# **Example**Investor Presentation

December 2021

#### **Legal Disclosure**

This presentation and the accompanying oral presentations include forward-looking statements within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical facts, including statements regarding our future results of operations and financial position, customer lifetime value, strategy and plans, market trends, size and opportunity, competitive position, industry environment, potential growth opportunities, business model, expected benefits from acquisitions. product roadmap, future product capabilities and our expectations for future operations, are forward-looking statements. Words such as "expect," "anticipate," "should," "believe," "hope," "target," "project," "goals," "estimate," "potential," "predict," "may," "will," "might," "could," "intend," "shall" and variations of these terms and similar expressions are intended to identify these forward-looking statements, although not all forward-looking statements contain these identifying words.

These forward-looking statements are subject to a number of risks, uncertainties and assumptions, including: the impact of the global COVID-19 pandemic and the uncertainty it has caused; we have a limited operating history at our current scale, which makes it difficult to predict future operating results; we may not be able to manage our recent rapid growth effectively; risks related to past and future business acquisitions, including their integration with our existing business model, operations and culture; if we are unable to attract new customers, the growth of our revenues will be adversely affected; because our services are sold to large enterprises with complex operating environments, we encounter long and unpredictable sales cycles; the markets in which we participate are intensely competitive; our business depends substantially on customers renewing their subscriptions and purchasing additional subscriptions; we may not be successful in expanding our sales efforts or developing widespread brand awareness in a cost-effective manner; risks and liabilities related to breach of our security measures or unauthorized access to customer data, including personal data; the impact of foreign currency exchange rates and global economic conditions; and risks relating to analyst coverage of our stock. These and other risks and uncertainties are described in "Risk Factors" and elsewhere in our most recently filed Form 10-K and 10-Q, which are available at https://investors.coupa.com and on the U.S. Securities and Exchange Commission's website at www.sec.gov.

In light of these risks, uncertainties and assumptions, the forward-looking results, levels of activity, performance, events and circumstances discussed in this presentation may not occur or be achieved, and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. Moreover, except as required by law, neither we nor any other person assumes responsibility for the accuracy and completeness of the forward-looking statements. Forward-looking statements represent our management's beliefs and assumptions only as of the date of this presentation. We undertake no obligation to update publicly any forward-looking statements for any reason after the date of this presentation to conform these statements to actual results or to changes in our expectations.

In addition to U.S. GAAP financials, this presentation includes certain non-GAAP financial and liquidity measures. These non-GAAP measures are in addition to, not a substitute for or superior to, measures of financial performance prepared in accordance with U.S. GAAP. A reconciliation of historical non-GAAP measures to historical GAAP measures is contained in the Appendix. Coupa is not able at this time to provide a GAAP to non-GAAP reconciliation for certain business model measures because of the difficulty of estimating certain items excluded from these non-GAAP measures that cannot be reasonably predicted, such as charges related to stock-based compensation expense. The effect of these excluded items may be significant.

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#### Coupa is to BSM, what Salesforce is to CRM



#### **SPEND**

Source to Pay

Travel & Expense

Supply Chain Design & Planning





#### SALES

Marketing

Services

Support











#### **COMPREHENSIVE**

We take a comprehensive approach to spend management with a unified platform that allows you to see all your spend in one place. No matter what our customers need, we have a solution for them.

#### **OPEN**

We believe in being open, always. We build trust through transparency, support genuine partnerships, and welcome new ideas. With a focus on strengthening relationships with suppliers to integrating with leading technologies, we sit as one extraction layer on top of any and all ERPs.

#### **USER-CENTRIC**

Coupa makes it easy for every user in your organization to get things done fast. From capturing expenses digitally to flipping invoices via email, our customers can often be up and running on the platform within minutes. That's why we have the highest adoption rates in the industry.

#### **PRESCRIPTIVE**

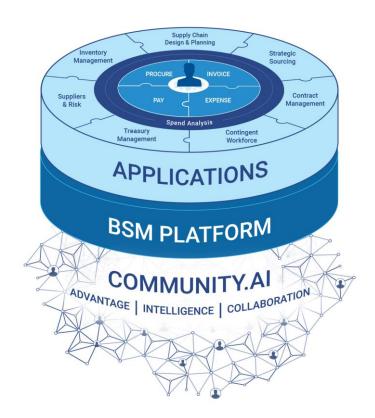
We're smarter together, which is why we help our customers be more effective in managing their spend by offering prescriptive recommendations, from savings opportunities to supplier insights. We leverage collective learning across the entire Coupa platform to increase intelligence for everyone.

#### **ACCELERATED**

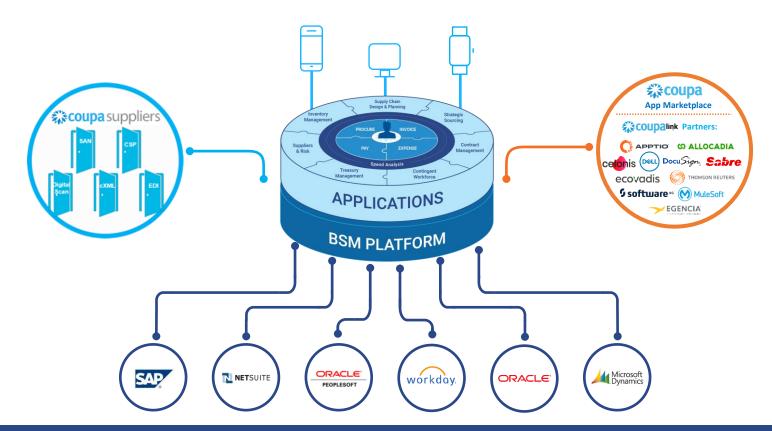
Coupa's unified cloud platform makes it faster to deploy, accelerating the time to deliver value for its customers. With a typical mid-market and enterprise time to go-live of four and eight months, respectively, we help our customers get to work optimizing their spend with speedy transactions and quick decisions, for greater agility.

## **Unified Cloud Platform For All Business Spend**

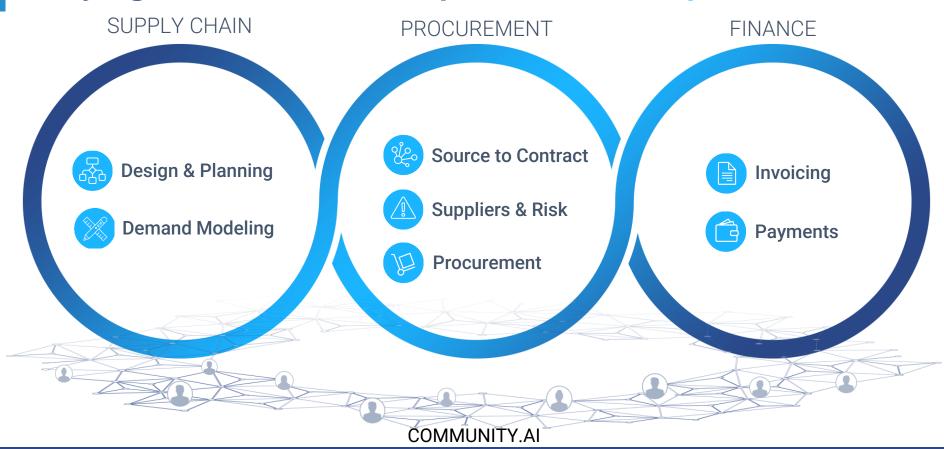
2,000+	Customers
7M+	Suppliers
\$3.0T+	Spend Under Management
125+	Countries
5,000+	Trained Consultants
100+	Patents – Issued & Pending



## Widespread Adoption Driven by the Flywheel



## **Unifying Processes That Impact Business Spend**



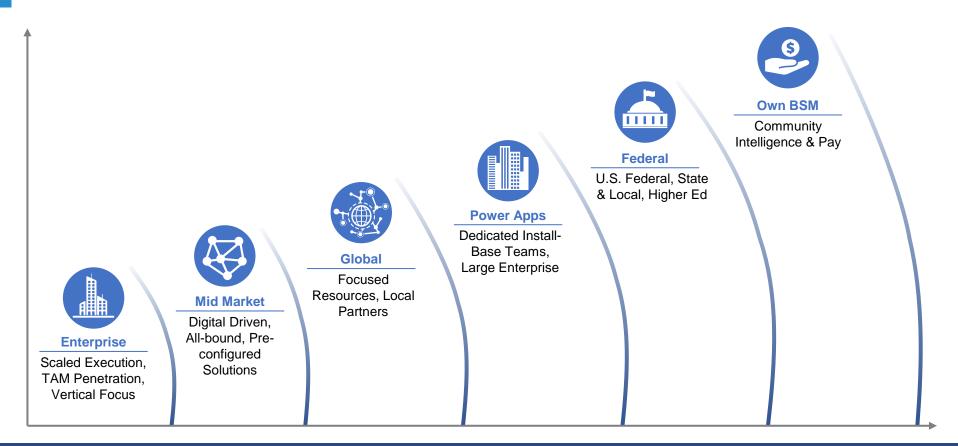
#### **Market Leader with Significant TAM**



<sup>(1)</sup> Source: Capital IC

<sup>2)</sup> Figures and analysis performed as of fiscal year ending January 31, 2021, and has not been updated to reflect the impacts of subsequent events, such as acquisitions or new product introductions

## **Disciplined Approach to Targeting Growth Levers**



## **Becoming the System of Record**













































































**D** PELOTON







Sterilite.







The Container Store



















# **Building our BSM Community of Spendsetters**































#### **Consistent Leadership with Analysts**

# **July 2020** Wave for Supplier Risk & FORRESTER\* Performance Mgmt. Leader in Current Offering Leaders offering current ...exceptional commitment to customer success.(1)





<sup>(1)</sup> Quote provided in The Forrester Wave: Supplier Risk and Performance Management Platforms, Q3 2020

<sup>(2)</sup> Quote provided in IDC MarketScape: Worldwide SaaS and Cloud-Enabled Sourcing Applications 2021 Vendor Assessment

Quote provided in Gartner's Magic Quadrant for Procure-to-Pay Suites, Oct. 2021

#### Gartner Affirms Coupa as the Clear Leader in Procure-to-Pay

#### COMPANY-WIDE VISION AND EXECUTION

Gartner October 2021

#### Magic Quadrant for P2P Suites

Highest Rating in Ability to Execute and Completeness of Vision

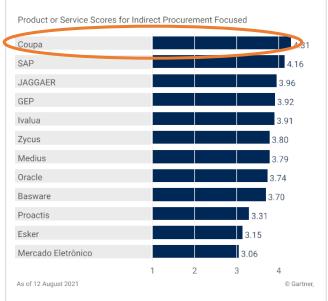


#### **PRODUCT CAPABILITIES**

Gartner November 2021

#### **Critical Capabilities for P2P Suites**

Highest Scores in Three Procure-to-Pay Critical Capabilities Use Cases





#### **CUSTOMER SUCCESS**

Gartner March 2021

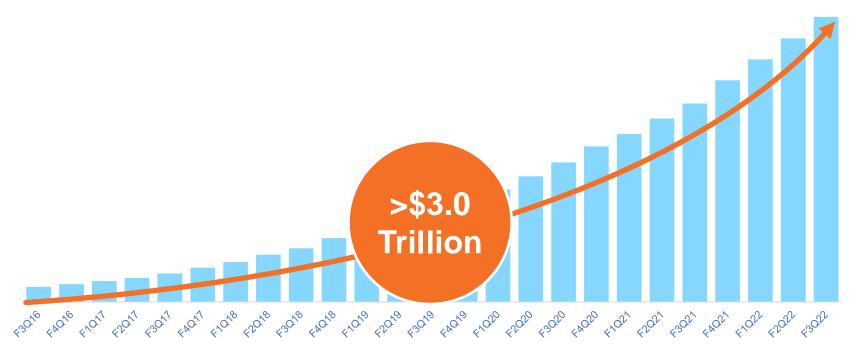
#### **Peer Insights Customers Choice**

Rated Highest in Customer Choice



**Gartner** 

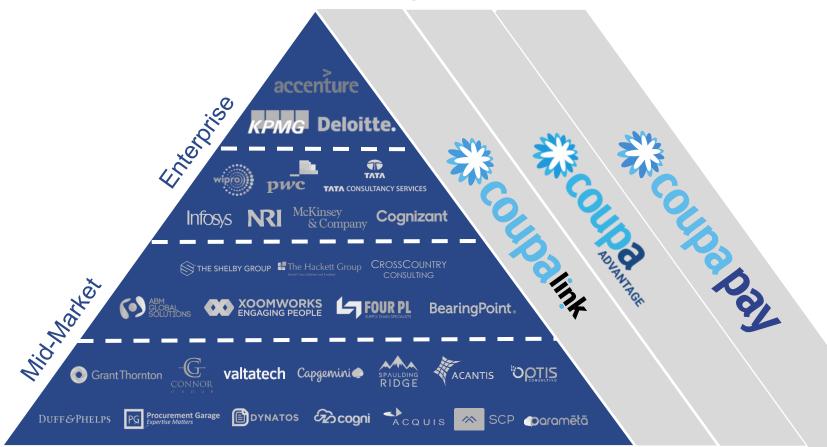
#### Cumulative Spend Under Management Over \$3.0T



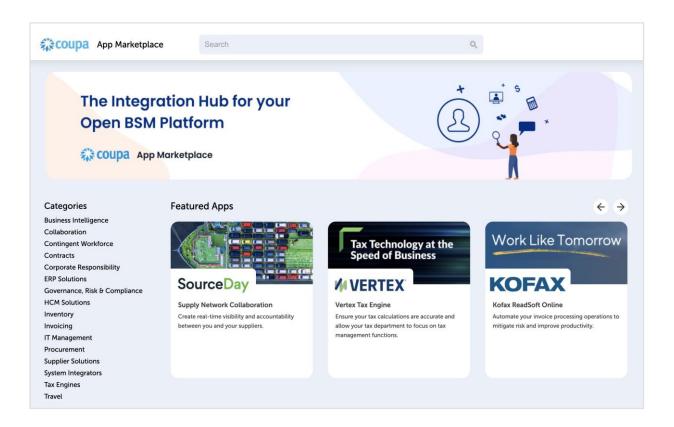
#### CUMULATIVE SPEND UNDER MANAGEMENT(1)

(1) Cumulative spend under management represents the aggregate dollar value of transactions through our core platform for all of our customers collectively since we launched our core platform. We define our core platform for purposes of this metric as our procurement, invoicing and expense management modules. We calculate this metric by aggregating the actual transaction data for purchase orders, invoices and expenses from customers using our core platform. Cumulative spend under management does not include spending data or transactions associated with modules from acquired companies. We regularly review our process for calculating this metric and periodically make adjustments to improve its accuracy. We believe that any such adjustments are immaterial unless otherwise stated.

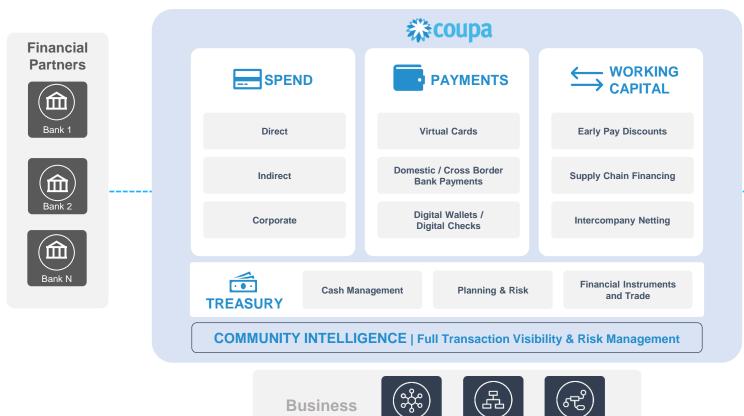
## **Focused Partner Community**



## **Owning the BSM App Marketplace**

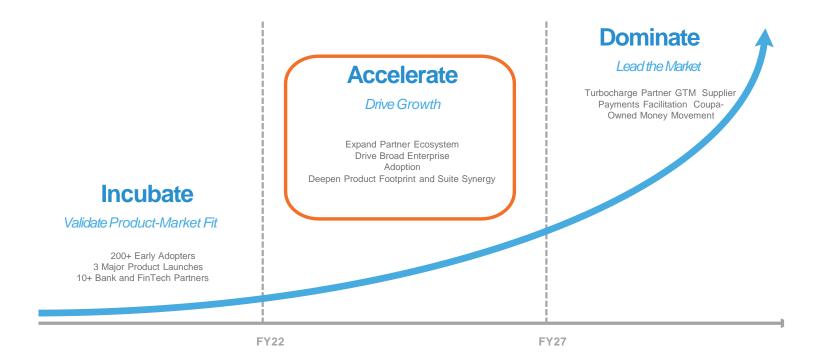


# **Smarter Payments & Treasury**

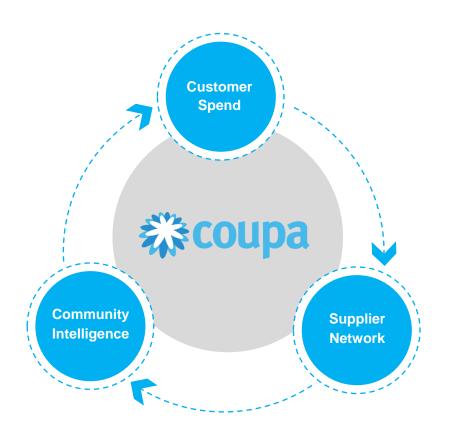


**Payees** Suppliers Contractors **Employees** 

## **Coupa Pay – Building the Arc**



## **Extending the Competitive Moat; Drives Further Growth**



#### **Customer Spend**

- \$3.0T+ of cumulative spend under management on our platform
- 2.000+ customers
- Best in class platform and significant Business Spend Management savings

#### Supplier Network

- 7M+ suppliers
- International adoption
- Extensive spend capability
- Simplified systems integration

#### Community Intelligence

- · Core differentiator for customers
- Easy to use, real-time benchmarking of spend behavior
- All analytics collecting data across the platform

## **Financial Pillars**

Continued
Topline Growth

Operating
Leverage &
Financial Agility

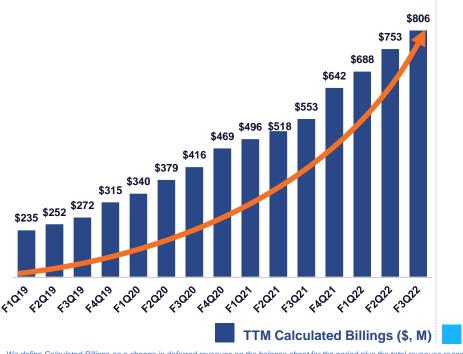
Financial Discipline

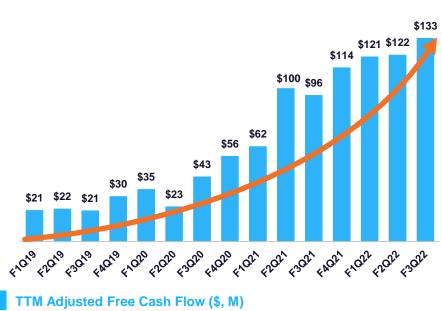


#### **Consistent Execution in a Turbulent Environment**

TTM CALCULATED BILLINGS(1)(2) (\$, M)

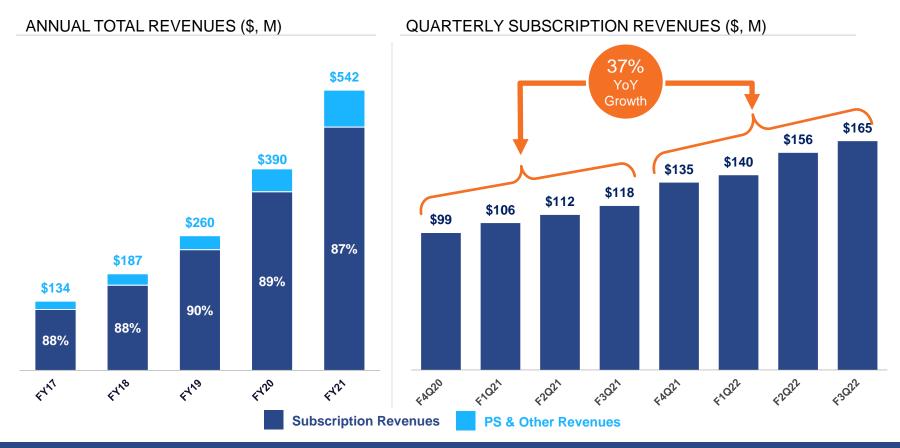






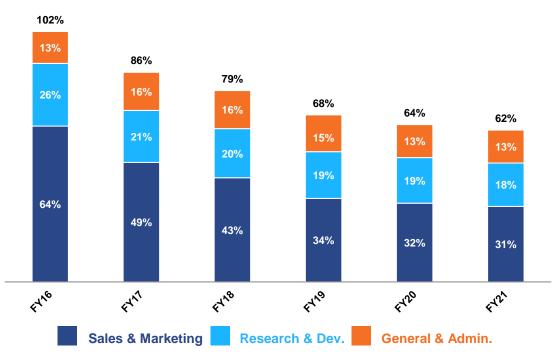
- (1) We define Calculated Billings as a change in deferred revenues on the balance sheet for the period plus the total revenues recognized during the period
- Programmer (2) For a calculation of selected key metrics, refer to the Appendix
- (3) We define Adjusted Free Cash Flows as operating cash flow less purchases of property & equipment, plus repayments of convertible senior notes attributable to debt discount, plus one-time payout of legacy unvested equity awards accelerated in conjunction with a business combination
- (4) For a reconciliation of GAAP to Non-GAAP metrics, refer to the Appendix

## **Growing Revenues at Scale**



## Scaling of Operations, While Integrating Acquisitions

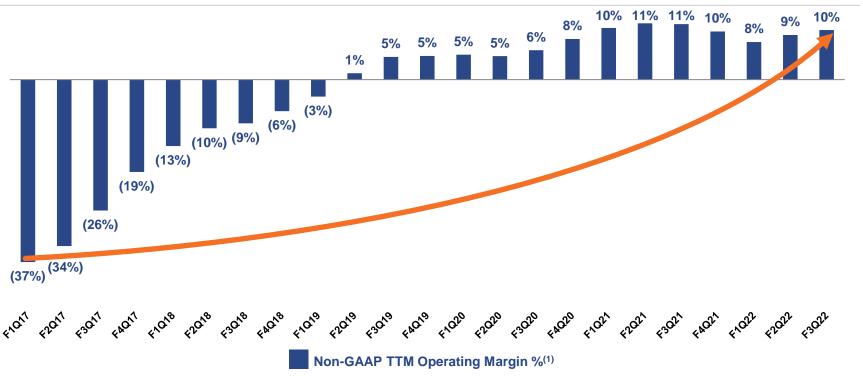
NON-GAAP OPERATING EXPENSES AS % OF REVENUES(1)



(1) For a reconciliation of GAAP to Non-GAAP metrics, refer to the Appendix

## **Proven Operating Leverage in the Model**

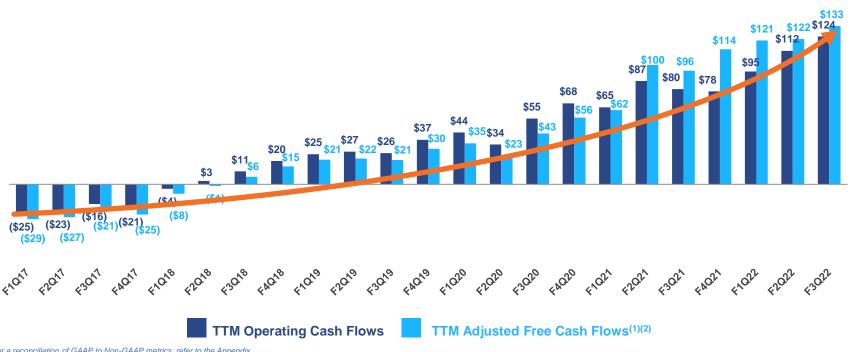
NON-GAAP TRAILING 12-MONTH (TTM) OPERATING MARGINS (%)



(1) For a reconciliation of GAAP to Non-GAAP metrics, refer to the Appendix

#### **Balanced Investment in Growth, While Driving Cash Flows**

TRAILING 12-MONTH (TTM) OPERATING AND ADJUSTED FREE CASH FLOWS (\$, M)



For a reconciliation of GAAP to Non-GAAP metrics, refer to the Appendix

We define Adjusted Free Cash Flows as operating cash flow less purchases of property & equipment, plus repayments of convertible senior notes attributable to debt discount, plus one-time payout of legacy unvested equity awards accelerated in conjunction with a business combination

## Financial Discipline – Consistently Above 40

EXTENDING SaaS RULE OF 40%(1)



<sup>(1)</sup> SaaS Rule of 40% is a Non-GAAP measure that sums the Y-o-Y total revenue growth rate and the adjusted free cash flow (FCF) margin

We define Adjusted Free Cash Flows as operating cash flow less purchases of property & equipment, plus repayments of convertible senior notes attributable to debt discount, plus one-time payout of legacy unvested equity awards accelerated in conjunction with a business combination. Adjusted FCF margin is defined as adjusted free cash flow divided by total revenues

For a reconciliation of GAAP to Non-GAAP metrics, refer to the Appendix

#### **Striving for Excellence**

(NON-GAAP) <sup>(1)</sup>	MID-TERM TARGET-IPO 2016	MID-TERM TARGET 2017	MID-TERM TARGET 2019	FY'21 RESULTS	MID-TERM TARGET	LONG-TERM
Gross Margin	65%-67%	73%-75%	74%-75%	72%	74%-75%	80%-82%
R&D as % of Revenue	18%-21%	18%-21%	17%-19%	18%	17%-19%	14%-16%
S&M as % of Revenue	48%-51%	38%-42%	36%-38%	31%	36%-38%	30%-32%
G&A as % of Revenue	11%-13%	11%-13%	11%-13%	13%	11%-13%	7%-9%
Operating Margin	(13%-23%)	Break Even	5%-10%	10%	5%-10%	25%-30%
Adjusted FCF Margin <sup>(2)</sup>	0%-5%	5%-10%	10%-15%	21%	15%+	30%-35%

<sup>(1)</sup> For a reconciliation of GAAP to Non-GAAP metrics, refer to the Appendix.

<sup>(2)</sup> Adjusted free cash flow is defined as operating cash flows less purchases of property and equipment, plus repayments of convertible senior notes attributable to debt discount, plus one-time payout of legacy unvested equity awards accelerated in conjunction with a business combination.

<sup>&</sup>quot;These measures are forward-looking; are subject to significant business, economic, regulatory and competitive uncertainties and contingencies, many of which are beyond the control of the Company and its management; and are based upon assumptions with respect to future decisions, which are subject to change. Actual results will vary and those variations may be material. For discussion of some of the important factors that could cause these variations, please consult the "Risk Factors" section in our recently filed Form 10-K and Form 10-Q, incorporated by reference therein. Nothing in this presentation should be regarded as a representation by any person that these measures will be achieved and the Company undertakes no duty to update these measures.



#### **GAAP to Non-GAAP Reconciliation**

(in thousands, except percentages)

	Q1 FY'19	Q2 FY'19	Q3 FY'19	Q4 FY'19	Q1 FY'20	Q2 FY'20	Q3 FY'20	Q4 FY'20	Q1 FY'21	Q2 FY'21	Q3 FY'21	Q4 FY'21	Q1 FY'22	Q2 FY'22	Q3 FY'22	FY 2019	FY 2020	FY 2021
Subscription Revenue	\$49,966	\$55,374	\$60,559	\$67,529	\$72,957	\$83,482	\$90,175	\$98,647	\$105,735	\$111,581	\$118,083	\$134,942	\$140,104	\$156,230	\$164,745	\$233,428	\$345,261	\$470,341
Professional Services Revenue and Other	\$6,386	\$6,277	\$6,896	\$7,379	\$8,387	\$11,657	\$11,609	\$12,805	\$13,479	\$14,340	\$14,881	\$28,602	\$26,825	\$23,016	\$21,071	\$26,938	\$44,458	\$71,302
Total Revenues	\$56,352	\$61,651	\$67,455	\$74,908	\$81,344	\$95,139	\$101,784	\$111,452	\$119,214	\$125,921	\$132,964	\$163,544	\$166,929	\$179,246	\$185,816	\$260,366	\$389,719	\$541,643
GAAP Subscription COGS	\$11,174	\$11,773	\$13,990	\$16,216	\$17,403	\$22,062	\$23,752	\$26,235	\$29,002	\$33,805	\$36,528	\$48,039	\$51,025	\$51,398	\$52,279	\$53,153	\$89,452	\$147,374
Amortization of acquired intangible assets	\$784	\$844	\$1,408	\$2,009	\$2,172	\$4,709	\$4,654	\$5,707	\$6,610	\$7,548	\$8,212	\$13,191	\$13,886	\$14,525	\$16,736	\$5,045	\$17,242	\$35,561
Stock-based compensation expenses	\$831	\$1,093	\$1,152	\$1,209	\$1,388	\$1,771	\$1,886	\$1,937	\$2,158	\$2,647	\$2,836	\$3,797	\$3,305	\$3,596	\$4,162	\$4,285	\$6,982	\$11,438
Non-GAAP Subscription COGS	\$9,559	\$9,836	\$11,430	\$12,998	\$13,843	\$15,582	\$17,212	\$18,591	\$20,234	\$23,610	\$25,480	\$31,051	\$33,834	\$33,277	\$31,381	\$43,823	\$65,228	\$100,375
GAAP Subscription Gross Profit	\$38,792	\$43,601	\$46,569	\$51,313	\$55,554	\$61,420	\$66,423	\$72,412	\$76,733	\$77,776	\$81,555	\$86,903	\$89,079	\$104,832	\$112,466	\$180,275	\$255,809	\$322,967
% Margin	78%	79%	77%	76%	76%	74%	74%	73%	73%	70%	69%	64%	64%	67%	68%	77%	74%	69%
Non-GAAP Subscription Gross Profit	\$40,407	\$45,538	\$49,129	\$54,531	\$59,114	\$67,900	\$72,963	\$80,056	\$85,501	\$87,971	\$92,603	\$103,891	\$106,270	\$122,953	\$133,364	\$189,605	\$280,033	\$369,966
% Margin	81%	82%	81%	81%	81%	81%	81%	81%	81%	79%	78%	77%	76%	79%	81%	81%	81%	79%
GAAP Professional Services COGS	\$6,951	\$6,867	\$7,674	\$8,809	\$9,926	\$12,428	\$13,542	\$13,868	\$13,836	\$14,634	\$14,259	\$31,598	\$28,702	\$27,822	\$25,341	\$30,301	\$49,764	\$74,327
Amortization of acquired intangible assets	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$200	\$200	\$200	\$200	\$6,452	\$6,522	\$5,852	\$3,642	\$0	\$400	\$7,052
Stock-based compensation expenses	\$946	\$1,069	\$1,071	\$1,183	\$1,445	\$2,023	\$2,113	\$2,192	\$2,412	\$2,952	\$2,939	\$7,260	\$3,898	\$4,357	\$4,729	\$4,269	\$7,773	\$15,563
Non-GAAP Professional Services COGS	\$6,005	\$5,798	\$6,603	\$7,626	\$8,481	\$10,405	\$11,229	\$11,476	\$11,224	\$11,482	\$11,120	\$17,886	\$18,282	\$17,613	\$16,970	\$26,032	\$41,591	\$51,712
GAAP Professional Services Gross Profit (Loss)	(\$565)	(\$590)	(\$778)	(\$1,430)	(\$1,539)	(\$771)	(\$1,933)	(\$1,063)	(\$357)	(\$294)	\$622	(\$2,996)	(\$1,877)	(\$4,806)	(\$4,270)	(\$3,363)	(\$5,306)	(\$3,025)
% Margin	(9%)	(9%)	(11%)	(19%)	(18%)	(7%)	(17%)	(8%)	(3%)	(2%)	4%	(10%)	(7%)	(21%)	(20%)	(12%)	(12%)	(4%)
Non-GAAP Professional Services Gross Profit (Loss)	\$381	\$479	\$293	(\$247)	(\$94)	\$1,252	\$380	\$1,329	\$2,255	\$2,858	\$3,761	\$10,716	\$8,543	\$5,403	\$4,101	\$906	\$2,867	\$19,590
% Margin	6%	8%	4%	(3%)	(1%)	11%	3%	10%	17%	20%	25%	37%	32%	23%	19%	3%	6%	27%
GAAP Total Gross Profit	\$38,227	\$43,011	\$45,791	\$49,883	\$54,015	\$60,649	\$64,490	\$71,349	\$76,376	\$77,482	\$82,177	\$83,907	\$87,202	\$100,026	\$108,196	\$176,912	\$250,503	\$319,942
% Margin	68%	70%	68%	67%	66%	64%	63%	64%	64%	62%	62%	51%	52%	56%	58%	68%	64%	59%
Non-GAAP Total Gross Profit	\$40,788	\$46,017	\$49,422	\$54,284	\$59,020	\$69,152	\$73,343	\$81,385	\$87,756	\$90,829	\$96,364	\$114,607	\$114,813	\$128,356	\$137,465	\$190,511	\$282,900	\$389,556
% Margin	72%	75%	73%	72%	73%	73%	72%	73%	74%	72%	72%	70%	69%	72%	74%	73%	73%	72%

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## **GAAP** to Non-GAAP Reconciliation (Continued)

(in thousands, except percentages)

	Q1 FY'19	Q2 FY'19	Q3 FY'19	Q4 FY'19	Q1 FY'20	Q2 FY'20	Q3 FY'20	Q4 FY'20	Q1 FY'21	Q2 FY'21	Q3 FY'21	Q4 FY'21	Q1 FY'22	Q2 FY'22	Q3 FY'22	FY 2019	FY 2020	FY 2021
GAAP Research & Development	\$13,201	\$13,415	\$16,077	\$18,915	\$21,014	\$23,364	\$23,460	\$25,251	\$26,719	\$30,212	\$30,528	\$46,383	\$43,837	\$41,799	\$39,990	\$61,608	\$93,089	\$133,842
Stock-based compensation expenses	\$2,547	\$2,958	\$3,046	\$3,290	\$4,048	\$5,075	\$5,517	\$5,519	\$6,124	\$7,316	\$7,691	\$16,554	\$10,663	\$11,055	\$11,357	\$11,841	\$20,159	\$37,685
Non-GAAP R&D expenses	\$10,654	\$10,457	\$13,031	\$15,625	\$16,966	\$18,289	\$17,943	\$19,732	\$20,595	\$22,896	\$22,837	\$29,829	\$33,174	\$30,744	\$28,633	\$49,767	\$72,930	\$96,157
% of Revenue	19%	17%	19%	21%	21%	19%	18%	18%	17%	18%	17%	18%	20%	17%	15%	19%	19%	18%
GAAP Sales & Marketing	\$24,660	\$26,580	\$25,622	\$28,797	\$33,610	\$39,820	\$39,145	\$42,641	\$46,139	\$50,488	\$53,204	\$86,481	\$77,843	\$76,279	\$83,779	\$105,659	\$155,216	\$236,312
Amortization of acquired intangible assets	\$290	\$251	\$453	\$841	\$1,006	\$1,650	\$1,686	\$1,992	\$2,056	\$2,614	\$2,698	\$12,916	\$13,132	\$13,141	\$13,140	\$1,835	\$6,334	\$20,284
Stock-based compensation expenses	\$2,970	\$3,863	\$3,899	\$4,054	\$4,839	\$6,060	\$6,135	\$6,318	\$7,513	\$9,255	\$9,790	\$21,856	\$11,221	\$12,230	\$13,217	\$14,786	\$23,352	\$48,414
Non-GAAP S&M expenses	\$21,400	\$22,466	\$21,270	\$23,902	\$27,765	\$32,110	\$31,324	\$34,331	\$36,570	\$38,619	\$40,716	\$51,709	\$53,490	\$50,908	\$57,422	\$89,038	\$125,530	\$167,614
% of Revenue	38%	36%	32%	32%	34%	34%	31%	31%	31%	31%	31%	32%	32%	28%	31%	34%	32%	31%
GAAP General & Administrative	\$12,435	\$13,640	\$14,010	\$16,920	\$17,198	\$20,269	\$18,830	\$19,326	\$9,144	\$28,705	\$32,092	\$46,400	\$39,377	\$36,248	\$40,513	\$57,005	\$75,623	\$116,341
Change in fair value of contingent consideration payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$12,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$12,500)
Stock-based compensation expenses	\$4,018	\$4,575	\$4,652	\$4,520	\$5,125	\$6,339	\$6,304	\$5,342	\$5,990	\$11,673	\$13,555	\$24,532	\$18,205	\$16,262	\$16,994	\$17,765	\$23,110	\$55,750
Non-GAAP G&A expenses	\$8,417	\$9,065	\$9,358	\$12,400	\$12,073	\$13,930	\$12,526	\$13,984	\$15,654	\$17,032	\$18,537	\$21,868	\$21,172	\$19,986	\$23,519	\$39,240	\$52,513	\$73,091
% of Revenue	15%	15%	14%	17%	15%	15%	12%	13%	13%	14%	14%	13%	13%	11%	13%	15%	13%	13%
GAAP Operating Loss	(\$12,069)	(\$10,624)	(\$9,918)	(\$14,749)	(\$17,807)	(\$22,804)	(\$16,945)	(\$15,869)	(\$5,626)	(\$31,923)	(\$33,647)	(\$95,357)	(\$73,855)	(\$54,300)	(\$56,086)	(\$47,360)	(\$73,425)	(\$166,553)
% Margin	(21%)	(17%)	(15%)	(20%)	(22%)	(24%)	(17%)	(14%)	(5%)	(25%)	(25%)	(58%)	(44%)	(30%)	(30%)	(18%)	(19%)	(31%)
Non-GAAP Operating Income	\$317	\$4,029	\$5,763	\$2,357	\$2,216	\$4,823	\$11,550	\$13,338	\$14,937	\$12,282	\$14,274	\$11,201	\$6,977	\$26,718	\$27,891	\$12,466	\$31,927	\$52,694
% Margin	1%	7%	9%	3%	3%	5%	11%	12%	13%	10%	11%	7%	4%	15%	15%	5%	8%	10%
Operating Cash Flow	\$12,636	\$11,308	\$4,019	\$9,473	\$18,793	\$1,252	\$25,832	\$22,279	\$15,408	\$23,389	\$19,001	\$20,404	\$32,082	\$40,811	\$31,015	\$37,436	\$68,156	\$78,202
Less: Purchases of property and equipment	(\$1,124)	(\$2,292)	(\$1,454)	(\$2,658)	(\$2,654)	(\$3,519)	(\$3,689)	(\$2,108)	(\$3,599)	(\$3,429)	(\$2,531)	(\$1,933)	(\$2,754)	(\$3,908)	(\$3,594)	(\$7,528)	(\$11,970)	(\$11,492)
Add: Repayments of convertible senior notes attributable to debt discount	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,604	\$15,732	\$872	\$201	\$516	\$0	\$821	\$0	\$0	\$27,409
Add: One-time payout of legacy unvested equity awards accelerated in															I	1		
conjunction with a business combination	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19,428	\$0	\$0	\$0	\$0	\$0	\$19,428
Adjusted Free Cash Flow <sup>(1)</sup>	\$11,512	\$9,016	\$2,565	\$6,815	\$16,139	(\$2,267)	\$22,143	\$20,171	\$22,413	\$35,692	\$17,342	\$38,100	\$29,844	\$36,903	\$28,242	\$29,908	\$56,186	\$113,547
% Margin <sup>(1)</sup>	20%	15%	4%	9%	20%	(2%)	22%	18%	19%	28%	13%	23%	18%	21%	15%	11%	14%	21%
Trailing Twelve Months	Q1 FY'19	Q2 FY'19	Q3 FY'19	Q4 FY'19	Q1 FY'20	Q2 FY'20	Q3 FY'20	Q4 FY'20	Q1 FY'21	Q2 FY'21	Q3 FY'21	Q4 FY'21	Q1 FY'22	Q2 FY'22	Q3 FY'22	FY 2019	FY 2020	FY 2021
Total Revenue	\$201,995	\$219,095	\$239,210	\$260,366	\$285,358	\$318,846	\$353,175	\$389,719	\$427,589	\$458,371	\$489,551	\$541,643	\$589,358	\$642,683	\$695,535	\$260,366	\$389,719	\$541,643
Operating Cash Flow	\$25,319	\$27,449	\$26,291	\$37,436	\$43,593	\$33,537	\$55,350	\$68,156	\$64,771	\$86,908	\$80,077	\$78,202	\$94,876	\$112,298	\$124,312	\$37,436	\$68,156	\$78,202
% Margin	13%	13%	11%	14%	15%	11%	16%	17%	15%	19%	16%	14%	16%	17%	18%	14%	17%	14%
Non-GAAP Operating Income	(\$6,892)	\$2,880	\$10,993	\$12,466	\$14,365	\$15,159	\$20,946	\$31,927	\$44,648	\$52,107	\$54,831	\$52,694	\$44,734	\$59,170	\$72,787	\$12,466	\$31,927	\$52,694
% Margin	(3%)	1%	5%	5%	5%	5%	6%	8%	10%	11%	11%	10%	8%	9%	10%	5%	8%	10%
Adjusted Free Cash Flow <sup>(1)</sup>	\$20,703	\$21,646	\$20,520	\$29,908	\$34,535	\$23,252	\$42.830	\$56,186	\$62,460	\$100,419	\$95.618	\$113.547	\$120,978	\$122,189	\$133,089	\$29,908	\$56,186	\$113,547
% Margin <sup>(1)</sup>	10%	10%	9%	11%	12%	7%	12%	14%	15%	22%	20%	21%	21%	19%	19%	11%	14%	21%

<sup>(1)</sup> Adjusted free cash flows is defined as operating cash flows less purchases of property and equipment, plus repayments of convertible senior notes attributable to debt discount, plus one-time payout of legacy unvested equity awards accelerated in conjunction with a business combination. Adjusted free cash flow margin is defined as adjusted free cash flow divided by revenues.

## **GAAP** to Non-GAAP Reconciliation (Continued)

(in thousands, except percentages)

	Q1 FY'16	Q2 FY'16	Q3 FY'16	Q4 FY'16	Q1 FY'17	Q2 FY'17	Q3 FY'17	Q4 FY'17	Q1 FY'18	Q2 FY'18	Q3 FY'18	Q4 FY'18	FY 2016	FY 2017	FY 2018
Subscription Revenue	\$14,289	\$17,333	\$20,757	\$23,288	\$25,372	\$27,783	\$30,799	\$33,834	\$35,664	\$39,764	\$42,795	\$46,642	\$75,667	\$117,788	\$164,865
Professional Services Revenue and Other	\$1,520	\$1,371	\$2,044	\$3,076	\$3,811	\$3,349	\$4,643	\$4,184	\$5,473	\$4,787	\$4,545	\$7,110	\$8,011	\$15,987	\$21,915
Total Revenues	\$15,809	\$18,704	\$22,801	\$26,364	\$29,183	\$31,132	\$35,442	\$38,018	\$41,137	\$44,551	\$47,340	\$53,752	\$83,678	\$133,775	\$186,780
GAAP Subscription COGS	\$3,550	\$3,995	\$4,280	\$4,979	\$6,050	\$6,029	\$6,346	\$6,630	\$7,996	\$9,025	\$9,554	\$9,906	\$16,804	\$25,055	\$36,481
Amortization of acquired intangible assets	\$13	\$13	\$14	\$347	\$221	\$212	\$212	\$308	\$486	\$788	\$747	\$771	\$387	\$953	\$2,792
Stock-based compensation expenses	\$45	\$54	\$62	\$74	\$125	\$140	\$150	\$300	\$355	\$529	\$585	\$636	\$235	\$715	\$2,105
Non-GAAP Subscription COGS	\$3,492	\$3,928	\$4,204	\$4,558	\$5,704	\$5,677	\$5,984	\$6,022	\$7,155	\$7,708	\$8,222	\$8,499	\$16,182	\$23,387	\$31,584
GAAP Subscription Gross Profit	\$10,739	\$13,338	\$16,477	\$18,309	\$19,322	\$21,754	\$24,453	\$27,204	\$27,668	\$30,739	\$33,241	\$36,736	\$58,863	\$92,733	\$128,384
% Margin	75%	77%	79%	79%	76%	78%	79%	80%	78%	77%	78%	79%	78%	79%	78%
Non-GAAP Subscription Gross Profit	\$10,797	\$13,405	\$16,553	\$18,730	\$19,668	\$22,106	\$24,815	\$27,812	\$28,509	\$32,056	\$34,573	\$38,143	\$59,485	\$94,401	\$133,281
% Margin	76%	77%	80%	80%	78%	80%	81%	82%	80%	81%	81%	82%	79%	80%	81%
GAAP Professional Services COGS	\$2,594	\$3,639	\$3,914	\$4,960	\$5,968	\$5,452	\$5,031	\$4,763	\$5,501	\$5,923	\$5,441	\$6,560	\$15,107	\$21,214	\$23,425
Stock-based compensation expenses	\$45	\$840	\$59	\$70	\$135	\$109	\$155	\$373	\$563	\$716	\$685	\$757	\$1,014	\$772	\$2,722
Non-GAAP Professional Services COGS	\$2,549	\$2,799	\$3,855	\$4,890	\$5,833	\$5,343	\$4,876	\$4,390	\$4,938	\$5,207	\$4,756	\$5,803	\$14,093	\$20,442	\$20,703
GAAP Professional Services Gross Profit (Loss)	(\$1,074)	(\$2,268)	(\$1,870)	(\$1,884)	(\$2,157)	(\$2,103)	(\$388)	(\$579)	(\$28)	(\$1,136)	(\$896)	\$550	(\$7,096)	(\$5,227)	(\$1,510)
% Margin	(71%)	(165%)	(91%)	(61%)	(57%)	(63%)	(8%)	(14%)	(1%)	(24%)	(20%)	8%	(89%)	(33%)	(7%)
Non-GAAP Professional Services Gross Profit (Loss)	(\$1,029)	(\$1,428)	(\$1,811)	(\$1,814)	(\$2,022)	(\$1,994)	(\$233)	(\$206)	\$536	(\$420)	(\$211)	\$1,307	(\$6,082)	(\$4,455)	\$1,212
% Margin	(68%)	(104%)	(89%)	(59%)	(53%)	(60%)	(5%)	(5%)	10%	(9%)	(5%)	18%	(76%)	(28%)	6%
GAAP Total Gross Profit	\$9,665	\$11,070	\$14,607	\$16,425	\$17,165	\$19,651	\$24,065	\$26,625	\$27,640	\$29,603	\$32,345	\$37,286	\$51,767	\$87,506	\$126,874
% Margin	61%	59%	64%	62%	59%	63%	68%	70%	67%	66%	68%	69%	62%	65%	68%
Non-GAAP Total Gross Profit	\$9,768	\$11,977	\$14,742	\$16,916	\$17,646	\$20,112	\$24,582	\$27,606	\$29,044	\$31,636	\$34,362	\$39,450	\$53,403	\$89,946	\$134,493
% Margin	62%	64%	65%	64%	60%	65%	69%	73%	71%	71%	73%	73%	64%	67%	72%

FY 2016	FY 2017	FY 2018
\$75,667	\$117,788	\$164,865
\$8,011	\$15,987	\$21,915
\$83,678	\$133,775	\$186,780
\$16,804	\$25,055	\$36,481
\$387	\$953	\$2,792
\$235	\$715	\$2,105
\$16,182	\$23,387	\$31,584
\$58,863	\$92,733	\$128,384
78%	79%	78%
\$59,485	\$94,401	\$133,281
79%	80%	81%
\$15,107	\$21,214	\$23,425
\$1,014	\$772	\$2,722
\$14,093	\$20,442	\$20,703
(\$7,096)	(\$5,227)	(\$1,510)
(89%)	(33%)	(7%)
(\$6,082)	(\$4,455)	\$1,212
(76%)	(28%)	6%
\$51,767	\$87,506	\$126,874
62%	65%	68%
\$53,403	\$89,946	\$134,493

#### **GAAP** to Non-GAAP Reconciliation (Continued)

(in thousands, except percentages)

	04 57/140	00 57440	00 51//40	04 5)//40	04 5)//47	00 5)//47	00 5)((47	04 5)(147	04 5)((40	00 51/140	00 51//40	04 57040	EV 0046	EV 0047	EV 0040
CAAR Research & Revolution	Q1 FY'16	Q2 FY'16	Q3 FY'16	Q4 FY'16	Q1 FY'17	Q2 FY'17	Q3 FY'17	Q4 FY'17	Q1 FY'18		<b>Q3 FY'18</b> \$11,410	<b>Q4 FY'18</b> \$13,235	FY 2016	<b>FY 2017</b> \$30,262	FY 2018
GAAP Research & Development Amortization of acquired intangible assets	\$4,431 \$0	\$5,792 \$53	\$5,965 \$105	\$6,579 (\$158)	\$7,840 \$0	\$7,206 \$0	\$7,179 \$0	\$8,037 \$0	\$9,171 \$0	\$10,720 \$0	\$11,410	\$13,235	\$22,767 \$0	\$30,262	\$44,536 \$0
Stock-based compensation expenses	\$0 \$107	\$750	\$105 \$152	(\$158) \$227	\$322	\$303	\$357	\$784	\$1.152	\$1.647	\$1,999	\$2,130	\$1,236	\$1.766	\$6,928
Non-GAAP R&D expenses	\$4,324	\$4,989	\$5,708	\$6,510	\$7,518	\$6,903	\$6,822	\$7,253	\$8,019	\$9,073	\$9,410	\$11,105	\$21,531	\$28,496	\$37.608
% of Revenue	φ4,324 27%	ъ4,969 27%	φ5,706 25%	φο,510 25%	ه۱,516 26%	ф0,903 22%	19%	φ1,255 19%	ъо,019 19%	20%	20%	21%	26%	φ20,490 21%	20%
GAAP Sales & Marketing	\$10,679	\$13,532	\$14,306	\$16,196	\$15,836	\$19,252	\$16,315	\$17,159	\$20,679	\$23,812	\$22,401	\$21,830	\$54,713	\$68,562	\$88,722
Amortization of acquired intangible assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$189	\$195	\$258	\$0	\$0	\$642
Stock-based compensation expenses	\$176	\$210	\$706	\$255	\$471	\$441	\$937	\$1,282	\$1,600	\$2,340	\$2,212	\$2,324	\$1,347	\$3,131	\$8,476
Non-GAAP S&M expenses	\$10,503	\$13,322	\$13,600	\$15,941	\$15,365	\$18,811	\$15,378	\$15,877	\$19,079	\$21,283	\$19,995	\$19,248	\$53,366	\$65,431	\$79,604
% of Revenue	66%	71%	60%	60%	53%	60%	43%	42%	46%	48%	42%	36%	64%	49%	43%
GAAP General & Administrative	\$2,480	\$8,719	\$3,709	\$4,632	\$5,553	\$4,620	\$6,068	\$7,865	\$8,177	\$9,430	\$9,693	\$11,278	\$19,540	\$24,106	\$38,578
Litigation-related costs	\$642	\$848	\$327	\$126	\$123	\$26	\$1	\$0	\$0	<b>\$</b> 0	\$0	\$0	\$1,943	\$150	\$0
Stock-based compensation expenses	\$186	\$5,620	\$547	\$383	\$653	\$566	\$785	\$1,064	\$1,607	\$2,406	\$2,386	\$3,065	\$6,736	\$3,068	\$9,464
Non-GAAP G&A expenses	\$1,652	\$2,251	\$2,835	\$4,123	\$4,777	\$4,028	\$5,282	\$6,801	\$6,570	\$7,024	\$7,307	\$8,213	\$10,861	\$20,888	\$29,114
% of Revenue	10%	12%	12%	16%	16%	13%	15%	18%	16%	16%	15%	15%	13%	16%	16%
GAAP Operating Loss	(\$7,925)	(\$16,973)	(\$9,373)	(\$10,982)	(\$12,064)	(\$11,427)	(\$5,497)	(\$6,436)	(\$10,387)	(\$14,359)	(\$11,159)	(\$9,057)	(\$45,253)	(\$35,424)	(\$44,962)
% Margin	(50%)	(91%)	(41%)	(42%)	(41%)	(37%)	(16%)	(17%)	(25%)	(32%)	(24%)	(17%)	(54%)	(26%)	(24%)
Non-GAAP Operating Income (Loss)	(\$6,711)	(\$8,585)	(\$7,401)	(\$9,658)	(\$10,014)	(\$9,630)	(\$2,900)	(\$2,325)	(\$4,624)	(\$5,743)	(\$2,350)	\$884	(\$32,355)	(\$24,869)	(\$11,833)
% Margin	(42%)	(46%)	(32%)	(37%)	(34%)	(31%)	(8%)	(6%)	(11%)	(13%)	(5%)	2%	(39%)	(19%)	(6%)
Operating Cash Flow	(\$7,104)	\$342	(\$9,372)	(\$5,935)	(\$10,226)	\$2,507	(\$2,825)	(\$10,411)	\$6,943	\$9,178	\$5,177	(\$1,672)	(\$22,069)	(\$20,955)	\$19,626
Less: Purchases of property and equipment	(\$1,100)	(\$762)	(\$921)	(\$1,085)	(\$1,386)	(\$1,070)	(\$1,044)	(\$991)	(\$996)	(\$1,105)	(\$1,486)	(\$901)	(\$3,868)	(\$4,491)	(\$4,488)
Adjusted Free Cash Flow <sup>(1)</sup>	(\$8,204)	(\$420)	(\$10,293)	(\$7,020)	(\$11,612)	\$1,437	(\$3,869)	(\$11,402)	\$5,947	\$8,073	\$3,691	(\$2,573)	(\$25,937)	(\$25,446)	\$15,138
% Margin <sup>(1)</sup>	(52%)	(2%)	(45%)	(27%)	(40%)	5%	(11%)	(30%)	14%	18%	8%	(5%)	(31%)	(19%)	8%
Trailing Twelve Months					Q1 FY'17	Q2 FY'17	Q3 FY'17	Q4 FY'17	Q1 FY'18	Q2 FY'18	Q3 FY'18	Q4 FY'18	FY 2016	FY 2017	FY 2018
Total Revenue					\$97.052	\$109,480	\$122,121	\$133,775				\$186,780			\$186,780
Operating Cash Flow					(\$25,191)	(\$23,026)	(\$16,479)	(\$20,955)	(\$3,786)	\$2,885	\$10,887	\$19,626	(\$22,069)	(\$20,955)	\$19,626
% Margin					(26%)	(21%)	(13%)	(16%)	(3%)	2%	6%	11%	(26%)	(16%)	11%
Non-GAAP Operating Income					(\$35.658)	,	,	(\$24,869)	. ,				(\$32,355)	(\$24,869)	
% Margin					(37%)	(34%)	. , ,	(19%)	(13%)	(10%)	(9%)	(6%)	(39%)	(19%)	(6%)
Adjusted Free Cash Flow <sup>(1)</sup>					(\$29,345)	, ,	, ,	(\$25,446)	, ,	(\$1,251)	\$6,309	\$15,138	. ,	(\$25,446)	, ,
% Margin <sup>(1)</sup>					(30%)	(25%)	(17%)	(19%)	(5%)	(1%)	4%	8%	(31%)	(19%)	8%

<sup>(1)</sup> Adjusted free cash flows is defined as operating cash flows less purchases of property and equipment, plus repayments of convertible senior notes attributable to debt discount, plus one-time payout of legacy unvested equity awards accelerated in conjunction with a business combination. Adjusted free cash flow margin is defined as adjusted free cash flow divided by total revenues.

## **Calculation of Selected Key Metrics**

(in thousands)

	Q1 FY'19	Q2 FY'19	Q3 FY'19	Q4 FY'19	Q1 FY'20	Q2 FY'20	Q3 FY'20	Q4 FY'20	Q1 FY'21	Q2 FY'21	Q3 FY'21	Q4 FY'21	Q1 FY'22	Q2 FY'22	Q3 FY'22
Total Revenues	\$56,352	\$61,651	\$67,455	\$74,908	\$81,344	\$95,139	\$101,784	\$111,452	\$119,214	\$125,921	\$132,964	\$163,544	\$166,929	\$179,246	\$185,816
Add: Current period total deferred revenues	\$121,886	\$128,939	\$130,113	\$182,587	\$176,343	\$188,919	\$192,516	\$261,783	\$244,480	\$249,035	\$255,925	\$361,888	\$343,534	359,241	\$366,256
Less: Prior period total deferred revenues	(\$128,030)	(\$121,886)	(\$128,939)	(\$130,113)	(\$182,587)	(\$176,343)	(\$188,919)	(\$192,516)	(\$261,783)	(\$244,480)	(\$249,035)	(\$255,925)	(\$361,888)	(\$343,534)	(\$359,241)
Calculated Billings	\$50,208	\$68,704	\$68,629	\$127,382	\$75,100	\$107,715	\$105,381	\$180,719	\$101,911	\$130,476	\$139,854	\$269,507	\$148,575	\$194,953	\$192,831
Trailing Twelve Months	Q1 FY'19	Q2 FY'19	Q3 FY'19	Q4 FY'19	Q1 FY'20	Q2 FY'20	Q3 FY'20	Q4 FY'20	Q1 FY'21	Q2 FY'21	Q3 FY'21	Q4 FY'21	Q1 FY'22	Q2 FY'22	Q3 FY'22
Total Revenues	\$201,995	\$219,095	\$239,210	\$260,366	\$285,358	\$318,846	\$353,175	\$389,719	\$427,589	\$458,371	\$489,551	\$541,643	\$589,358	\$642,683	\$695,535
Add: Current period total deferred revenues	\$121,886	\$128,939	\$130,113	\$182,587	\$176,343	\$188,919	\$192,516	\$261,783	\$244,480	\$249,035	\$255,925	\$361,888	\$343,534	\$359,241	\$366,256
Less: Prior period total deferred revenues	(\$88,616)	(\$95,781)	(\$97,642)	(\$128,030)	(\$121,886)	(\$128,939)	(\$130,113)	(\$182,587)	(\$176,343)	(\$188,919)	(\$192,516)	(\$261,783)	(\$244,480)	(\$249,035)	(\$255,925)
Calculated Billings	\$235,265	\$252,253	\$271.681	\$31/LQ23	\$339.815	\$378,826	\$415,578	\$468 015	\$495,726	\$519.497	\$552,960	\$641,748	\$688,412	\$752.889	\$805.866

\$314,923 FY 2019	\$468,915 FY 2020	\$641,748 FY 2021
(\$128,030)	(\$182,587)	(\$261,783)
\$182,587	\$261,783	\$361,888
\$260,366	\$389,719	\$541,643
FY 2019	FY 2020	FY 2021

FY 2019	FY 2020	FY 2021
\$260,366	\$389,719	\$541,643
\$182,587	\$261,783	\$361,888
(\$128,030)	(\$182,587)	(\$261,783)
\$314,923	\$468,915	\$641,748