





ARA LOGOS Logistics Trust

Non-Deal Roadshow 27 October 2021





Agenda



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ARA LOGOS Logistics Trust



Defensive Portfolio of 29 Properties Across Singapore and Australia

Overview	ARA LOGOS Logistics Trust, "ALOG", is a leading Asian logistics REIT with a S\$1.8 billion ⁽¹⁾ portfolio across Singapore and Australia. Listed on the SGX, ALOG invests in quality income-producing real estate used for logistics purposes and real estate-related assets in APAC.		
Portfolio	9 properties in Singapore, 20 properties in Australia and 49.5% and 40.0% stakes in the New LAIVS Trust and Oxford Property Fund respectively.		
GFA	1.0 mil sqm		
Market Cap ⁽²⁾	S\$1.3 bil		
DPU Yield ⁽³⁾	5.9%		
Sponsor	LOGOS Group – a leading logistics developer and real estate specialist in Asia Pacific.		



Notes:

Includes ALOG's 49.5% and 40.0% stakes in the New LAIVS Trust and Oxford Property Fund respectively.

⁽²⁾ Based on closing unit price of S\$0.885 as at 22 October 2021.





Portfolio Performance Highlights



Delivering Strong Performance; Underpinned by Defensive Fundamentals

3Q FY2021 Financial Performance

Gross Revenue

S\$34.0 mil

Net Property Income ("NPI")

S\$26.1 mil

Distribution Declared

S\$19.3 mil

DPU Declared

1.329 cents⁽¹⁾

Prudent Capital Management

Aggregate Leverage

37.8%

All-in Financing Cost

2.77%

 $NAV^{(2)}$

S\$0.68 per unit

Interest Coverage Ratio⁽³⁾

3.6 times

Total Debt⁽⁴⁾

S\$674.7 mil

Average Debt to Maturity

3.0 years

Portfolio Updates

Portfolio Valuation

S\$1.8 bil⁽⁵⁾

Portfolio Occupancy

97.6%⁽⁶⁾

WALE (by GRI)

4.6 years

Year-to-Date ("YTD") FY2021

Total Leases Secured and Renewed

>171K sqm

YTD FY2021 Rental Reversion

+3.2%

Notes

Based on 1,452,179,433 Units issued and to be issued.

NAV Per Unit is computed based on the net assets attributable to Unitholders.

³⁾ ICR is computed based on trailing 12-month period ending on 30 September 2021. Includes margin and amortization of capitalised upfront fee, excluding non-recurring finance expenses and upfront fees written-off.

Excludes unamortised transaction costs and lease liabilities recognised pursuant to FRS116 leases.

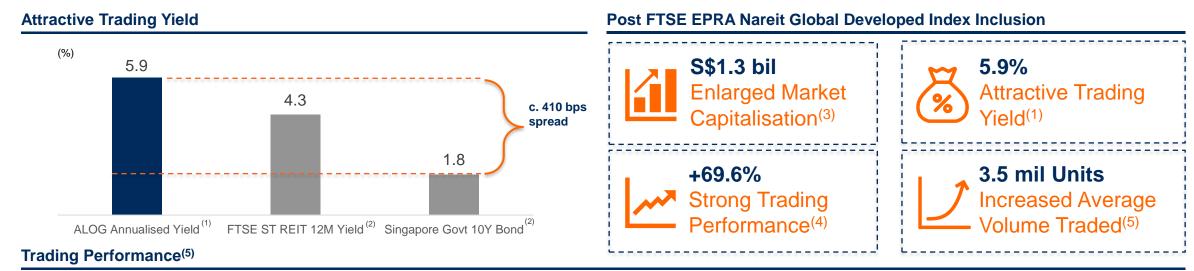
⁵⁾ Includes ALOG's 49.5% and 40.0% stakes in the New LAIVS Trust and Oxford Property Fund.

The portfolio occupancy would have increased to 98.6%, taking into account a new lease commitment at ALOG Commodity Hub with effect from October 2021.

Resilient and Strong Trading Performance



Transformational Growth and Value Creation Since Rebranding





Notes:

- (1) Based on ALOG's closing unit price of S\$0.885 as at 22 October 2021 and by annualising ALOG's YTD FY2021 declared DPU of 3.899 Singapore cents.
- (2) As at 22 October 2021. Data extracted from Bloomberg LLP and Monetary Authority of Singapore.
- 3) ALOG's market capitalization as at 31 December 2020 was at \$\$0.8 bil.
- Based on ALOG's closing unit price of S\$0.885 as at 22 October 2021 and S\$0.5217 as at 28 April 2020.
- 5) For the period 28 April 2020 to 22 October 2021, Data extracted from Bloomberg LLP.

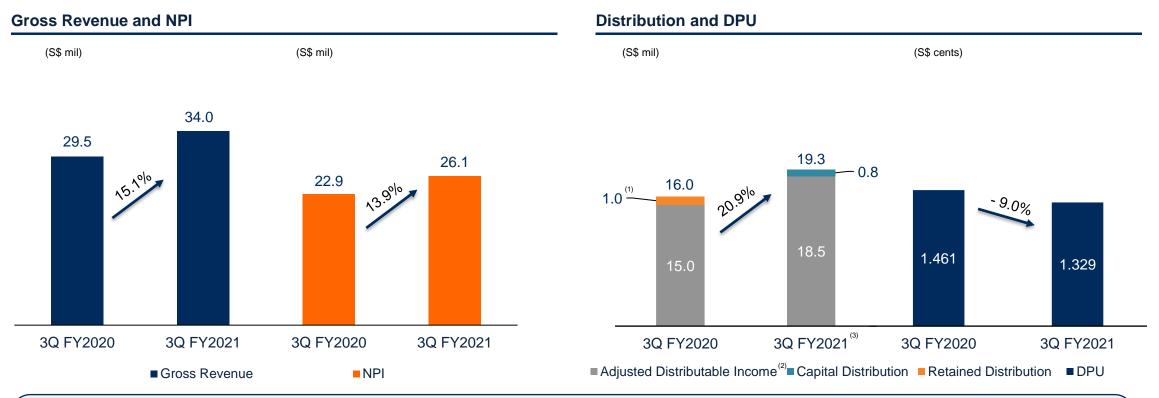




3Q FY2021 vs 3Q FY2020 Performance



Resilient Performance Driven by Strong Portfolio Metrics



- In comparison to 3Q FY2020, 3Q FY2021 Gross Revenue and NPI increased <u>15.1% and 13.9%</u> to S\$34.0 mil and S\$26.1 mil respectively. Stronger performance was underpinned by incremental revenue from the completed Australian portfolio acquisition in April 2021, commencement of new leases and a relatively stronger Australian dollar. This was partially offset by the divestment of Kidman Park in AUS and ALOG Changi DistriCentre 2 in SG⁽⁴⁾.
- Distribution was <u>20.9% higher</u> in 3Q FY2021 mainly due to higher NPI and contribution from ALOG's investments in the New LAIVS Trust and Oxford Property Fund.
- 3Q FY2021 DPU was however lower by 9.0% y-o-y to 1.329 cents on the back of an enlarged unit base, following the equity raised for the maiden Australian portfolio acquisition from its Sponsor, LOGOS⁽⁵⁾.

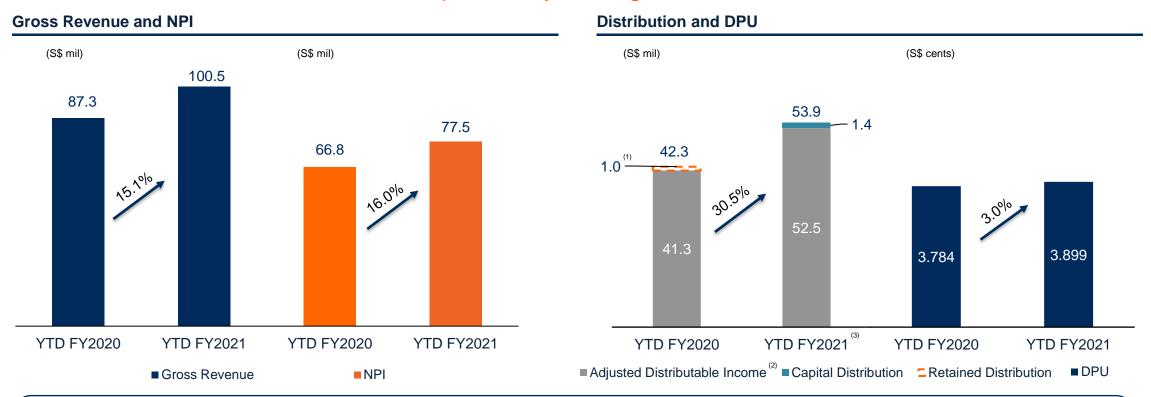
Notes

- (1) Including the release of S\$1.0 mil distributable income, being part of the S\$2.5 mil distributable income retained in 1Q FY2020 for financial prudency in view of the COVID-19 pandemic and circuit breaker Amount shown for purpose of like-for-like comparisons only.
- (3) Including distribution of \$\$2.5 mil attributed to ALOG's investments in the New LAIVS Trust and Oxford Property Fund.
 - Refer to SGX announcements dated 31 May 2021 and 30 June 2021 on the completion of divestments of Kidman Park and ALOG Changi DistriCentre 2 respectively.

YTD FY2021 vs YTD FY2020 Performance



Robust Portfolio Performance Underpinned by Strong Fundamentals



- YTD FY2021 Gross Revenue and NPI recorded a stronger performance y-o-y, showing a 15.1% and 16.0% increase to S\$100.5 mil and S\$77.5 mil respectively. This was attributed mainly to a more robust portfolio performance and incremental contribution from the completed Australian portfolio acquisition in April 2021.
- Distribution was <u>30.5% higher</u> y-o-y in YTD FY2021 as compared to YTD FY2020 mainly due to higher NPI and contribution from ALOG's investments in the New LAIVS Trust and Oxford Property Fund.
- YTD FY2021 DPU was also <u>3.0% higher y-o-y at 3.899 cents</u> from 3.784 cents in YTD FY2020 despite an enlarged unit base, following the equity raised for the maiden Australian portfolio acquisition from its Sponsor, LOGOS⁽⁴⁾.

Notes

⁽¹⁾ Remaining \$\$1.0 mil retained distributable income, being part of the \$\$2.5 mil distributable income retained in 1Q FY2020 for financial prudency in view of the COVID-19 pandemic and circuit breaker. As announced on 26 January 2021, this remaining \$\$1.0 mil retained distributable income was released as part of 2H FY2020 distributable income.

Amount shown for purpose of like-for-like comparisons only.

Including distribution of S\$5.1 mil attributed to ALOG's investments in the New LAIVS Trust and Oxford Property Fund.

For more information, please refer to the SGX announcement dated 16 April 2021.

Proactive Capital Management



Well-Spread Debt Maturity Profile and Improved All-in Financing Costs

Debt Maturity Profile

(S\$ million) 250 200 150 117.9 222.0 100 137.6 110.0 50 70.0 2021 2022 2023 2024 2025 2026 % of 3% 16% 33% 20% 28% debt due ■ Overdraft Facility ■ SGD Loan AUD Loan

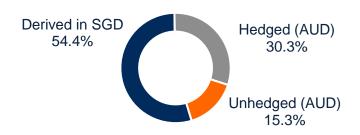
- Total Outstanding Debt of S\$674.7 mil as at 30 September 2021.
- Further improved all-in financing costs to 2.77% as at 30 September 2021 from 2.92% as at 30 June 2021.
- Continues <u>proactive capital management strategy</u> and is <u>well-positioned to fulfill any financial obligations</u> when required.

Interest Rate Hedging



■ 73.7% of total borrowings hedged into fixed interest rate with an average term of 2.8 years.

Forex Hedging



 Approx. 84.7% of distributable income is hedged or derived in SGD to reduce the impact of adverse exchange rate fluctuation.





Attractive and Defensive Portfolio Metrics

ARALOGOS LOGISTICS TRUST

Well-positioned for Future Growth

Defensive Portfolio Underpinned by Strong Operating Metrics



97.6%(1)

Strong Portfolio Occupancy



4.6 years(by GRI)

Long WALE



+3.2%

YTD FY2021 Rental Reversion⁽²⁾



S\$1.8 bil

Portfolio Valuation⁽⁴⁾



>171k sqm

YTD FY2021 Leases Secured⁽³⁾



47.7

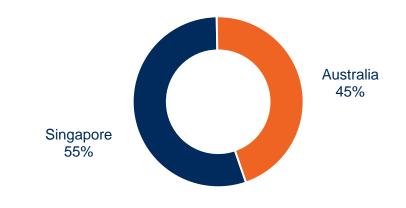
Years⁽⁵⁾

Weight Average Land Lease Expiry

Portfolio Occupancy



Portfolio Valuation (by Geography)



Notos:

The portfolio occupancy would have increased to 98.6%, taking into account a new lease commitment at ALOG Commodity Hub with effect from October 2021.

Based on the weighted average variance between the average signing rents for new and renewed leases and the average signing rents of preceding leases.

⁽³⁾ Excludes short-term leases and rounded to the nearest hundred sqm.

Based on exchange rate of A\$1.00 = \$\$0.9825 as at 30 September 2021. Includes ALOG's 49.5% and 40.0% stakes in the New LAIVS Trust and Oxford Property Fund.

⁵⁾ By GFA. For the purpose of presentation, freehold properties are computed using a 99-year leasehold tenure

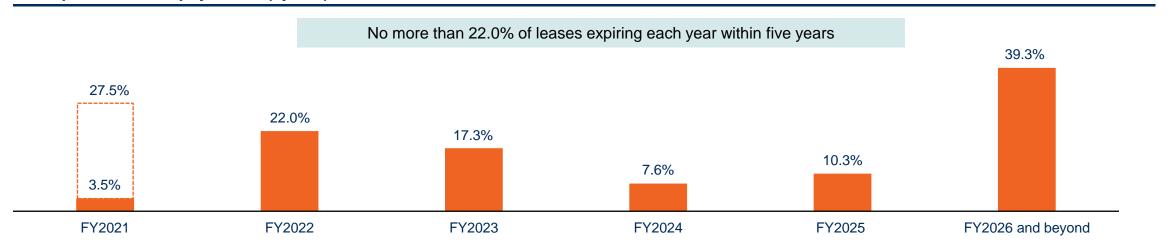
Proactive Active Lease Management



Well-Spread Lease Expiry Profile; Providing Long-Term Stable Cash Flow

YTD FY2021 ⁽¹⁾	Area (sqm)	WALE (By GRI)	
Renewals	132,109	Singapore 2.5 years	
New Leases	39,589		
Total Leases Secured	171,698	Australia 7.7 years	
Rental Reversion ⁽²⁾	3.2%	Portfolio 4.6 years	

Well-Spread Lease Expiry Profile (by GRI)



Portfolio Re-balancing and Diversification



Diversified Portfolio and Quality Tenant Mix

Good Balance of
Multi-Tenanted and Single-User Lease Structures

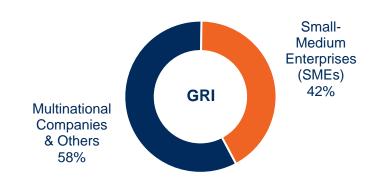
Geographical Diversification

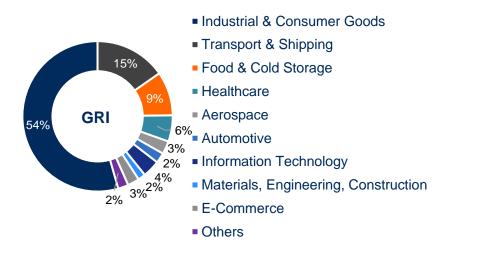




Gredit Quality:Majority of Tenants are Multinational Companies (MNCs)







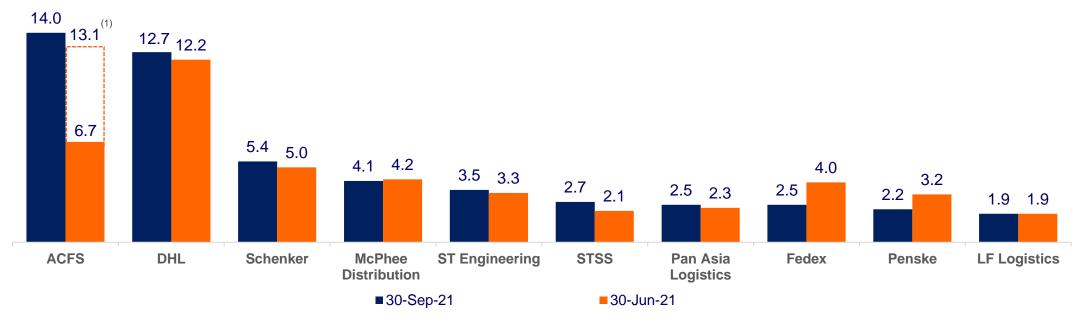
Diversified Tenant Base



High Quality and Diversified Tenants

- Total tenant base of 78 tenants.
- Top 10 tenants make up approximately 51.5% of ALOG's GRI.
- Comprises mainly high-quality multinational businesses in the logistics / supply chain and other diverse sectors including FMCG, transportation, shipping and construction.

Top 10 Tenants by % of GRI



Independent Property Valuation

ARALOGOS LOGISTICS TRUST

As at 30 September 2021

- Excluding the effects of the weaker Australian dollar, ALOG's Australian portfolio valuation saw a 3.1% increase for 30 September 2021 as compared to 30 June 2021.
- Including ALOG's Fund Investments⁽¹⁾, ALOG's total portfolio value is S\$1.8 billion.

2021 Valuation as at 30 September 2021(2)(3)			2021 Valuation as at 30 June 2021 (4) (5)			
Location	No. of Properties	Valuation (\$mil)	Average Cap Rate	No. of Properties	Valuation (\$mil)	Average Cap Rate
Singapore	9	S\$827.1	5.9%	9	S\$829.8	5.9%
Australia	20	A\$685.9 (S\$673.9)	4.4%	20	A\$665.1 (S\$678.6)	5.1%
Total	29	S\$1,501.0	5.3%	29	S\$1,508.4	5.4%

Note

⁽¹⁾ ALOG's 49.5% and 40.0% stakes in the New LAIVS Trust and Oxford Property Fund.

Based on exchange rate of A\$1.00 = S\$0.9825 as at 30 September 2021.

³⁾ Independent valuations as at 30 September 2021 were undertaken by CBRE Pte. Ltd. for properties in Singapore and CIVAS (VIC) Pty Limited, CIVAS (QLD) Pty Limited, CIVAS (NSW) Pty Limited (collectively "Colliers Australia") for properties in Australia.

Based on exchange rate of A\$1.00 = S\$1.0203 as at 30 June 2021.

Independent valuations as at 30 June 2021 were undertaken by CBRE Pte. Ltd. for properties in Singapore and Colliers Australia for certain properties in Australia. The valuations for 1-5,2-6 Bishop Drive, 8 Curlew Street, 53 Peregrine Drive and 47 Logistics Place Larapinta are based on valuation reports dated on 1 April 2021 (conducted by CIVAS (QLD) Pty Limited), being the updated valuation immediately prior to completion of acquisitions of these investment properties.





Proposed Merger with ESR-REIT



Creating the Benchmark New Economy S-REIT with the Largest Pipeline

9 TH LARGEST S-REIT (1)
BY FREE FLOAT

ESR-LOGOS REIT

Sponsored by ESR GROUP

The Largest APAC Real Asset Fund Manager Powered by New Economy⁽⁴⁾

s\$5.4bn TOTAL ASSET (2)









100%

TOTAL ASSETS IN DEVELOPED MARKETS 87

PORTFOLIO PROPERTIES⁽⁵⁾

2.2_{mil sqm}

NLA(5)

3.2 years

WALE⁽³⁾⁽⁵⁾

94.5%

OCCUPANCY RATE(5)(6) 437

TENANTS(5)

Future-Proofed REIT with Clear Growth Trajectory

#1 New Economy Pipeline in APAC



Work-In-Progress(8)

- Increase Relevance, Competitive Cost of Capital & Diversification
- ✓ Leverage Sponsor's Operating Expertise, Tenant, Deal and Capital Sourcing Network
- Access to Sponsor's Core Asset and Development Pipeline

Source: Company Information, Information from ESR Group

Notes: Unless stated otherwise, any reference to ESR Group and / or the Sponsor figures across this presentation assumes that the proposed acquisition by ESR Cayman Limited of ARA Asset Management Limited is completed.

- Based on free float market capitalisation of S\$2.5 bil.
- Based on reported total assets of both ALOG and ESR-REIT as of 30 June 2021.
- 3) Based on gross rental income ("GRI") for the month of June 2021, excludes contribution from all properties owned either directly or indirectly through investment funds ("Fund Properties").
- (4) New Economy refers to logistics / warehouse and high-specs industrial properties.
- (5) As at 30 June 2021, excludes Fund Properties.
- (6) Based on committed occupied area over net lettable area ("NLA") as at 30 June 2021, excludes contributions from Fund Properties.
- (7) ESR Group's data as at 30 June 2021, adjusted for LOGOS' acquisition of Moorebank Logistics Park announced on 5 July 2021.

(8) ESR Group's data as at 30 June 2021.

Proposed Merger with ESR-REIT



Enlarged REIT will be Sponsored by the Largest APAC Real Estate Fund Manager





Largest + Fastest **Growing Platform**

US\$131bil

AUM(1)

~2x Larger than Closest Peer

>30% **AUM CAGR**

(2016-2020)

#1 vs Listed **Peers**

New Economy, the **Largest Secular Growth Trend in Asia**

>US\$**50**bil

#1 in **APAC** New Economy AUM(2)

> **>80**% of EBITDA

from New **Economy** Assets⁽³⁾

BENEFITS FOR THE ENLARGED REIT

OPERATING EXPERTISE + NETWORK



Access To Sponsor's Global Tenant Network



Expanded Operational Expertise, Scale and Network





Access To Sponsor's Core Pipeline

GROWTH



Further Growth Opportunities Through Sponsor's Strong **Development Pipeline**





Partnership Opportunities For New **Acquisitions**



Sponsor's Capital Commitment and **Access To Multiple Capital Sources**

Source: Information from ESR Group, JLL Independent Market Research, data for peers as of 31 December 2020, or if unavailable, as of latest publicly available figures.

Notes: Unless stated otherwise, any reference to ESR Group and / or the Sponsor figures across this presentation assumes that the proposed acquisition by ESR Cayman Limited of ARA Asset Management Limited is completed.

Refer to the ESR's 1H2021 interim results presentation. Includes AUM by ARA and its associates as at 30 June 2021 adjusted for LOGOS' acquisition of Moorebank Logistics Park announced on 5 July 2021. Data for peers is as of 31 December 2020, or if unavailable, as of the latest publicly available figures ESR Group's data as at 30 June 2021, adjusted for LOGOS' acquisition of Moorebank Logistics Park announced on 5 July 2021

Based on FY2020 segment EBITDA, before unallocated corporate costs.

Benefits of the Proposed Merger





1 Value Accretive to ALOG Unitholders

+8.2%

+2.2%

DPU Accretion to ALOG Unitholders⁽¹⁾ NAV Accretion to ALOG Unitholders⁽²⁾



2 Leverage On Sponsor's Fully Integrated Platform and Global Tenant Network



Sponsored by APAC's Largest Real Asset Fund Manager



3 Enhanced Growth Trajectory with Access to the Largest New Economy AUM in APAC

>US\$50bil

New Economy AUM >US\$10bil

Development Work-In-Progress



1 Creating a Top 10 S-REIT by Free Float

9th

Largest S-REIT by Free Float

s\$5.4bil

Total Assets



5 Enlarged Portfolio with Enhanced Flexibility, Ability to Drive Growth and ESG Offerings

437

No. of Tenants (vs 77 previously)

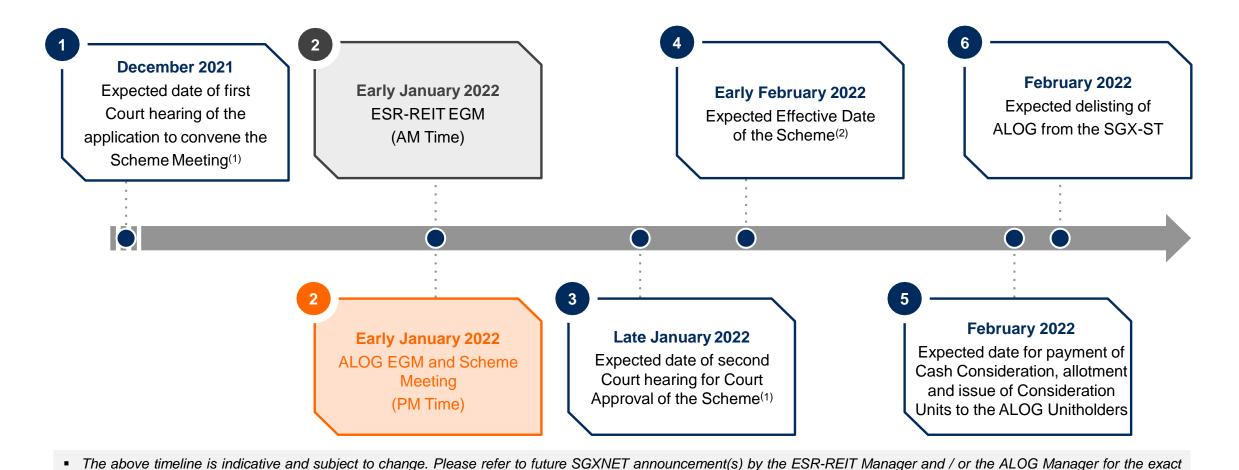
26%

Top 10 Tenants by GRI (vs 51% previously)

Indicative Merger Timeline







Source: Company Information

dates of these events

dated 4 August 2021 between ESR Cayman Limited, ARA Asset Management Limited and certain sellers

• The Merger is conditional upon, inter alia, the completion of the indirect acquisition of ALOG Manager by ESR Cayman Limited in connection with the acquisition agreement

⁽¹⁾ The dates of the Court hearings of the application to (i) convene the Scheme Meeting and (ii) approve the Scheme will depend on the dates that are allocated by the Court.

The Scheme will become effective on the date of the written notification to the MAS of the grant of the Scheme Court Order, which shall be effected by or on behalf of the ESR-REIT Manager on a date to be mutually agreed in writing between the ESR-REIT Manager and the ALOG Manager, being a date within 25 Business Days from the date on which the last Scheme Condition set out in paragraphs (a), (b), (c), (d), (e) and (k) of Schedule 2 of the joint announcement issued by the ESR-REIT Manager and the ALOG Manager titled "Proposed Merger of ESR-REIT and ARA LOGOS Logistics Trust by way of a Trust Scheme of Arrangement" on 15 October 2021 (the "Joint Announcement") is satisfied in accordance with the terms of the Implementation Agreement, provided that the rest of the Scheme Conditions are satisfied or waived on the Record Date, as the case may be, in accordance with the terms of the Implementation Agreement (each as defined in the Joint Announcement).

Contact Information





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ARA and LOGOS Overview





- ✓ Largest Real Assets Manager in APAC
- ✓ US\$95 billion⁽¹⁾ in Gross Assets Managed by ARA Group and its
 Associates
- ✓ Strong Growth Track Record Underpinned by Consistent Outperformance of Relevant Benchmarks
- Strong Support from Leading Global and Regional LP Investors

Robust Track Record



LOGOS

- ✓ ALOG's Sponsor and a Leading Logistics Developer and Real Estate Specialist in APAC
- ✓ US\$17 billion⁽²⁾ AUM in Existing Ventures (including ALOG) with a Total of 117 Assets
- ✓ High Quality Institutional Partners including Sovereign Wealth Funds
 and Pension Funds
- ✓ Strong Regional Relationships with Key Logistics and Warehouse Occupiers

Strong Regional Presence



Vision & Strategy



Provide High Quality, Best-in-Class Logistics Real Estate Solutions

to Our Customers **Acquisitions** Environmental, Social, and Asset Governance Management (ESG) **Focused Development**

OUR MISSION:

Green Initiatives and Sustainability Efforts



Green Financing



- Successfully launched inaugural S\$80 million green interest rate swap ("IRS") to strengthen ALOG's green funding sources
- Bespoke sustainability-linked IRS that aligns economic terms to specific ESG KPIs
- IRS economic terms linked to two specific green targets: (i) progressive reduction of carbon emission intensity of the multi-tenanted buildings within ALOG's Singapore portfolio; and (ii) increased usage of renewable energy annually by a pre-determined figure

Reducing Carbon Footprint



- Over 21,000 solar panels installed across the rooftops of three of ALOG's warehouses⁽¹⁾ with a combined capacity of 8.0 Megawatt
- · Avoidance of over four million kilogrammes of carbon dioxide emissions a year
- Equivalent to powering more than 2,000 four-room flats for a year

Energy and Emission Management



- Progressive upgrading of mechanical & electrical fittings with energy efficient technology and use of motion sensors to reduce energy consumption within the properties
- Minimise reliance on equipment with heavy energy consumption and shifting towards energy efficient design

Engaging Stakeholders



- Dialogues and discussions with tenants to highlight key benefits of reduced and responsible energy usage
- Encouraging environmental practices among tenants and suppliers by including environmental issues in business discussions and initiatives

peak

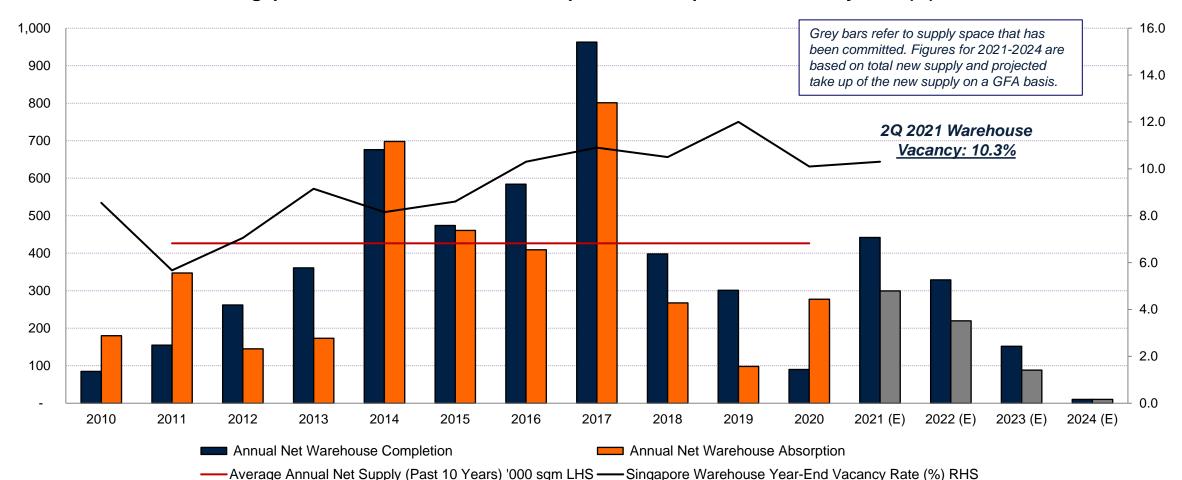
Market Outlook





Moderated Supply Pipeline

Singapore Warehouse Annual Net Completion, Absorption and Vacancy Rate (%)



Market Outlook

Singapore

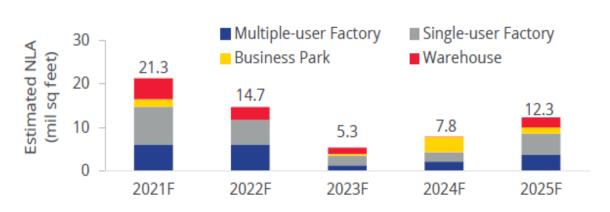


- In 3Q 2021, there is still healthy demand amidst a moderate supply of prime logistics space. Vacancy rates have also tightened, and this is expected to remain low in the upcoming quarters.
- Outlook for 2H 2021 remains positive, as warehouse rents are forecasted to outperform, growing 1.3% year-on-year in 2021, on the back of sustained demand driven by growth in e-commerce and 3PL activities.
- Looking ahead, e-commerce together with vaccine and food storage requirements will remain as key demand drivers for warehouse and prime logistics space in the near future.

All-Industrial New Supply, New Demand & Vacancy Rate

Net New Supply Net New Demand Vacancy Rate (RHS) area (mil sq feet) 25 Net floor 2014 2020 2009 2022 2023 2025 201 2021 2024 201

Upcoming New Supply by Type



Source: Colliers Research

Source: Colliers Research

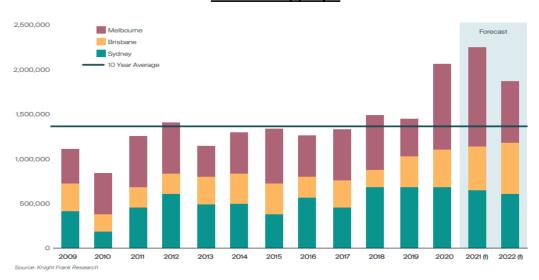
Market Outlook

ARALOGOS LOGISTICS TRUST

Australia

- The industrial market has seen strong demand over the past quarters and to the end of the year, notwithstanding recent lockdowns.
- The growth in online / e-commerce usage and increased investment in supply-chain drivers by businesses have showed no signs of slowing down. The surge in need for speed to market, together with demand for higher quality and larger facilities to accommodate automated supply chain requirements are also driving demand for logistics and warehouse facilities.
- Infrastructure investment is also at a record high, with almost \$110 billion in the pipeline over the next decade and with an increased focus on private sector developments to stimulate economic recovery. While the sector has been in expansion mode since 2018, investment in new industrial buildings has remained robust during the pandemic, reflecting the resilient outlook for industrial properties moving forward.

Eastern Seaboard Industrial Supply 2009-2022(f) sqm



Cap Rates Continue to Tighten Across All States with Sydney Prime Assets Down to 4.0% on Average



Source: JLL Research, Dexus Research

Notes:

Knight Frank Research, The Last Mile Race Challenging Urban Logistics, July 2021

Knight Frank Research, Australia Industrial Review, August 2021.

Dexus Research, Australian Real Estate Quarterly Review, 3Q 2021.

Disclaimer



This presentation has been prepared by ARA LOGOS Logistics Trust Management Limited, in its capacity as the manager of ALOG (the "Manager") and includes market and industry data and forecast that have been obtained from internal survey, reports and studies, where appropriate, as well as market research, publicly available information and industry publications. Industry publications, surveys and forecasts generally state that the information they contain has been obtained from sources believed to be reliable, but there can be no assurance as to the accuracy or completeness of such included information. While the Manager has taken reasonable steps to ensure that the information is extracted accurately and in its proper context, none of the Manager or any of its officers, representatives, affiliates or advisers has independently verified any of the data from third party sources or ascertained the underlying economic assumptions relied upon therein.

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