

# Almawave Team presenting today





#### Valeria Sandei

CEO Almawave

- Years in industry: 16
- Joined Almaviva Group: in 2004
- Previously in Accenture and JP Morgan

#### Raniero Romagnoli

CTO Almawave

- Years in industry: 20+
- Joined Almaviva Group: in 2011
- Previously in RSA and HP

#### Mission & Vision

#### Mission

Using the simplest of the human tools, language written and spoken, to activate services, execute processes, retrieve and navigate information, create augmented analytics

"The natural interaction with technology"

#### Vision

Operationalize **Artificial Intelligence** for concrete transformation, turning its potential into business measurable results



#### **Key Factors**

Wide AI proprietary platform

Covering both Customer Experience and Information Fusion needs

More than 30 languages (text-voice, omnichannel, dialogue)

More than 10 products modules

Key enabling skills for digital transformation (i.e. Al Architecture, big data, data science)

Vertical Solutions to accelerate go-to-market and adoption



### Almawave at a glance FY2020

Leading Italian AI company, with an international footprint, that combines state of the art proprietary technology and advanced services to accelerate the digital transformation and AI adoption

#### STRONG FINANCIAL PERFORMANCE HIGH VISIBILITY ON REVENUES

REVENUES 2020<sup>6</sup>

**€26.9**M

26.1%

BACKLOG<sup>1</sup> 31.12.2020

**€72**M

EBITDA 2020

€6.2M<sup>2</sup>

% on REVENUES

23.0%

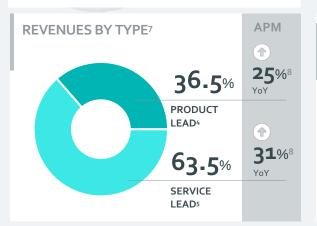
#### CUSTOMERS





#### **USERS**







<sup>1.</sup> Includes Framework Agreements and extension of SPC Lots L3 and L4 Framework Agreements signed in March 2021 (Almawave share: 20M); 2. EBITDA reported; 3. % of growth not including tax credit impact for 0.252M, only based on industrial performances; 4. Revenue generated by the deployment of product modules SaaS and On Premises; 5. Revenue generated by big data and digital transformation services; 6. Industrial revenues as of 27.5M at average exchange rate 2019; 7. revenue mix reported at current exchange rate; 8. percentage of growth calculated at average exchange rate 2019 to show the industrial performance



Foundation of Almaviva

Consulting by Almaviva

Leading player in Al Speech & Text Recognition technologies and BigData services applied to customer experience and information governance

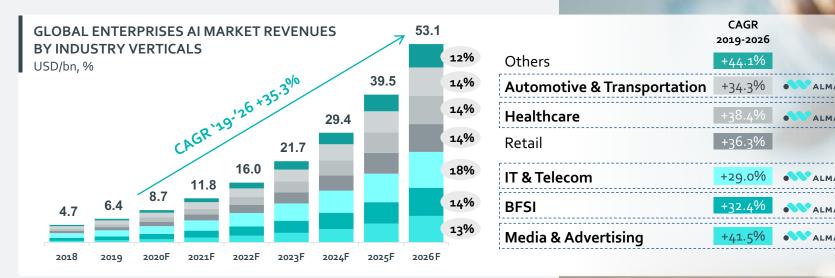
# **Key Investment Highlights**

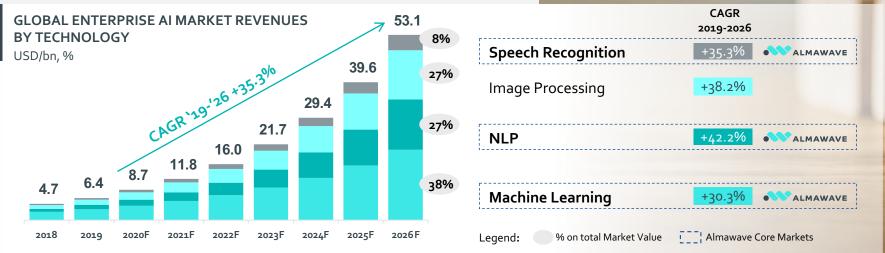
Booming addressable market with significant resilience to Global Recession **SCENARIO** 1 Clear Business Model: Proprietary Technology + Key competencies + Vertical solutions 2 COMPELLING R&D driven Company and technological leadership 3 **OFFERING** Al-based Proprietary Platform and advanced services 4 Defensible strategic positioning 5 **EFFECTIVE POSITIONING** Strong potential for international scalability and relevant success cases 6 Long-term Shareholding, experienced Management Team, best practice governance 7 **STRONG GOVERNANCE** & PROCEDURES 8 Top tier supporting systems, procedures and financial communication practice Strong financials, backlog, growth **STRONG** 9 **FINANCIALS** & GROWTH Clear business guidelines 10 **GUIDELINES** 

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Booming addressable market

with significant resilience to actual global trend

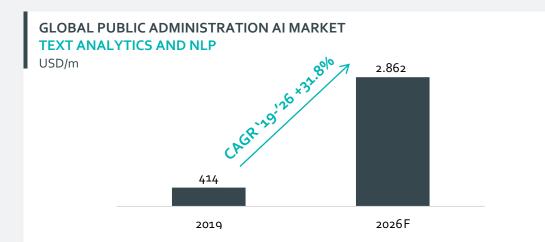




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SCENARI

# Digitalization process within PA even more focused, due to COVID-19



GLOBAL PUBLIC ADMINISTRATION AI MARKET
INTELLIGENCE VIRTUAL ASSISTANCE
USD/m

1.198

2019
2026F

"Digital technology platforms are emerging across government agencies as they allow governments to retire legacy systems and infrastructure and therefore achieve greater economies of scale" - Gartner

Digital Agenda project has received financing for about EUR4.5bn from European and National funds (FESR OT2, FEASR, PON METRO, ...)

COVID-19 is accelerating the digitalization process within PA with growing needs of quality and speed for citizen digital services





Strong positioning in the segment, related to SPC Framework Agreement<sup>1</sup>, to support the Italian Digital Transformation

## From technology to vertical solutions to accelerate AI clients' adoption



#### **TECHNOLOGY**

Proprietary technology developed by Tech Labs

Rich NLP, speech recognition and wide capabilities for text & speech analytics in different languages

OBDM to interpretate data query

Comprehensive Dialogue Platform for convergent virtual agents

Omnichannel platform

NLP

ASR

OBDM

OMNICHANNEL

DIALOGUE



#### **PRODUCTS**

Modular platforms, Iride®, Audioma® and Maestro

Comprehensive suite supporting various needs in customer experience and information governance fields

More than 10 module and more than 30 languages supported

Large installed base

NATURAL EXPERIENCE

**INFORMATION FUSION** 

THE POWER OF A SOLUTION-BASED STRATEGY



TIME TO MARKET

**ANTIFRAGILITY VS BIG TECH** 

**EASY-TO-UNDERSTAND FOR BUSINESS** 

**OPERATIONALIZE AI** 

Leveraging on technology, products and process competencies to build and standardized solutions tailored on industry peculiarities



#### BIG DATA & DIGITAL SERVICES

Compelling technological competencies on big data platforms and related advances techniques

Business and process competencies acquired by supporting clients in different industries and business processes

**OPEN DATA** 

BIG DATA

AI ARCHITECTURE

MACHINE LEARNING

#### COMPELLING OFFERING

### **Technological Leadership Awards and Recognition**



Almawave is globally recognized by analysts for its technology and solutions in different fields of application and has won many awards both at national and international level

#### Globally recognized by Technology Analysts

Almawave has been analysed by 30+ analysts and its technology has been cited in 60+ reports

Recognized among the leading players in multiple technology fields by Gartner, Markets And Markets and Frost & Sullivan

Within the various reports, Almawave is mentioned by Gartner in April 2020 Market Guide for Speech to Text **Solutions** 

#### Successful history of international prizes and awards

National winner of European Business Awards 2019 (120k businesses from 33 countries)

Language technology's innovate award winner in 2019

Frost & Sullivan Enabling technology leadership award in 2019

ABT award in 2018 and 2019 for Iride Speech Analyics RT

Premio Cic Brasil Clientesa in 2019 for success case implemented at the customer Sky

#### 3 US registered Patents

System and method for meaning driven process and information management to improve efficiency, quality of work and overall customer satisfaction

No. 9,348,814 - 26<sup>th</sup> May 2016

No. 9,864,995 – 9<sup>th</sup> January 2018

No. 10,453,075 – 22<sup>nd</sup> October 2019



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#### COMPELLING OFFERING

# Compelling Al-based Proprietary Platforms

Natural language understanding and AI / cognitive capabilities to enable a wide range of customer experience and information fusion needs

Technologies

NLP

ASR

Dialogue

ologue Omnichannel

OBDM

**+10** Products

SaaS

On Premise

+30

Text

Languages

**◄**》Voice

+20 Vertical Al Solutions

AlW Government

AIW Mobility.Tranportation

AIW Telco.Media.Utility

AIW Financial Services

AIW Healthcare

Al

AIW Cross Industry

### 1 NATURAL EXPERIENCE

Applying automatic and natural language processes to drive digital change, smartworking and citizen digital services

(iride®

Audioma®

mastr

### 2 INFORMATION FUSION

Cognitive / Al services to navigate data and information and discover new correlations. A new model of data governance

### **Big Data and Digital Services**

Capabilities and services to implement and accelerate digital transformation projects in complex environments

DIGITAL **ARCHITECTURE SERVICES** 

**PROJECT** CONSULTING **SERVICES** 

**CENTRALIZED DELIVERY** 

**SOLUTION** COMPETENCE **CENTER** 

AI ARCHITECTURE

Al architecture design and AI model definition and training



BIG **DATA** 

Natural language comprehension and cognitive capabilities to enable a wide range of advanced analytics



**DATA SCIENCE** & OPEN DATA

Distinctive skills and proprietary methodologies and framework to implement 5 stars open data models



**VERTICAL SOLUTIONS** 

Leveraging technology, products and competencies to speed up the digital transformation in the client environment



#### **EFFECTIVE POSITIONING**

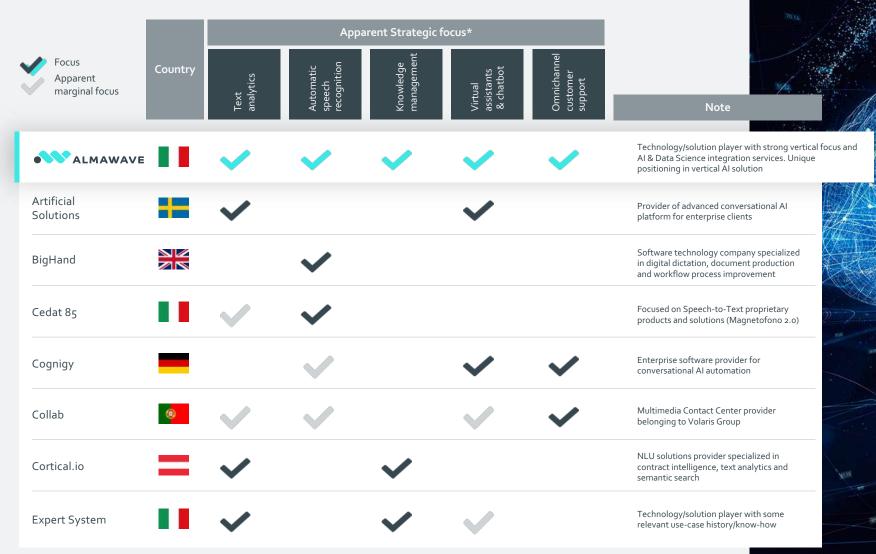
# Distinctive positioning with respect

to competition and ecosystem							
		TECHNOLOGY MARKET OFFERING		SERVICES		-	
		<b>Technology</b> Voice, text, dialogue, algorithms	Products Coverage (2-10) (11+)	Vertical Al solutions  Specific Focus (1-10) Multiple focus (11+)	Big data, data science integration	Professional Services/Channels	1
	ALMAWAVE						The same
Al Technology	Large Al Platforms (CX and data Governance)  NUANCE NICE VERINT						-
Players	Niche vendors (CX or data Governance focus)  ARTIFICIAL DATA SPEEM SINGIA VERITONE,  **ELEMENT** SPITCH DITTIES BIGHAND  AND SPITCH STATE OF THE STATE OF THE SPITCH SINGIA SPITCH SPITCH SINGIA SPITCH SINGIA SPITCH SINGIA SPITCH SINGIA SPITCH SPITC						
Cloud Tech Providers	Microsoft salesforce servicenow.						1000
System Integrators /Consulting	accenture Capgemini REPLY kaines						
					1		

### Wide offering and strong vertical focus

"Technology/solution player with strong vertical focus and AI & Data Science integration services. Unique positioning in vertical AI solution"

— PWC research [January 2021]



### Strong potential

for international scalability

Active customers, partners, business initiatives/pilots

Commercial presence

State-of-the-art technology, already supporting more than 30 languages

Extensive modular product platform (10+ produtcs)

Brand and products visibility in the market analysts reports (60+)

#### GO-TO-MARKET TRACK RECORD

Existing branches

Effective partnerships abroad

Good track record: successful case histories, acknowledged at a global level (e.g. European Parliament, global IT provider)

### **State-of-the-art procedures** uncommon to SME

State-of-the-art processes - inter alias, for Management controlling and accounting, Compliance and Legal in each field- benefiting of systems and competencies uncommon in the SME landscape and close to MTA standards. The Company provides guarterly financial information and is IFRS compliant since 2012



Quarterly external financial reporting

IFRS Compliant (first time adoption 2012)

2 fully dedicated controllers

SAP, Oracle HFM and Oracle Essbase Systems



Top tier infrastructures for internal operation

IT support and cyber security experts at disposal



LEGAL, COMPLIANCE, **SAFETY** 

Highly specialized teams in various key fields such as legal, purchasing, safety at work, privacy and other enabling processes and policies, to support and track an effective compliance and execution



ISO9001 compliant since its inception

All the operational structures, included labs, are fully audited



ALMAWAVE

### Key business and financial trends

	1	Boost in revenues, consistent client acquisition
	2	Portfolio resiliency, combined with a solid and growing multiyear backlog (72M)
BUSINESS	3	Good performance on Products driven revenues (+25% YoY) and on Services (+31% YoY)
	4	Strong and resilient performance on Government, (+49% YoY) solid path in Enterprise & Trasportation (+5% YoY)
	5	Effective acceleration on international business. Latam shows, as well, a positive recovery in 4Q in terms of margins, costs under control and revenues restarting
l	6	Top performance, in terms of EBITDA and overall profitability
	7	Balanced cost mix for sustainable and more flexible economic and financial growth
FINANCIALS	8	Sustained investments with decreasing impact on revenues (-400 bp YoY)
	9	Strong cash convertion
	10	Double digit Net Debt reduction and strong NFP improvement

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STRONG FINANCIALS & GROWTH GUIDELINES

#### Almawave at a Glance Tableau de board

FY2020

**REVENUES** €26.9м

26.1% YoY growth

EBITDA / EBITDA Adj.<sup>2</sup>

% on REVENUES

**€6.2**M

23.0%

EBIT / EBIT Adj.<sup>2</sup>

% on REVENUES

**€3.7**M

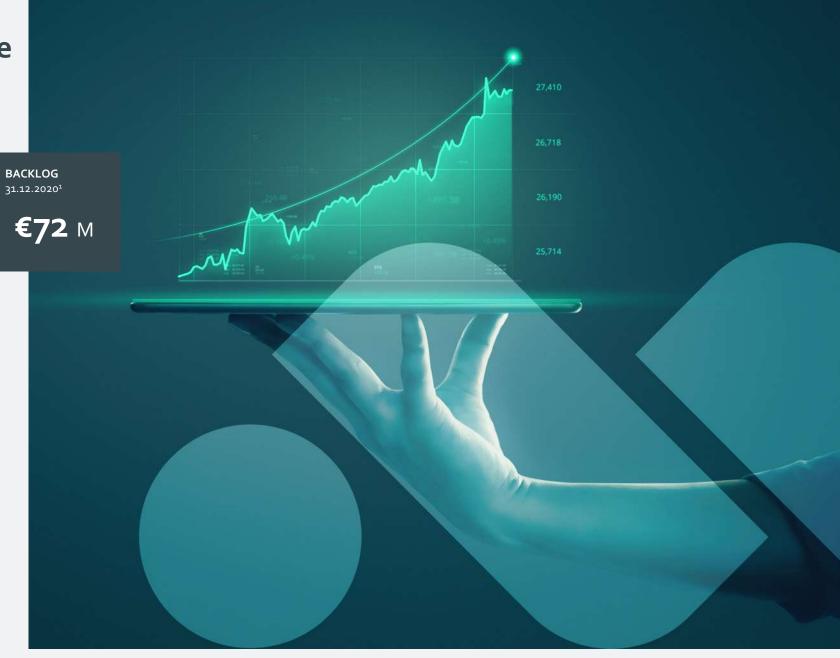
**13.7**%

**NET RESULT** 

% on REVENUES

**€1.3**M

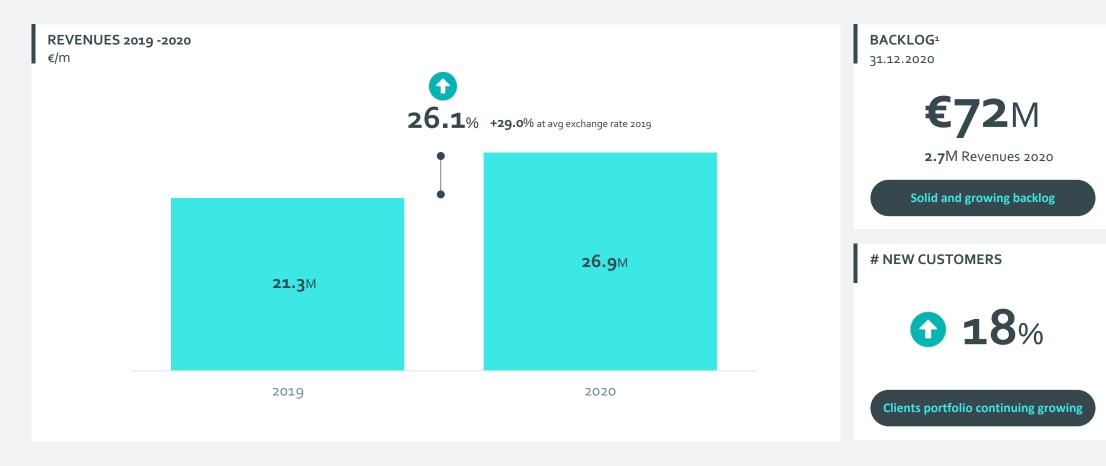
5.0%



STRONG FINANCIALS & GROWTH GUIDELINES

# Top performance in terms of revenues growth

Relevant business growth showing strong customers acquisition and increasing backlog



# Company presentation May 2021

### **Business trends aligned** to strategic guidelines

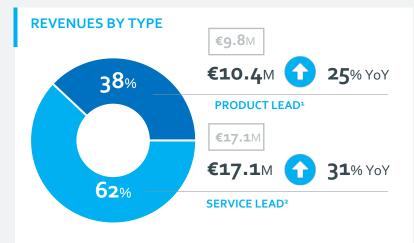
FY2020

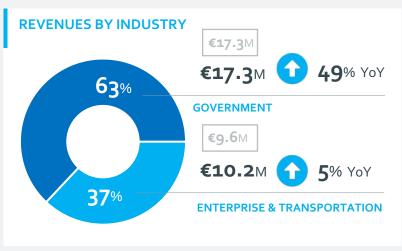
Revenue mix showing a consistent path in terms of strategy execution, confirmed by all the APM trends

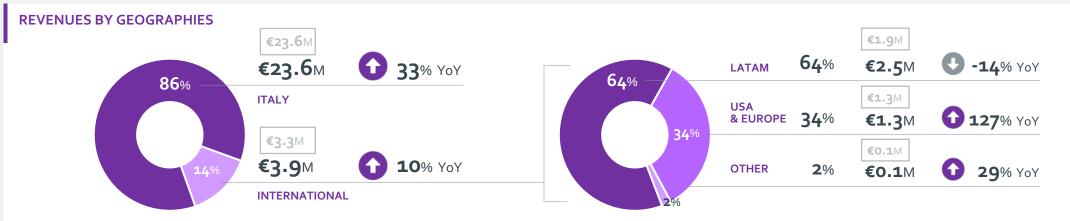
**ALTERNATIVE PERFORMANCE MEASURES (APM)** 

Figures at current change rate









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# Solid growth in terms of industrial EBITDA and Margins



# Solid growth in terms of industrial EBIT and Margins



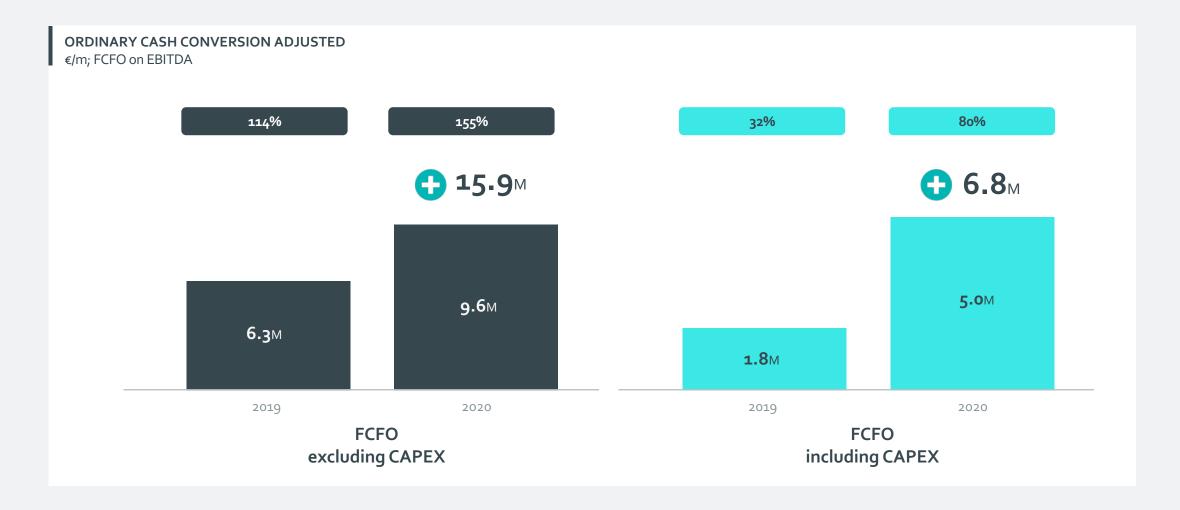
**Increasing industrial Net Result** 



# Company presentation

#### ≥ 26

# Strong cash generation proved by cash conversion level, despite of high investments in R&D



# R&D driven Investments and strong NFP improvement



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### Almawave at a Glance Tableau de board - Flash Q1 2021

Q1 2021



**€1.4**M 19.7%

EBIT<sup>1</sup> % on REVENUES 8.9% **€0.6**M

**€+10.2**M

NET FINANCIAL POSITION (+Cash; - Debt)

Q1 2020



EBIT1 % on REVENUES 4-3% **€0.2**M

**€-15.9**M

NET FINANCIAL POSITION (+Cash; - Debt)

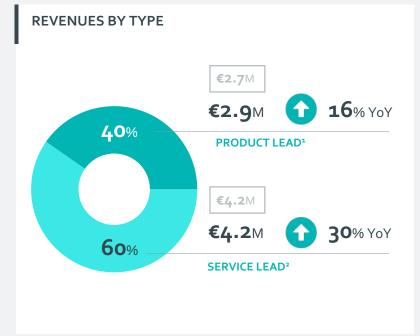


# Top performance in terms of revenues growth

Q1 2021 VS Q1 2020



Relevant business growth showing strong customers acquisition and strong backlog €69.7 M



#### Solid industrial performance showing an increasing profitability

### Solid growth in terms of industrial EBITDA and Margins

Q1 2021 VS Q1 2020



#### Solid industrial performance showing an increasing profitability

#### Solid growth in terms of industrial EBIT

Q1 2021 VS Q1 2020



**BUSINESS** 

### Key business guidelines 2021

Positive business trend relying on solid backlog

R&D investment aligned to support platform evolution and new vertical AI solutions (e.g. healthcare)

Strong focus on information Governance offering and convergent virtual agent

Partnership strenghtening both on OEM and market side





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# Main results P&L Almawave Group

€ million	YTD Dec 20	YTD Dec 19	Delta	Delta %
Revenues	26.9	21.3	5.6	26.1%
Revenues at avg exchange rate 2019	27.5	21.3	6.2	29.0%
EBITDA	6.2	6.2	0.0	-0.8%
	23.0%	29.3%		
EBITDA Adjusted <sup>(1)</sup>	6.2	5.5	0.6	11.6%
	23.0%	26.0%		
Industrial EBITDA <sup>(2)</sup>	5.9	4.7	1.3	27.3%
% on revenues	22.1%	21.9%		
EBIT	3·7 13·7%	4.1	(0.4)	-10.9%
	Ţ.			
EBIT Adjusted <sup>(1)</sup>	3.7 13.7%	3.4 16.2%	0.2	7.0%
	13.770	10.270		
Industrial EBIT (2)	3.4	2.6	0.9	34.2%
% on revenues	12.8%	12.0%		
R&D	0.3	1.6		
of which not pertaining to current year		0.7		

<sup>1.</sup> Adjusted of non-pertaining Research and Development income (€0.7M FY 2019)

<sup>2.</sup> Adjusted of non-pertaining Research and Development income Reported (€0.3M FY 2020 and €1.6M FY 2019)

#### **P&L Statement**

€ million	YTD Dec 20	YTD Dec 19	Delta
Revenues	26.9	21.3	5.6
Total of Revenues and Other Income	27.6	23.3	4.3
Operating Costs	(21.5)	(17.1)	(4.4)
% Revenues	79.9%	80.3%	
EBITDA	6.2	6.2	- (¹)
% Margin	23.0%	29.3%	
D&A	(2.6)	(2.1)	(0.5)
% Revenues	9.7%	9.9%	
EBIT	3.7	4.1	(0.4)
% Margin	13.7%	19.4%	
Interest Expense	(1.8)	(1.5)	(0.3)
% Revenues	6.5%	6.8%	
EBT	1.9	2.7	(0.7)
% Margin	7.2%	12.5%	
Taxes	(0.6)	(0.3)	(0.3)
Group Net Income	1.3	2.3	(1.0)
Tax credit coming from R&D Activities	0.3	1.5	(1.2)
Industrial EBITDA <sup>2</sup>	5.9	4.7	(1.2)
<u> </u>		<u> </u>	

### **Balance sheet**

million	At December 2020	At December 2019
Intangible assets	18.6	17.1
Goodwill	0.5	0.5
Property, plant and equipment	0.0	0.0
Investments accounted for using the equity method	0.0	0.0
Non-current financial assets	0.0	0.0
Deferred tax assets	0.3	0.5
Other non-current assets	0.0	0.0
Total non-current assets	18.9	17.6
Inventories	0.0	0.0
Contract assets	0.0	0.0
Trade receivables	21.0	17.6
Current financial assets	1.1	0.6
Other current assets	6.3	7.2
Cash and cash equivalents	1.9	1.3
Total current assets	30.4	26.7
Non-current assets held for sale	0.0	0.0
Total assets	49.3	44.3

	At December 2020	At December 2019
Total shareholders' equity	8.8	9.7
Non-current liabilities for employee benefits	1.7	1.5
Non-current provisions	0.0	0.0
Non-current financial liabilities	15.0	15.0
Deferred tax liabilities	0.0	0.0
Other non-current liabilities	0.8	1.0
Total non-current liabilities	17.5	17.6
Current provisions	0.0	0.0
Trade payables	18.7	11.9
Current financial liabilities	1.9	2.6
Current tax liabilities	0.6	0.8
Other current liabilities	1.9	1.7
Total current liabilities	23.0	17.0
Total liabilities	40.5	34.6
Total equity and liabilities	49.3	44⋅3

ANNEX. FINANCIAL STATEMENT

### **Cash Flow**

€ million	YTD Dec 2020	YTD Dec 2019
EBITDA	6.2	6.2
Capex	(4.5)	(4.6)
(Increase) / Decrease in Normalised Working Capital	3.6	(0.7)
Operating Cash Flow	5.4	1.0
% EBITDA	85.8%	15.7%
Non-Recurring Items	-	<u>-</u>
Taxes	(0.4)	(0.2)
Free Cash Flow for Debt Service ante Dividend Payments and Other Items	5.0	0.8
Dividend Payments	-	-
Other Items <sup>1</sup>	(1.6)	0.0
Free Cash Flow for Debt Service	3.4	o.8

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