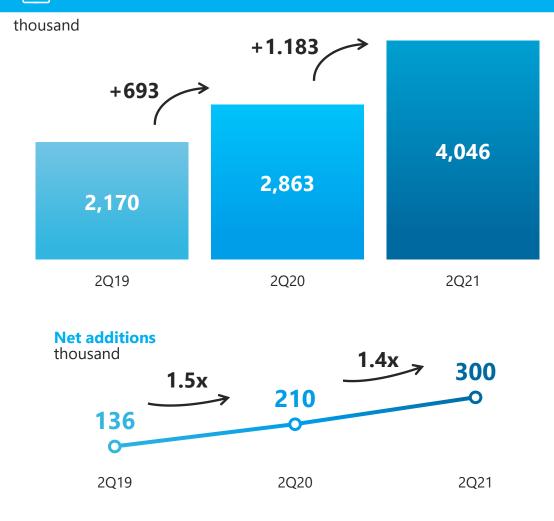


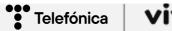


**Consistent expansion to fresh markets**, with the addition of **17 new cities** in 2Q21



**Overlay of xDSL and FTTC with FTTH** in strategic regions, delivering positive results and protecting our customer base Fiber Homes Connected





FIBRASIL, NEUTRAL FIBER NETWORK CREATED IN PARTNERSHIP WITH TELEFÓNICA INFRA AND CDPQ, IS UP AND RUNNING AND WILL DEPLOY 500K FTTH HPs IN 2H21



#### Planned coverage expansion



Initiating with **1.6 million HPs** in **34 cities** outside the state of São Paulo



Plan to reach 2.1 million HPs by FY2021 and ≈5.5 million by 2024

#### **Proceeds from the transaction**



Positive impact on Vivo's cash flow<sup>1</sup> of R\$ 225 million, and R\$1.5 billion in the following years conditioned to preestablished targets



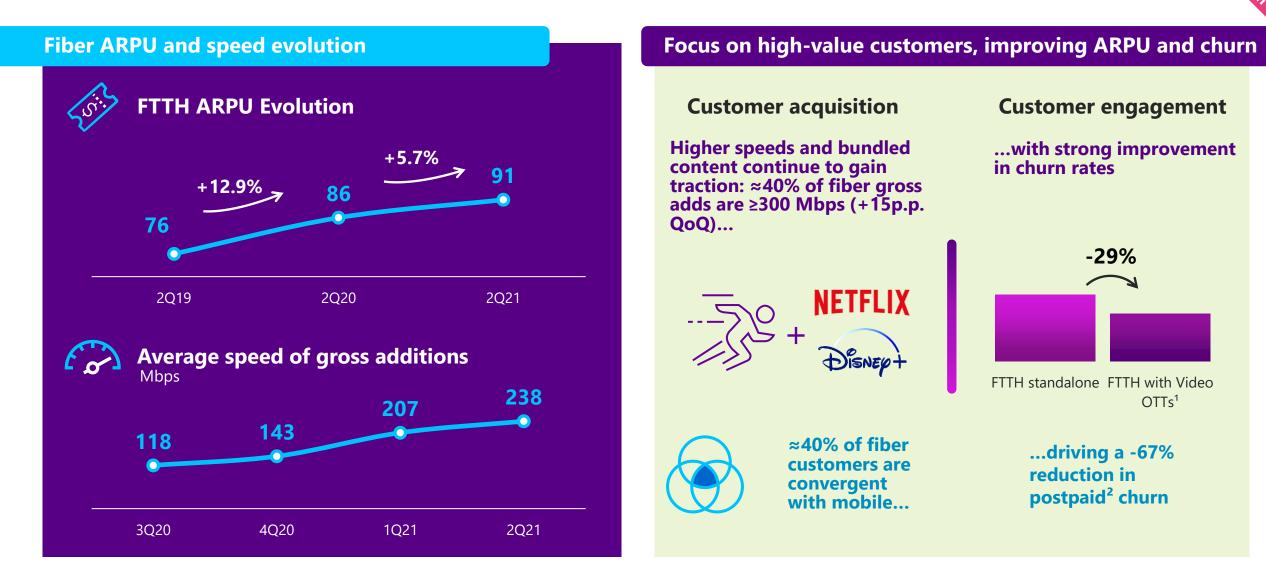
**CDPQ to contribute an additional R\$750 million to FiBrasil**, of which R\$205 million at the closing of the transaction

#### Initial cities





**POSITIVE EVOLUTION OF FIBER ARPU, WITH CUSTOMERS DEMANDING HIGHER SPEEDS, COMBINED WITH A COMPLETE PORTFOLIO OF SERVICES THAT REDUCES CHURN** 



Telefónica

## VIVO CONTINUES TO ROLL OUT THE BUILDING BLOCKS OF ITS DIGITAL ECOSYSTEM, DEEPENING THE REACH OF ITS RELATIONSHIP WITH CUSTOMERS





**97 million** accesses



**1,700 stores** and online channels



**Top 9<sup>1</sup>** brand in Brazil



**19 million** users Meu Vivo



Big Data & 4<sup>th</sup> Platform



>200 mn monthly visits in Terra

#### **Financial services**

VIVO MONEY VIVO PAY

A portfolio of financial services, in a digital format, with the potential to strengthen other initiatives

#### Marketplace

SHOPPING VIVO Microsoft 365

Become the **benchmark marketplace for tech-related needs** and **home office solutions** while increasing customer preference

#### Health and wellness

VIDAV Powered By Q TELADOC,

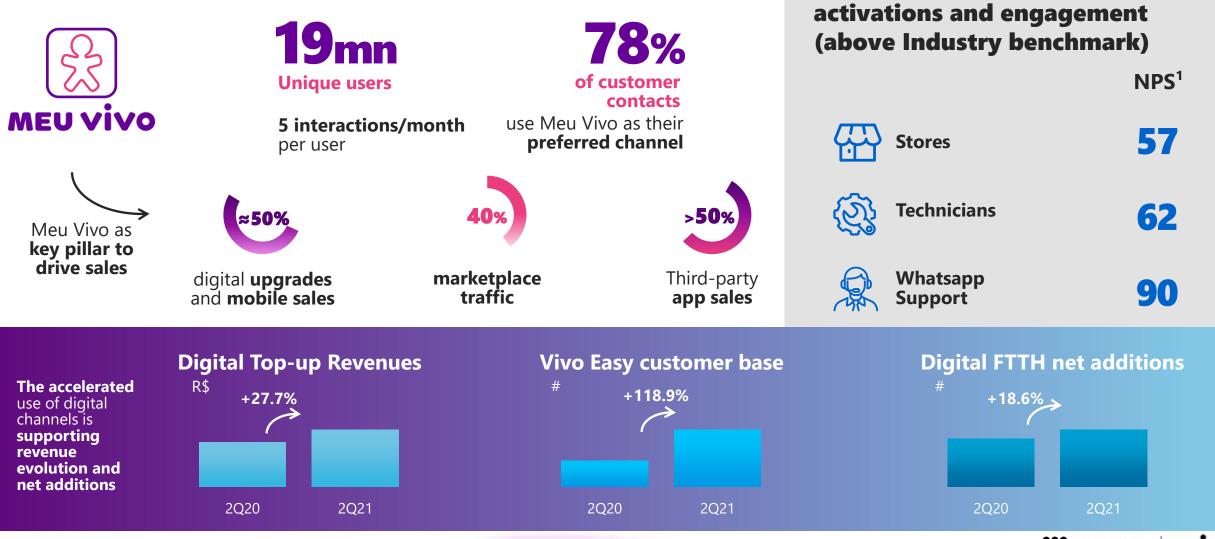
#### VIVO MEDITAÇÃO

Initiating with telemedicine and wellness services and **expanding along the healthcare value chain** 

# Connected home

Leveraging on fiber connectivity to offer connected home services and automation solutions CONTRACTOR CONTRACTOR CONTRACTION CONTRACTOR CONTACTOR CONTRACTOR CONTRACTOR CONTRACTOR CONTRACTOR CONTRACTOR CONTRACTOR CONTACTOR CONTACTOR CONTRACTOR CONTACTOR CONTRACTOR CONTACTOR CONTRACTOR CONTRACTOR CONTACTOR CONTACTOR CONTRACTOR CONTACTOR CONTRACTOR CONTACTOR CONTRACTOR CONTRACTOR CONTACTO

Increased relevance of digital channels...

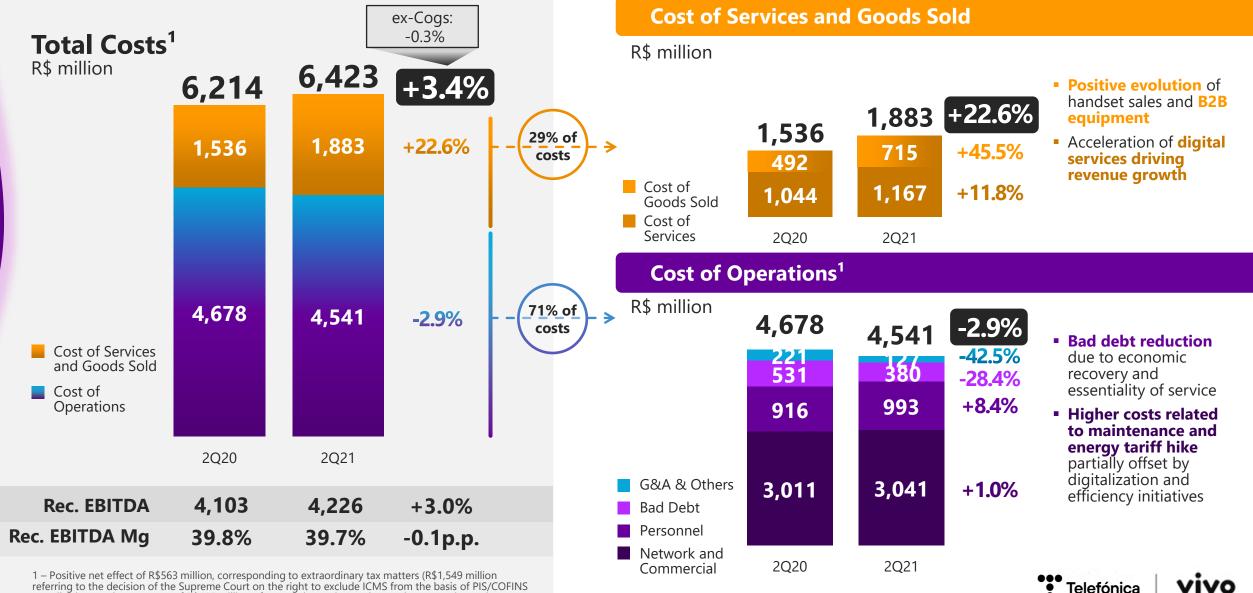


vivo

Telefónica

...improving customer experience,

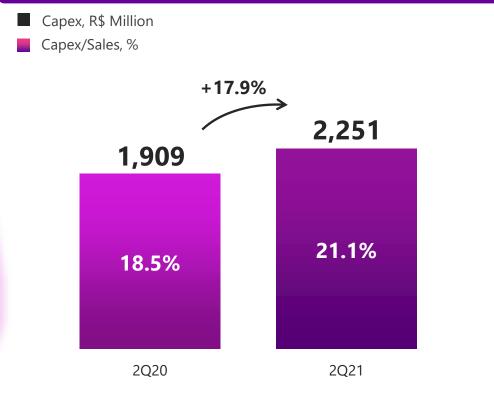
#### **TRANSFORMING ITS BUSINESS AND THE COST BASE IS EVOLVING AS THE** SALE OF HANDSETS AND DIGITAL SERVICES ESCALATES



1 – Positive net effect of R\$563 million, corresponding to extraordinary tax matters (R\$1,549 million referring to the decision of the Supreme Court on the right to exclude ICMS from the basis of PIS/COFINS contributions and an expense of R\$415 million of tax contingencies) and a regulatory contingencies expense of R\$571 million.

# South the second state of the second state of

#### CAPEX



**83%** of CapEx dedicated to **Growth and Transformation** 

#### **Capex light fiber expansion**

- FiBrasil and partnerships with American Tower and Phoenix reducing time to market with less CapEx intensity
- Expansion of Terra Fibra Franchise, already reaching 17 cities, capturing the fiber opportunity in untapped regions

	FIBLASIL		<b>PHOENIX</b>	conectado por <b>vivo FIBRA</b>
# of cities	34	29	11	17

#### RAN Sharing Agreement with TIM

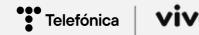


**Single Grid** 

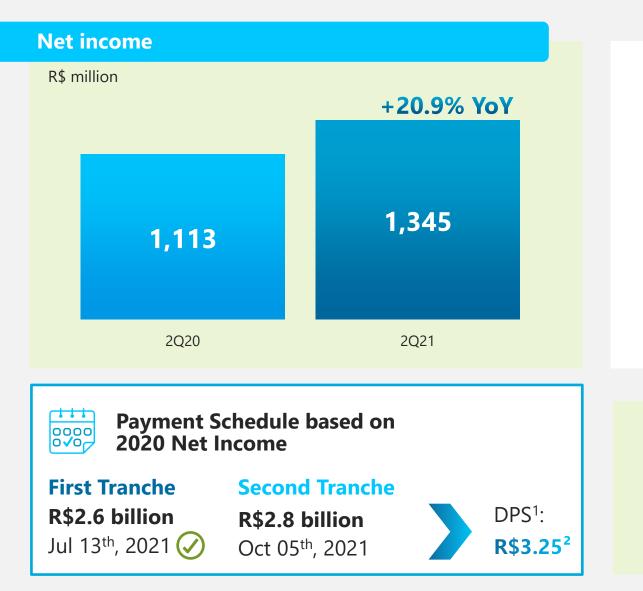
- **4G Coverage Expansion concluded**, with ≈360 cities for each operator
- Consolidation: pilot for technical feasibility started in 50 cities (25 each), to be concluded by September (potential expansion to 1,600 cities)



**Systems developments advancing as planned** and rollout expected by the end of the year



#### 



#### **Extraordinary tax gain**

**Positive effect due to the Supreme Court decision** to deduct ICMS from the basis of calculation of PIS/COFINS contributions





Estimated to become an **incremental source** of cash in the next 12 months

#### **Shareholder remuneration**



**R\$1.3 billion** declared as of June 2021

Dividend Yield LTM<sup>2</sup> 7.7%

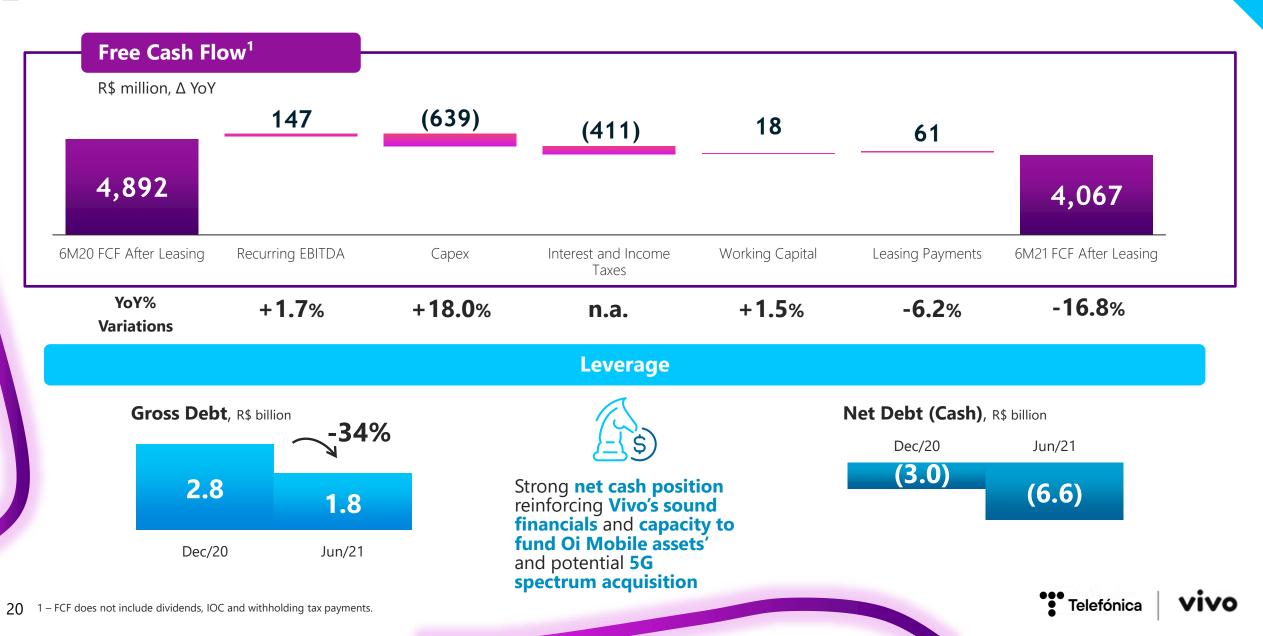
10 1 – Dividends per Share

9 2 – Considers the amounts deliberated for preferred shares until the unification of share classes on November 23<sup>rd</sup>, 2020, and stock price on June 30<sup>th</sup>, 2021

Telefónica



#### FREE CASH FLOW TOTALED R\$4.1 BILLION IN THE FIRST 6 MONTHS OF 2021, REPRESENTING A FREE CASH FLOW YIELD OF 12% (LTM)



Efficiencies et

# Telefónica VIVO

# For further information: Investor Relations

www.telefonica.com.br/ir

ir.br@telefonica.com

+55 11 3430.3687







## **2Q21 HIGHLIGHTS**

Consolidated in R\$ million	2Q21	2Q20	Δ% ΥοΥ	6M21	6M20	Δ% ΥοΥ
Net Operating Revenue	10,649	10,317	3.2	21,498	21,142	1.7
Core Revenue <sup>1</sup>	9,453	8,734	8.2	19,016	17,865	6.4
Mobile Revenue	6,990	6,618	5.6	14,138	13,688	3.3
Fixed core revenue	2,462	2,116	16.4	4,878	4,177	16.8
Non-core Revenue <sup>2</sup>	1,197	1,583	(24.4)	2,483	3,277	(24.2)
Recurring Total Costs <sup>3</sup>	(6,423)	(6,214)	3.4	(12,817)	(12,608)	1.7
Reported Total Costs	(5,860)	(6,214)	(5.7)	(12,254)	(12,532)	(2.2)
Recurring EBITDA <sup>3</sup>	4,226	4,103	3.0	8,681	8,534	1.7
Recurring EBITDA Margin <sup>3</sup>	39.7%	39.8%	(0.1) p.p.	40.4%	40.4%	0.0 р.р.
Reported EBITDA	4,789	4,103	16.7	9,244	8,610	7.4
Reported EBITDA Margin	45.0%	39.8%	5.2 p.p.	43.0%	40.7%	2.3 p.p.
Net Income	1,345	1,113	20.9	2,287	2,266	0.9
CAPEX   EX-IFRS 16	2,251	1,909	17.9	4,194	3,556	18.0
Free Cash Flow <sup>4</sup>	1,868	2,772	(32.6)	4,067	4,892	(16.8)
Core Revenue <sup>1</sup> / Net Revenue	88.8%	84.7%	4.1 p.p.	88.5%	84.5%	4.0 p.p.
Non-core Revenue <sup>2</sup> / Net Revenue	11.2%	15.3%	(4.1) p.p.	11.5%	15.5%	(4.0) p.p.
Total Subscribers (Thousand)	96,721	92,012	5.1	96,721	92,012	5.1
Core Subscribers	87,197	80,247	8.7	87,197	80,247	8.7
% / total accesses	90.2%	87.2%	2.9 p.p.	90.2%	87.2%	2.9 p.p.
Non-core Subscribers	9,524	11,765	(19.0)	9,524	11,765	(19.0)
% / total accesses	9.8%	12.8%	(2.9) p.p.	9.8%	12.8%	(2.9) p.p.

1 – Total Revenue excluding fixed voice, xDSL and DTH. 2 – Fixed voice, xDSL and DTH revenues. 3 – Excludes the following non-recurring effects: 1Q20: positive effect related to the sale of towers and rooftops in the amount of R\$76 million. 2Q21: net positive effect of R\$ 563 million related to extraordinary tax matters (R\$ 1,549 million related to the Supreme Court decision of the right for exclusion of ICMS in relation to te calculation of PIS/COFINS; expenses of R\$ 415 million due to tributary contingencies) and the regulatory contingency, that represents an expense of R\$ 571 million. 4 – Free cash flow after payment of Leasing. Excludes R\$470 million received from the sale of towers and rooftops in 1Q20.





## **2Q21 MOBILE AND FIXED REVENUES**

## **NET OPERATING REVENUES | MOBILE SERVICES**

Consolidated in R\$ million	2Q21	2Q20	Δ% ΥοΥ	6M21	6M20	Δ% ΥοΥ
NET MOBILE REVENUE	6,990	6,618	5.6	14,138	13,688	3.3
Mobile Service Revenue	6,441	6,245	3.1	12,944	12,734	1.6
Postpaid	5,217	5,112	2.1	10,499	10,429	0.7
Prepaid	1,224	1,133	8.0	2,445	2,309	5.9
Handset Revenues	550	373	47.3	1,194	954	25.1

## **NET OPERATING REVENUES | FIXED SERVICES**

Consolidated in R\$ million	2Q21	2Q20	Δ% ΥοΥ	6M21	6M20	Δ% ΥοΥ
NET FIXED REVENUE	3,659	3,700	(1.1)	7,361	7,454	(1.2)
Core fixed revenue	2,462	2,116	16.4	4,878	4,177	16.8
FTTx	1,317	1,153	14.3	2,629	2,243	17.2
FTTH	1,062	709	49.7	2,072	1,336	55.1
ΙΡΤΥ	343	265	29.5	668	523	27.7
Corporate Data, ICT and others	802	698	14.8	1,581	1,410	12.1
Non-core fixed revenue <sup>2</sup>	1,197	1,583	(24.4)	2,483	3,277	(24.2)
Core fixed revenue <sup>1</sup> / Net fixed revenue	67.3%	57.2%	10.1 p.p.	66.3%	56.0%	10.2 p.p.
Non-core fixed revenue <sup>2</sup> / Net fixed revenue	32.7%	42.8%	(10.1) p.p.	33.7%	44.0%	(10.2) p.p.





## **2Q21 MOBILE OPERATING FIGURES**

Thousand	2Q21	2Q20	Δ% ΥοΥ	6M21	6M20	Δ% ΥοΥ
TOTAL MOBILE SUBSCRIBERS	80,965	74,408	8.8	80,965	74,408	8.8
Postpaid	47,093	43,117	9.2	47,093	43,117	9.2
M2M	11,182	9,870	13.3	11,182	9,870	13.3
Prepaid	33,872	31,291	8.2	33,872	31,291	8.2
MARKET SHARE <sup>1</sup>	33.0%	33.0%	(0.0) p.p.	33.0%	33.0%	(0.0) p.p.
Postpaid <sup>1</sup>	36.9%	38.8%	(1.9) p.p.	36.9%	38.8%	(1.9) p.p.
Prepaid <sup>1</sup>	28.8%	27.4%	1.4 p.p.	28.8%	27.4%	1.4 p.p.
ARPU (R\$/month)	26.8	28.0	(4.3)	27.0	28.5	(4.9)
Postpaid (Human)	48.0	49.9	(3.8)	48.9	50.6	(3.4)
M2M	2.8	2.9	(4.9)	2.9	3.0	(2.8)
Prepaid	12.1	12.1	(0.4)	12.1	12.3	(2.0)
MONTHLY CHURN	2.9%	3.4%	(0.4) p.p.	2.9%	3.2%	(0.3) p.p.
Postpaid (ex-M2M)	1.3%	1.5%	(0.2) p.p.	1.2%	1.5%	(0.3) p.p.
Prepaid	4.9%	5.4%	(0.5) p.p.	4.9%	5.3%	(0.4) p.p.



## **2Q21 FIXED OPERATING FIGURES**

Thousand	2Q21	2Q20	Δ% ΥοΥ	6M21	6M20	Δ% ΥοΥ
TOTAL FIXED SUBSCRIBERS	15,756	17,603	(10.5)	15,756	17,603	(10.5)
Core fixed subscribers <sup>1</sup>	6,232	5,838	6.7	6,232	5,838	6.7
FTTx	5,313	5,033	5.6	5,313	5,033	5.6
FTTH	4,046	2,863	41.3	4,046	2,863	41.3
IPTV	919	805	14.1	919	805	14.1
Non-core fixed subscribers <sup>2</sup>	9,524	11,765	(19.0)	9,524	11,765	(19.0)
ARPU   FTTH (R\$/month)	90.9	86.1	5.6	92.8	83.8	10.8
ARPU   IPTV (R\$/month)	124.9	114.0	9.5	122.2	115.5	5.8
Core fixed subscribers <sup>1</sup> / Total Fixed subscribers	39.6%	33.2%	6.4 p.p.	39.6%	33.2%	6.4 p.p.
Non-core fixed subscribers <sup>2</sup> / Total Fixed subscribers	60.4%	66.8%	(6.4) p.p.	60.4%	66.8%	(6.4) p.p.



# **2Q21 IFRS INCOME STATEMENT**

Consolidated in R\$ million	2Q21	2Q20	Δ% ΥοΥ	6M21	6M20	Δ% ΥοΥ
Gross Operating Revenue	15,696	14,974	4.8	31,732	30,778	3.1
Net Operating Revenue	10,649	10,317	3.2	21,498	21,142	1.7
Core Revenue <sup>1</sup>	9,453	8,734	8.2	19,016	17,865	6.4
Mobile core revenue	6,990	6,618	5.6	14,138	13,688	3.3
Fixed core revenue	2,462	2,116	16.4	4,878	4,177	16.8
Non-core Revenue <sup>2</sup>	1,197	1,583	(24.4)	2,483	3,277	(24.2)
Total Costs	(5,860)	(6,214)	(5.7)	(12,254)	(12,532)	(2.2)
Cost of Services and Products sold	(1,883)	(1,536)	22.6	(3,799)	(3,140)	21.0
Services	(1,167)	(1,044)	11.8	(2,311)	(2,021)	14.4
Products sold	(715)	(492)	45.5	(1,488)	(1,119)	33.0
Costs from Operations	(3,978)	(4,678)	(15.0)	(8,455)	(9,393)	(10.0)
Personnel	(993)	(916)	8.4	(2,006)	(1,905)	5.3
Commercial and Infrastructure	(3,041)	(3,011)	1.0	(6,052)	(6,054)	(0.0)
Provision for Bad Debt	(380)	(531)	(28.4)	(744)	(985)	(24.5)
General and Administrative	(254)	(309)	(17.8)	(557)	(614)	(9.3)
Other Net Operating Revenue (Expenses)	690	88	684.2	903	165	446.0
EBITDA	4,789	4,103	16.7	9,244	8,610	7.4
EBITDA Margin %	45.0%	39.8%	5.2 p.p.	43.0%	40.7%	2.3 p.p.
Depreciation and Amortization	(3,013)	(2,777)	8.5	(5,919)	(5,522)	7.2
EBIT	1,776	1,326	33.9	3,326	3,088	7.7
Financial Result	(157)	(75)	110.0	(472)	(269)	75.2
Gain (Loss) on Investments	1	1	n.a.	3	1	123.1
Taxes (Income tax / Social contribution)	(275)	(139)	97.6	(570)	(554)	2.9
Net Income	1,345	1,113	20.9	2,287	2,266	0.9