Toshiba Announces Consolidated Results for Fiscal Year 2020, ended March 31, 2021

TOKYO--Toshiba Corporation (TOKYO: 6502) (hereinafter "Toshiba" or "the Company") today announced its consolidated results for fiscal year (FY) 2020, ended March 31, 2021. All comparisons in the following are based on the same period a year earlier, unless otherwise stated.

1. Overview of Consolidated Results for FY2020 (April 2020 - March 2021)

(Yen in billions)

	FY2020	Change from FY2019
Net sales	3,054.4	(335.5)
Operating income	104.4	(26.1)
Income (loss) from continuing operations,	153.5	201.0
before income taxes and noncontrolling interests	133.3	201.0
Net income (loss)		
attributable to shareholders	114.0	228.6
of the Company		

During FY2020 (April 2020-March 2021), the global economy experienced a rapid deterioration with the spread of the coronavirus (COVID-19). While the U.S. economy has subsequently steadily recovered, and China has also shown signs of recovery, the Eurozone economy has remained weak. In Japan, though the pandemic has suppressed consumer spending, capital investment has been improving and exports have increased.

In FY2021 (April 2021-March 2022), the U.S. and China are both expected to continue gradual recovery, while the Eurozone is expecting the continued impact of the pandemic. The situation is also severe in Asia, with considerable risk in India due to a renewed outbreak of COVID-19 infections. Japan expects continued improvement from measures to prevent infection and improved overseas economies, but constant attention to downside risk is essential.

In these conditions, Toshiba Group's net sales decreased by 335.5 billion yen to 3,054.4 billion yen (US\$27,516.9 million). Energy Systems & Solutions saw lower sales that reflected fewer projects for thermal plant construction, transmission & distribution systems and renewable energy (solar power), plus the impact of COVID-19. Infrastructure Systems

& Solutions saw lower sales due to a decline in demand for infrastructure systems and industrial systems due to COVID-19, and Building Solutions, Retail & Printing Solutions and Electronic Devices & Storage Solutions also experienced lower sales for the same reason. Lower sales in Digital Solutions reflected the impact of COVID-19 and the sale of affiliated company businesses, while lower sales in Others resulted from the transfer of certain HR functions and their exclusion from the consolidation.

Operating income was 104.4 billion yen (US\$940.6 million), a decrease of 26.1 billion yen. Infrastructure Systems & Solutions, Digital Solutions and Others recorded higher operating income while Energy Systems, Building Solutions, Retail & Printing Solutions and Electronic Devices & Storage Solutions reported lower operating income.

Income (loss) from continuing operations, before income taxes and noncontrolling interests was 201.0 billion yen higher at 153.5 billion yen(US\$1,382.8 million), mainly due to a loss from the transfer of the LNG business and equity losses from Kioxia Holdings Corporation in the previous year.

Net income (loss) attributable to shareholders of the Company increased by 228.6 billion yen to 114.0 billion yen (US\$1,026.9 million).

Consolidated Results for FY2020, by Segment (April 2020 - March 2021)

Please refer to the presentation materials for FY2020 Consolidated Business Results, dated May 14, 2021.

Performance Forecast for FY2021

The consolidated forecast for FY2021 is shown below.

(Yen in billions)

	FY2021
	Forecast
Net sales	3,250.0
Operating income	170.0

^{*} Income (loss) from continuing operations, before income taxes and noncontrolling interests and Net income (loss) attributable to shareholders of the Company are not stated in the performance forecast, as the Company is not involved in the management of Kioxia and does not receive information related to Kioxia's forecast of equity earnings (losses), and therefore cannot comment on Kioxia's performance forecasts.

2. Financial Position and Cash Flows for FY2020

Total assets increased by 117.2 billion yen from the end of March 2020 to 3,500.6 billion yen (US\$31,537.3 million).

Shareholders' equity, or equity attributable to the shareholders of the Company, was 1,164.5 billion yen (US\$10,491.3 million), a increase of 224.7 billion yen from the end of March 2020.

Total interest-bearing debt increased by 122.5 billion yen from the end of March 2020 to 517.7 billion yen (US\$4,664.0 million).

Free cash flow increased by 303.2 billion yen to 38.5 billion yen (US\$346.6 million).

3. General Policy on Profit Distribution and Dividends for Current Periods

i. General Policy on Profit Distribution

The Company seeks to achieve continuous increases in its actual dividend payments, in line with a payout ratio of at least 30%, on a consolidated basis. The Company's policy* is to continue to strengthen shareholder returns through share repurchases when its financial condition allows.

*For the time being, equity earnings from Kioxia are not subject to this policy.

ii. FY2020 Dividends

As a result of improvement of net income (loss) attributable to shareholders of the Company, and following its general policy on profit distribution, the Company declared a dividend total of 80 yen per share for FY2020; 10 yen as an interim dividend and 70 yen as a year-end dividend.

Basic Policy in the Selection of an Accounting Standard

Toshiba Group began preparing consolidated financial statements based on US GAAP before the consolidated financial statement system was introduced in Japan, and has continued to use US GAAP for its financial statements. Toshiba Group plans to voluntarily implement International Financial Reporting Standards (IFRS) for the purpose of strengthening financial governance; the timing of this implementation is under consideration.

Disclaimer:

This report of business results contains forward-looking statements concerning future plans, strategies and forecasts of Toshiba Group business results. These statements are based on management's assumptions and beliefs in light of the economic, financial and other data currently available. Since Toshiba Group is promoting business under various market environments in many countries and regions, they are subject to a number of their risks and uncertainties. Toshiba therefore wishes to caution readers that actual results might differ materially from our expectations. Major risk factors that may have a material influence on results are indicated below, although this list is not necessarily exhaustive.

- Major disasters, including earthquakes and typhoons;
- Disputes, including lawsuits, in Japan and other countries;
- Success or failure of alliances or joint ventures promoted in collaboration with other companies;
- Success or failure of new businesses or R&D investment;
- Changes in political and economic conditions in Japan and abroad; unexpected regulatory changes;
- Rapid changes in the supply and demand situation in major markets and intensified price competition;
- Significant capital expenditure for production facilities and rapid changes in the market;
- Changes in financial markets, including fluctuations in interest rates and exchange rates.

Notes:

Toshiba Group's Consolidated Financial Statements are based on US generally accepted accounting principles ("GAAP").

For convenience only, all dollar figures used in reporting FY2020 are calculated at 111 yen to the dollar.

Operating income (loss) is derived by deducting the cost of sales and selling, general and administrative expenses from net sales. This result is regularly reviewed to support decision-making in allocations of resources and to assess performance. Certain operating expenses such as litigation settlement and other costs are not included.

###

Toshiba Group

Consolidated Financial Statements

For Fiscal Year 2020 (April 1, 2020 to March 31, 2021)

Outline

(¥ in billions, US\$ in millions, except for earnings per share)

	Years ended March 31						
	2021(A)	2020(B)	(A)-(B)	(A)/(B)	2021		
Net sales	¥3,054.4	¥3,389.9	¥(335.5)	90%	\$27,516.9		
Operating income	104.4	130.5	(26.1)	80%	940.6		
Income (loss) from continuing operations, before income taxes and noncontrolling interests	153.5	(47.5)	201.0	_	1,382.8		
Net income (loss) attributable to shareholders of the Company	114.0	(114.6)	228.6	_	1,026.9		
Basic earnings per share attributable to shareholders of the Company	¥251.25	¥(236.39)	¥487.64		\$2.26		

Notes:

- 1) Consolidated Financial Statements are based on generally accepted accounting principles in the US.
- 2) The US dollar is valued at ¥111 throughout this statement for convenience only.

Comparative Consolidated Balance Sheets

(¥ in millions, US\$ in thousands)

	Years ended March 31					
	2021(A)	2021 (A) 2020(B) (A)-(B)				
Assets						
Current assets	¥2,130,908	¥2,038,099	¥92,809	\$19,197,369		
Cash and cash equivalents	525,456	376,973	148,483	4,733,838		
Notes, accounts receivable and contract assets	898,605	970,794	(72,189)	8,095,541		
Inventories	475,765	482,327	(6,562)	4,286,171		
Other current assets	231,082	208,005	23,077	2,081,819		
Long-term receivables	4,231	7,315	(3,084)	38,117		
Investments	529,797	505,387	24,410	4,772,946		
Property, plant and equipment	455,703	420,297	35,406	4,105,432		
Operating lease right-of-use assets	119,739	155,513	(35,774)	1,078,730		
Other assets	260,258	256,822	3,436	2,344,667		
Total assets	¥3,500,636	¥3,383,433	¥117,203	\$31,537,261		
Liabilities and equity						
Current liabilities	¥1,254,881	¥1,397,917	¥(143,036)	\$11,305,234		
Short-term borrowings	15,988	62,649	(46,661)	144,036		
and current portion of long-term debt		······		·······		
Notes and accounts payable	481,877	502,066	(20,189)	4,341,234		
Current operating lease liabilities	38,757	44,529	(5,772)	349,162		
Other current liabilities	718,259	788,673	(70,414)	6,470,802		
Accrued pension and severance costs	295,442	431,632	(136,190)	2,661,640		
Non-current operating lease liabilities	84,517	114,219	(29,702)	761,414		
Long-term debt and other liabilities	561,266	363,239	198,027	5,056,450		
Equity	1,304,530	1,076,426	228,104	11,752,523		
Equity attributable to shareholders of the Company	1,164,534	939,806	224,728	10,491,297		
Common stock	200,558	200,175	383	1,806,829		
Additional paid-in capital	207	_	207	1,865		
Retained earnings	1,127,130	1,031,231	95,899	10,154,324		
Accumulated other comprehensive loss	(158,307)	(286,593)	128,286	(1,426,189)		
Treasury stock	(5,054)	(5,007)	(47)	(45,532)		
Equity attributable to noncontrolling interests	139,996	136,620	3,376	1,261,226		
Total liabilities and equity	¥3,500,636	¥3,383,433	¥117,203	\$31,537,261		
Breakdown of accumulated other comprehensive loss						
Net unrealized gains and losses on securities	¥4	¥12	¥(8)	\$36		
Foreign currency translation adjustments	(17,561)	(33,570)	16,009	(158,207)		
Pension liability adjustments Unrealized gains and losses on derivative instruments	(138,345) (2,405)	(252,777) (258)	114,432 (2,147)	(1,246,351) (21,667)		
Total interest-bearing debt	¥517,702	¥395,151	¥122,551	\$4,663,982		

Comparative Consolidated Statements of Operations

Fiscal Year ended March 31

(¥ in millions, US\$ in thousands)

	Fiscal Year ended March 31							
	2021(A)	2020(B)	(A)-(B)	(A)/(B)	2021			
Sales and other income								
Net sales	¥3,054,375	¥3,389,871	¥(335,496)	90%	\$27,516,892			
Interest income	1,546	2,895	(1,349)	53%	13,928			
Dividend income	1,180	1,350	(170)	87%	10,631			
Equity in earnings of affiliates	5,967	<u> </u>	5,967	_	53,757			
Other income	86,181	29,752	56,429	290%	776,405			
Costs and expenses								
Cost of sales	2,230,816	2,472,002	(241,186)	90%	20,097,441			
Selling, general and administrative expenses	719,157	787,409	(68,252)	91%	6,478,892			
Interest expenses	4,549	5,409	(860)	84%	40,982			
Equity in losses of affiliates	<u>—</u>	58,957	(58,957)	_	<u> </u>			
Other expenses	41,239	147,630	(106,391)	28%	371,523			
Income (loss) from continuing operations, before income taxes and noncontrolling interests	153,488	(47,539)	201,027	_	1,382,775			
Income taxes	13,759	35,120	(21,361)	39%	123,955			
Income (loss) from continuing operations, before noncontrolling interests	139,729	(82,659)	222,388	_	1,258,820			
Loss from discontinued operations, before noncontrolling interests	(7,728)	(13,794)	6,066	_	(69,622)			
Net income (loss) before noncontrolling interests	132,001	(96,453)	228,454	_	1,189,198			
Less:Net income attributable to noncontrolling interests	18,020	18,180	(160)	99%	162,342			
Net income (loss) attributable to shareholders of the Company	¥113,981	¥(114,633)	¥228,614	_	\$1,026,856			

Comparative Consolidated Statements of Comprehensive Income

Fiscal Year ended March 31

(¥ in millions, US\$ in thousands)

	Years ended March 31						
	2021(A)	2020(B)	(A)-(B)	(A)/(B)	2021		
Net income (loss) before noncontrolling interests	¥132,001	¥(96,453)	¥228,454	_	\$1,189,198		
Other comprehensive income (loss), net of tax							
Unrealized losses on securities	(8)	(28)	20	_	(72)		
Foreign currency translation adjustments	21,741	(17,265)	39,006	<u> </u>	195,865		
Pension liability adjustments	117,021	(9,213)	126,234	<u> </u>	1,054,243		
Unrealized gains (losses) on derivative instruments	(2,147)	173	(2,320)	<u> </u>	(19,342)		
Total other comprehensive income (loss)	136,607	(26,333)	162,940	_	1,230,694		
Comprehensive income (loss)	268,608	(122,786)	391,394	_	2,419,892		
Less:Comprehensive income attributable to noncontrolling interests	26,341	16,129	10,212	163%	237,306		
Comprehensive income (loss) attributable to shareholders of the Company	¥242,267	¥(138,915)	¥381,182	_	\$2,182,586		

Consolidated Statement of Equity

Fiscal Year ended March 31

(¥ in millions)

Commandative effect of application of ASU 2016-02 6460 6460 6270 6468 6460 6270 6468 6470	Fiscal Year ended March 31								(¥ in millions)
Commutative effect of application of ASU 2016-02 6460 6460 6260 6460 6200 6460 6200 6460 6200 6460 6200 6460 6200 6460 64600		Common stock			other comprehen-	Treasury stock	shareholders of	to noncontrolling	Total equity
Transfer to retained earnings (accumulated deficit) from additional padd in cipital (1,20)	Balance at March 31, 2019	¥200,044	-	¥1,528,463	¥(262,311)	¥(9,537)	¥1,456,659	¥242,386	¥1,699,045
100,415 100,	Cumulative effect of application of ASU 2016-02			(446)			(446)	(22)	(468)
interests and others 15 (11,100)			67,213	(67,213)					
subsidiaries (66,093) (108,229) (174,322) (174,322) (174,322) (174,322) (101,12) (114,436) (114,436) (114,436) (114,436) (114,436) (114,437) (114,437) (114,438) (114,438) (118,438) (118,438) (118,438) (118,438) (118,438) (118,438) (118,438) (118,438) (118,438) (118,438) (11,438)		131	(1,120)				(989)	(2,208)	(3,197)
the Company 100,112	· ·		(66,093)				(66,093)	(108,229)	(174,322)
interests				(10,112)			(10,112)		(10,112)
Net loss Other comprehensive income (loss), net of tax: Net urrealized gains and losses on securities Foreign currency translation adjustments Other comprehensive income (loss), net of tax: Net urrealized gains and losses on securities Foreign currency translation adjustments Other comprehensive income (loss) O	· ·							(11,436)	(11,436)
Other comprehensive income (loss), net of tax: Net unrealized gains and losses on securities (8)	Comprehensive income (loss)								
Net unrealized gains and losses on securities Foreign currency translation adjustments Pension liability adjustments Pension l	Net loss			(114,633)			(114,633)	18,180	(96,453)
Foreign currency translation adjustments Pension liability adjustments Net unrealized gains and losses on derivative instruments Total comprehensive income (loss) Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purchase, disposal and retirement of treasury stock, net, at cost Purcha	Other comprehensive income (loss), net of tax:								
Pension liability adjustments	Net unrealized gains and losses on securities				(8)		(8)	(20)	(28)
Net unrealized gains and losses on derivative instruments	Foreign currency translation adjustments				(13,485)		(13,485)	(3,780)	(17,265)
17	Pension liability adjustments				(11,005)		(11,005)	1,792	(9,213)
Total comprehensive income (loss) Purchase, disposal and retirement of treasury stock, net, at cost Balance at March 31, 2020 200,175 — 1,031,231 (286,593) (5,007) 939,806 136,620 1,076,426 Transfer to retained earnings (accumulated deficit) from additional paid-in capital Change in ownership for noncontrolling interests and others Change due to making NuFhare Technology, Inc. a wholly owned subsidiary Dividends attributable to shareholders of the Company Dividends attributable to shareholders of the Company Net income Other comprehensive income (loss) Net unrealized gains and losses on securities Foreign currency translation adjustments Net unrealized gains and losses on derivative instruments Total comprehensive income (loss) Purchase, disposal and retirement of treasury stock, net, at cost Other comprehensive income (loss) Purchase, disposal and retirement of treasury stock, net, at cost Other confidence (loss) Other comprehensive income (loss)	_				216		216	(43)	173
Balance at March 31, 2020 200,175 — 1,031,231 (286,593) (5,007) 939,806 136,620 1,076,426							(138,915)	16,129	(122,786)
Transfer to retained earnings (accumulated deficit) from additional paid-in capital 9,010 (9,010) 9,010 9,01				(304,828)		4,530	(300,298)		(300,298)
from additional paid-in capital 9,010 (9,010) (9,010) 405 (324) 81 Change in ownership for noncontrolling interests and others (8,825) (8,825) (12,073) (20,898) Dividends attributable to making NuFlare Technology, Inc. a wholly owned subsidiary (9,072) (9,072) (9,072) (9,072) (9,072) (9,072) (10,568)	Balance at March 31, 2020	200,175	_	1,031,231	(286,593)	(5,007)	939,806	136,620	1,076,426
Change in ownership for noncontrolling interests and others 383 22	9 1		9,010	(9,010)					
a wholly owned subsidiary Section Section	Change in ownership for noncontrolling	383	22				405	(324)	81
the Company (9,072) (10,568) ((8,825)				(8,825)	(12,073)	(20,898)
interests (10,568) (13,561) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,201) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,201) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (13,981) (14,982)				(9,072)			(9,072)		(9,072)
Net income 113,981 113,981 18,020 132,001 Other comprehensive income (loss), net of tax: (8) (8) (8) Net unrealized gains and losses on securities 16,009 16,009 5,732 21,741 Pension liability adjustments 114,432 114,432 2,589 117,021 Net unrealized gains and losses on derivative instruments (2,147) (2,147) (2,147) (2,147) Total comprehensive income (loss) 242,267 26,341 268,608 Purchase, disposal and retirement of treasury stock, net, at cost 0 (47) (47) (47)	=							(10,568)	(10,568)
Other comprehensive income (loss), net of tax: (8) (9) (17) (2) (2) (47) (41) (2) (47) (47) (47) (47) (47) (47) (47) (47)	Comprehensive income (loss)								
Net unrealized gains and losses on securities (8) (8) (8) Foreign currency translation adjustments 16,009 16,009 5,732 21,741 Pension liability adjustments 114,432 114,432 2,589 117,021 Net unrealized gains and losses on derivative instruments (2,147) (2,147) (2,147) (2,147) Total comprehensive income (loss) 242,267 26,341 268,608 Purchase, disposal and retirement of treasury stock, net, at cost 0 (47) (47) (47)	Net income			113,981			113,981	18,020	132,001
Foreign currency translation adjustments Pension liability adjustments Net unrealized gains and losses on derivative instruments Total comprehensive income (loss) Purchase, disposal and retirement of treasury stock, net, at cost 16,009 16,009 5,732 21,741 (2,147) (2,147) (2,147) 242,267 26,341 268,608	Other comprehensive income (loss), net of tax:								
Pension liability adjustments Net unrealized gains and losses on derivative instruments Total comprehensive income (loss) Purchase, disposal and retirement of treasury stock, net, at cost 114,432 2,589 117,021 (2,147) (2,147) 242,267 26,341 268,608	Net unrealized gains and losses on securities				(8)		(8)		(8)
Net unrealized gains and losses on derivative instruments (2,147) <t< td=""><td>Foreign currency translation adjustments</td><td></td><td></td><td></td><td>16,009</td><td></td><td>16,009</td><td>5,732</td><td>21,741</td></t<>	Foreign currency translation adjustments				16,009		16,009	5,732	21,741
instruments Total comprehensive income (loss) Purchase, disposal and retirement of treasury stock, net, at cost (2,147) (2,147) (2,147) (2,147) (2,147) (2,147) (47) (47) (47) (47)	Pension liability adjustments				114,432		114,432	2,589	117,021
Purchase, disposal and retirement of treasury stock, net, at cost 0 (47) (47)	_				(2,147)		(2,147)		(2,147)
net, at cost 0 (47) (47) (47)	Total comprehensive income (loss)						242,267	26,341	268,608
Balance at March 31, 2021 ¥200,558 ¥207 ¥1,127,130 ¥(158,307) ¥(5,054) ¥1,164,534 ¥139,996 ¥1,304,530			0			(47)	(47)		(47)
	Balance at March 31, 2021	¥200,558	¥207	¥1,127,130	¥(158,307)	¥(5,054)	¥1,164,534	¥139,996	¥1,304,530

Fiscal Year ended March 31 (US\$ in thousands)

Fiscal Year ended March 31 (t								US\$ in thousands)
	Common stock	Additional paid-in capital	Retained earnings (accumulated deficit)	Accumulated other comprehensive loss	Treasury stock	Equity attributable to shareholders of the Company	Equity attributable to noncontrolling interests	Total equity
Balance at March 31, 2020	\$1,803,379	_	\$9,290,370	\$(2,581,919)	\$(45,109)	\$8,466,721	\$1,230,812	\$9,697,533
Transfer to retained earnings (accumulated deficit) from additional paid-in capital		81,172	(81,172)					
Change in ownership for noncontrolling interests and others	3,450	198				3,648	(2,919)	729
Change due to making NuFlare Technology, Inc. a wholly owned subsidiary		(79,505)				(79,505)	(108,766)	(188,271)
Dividends attributable to shareholders of the Company			(81,730)			(81,730)		(81,730)
Dividends attributable to noncontrolling interests							(95,207)	(95,207)
Comprehensive income (loss)								
Net income			1,026,856			1,026,856	162,342	1,189,198
Other comprehensive income (loss), net of tax:								
Net unrealized gains and losses on securities				(72)		(72)		(72)
Foreign currency translation adjustments				144,225		144,225	51,640	195,865
Pension liability adjustments				1,030,919		1,030,919	23,324	1,054,243
Net unrealized gains and losses on derivative instruments				(19,342)		(19,342)		(19,342)
Total comprehensive income (loss)						2,182,586	237,306	2,419,892
Purchase, disposal and retirement of treasury stock, net, at cost		0			(423)	(423)		(423)
Balance at March 31, 2021	\$1,806,829	\$1,865	\$10,154,324	\$(1,426,189)	\$(45,532)	\$10,491,297	\$1,261,226	\$11,752,523

Note

The impact on Other comprehensive income (loss), net of tax, due to making NuFlare Technology, Inc. a wholly owned subsidiary consists of Net unrealized gains and Foreign currency translation adjustments of 15 million yen, Pension currency translation adjustments (113) of million yen.

Comparative Consolidated Statements of Cash Flows

(¥ in millions, US\$ in thousands)

	1	(¥ in millions, US\$ in thousands)				
		Years ende	d March 31	L		
	2021(A)	2020(B)	(A)-(B)	2021		
Cash flows from operating activities						
Net income (loss) before noncontrolling interests	¥132,001	¥(96,453)	¥228,454	\$1,189,198		
Depreciation and amortization	85,211	79,615	5,596	767,667		
Equity in losses of affiliates, net of dividends	136	67,318	(67,182)	1,225		
(Gain) loss from sales and impairment of securities, net	(25,367)	484	(25,851)	(228,532)		
Decrease in notes and accounts receivable, trade	71,619	38,891	32,728	645,216		
(Increase) decrease in inventories	11,414	(20,049)	31,463	102,829		
Decrease in notes and accounts payable, trade	(9,796)	(156,220)	146,424	(88,252)		
Others	(120,073)	(55,734)	(64,339)	(1,081,738)		
Adjustments to reconcile net income (loss) before noncontrolling interests to net cash provided by (used in) operating activities	13,144	(45,695)	58,839	118,415		
Net cash provided by (used in) operating activities	145,145	(142,148)	287,293	1,307,613		
Cash flows from investing activities						
Proceeds from sale of property, plant and equipment, intangible assets and securities	16,739	6,170	10,569	150,802		
Acquisition of property, plant and equipment	(117,461)	(119,267)	1,806	(1,058,207)		
Acquisition of intangible assets	(21,692)	(15,901)	(5,791)	(195,423)		
Purchase of securities	(3,304)	(3,497)	193	(29,766)		
(Increase) decrease in investments in affiliates	(6,547)	295	(6,842)	(58,982)		
Others	25,594	9,686	15,908	230,576		
Net cash used in investing activities	(106,671)	(122,514)	15,843	(961,000)		
Cash flows from financing activities						
Proceeds from long-term debt	204,622	160,910	43,712	1,843,441		
Repayment of long-term debt	(49,223)	(352,691)	303,468	(443,450)		
Decrease in short-term borrowings, net	(2,541)	(13,377)	10,836	(22,892)		
Dividends paid	(21,293)	(23,319)	2,026	(191,829)		
Purchase of treasury stock, net	(47)	(300,886)	300,839	(423)		
Payment of acquisition of 3 listed subsidiaries' shares to become wholly owned subsidiaries	(33,573)	(161,373)	127,800	(302,459)		
Others	(134)	3,492	(3,626)	(1,208)		
Net cash provided by (used in) financing activities	97,811	(687,244)	785,055	881,180		
Effect of exchange rate changes on cash and cash equivalents	12,198	(6,641)	18,839	109,892		
Net increase (decrease) in cash and cash equivalents	148,483	(958,547)	1,107,030	1,337,685		
Cash and cash equivalents at beginning of the year	376,973	1,335,520	(958,547)	3,396,153		
Cash and cash equivalents at end of the year	¥525,456	¥376,973	¥148,483	\$4,733,838		

Note: The 3 listed subsidiaries above are Toshiba Plant System & Services Corporation, NISHISHIBA ELECTRIC CO., LTD., and NuFlare Technology, Inc.

Industry Segment Information

Fiscal Year ended March 31

(¥ in millions, US\$ in thousands)

			Years	ended Mar	ch 31	<u> </u>			
		2021(A) 2020(B) (A)-(B) (A)/(B) 20							
	Energy Systems & Solutions	¥493,209	¥568,828	¥(75,619)	87%	\$4,443,324			
	Energy Bystems & Bolutions	(15%)	(15%)	(-)					
	Infrastructure Systems & Solutions	670,886	734,991	(64,105)	91%	6,044,018			
		(20%)	(20%)	(-)					
	Building Solutions	545,182	570,132	(24,950)	96%	4,911,550			
		(17%)	(15%)	(2%)					
	Retail & Printing Solutions	410,582	490,395	(79,813)	84%	3,698,937			
		(12%)	(13%)	(-1%)					
	Electronic Devices & Storage	711,343	745,551	(34,208)	95%	6,408,495			
Net sales (Share of	Solutions	(22%)	(20%)	(2%)					
total sales)	Digital Solutions	221,742	252,360	(30,618)	88%	1,997,676			
,		(7%)	(7%)	(-)					
	Others	245,618	321,502	(75,884)	76%	2,212,775			
		(7%)	(10%)	(-3%)					
	Total	3,298,562	3,683,759	(385,197)	90%	29,716,775			
		(100%)	(100%)						
	Eliminations	(244,187)	(293,888)	49,701	_	(2,199,883)			
	Consolidated	¥3,054,375	¥3,389,871	¥(335,496)	90%	\$27,516,892			
	Energy Systems & Solutions	¥10,803	¥31,798	¥(20,995)	34%	\$97,324			
	Infrastructure Systems & Solutions	49,102	47,715	1,387	103%	442,360			
	Building Solutions	23,699	29,056	(5,357)	82%	213,505			
	Retail & Printing Solutions	1,994	14,477	(12,483)	14%	17,964			
Segment operating	Electronic Devices & Storage Solutions	12,549	13,415	(866)	94%	113,054			
income (loss)	Digital Solutions	19,854	16,779	3,075	118%	178,865			
	Others	(21,509)	(29,730)	8,221	_	(193,775)			
	Total	96,492	123,510	(27,018)	78%	869,297			
	Eliminations	7,910	6,950	960	_	71,262			
	Consolidated	¥104,402	¥130,460	¥(26,058)	80%	\$940,559			

Notes:

¹⁾ Segment sales total includes intersegment transactions.

²⁾ Segment operating income (loss) is derived by deducting the segment's cost of sales and selling, general and administrative expenses from net sales. This result is regularly reviewed to support decision-making in allocations of resources and to assess performance. Certain operating expenses such as legal settlement costs have been excluded from segment operating income (loss) presentation herein.

Net Sales by Region

Fiscal Year ended March 31

(¥ in millions, US\$ in thousands)

			Years ended March 31						
		2021(A)	2020(B)	(A)-(B)	(A)/(B)	2021			
Japan		¥1,779,035	¥2,002,532	¥(223,497)	89%	\$16,027,342			
Japan		(58%)	(59%)	(-1%)					
Overseas		1,275,340	1,387,339	(111,999)	92%	11,489,550			
Overseas		(42%)	(41%)	(1%)					
	Asia	714,376	755,514	(41,138)	95%	6,435,820			
	Asia	(23%)	(22%)	(1%)					
	North America	293,482	315,636	(22,154)	93%	2,643,982			
	North America	(10%)	(9%)	(1%)					
	Europa	182,733	210,486	(27,753)	87%	1,646,243			
	Europe	(6%)	(6%)	(-)					
	Others	84,749	105,703	(20,954)	80%	763,505			
Others	(3%)	(4%)	(-1%)						
Nat Calas		¥3,054,375	¥3,389,871	¥(335,496)	90%	\$27,516,892			
net Sales	Net Sales		(100%)						

Note: Net sales by region is determined based upon the locations of the customers.

Per Share Data

	Years ended March 31						
	2021(A)	2020(B)	(A)-(B)	2021			
Per share of common stock	¥2,565.95	¥2,071.98	¥493.97	\$23.12			
Earnings (loss) from continuing operations per share attributable to shareholders of the Company	268.29	(207.95)	476.24	2.42			
Loss from discontinued operations per share attributable to shareholders of the Company	(17.04)	(28.44)	11.40	(0.15)			
Net earnings (loss) per share attributable to shareholders of the Company	251.25	(236.39)	487.64	2.26			

Note

The basis for calculating Net earnings (loss) per share attributable to shareholders of the Company is as follows:

(¥ in millions, US\$ in thousands, except for the item marked by asterisk)

	Years ended March 31						
	2021(A)	2020(B)	(A)-(B)	2021			
Income (loss) from continuing operations attributable to shareholders of the Company	¥121,709	¥(100,839)	¥222,548	\$1,096,477			
Loss from discontinued operations attributable to shareholders of the Company	(7,728)	(13,794)	6,066	(69,622)			
Net income (loss) attributable to shareholders of the Company	113,981	(114,633)	228,614	1,026,856			
Weighted-average number of shares of common stock outstanding for the year*	453,655	484,923					

Notes:

- 1) Weighted-average number of shares of common stock outstanding for the year are presented in thousands of shares.
- 2) Diluted net earnings per share attributable to shareholders of the Company has been omitted because the Company did not have potential common stock that were outstanding.

[&]quot;Per share of common stock" is calculated based on total Equity attributable to shareholders of the Company under US GAAP.

Notes Relating to Assumptions for the Going Concern

Not applicable.

Change in accounting policies

Not applicable.

Subsequent events

Not applicable.

Toshiba Corporation

Non-Consolidated Financial Statements

For Fiscal Year 2020 (April 1,2020 to March 31,2021)

Outline

(¥ in billions, US\$ in millions, except for items marked by asterisk)

	Years ended March 31						
	2021(A)	2020(B)	(A)-(B)	(A)/(B)	2021		
Net Sales	¥74.4	¥75.0	¥(0.6)	99%	\$670.1		
Recurring profit	76.9	16.8	60.1	459%	692.9		
Net income	101.2	6.7	94.5	_	911.3		
Earnings per share*	¥222.99	¥13.87	¥209.12		\$2.01		
Full-term dividend*	¥80.00	¥20.00	¥60.00		\$0.72		
Year-end dividend*	¥70.00	¥10.00	¥60.00		\$0.63		

Note: The US dollar is valued at ¥111 throughout this statement for convenience only.