# **Specialty Property and Casualty Insurance**

**Investor Presentation** 



# **Forward Looking Statements**

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered "forward-looking statements" and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG's filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.



# A History Dating Back More Than 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Approximately **55%** of Specialty P&C Group gross written premium is produced by businesses with "top 10" market rankings

Superior Underwriting Talent

7.5%

Points of COR outperformance vs. peers over 10-year period ended 12/31/2023

Specialty P&C Combined Ratio

11 years

Consecutive years under 94%



Overall Specialty P&C combined ratio of 90.3% for the twelve months ended December 31, 2023

# **Top Tier Specialty Property & Casualty Insurer**







Entrepreneurial Culture, Strategic Alignment of Interests



Market Leading P&C Insurance Specialist



Consistent Investment Outperformance



Superior Capital Management and Strong Balance Sheet



Our values form the foundation of our business, shape our priorities, and set our expectations for how we conduct our business, service our customers and interact with each other.

# Our Core Values

for all the great you do

Specialization
Entrepreneurial Spirit
Accountability

OUR FOUNDATION

Integrity

Discipline

Respect for Others

OUR

**EXPECTATIONS** 



Clear & Open
Communication

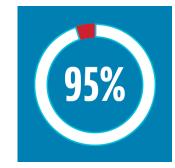
**Family & Community** 

OUR PRIORITIES

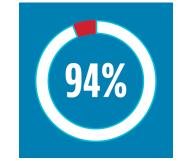


# 2024 Employee Survey Highlights

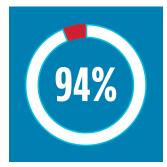
#### PROUD TO BE BEST IN CLASS



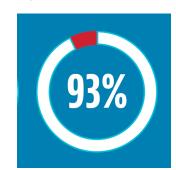
I understand the results expected of me in my job.



The organization provides high quality products and services.

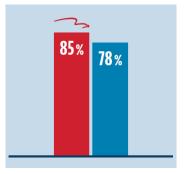


I understand how my job contributes to the organization's strategy and goals.

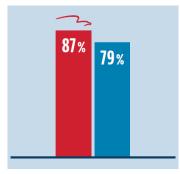


I am treated with respect as an individual.

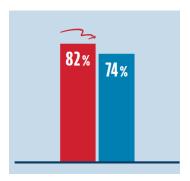
#### HOW WE STACK UP



The organization supports me in achieving a balance between my work life and my personal life.



I have opportunities for learning and development at the organization.



We use the different perspectives, backgrounds and experiences that our employees have to help deliver better business outcomes.

## OUR COMPANY HIGH PERFORMING COMPANIES\*

\* High Performing (Norm) - Average survey scores from 65 top performing organizations with over 685,000 employees (based on financial performance versus peers, and high employee engagement and enablement.)



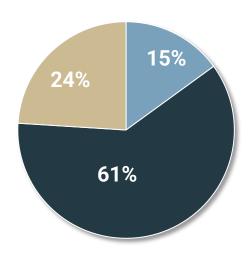
92%

**PARTICIPATION** 

Be here. Be great.

# Strategic Alignment of Interests for Optimal Results

# Significant Ownership by Management



Individual Institutional F Investors Investors E

Family, Executives and Retirement Plan



# Unique, Incentive-Based Programs for P&C Business Leaders

- Annual awards
  - based on AY COR targets derived from ROE thresholds
  - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
  - 5-year measurement period based on AY COR targets derived from ROE thresholds
  - paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

## **Profit Sharing for Employees**

 Our Profit-Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance

# Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents





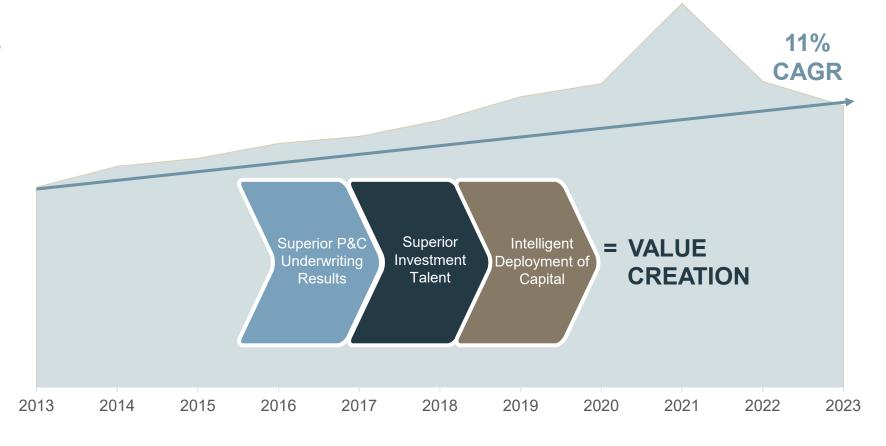


- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking specialty transportation industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention – giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business

## **Building Long-Term Value for AFG Shareholders**

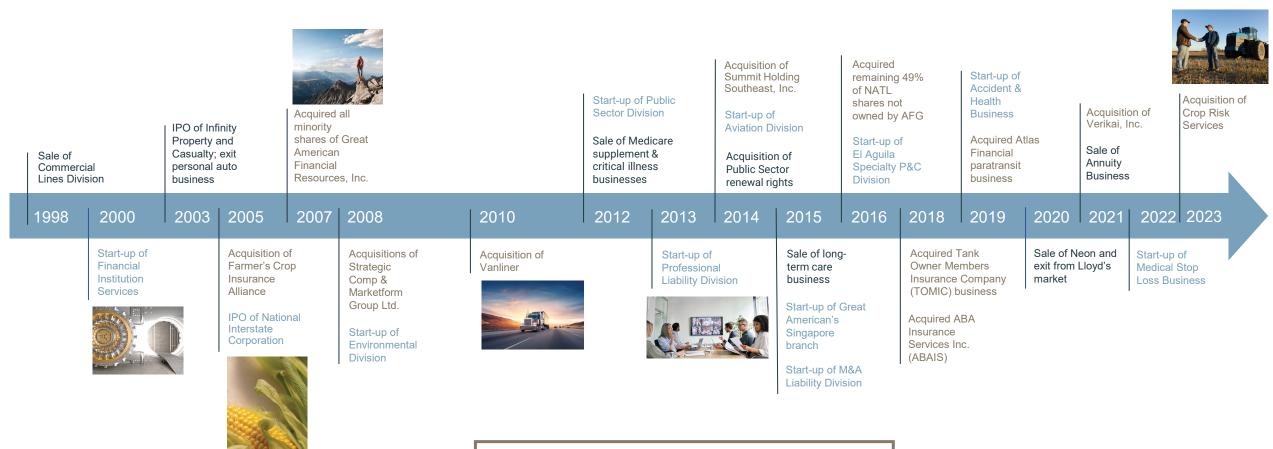
10 YEAR VIEW
OF
TOTAL VALUE
CREATION

Growth in BVPS
Excluding AOCI +
Dividends





# Focusing on What We Know Best



Acquisitions

Dispositions

Start-Ups



# **Specialty P&C Insurance Operations**

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering long-term value to our customers, employees and investors.

## **PROPERTY &** TRANSPORTATION

Agribusiness (farm & ranch)

Commercial Automobile

Commercial Property

Crop

**Equine Mortality** 

Inland and Ocean Marine

## **SPECIALTY** CASUALTY

Cyber Risk

**Excess and Surplus** 

**Executive & Professional Liability** 

**General Liability** 

M&A Liability

Medical Stop Loss

**Public Entities** 

**Targeted Programs** 

Umbrella and Excess Liability

Workers' Compensation

## **SPECIALTY FINANCIAL**

Fidelity / Crime

Financial Institution Services

Lease and Loan Services

Surety

**Trade Credit** 





# **Great American Insurance Company's Ratings**







**Superior** 

Strong



**S&P Global** Ratings

Moody's

Diversified product offerings in niche markets
Consistent, solid underwriting results
Strong market positions
Strong capitalization
Low catastrophe risk profile

## The Numbers Tell Our Story

3,000

Property and casualty insurance companies in the United States

50

Companies on the Ward's 50 List for safety, consistency and performance

4

Rated "A" (Excellent) or better by AM Best for 115 or more years

3

on both lists

1

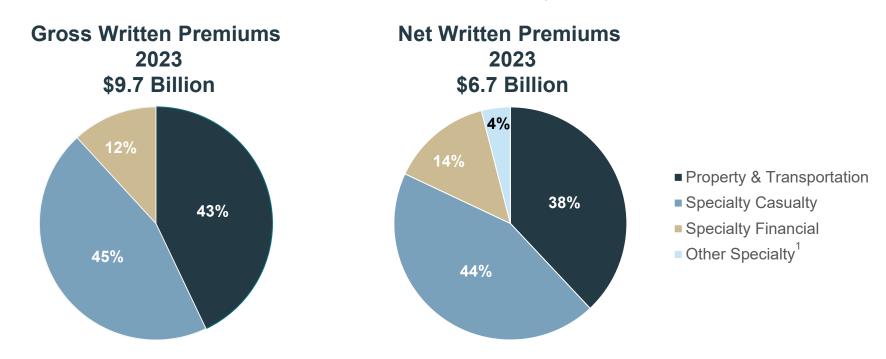
**Great American Insurance Company** is 1 of the three





# **Specialty Property & Casualty Premium**

Low correlation • Lower relative coastal exposure



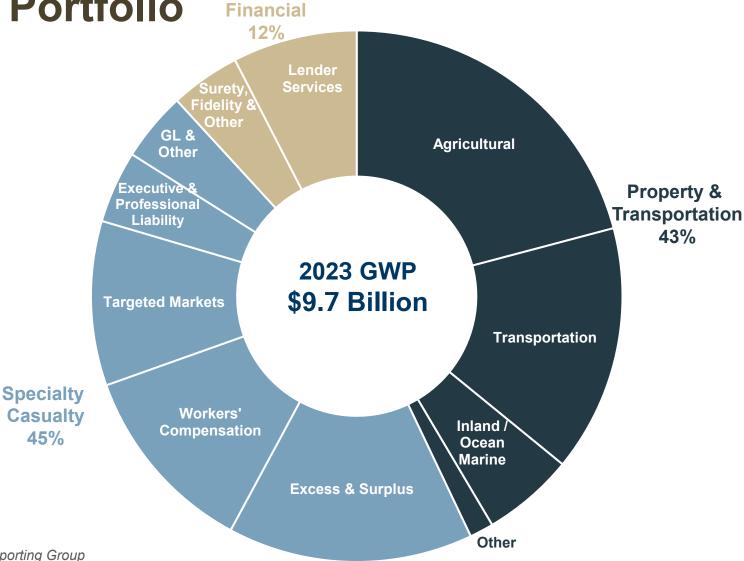
In 2023, approximately 55% of P&C Group GWP produced by businesses with "Top 10" market rankings including: ABAIS • Crop • Equine • Fidelity/Crime • Financial Institution Services • FL Workers Comp • Moving & Storage • Non-Profit/Social Services • Ocean Marine • Passenger Transportation • Public Entity • Trade Credit • Trucking



<sup>&</sup>lt;sup>1</sup> Includes an internal reinsurance facility.

**Diversified Product Portfolio** 

Our Property & Casualty insurance operations provide a wide variety of specialty commercial coverages to niche industries



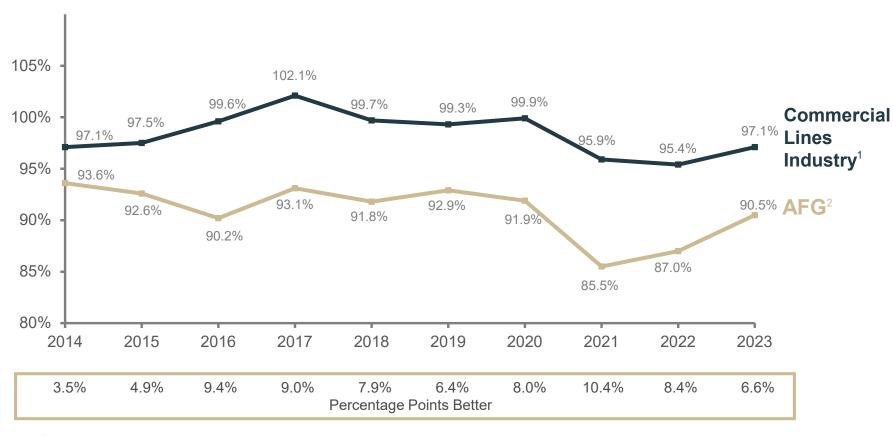
**Specialty** 



45%

# **Superior Underwriting Talent**





7.5%

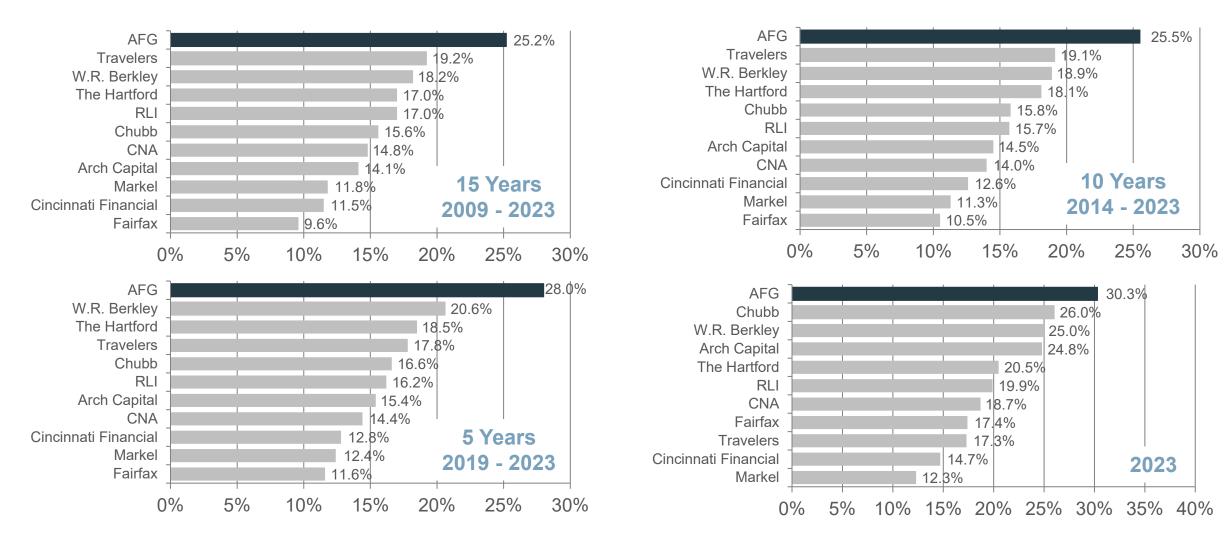
Points
Better
Over the
10-Year
Period
Ended
12/31/2023

<sup>&</sup>lt;sup>2</sup> 2014-2023 American Financial Group Form 10-K filings.



<sup>&</sup>lt;sup>1</sup> Commercial Lines Industry based on data from AM Best's Market Segment Report – March 6, 2024.

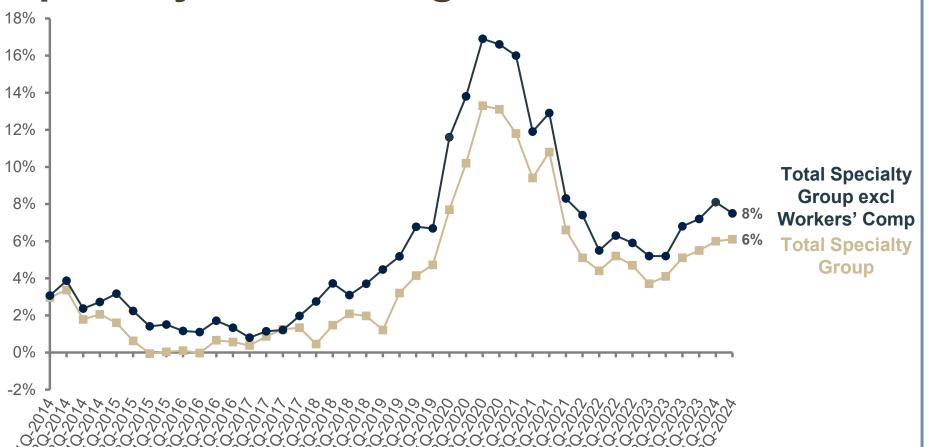
# **Pretax Property & Casualty Returns**





Source: Dowling & Partners. Pretax P&C Returns based on P&C Statutory Surplus. Arch and Fairfax calculations based on average common shareholders' equity.

# **Specialty P&C Pricing Trends**



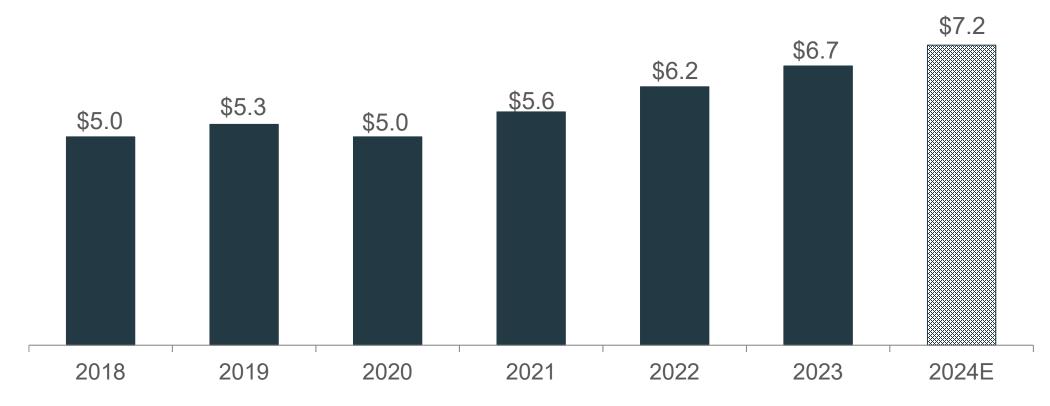
The impact of cumulative rate increases over time has generally enabled us to stay ahead of prospective loss ratio trends and helps us to feel confident in the adequacy of our reserves.



# **Specialty Property & Casualty Premium Growth**

Dollars in billions

## **P&C Net Written Premium**

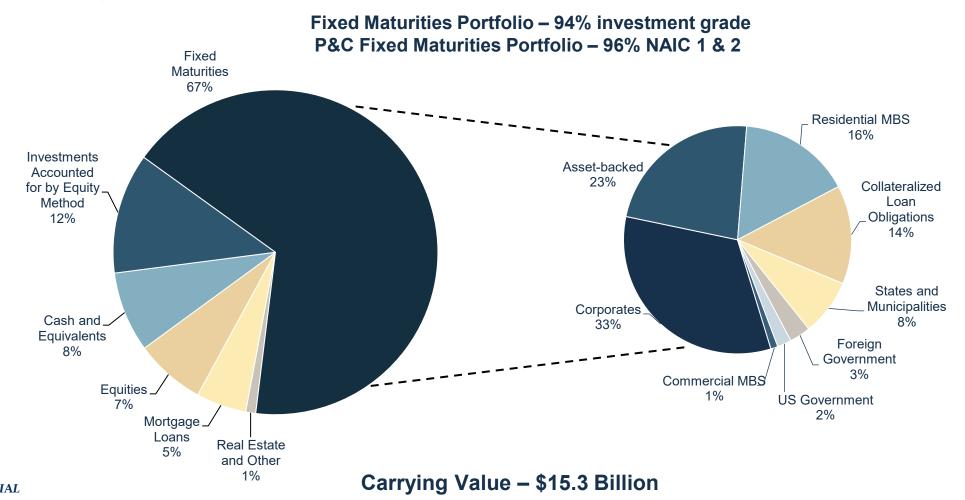




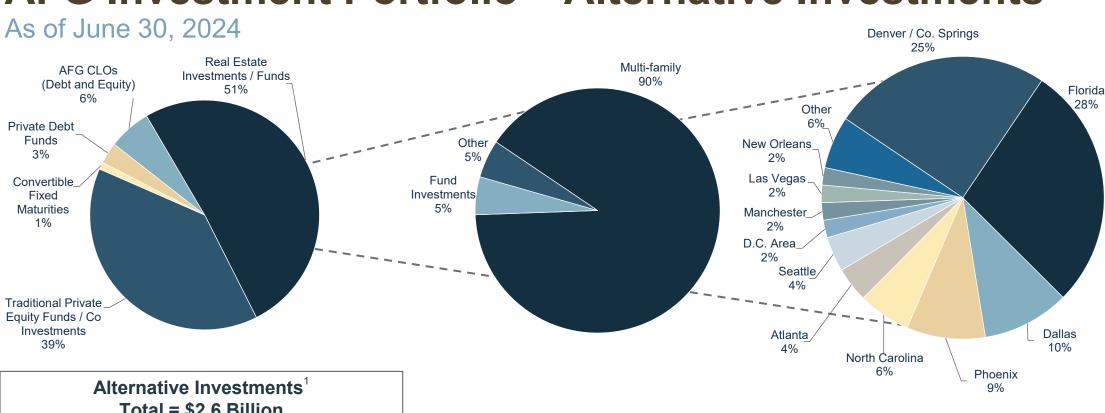
## **AFG Investment Portfolio**

As of June 30, 2024

**AMERICAN** 



## **AFG Investment Portfolio – Alternative Investments**



Total = \$2.6 Billion (17% of total investments) 5.1% annualized return in 2Q24; 7% YTD estimated to be approximately 6% for the full year 2024

<sup>&</sup>lt;sup>1</sup> Alternative investments consist of investments accounted for using the equity method, equity securities, and fixed maturities MTM through investment income and AFG managed CLOs.

## **Investment Portfolio Characteristics**

	P&C Portfolio 6/30/24
Approximate Duration – Fixed Maturities including cash & cash equivalents	2.9 years
Annualized yield on fixed maturity securities before investment expenses	
Quarter ended 6/30/2024:	5.04%

Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

### Positioning & Outlook

<u>Short Duration</u> – Increased duration of P&C fixed maturity portfolio in the higher interest rate environment, including cash and cash equivalents, from approximately 2.0 years at 12/31/2021 to approximately 2.9 years at 6/30/2024.

Insurance company fixed maturities duration (including cash) remains short relative to liability duration.

<u>Low Credit Risk</u> – Significant capacity for AFG to take advantage of wider spreads offered in times of market disruption.

 AFG's current reinvestment rate in its P&C fixed maturity portfolio is approximately 5.5%.



# A History of Investment Outperformance

16-Year Investment Outperformance Relative to Industry 1.33% per year

Outperformance equivalent to ~300 bps of incremental annualized economic after-tax return on capital over 16 years

16-year cumulative outperformance equates to \$1.8 billion pre-tax



# Property & Casualty Insurance Peers Total Investment Portfolio Annualized Total Returns Ended 2023

Total investment l'official Annuanzeu			
	3 Years	5 Years	16 Years
#1 The Cincinnati Insurance Cos.	3.34%	6.26%	5.51%
#2 AFG P&C Group	3.39%	4.15%	5.12%
#3 Markel	1.48%	4.63%	4.92%
#4 American National	0.62%	4.11%	4.65%
#5 Old Republic Insurance	1.98%	4.19%	4.31%
#6 The Hanover Insurance Group	-1.03%	2.54%	4.14%
#7 CNA	-1.74%	2.82%	4.12%
#8 Travelers	-0.55%	2.47%	4.05%
#9 RLI	0.02%	3.25%	3.87%
#10 W. R. Berkley Corp.	1.49%	2.79%	3.81%
#11 Argo	0.46%	2.61%	3.81%
#12 Chubb	0.53%	3.20%	3.72%
#13 Assurant	-0.88%	2.86%	3.69%
#14 HCC Property & Casualty	0.44%	2.38%	3.67%
#15 Baldwin & Lyons Group/Protective	-0.05%	1.91%	3.51%
#16 The Hartford	0.49%	3.26%	3.46%
#17 Arch Capital	0.01%	2.50%	3.17%
#18 Alleghany	-1.21%	1.92%	3.15%
#19 AXA XL	-0.39%	2.52%	3.00%
P&C Industry (exc. Berkshire and State Farm)	0.58%	3.26%	3.79%
AFG relative to P&C Industry	2.81%	0.89%	1.33%

# **Strong Financial Position**

Dollars in millions, except per share data

#### **Capital Management**

- Above target levels for all rating agencies
- Second quarter regular dividends = \$59 million

#### **Long-Term Debt**

- No debt maturities until 2030
- No borrowings under \$450 million credit line

Financial Strength Ratings - U.S. Based P&C Insurers (where rated)

- A.M. Best: All companies = A+
- Standard & Poor's: All companies = A+
- Moody's: All companies = A1

<u>June</u>	30, 2024	Dec 31, 2023
Principal amount of long-term debt	\$ 1,498	\$ 1,498
Shareholders' equity, excluding AOCI	4,715	4,577
Total capital, excluding AOCI	\$ 6,213	\$ 6,075
Ratio of debt to total capital, excluding A	AOCI <sup>1</sup>	
Including subordinated debt	24.1%	24.7%
Excluding subordinated debt	13.2%	13.5%
Common shares outstanding (millions)	83.897	83.636
Book value per share:	<b>*</b> 50.05	<b>*</b> 50.04
Book value per share	\$ 52.25	\$ 50.91
Book value per share, excluding AOCI	56.19	54.72
Tangible, excluding AOCI <sup>2</sup>	50.13	48.52



The ratio is calculated by dividing the principal amount of AFG's long-term debt by its total capital, which includes long-term debt and shareholders' equity, excluding AOCI.

Excludes AOCI, goodwill and intangibles.

# Intelligent Use of Excess Capital

### **2024 Capital Management**

- \$2.50 per share special dividend paid in February 2024
- 12.7% increase in regular annual dividend, beginning in October 2024; 19<sup>th</sup> consecutive annual dividend increase
- 5.7 million shares remaining in repurchase authorization as of June 30, 2024

### **2023 Capital Management**

- Returned \$900 million of capital to shareholders
- Two special dividends totaling \$5.50 per share in 2023
- Repurchased \$213 million of AFG common shares

## Capital Returned to Shareholders Five Years Ended 12/31/2023 (in millions)

Dividends Paid	\$ 5,068
Repurchases	856

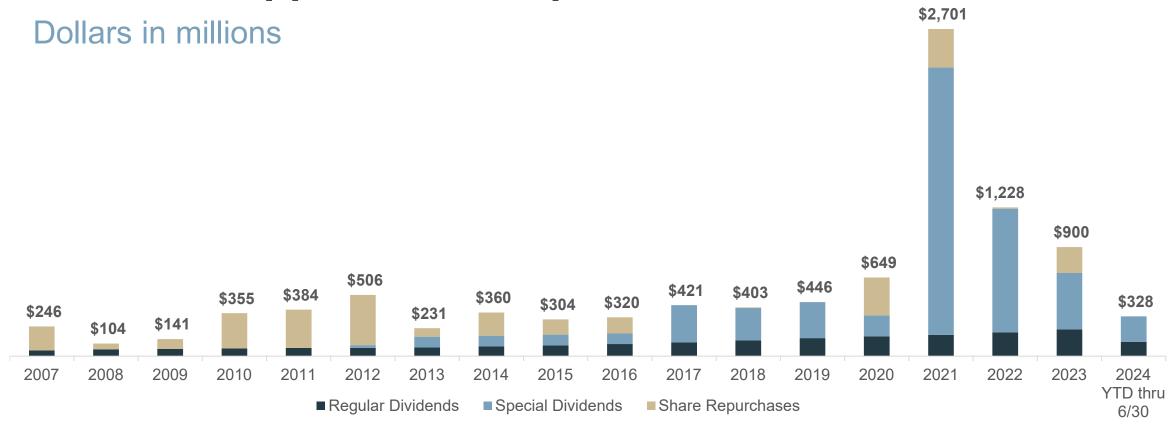
Total \$ 5,924



\$5.9 Billion Returned to Shareholders



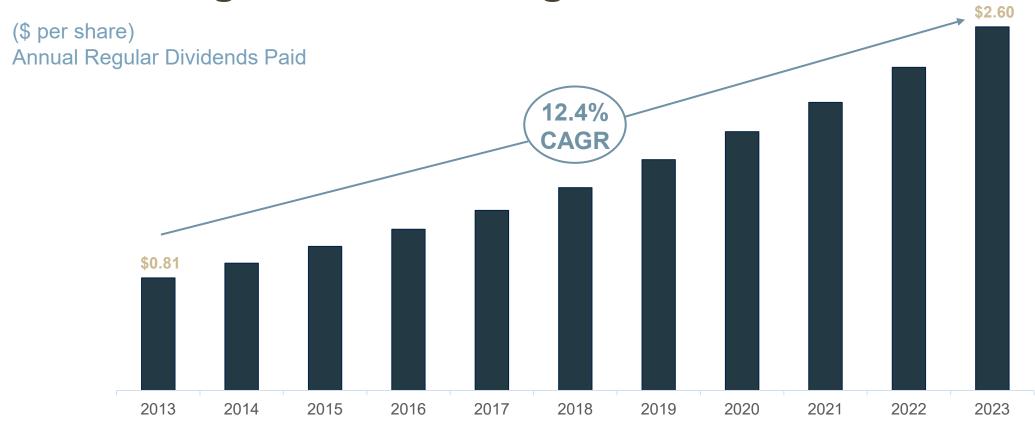
# **Balanced Approach to Capital Allocation**





Between years 2009 – 2012, AFG repurchased 33.7 million shares at a weighted average price of approximately 90.5% of adjusted book value (book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities).

# **Double-Digit Growth in Regular Dividends**





Including the \$2.50 per share special dividend paid in February 2024, AFG has paid \$62.05 per share in special dividends since 2012.

# **Protecting What Matters**

We sustain AFG's business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming and rewarding place to work and build a career Be here. Be great.
- Managing environmental risk and operating sustainably























































# **Appendix**



# Financial Highlights – Second Quarter 2024

Dollars in millions, except per share data

	Jur	ie 30,
Results of Operations:	<u>2024</u>	<u>2023</u>
<ul> <li>Core net operating earnings</li> <li>Core net operating earnings per share</li> <li>Average number of diluted shares</li> </ul>	\$ 215 \$ 2.56 83.9	\$ 202 \$ 2.38 85.2
<ul> <li>Annualized Core Operating Return on Equity, exc</li> <li>AFG Consolidated</li> </ul>	Eluding AOCI : <u>2024</u> 18.5%	<b>2023</b> 18.2%
Book Value per Share:	June 30, 2024	Dec. 31, 2023

Six	<b>Months</b>	<b>Ended</b>
	June 3	0,

**Three Months Ended** 

\$ 52.25

56.19

50.13

\$ 50.91

54.72

48.52

<u>2024</u>	2023
\$ 446	\$ 449
\$ 5.32	\$ 5.27
83.9	85.3

19.3%

Annualized Core
Operating Return
on Equity for the
Six Months Ended
June 30, 2024

Tangible, excluding AOCI<sup>1</sup>

Book value per share, excluding AOCI

Book value per share



<sup>&</sup>lt;sup>1</sup> Excludes goodwill and intangibles.

# Financial Highlights – 2023

Dollars in millions, except per share data

- Results of Operations:
  - Core net operating earnings
  - Core net operating earnings per share
  - Average number of diluted shares
- Core Operating Return on Equity, excluding AOCI :
  - AFG Consolidated

- Book Value per Share:
  - Book value per share
  - Book value per share, excluding AOCI
  - Tangible, excluding AOCI<sup>1</sup>

<b>Twelve</b>	<b>Months</b>	<b>Ended</b>
Dec	ember 3	81,

· · · · · · · · · · · · · · · · · · ·
2022
\$ 993
\$ 11.63
85.3
2022
<u> </u>
21.2%

Dec. 31, 2023	Dec. 31, 2022
\$ 50.91	\$ 47.56
54.72	53.93
48.52	49.78

19.8%

**Core Operating Return on Equity** 

16.5%

Growth in BVPS x-AOCI + Dividends

<sup>&</sup>lt;sup>1</sup> Excludes goodwill and intangibles.

# **Specialty Property & Casualty Businesses**

Dollars in millions

Not	Writton	Premium
Net	vvritten	Premillim

	2021	2022	2023	% Change
Specialty Property & Transportation	\$ 2,157	\$ 2,515	\$ 2,551	1%
Specialty Casualty	\$ 2,540	\$ 2,728	\$ 2,944	8%
Specialty Financial	\$ 658	\$ 711	\$ 935	32%
Other Specialty	\$ 218	\$ 252	\$ 262	4%
Total Specialty	\$ 5,573	\$ 6,206	\$ 6,692	8%



# **Specialty Property & Casualty Businesses**

	GAAP Combined Ratio		
	<u>2021</u>	2022	2023
Specialty Property & Transportation	87.1%	91.7%	92.8%
Specialty Casualty	84.3%	81.2%	87.0%
Specialty Financial	85.1%	83.7%	87.3%
Total Specialty	86.4%	87.2%	90.3%



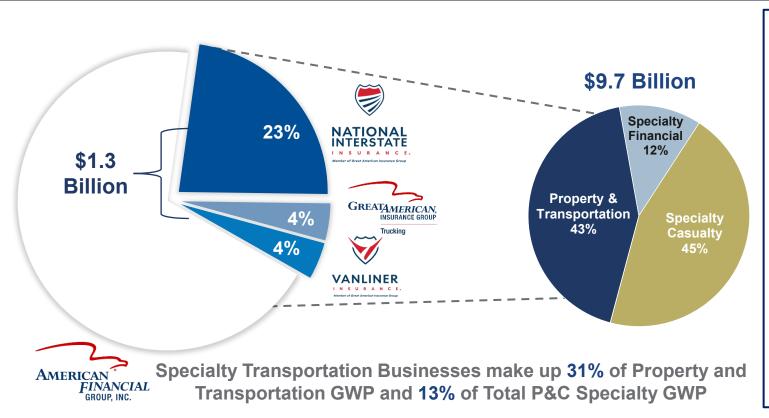
## **Business Spotlight: Specialty Transportation Businesses**

**National Interstate** offers risk financing solutions tailored to meet the needs of a wide variety of transportation classes. Our offerings include traditional insurance and innovative alternative risk transfer (ART) programs, including group captive programs catering to niche wheels markets.

Great American Trucking is a leading provider of insurance products for the trucking industry and specializes in service to Owner-Operators.

Vanliner is a premier provider of insurance products and services tailored to meet the unique needs of the moving and storage and last mile delivery industries, including captive programs.

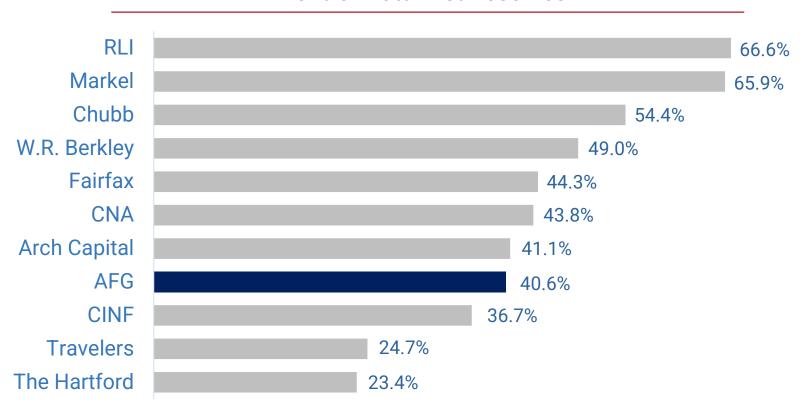
#### GROSS WRITTEN PREMIUMS - FOR THE YEAR ENDED DECEMBER 31, 2023



- Diversity within this book has helped us deliver **attractive margins** and **strong returns** over the last several years.
  - NATL Commercial Auto Liability Stat CY COR outperformed peer group and industry by approximately 8 points over the last five years.
- 12 years of rate increases at National Interstate, resulting in a cumulative commercial auto rate increase of 146% from 2012-2023. (comparable industry increase of 93%, per CIAB).
- "Top 10" market rankings include:
  - #1: Passenger Transportation, Truck ART, Non-Emergency Medical Transport, Moving & Storage
  - Top Five: Owners/Operators, Private Ambulance, Crane/Heavy Haul, Tow, Waste
- Leader in ART
  - National Interstate 70% of business; 97%+ renewal retention

# **Casualty Reserves Driving the Headlines**

Other Liability and Professional Liability Net Reserves (1)
As % of Total Net Reserves





<sup>(1)</sup> Based on U.S. statutory net reserves for Other Liability (Claims Made), Other Liability (Occurrence), Medical Professional Liability (Claims Made) and Medical Professional Liability (Occurrence) as of FY 2023.



