adesso

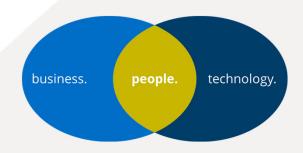
05/2024



#### PARTNER IN DIGITAL TRANSFORMATION



adesso optimizes the core business processes of companies by IT-Consulting, developing individual software and industry solutions.



#### **PROFITABLE GROWTH**



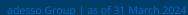
#### **Constantly profitable**

€1,136
million
Group sales 2023



> €1,250 million Expected sales 2024

More than **9,900 Employees** 







14.9 %

**Return on Equity (5Y average)** 

#### **GREAT PLACE TO BE**

Creating an environment in which everyone can develop resonates with our employees.

- > Low bureaucracy
- > Entrepreneurial spirit
- Common sense management
- Over 75,000 applications at adesso SE, Germany
- > 84 % increase in applications\*
- > Churn rate of ~8 % way below industry average



Beste Arbeitgeber\*

Deutschland

1. PLATZ

2023

Great Place

Work.

# **OUR PORTFOLIO**



#### >>> business

#### IT Services (about 90 % of Sales)



technology <<<

# **EQUITY STORY**

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adesso will expand to form one of the leading integrated IT companies for sectorspecific business processes in Europe adesso has an ambitious growth strategy and aims to grow by at least twice the rate of the market (plus M&A)

adesso aims to have a sustainable operating margin for profitable growth adesso pays out a dividend and aims to raise it continuously

# Tried-and-tested model for expanding sector-wide presence

#### Transfer of model to new sectors:

- > Start a new core sector every 2-3 years
- > Ramp-up-phase: Retail, Utilities

#### **Regional expansion**

Creation of new technology areas

Creation of a product & solutions portfolio

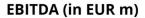


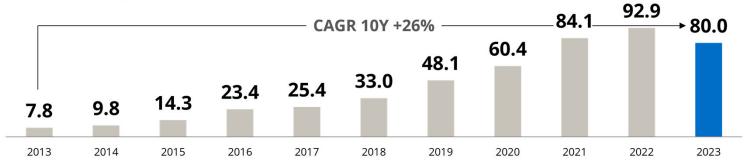


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# SUSTAINED SALES GROWTH OF ~24 % P.A. OPERATING PROFIT UP ~26 % P.A.



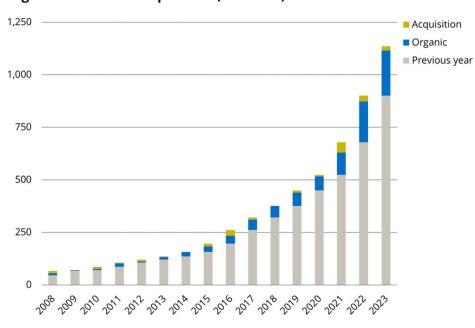




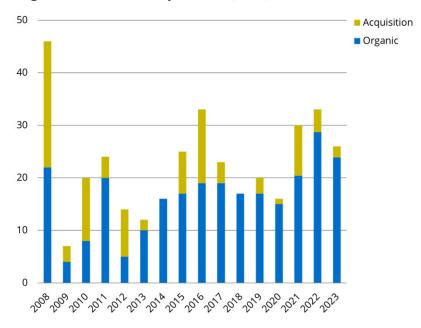
# **ORGANIC GROWTH**



#### Organic Growth vs. Acquisition (in EUR m)



#### Organic Growth vs. Acquisition (in %)



# **GEOGRAPHIC EXPANSION | GROWING (INTER)NATIONALLY**



#### **BUSINESS MODEL**



# **INNOVATION**

Portfolio Expansion New business models

# **GROWTH**

Grow each sector
Enter new sectors
Product business
International business
Recruiting
M&A

# **MARGIN**

Utilisation
Daily rates
Project efficiency
License & Maintenance
Costs / changes per FTE:
- Personnel to daily rates
- Travel / Offices



EPS /
DIVIDEND

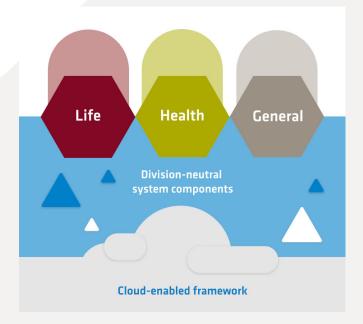
#### **ADESSO INSURANCE SOLUTIONS**



#### IN | SURE ECOSPHERE

- Business Driver for growth and visibility in the insurance market
- Product business catalysing further IT services
- > Licences
- Building up a ramp of maintenance contracts
- International Business in later stage



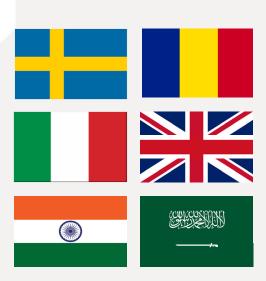


#### **INTERNATIONAL EXPANSION ON TRACK:**

#### ADESSO GOES SWEDEN, ROMANIA, ITALY, INDIA, UK AND SAUDI ARABIA

#### Recent progression of adesso's geographic expansion

- Acquisition of Purple Scout AB in Sweden (Malmö, Gothenburg, Borås, Växjö) to support footprint of adesso to the Nordics in 04/2022
- > Expansion of SmartShore Business through founding adesso Romania in Bucharest (07/2022)
- Acquisition of WebScience S.R.L. to establish subsidiary adesso Italia and to support footprint in Italy (01/2023)
- > Hiring experienced offshoring manager (2022) and acquisition of SmartShore delivery company in India (03/2023)
- > Launch of UK subsidiary focussing on supplying companies in the UK with attractive near-shore and offshore offerings (04/2023)
- > adesso opens subsidiary in the Gulf region/MENA, Saudi Arabia (03/2024)
- > Further M&A activities

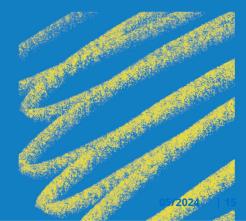


# RECENT M&A DEVELOPMENT TO ADD VALUE AND FOSTER GROWTH

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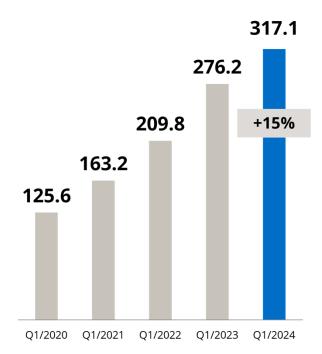
Acquisition	Business	Sales	Employees	Date
arteno Consulting (to be merged onto adesso Turkey)	SAP Consulting	~ EUR 2 m	~ 30	02/2024
Palmer AG (to be merged onto adesso orange)	SAP Utilities	EUR 2.5 m	~ 20	08/2023
Trieste Digital Solutions Private Ltd (becoming adesso India)	SmartShore Delivery	< EUR 1 m	~ 20	03/2023
WEPEX GmbH (51 %)	capital market and securities business consultancy	> EUR 5 m	30	02/2023
WebScience S.R.L. (renamed to adesso Italia)	cloud-native development and migration, low-code approaches	EUR 10 m	100	01/2023

# **UPDATE Q1 2024** GenAL



#### **DOUBLE-DIGIT TOP LINE GROWTH**

#### Sales (in EUR m)



#### > Sales growth split

- 14.5 pp. organic growth
- 0.3 pp. by acquisitions

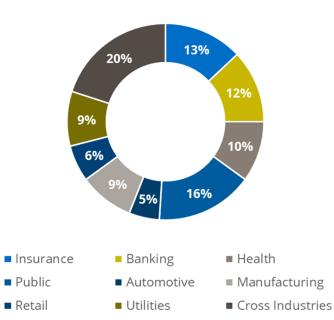
#### > Headcount

• 17 % growth in average FTE

# SALES SPLIT Q1 2024



# Sales by industry

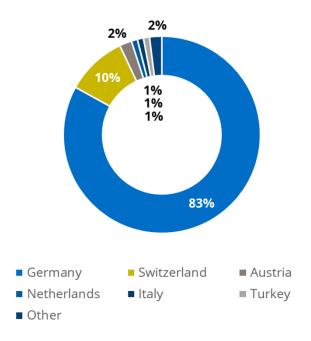


<b>Sales by industry</b> in EUR m	Q1 2024	Δ yoy	Recap 2023
Insurance	42.1	- 1 %	+ 21 %
Banking	38.4	+ 18 %	+ 20 %
Health	31.5	+ 36 %	+ 20 %
Public	51.1	+ 7 %	+ 22 %
Automotive	15.3	+ 17 %	+ 4 %
Manufacturing	29.7	- 2 %	+ 17 %
Retail	19.9	+ 16 %	+ 61 %
Utilities	27.2	+ 65 %	+ 74 %
Cross Industries	62.0	+ 16 %	+ 30 %

# **SALES SPLIT Q1 2024 (2)**



# Sales by region

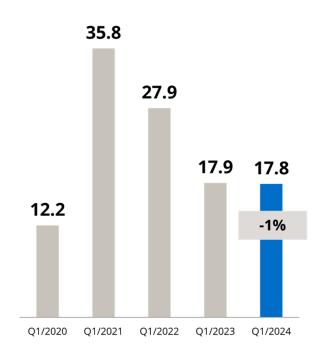


Sales by region in EUR m	Q1 2024	Δ yoy	Recap 2023
Germany	262.1	+ 17 %	+ 28 %
Switzerland	32.7	+6%	+ 9 %
Austria	7.7	+ 2 %	+ 8 %
Netherlands	3.5	+ 20 %	+ 16 %
Italy	3.5	+ 21 %	-
Turkey	2.9	+ 0 %	+ 24 %
Other	4.8	+ 6 %	+ 53 %

# LOW EARNINGS IN Q1 DUE TO CALENDAR EFFECT



#### EBITDA (in EUR m)



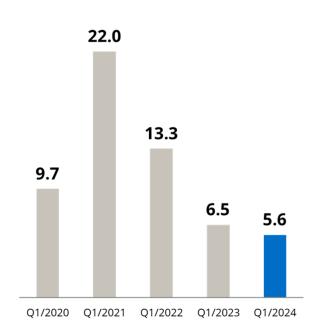
#### **Operating Earnings**

- Calendar Effect with two less working days in Q1
- Below-average capacity utilisation at the beginning of the year; but picking up from month to month
- Burdens from investments in the IT Solutions segment

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# DUE TO CALENDAR EFFECT AND WEAKER RESULT IN SOLUTIONS SEGMENT

#### **EBITDA-margin (in %)**



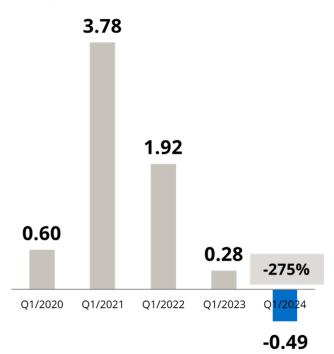
Q1 2024	Q1 2023	Δ yoy
9,854	8,456	+ 17 %
317.1	276.2	+ 15 %
274.5	236.7	+ 16 %
227.0	192.4	+ 18 %
37.1	29.9	+ 24 %
17.8	17.9	- 1 %
5.6	6.5	
	9,854 317.1 274.5 227.0 37.1 17.8	9,854     8,456       317.1     276.2       274.5     236.7       227.0     192.4       37.1     29.9       17.8     17.9

Profit drivers	Q1 2024	
Utilisation & projects	7	
Daily rates	7	
License & Maintenance	<u>u</u>	
Personnel cost per FTE	7	

# HIGHER DEPRECIATION, INTEREST AND TAXES LEAD TO NEGATIVE EPS



#### **Earnings per Share (in EUR)**



<b>Key figures</b> in EUR m	Q1 2024	Q1 2023	Δ yoy
EBITDA	17.8	17.9	- 1 %
Depreciation plant & equipment	- 13.7	- 10.5	+ 30 %
Depreciation ppa	- 1.8	- 2.2	- 17 %
Depreciation goodwill	0.0	0.0	-
Income from investments	- 0.5	- 0.1	
Financial result	- 2.4	- 1.4	+ 71 %
EBT	- 0.6	3.7	- 116 %
Income taxes	- 2.7	- 1.7	
Consolidated earnings	- 3.3	2.0	- 263 %
Earnings per share (€)	- 0.49	0.28	- 275%
Tax quota	- 473 %	46 %	

# a

# SEGMENTS: IT SERVICES MUCH BETTER THAN IT SOLUTIONS IT-SERVICES EBITDA-MARGIN 8.6%

# Segment information

Q1 2024 (in EUR k)	IT Services	IT Solutions	Reconciliation	Consolidation	Group
Revenues with external customers	293,679	23,428	5		317,111
Revenues with other operating segments	59,964	7,473	1	-67,438	-
Total Sales	353,643	30,901	6	-67,438	317,111
Depreciation and amortisation	-12,904	-950	-1,837	195	-15,497
EBIT	12,280	-5,091	-4,575	-354	2,259
FTE at the end of the period	8,820	1,106	-	-	9,926

# FINANCIAL KPIS: NET WORKING CAPITAL STAYS FLAT

<b>Key figures</b> in EUR m	31.03.2024	31.03.2023	Δ yoy
Cash	47.3	46.2	1.1
Financial debt	137.8	119.7	+ 18.0
Net-Debt	- 90.5	- 73.6	- 16.9
Operating Cash-Flow	- 20.8	- 27.4	+ 6.6
Net Working Capital	200.9	201.4	- 0 %
Investment Cash-Flow	- 9.1	-16.5	+ 7,4
Goodwill	97.3	95.8	+ 1.5
Equity	203.7	216.9	- 13.2
Equity ratio	26.3 %	32.4 %	- 6.1 pp

Return on Net Working Capital (RONWC) = 9.6%

Return on Equity (ROE) = - 0.9%

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#### Consolidated Cash Flow Statement

of adesso Group for the period from 1 January to 31 March 2024 according to IFRS

in EUR k	Q1 2024	Q1 2023
EARNINGS BEFORE TAX	-575	3,703
Income from financing activities	2,371	1,390
Scheduled depreciation and amortization on property, plant and equipment and intangible assets	15,497	12,731
Result from shares recognized under the equity method	463	90
Non-cash income (-) / expenses (+)	358	737
Change in pension provisions	-228	-8
Change in other provisions	-1,517	-99
Tax payments	-4,203	-4,837
Change to net operating assets	-32,931	-41,083
CASH FLOW FROM OPERATING ACTIVITIES  Divestments of financial assets	<b>-20,765</b> 199	- <b>27,376</b> 3,561
Divestments of financial assets	199	3,561
Investments in shares recognised at equity	0	0
Investments in property, plant and equipment	-5,490	-8,245
Investments in intangible assets	-1,906	-1,054
Investments in financial assets	-1,998	-714
Acquisition of subsidiaries (less cash and cash equivalents acquired)	0	-10,059
Dividends received	0	0
Interest received	67	21
CASH FLOW FROM INVESTMENT ACTIVITIES	-9,128	-16,490
New liabilities to banks	50,000	10,048
Repayment of financial liabilities	-61,368	-3,199
Repayment of leasing liabilities	-9,249	-6,218
Interest paid	-2,474	-1,450
CASH FLOW FROM FINANCING ACTIVITIES	-23,091	-819

<b>Cash Flow</b> in EUR m	Q1 2024	Q1 2023	Δ yoy
Operating Cash-Flow	- 20.8	- 27.4	+ 24 %
CAPEX	- 7.4	- 9.3	-20%
Lease repayments	- 9.2	- 6.2	+ 49 %
Free Cash Flow	- 37.4	- 42.9	+ 13 %

FCF LTM per Share: 3.02 Euro/Share

#### **GUIDANCE 2024**

#### **Growth oriented Guidance 2024**

- > Strong market demand in IT Services
- > Expected double digit sales growth rate
- > Margin expected to be better particularly in HY2
- > One more working day

IFRS in EUR m	Q1 2023	Q1 2024	% of Guidance	Guidance 2024	FY 2023
Sales	276.2	317.1	25 %	> 1,250	1,135.9
EBITDA	17.9	17.8	14-16 %	110 to 130	80.0
EBITDA-margin	6.5 %	5.6 %			7.0 %

# MANY THANKS!

#### adesso SE

Jörg Schroeder Member of the Executive Board Adessoplatz 1 44269 Dortmund Germany T +49 231 7000-7000 www.adesso-group.de/en/



# **ADESSO PLAYBOOK 2024**

#### > Continued Growth

- Double-digit Sales growth
- Ramp up offshore business in India
- Managed Services as new Portfolio Element

#### > Back to Profitability

- Improve utilisation in core-business of IT-Services
- Increase daily rates
- Reinforce focus on cash flows

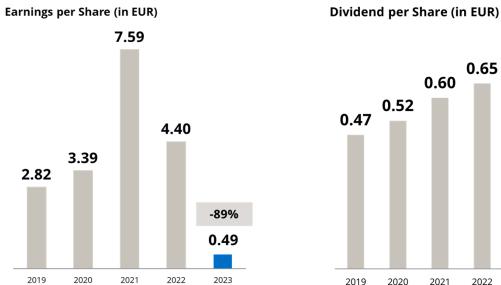


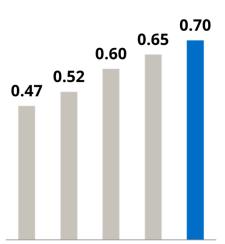
#### DIVIDEND INCREASED FOR THE ELEVENTH YEAR IN A ROW



#### Dividend proposal: EUR 0.70 per share

- adesso continues strategy of increasing dividend payments
- Increase of 7.7 % (dividend previous year: EUR 0.65)
- EUR 4.6 m prospected dividend payments (previous year: EUR 4.2 m)





2022

2023

2.18 EUR FCF per Share



#### **REFERENCES**



























































































































# **KEY FIGURES (QUARTERS)**

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in EUR k	Q2/2022	Q3/2022	Q4/2022	Q1/2023	Q2/2023	Q3/2023	Q4/2023	Q1/2024
Profit situation								
Sales revenues	202,378	241,433	246,675	276,242	270,054	287,367	302,240	317,111
domestic	166,487	200,680	202,619	224,522	221,251	235,450	249,338	262,056
foreign	35,891	40,753	44,056	51,720	48,803	51,917	52,902	55,055
EBITDA	10,250	33,294	21,485	17,914	7,239	28,376	26,501	17,756
EBITDA margin (in %)	5.1	13.8	8.7	6.5	2.7	9.9	8.8	5.6
Consolidated earnings	-1,962	13,241	4,988	2,018	-8,326	6,022	13,595	-3,293
Balance Sheet								
Balance sheet total	580,827	619,885	655,565	668,654	729,817	779,360	785,985	774,259
Equity	201,739	215,229	215,181	216,902	202,534	209,178	207,777	203,729
Euqity ratio (in %)	34.7	34.7	32.8	32.4	27.8	26.8	26.4	26.3
Liquid assets	37,786	46,206	90,897	46,171	37,844	42,437	100,772	47,287
Net cash position	-42,687	-41,063	-15,598	-73,567	-143,367	-135,238	-48,369	-90,495
Employees								
Employees (FTE)	6,811	7,524	8,056	8,513	8,856	9,222	9,512	9,926
domestic	5,606	6,297	6,651	6,967	7,166	7,505	7,759	8,097
foreign	1,205	1,227	1,405	1,546	1,690	1,717	1,753	1,829
Gross profit/Employees	102	113	108	112	103	110	110	111
Share								
Number	6,512,272	6,512,272	6,512,272	6,512,272	6,514,272	6,520,272	6,520,272	6,520,272
Price at the end of the period (in EUR)	146.40	103.40	131.80	147.00	123.80	102.60	107.40	109.20
Market Cap (in EUR m)	953.4	673.4	858.3	957.3	806.5	669.0	700.3	712.0
Earnings per share (in EUR)	-0.29	2.01	0.76	0.28	-1.18	0.86	0.54	-0.49

# **KEY FIGURES (FY)**

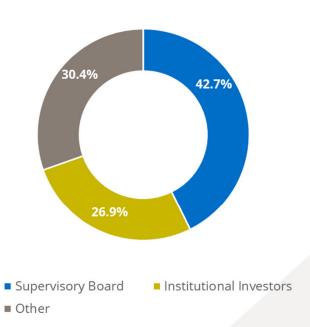
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in EUR k	2017	2018	2019	2020	2021	2022	2023
Profit situation							
Sales revenues	321,590	375,648	449,704	523,375	678,324	900,253	1,135,903
domestic	259,990	308,742	360,987	413,053	550,232	744,178	930,561
foreign	61,600	66,906	88,717	110,322	128,092	156,075	205,342
EBITDA	25,378	32,975	48,131	60,406	101,985	92,908	80,030
EBITDA margin (in %)	7.9	8.8	10.7	11.5	15.0	10.3	7.0
Consolidated earnings	11,331	14,000	17,495	20,947	47,577	28,793	3,410
Balance Sheet							
Balance sheet total	202,812	226,375	320,764	372,146	557,203	655,565	785,985
Equity	67,023	78,406	92,482	102,874	185,618	215,181	207,777
Equity ratio (in %)	33.0	34.6	28.8	27.6	33.3	32.8	26.4
Liquid assets	46,497	45,912	46,352	55,053	109,922	90,897	100,772
Net cash position	342	-2,196	-11,614	-5,636	31,009	-15,598	-48,369
Employees							
Employees (FTE)	2,748	3,280	4,033	4,975	5,814	8,056	9,512
domestic	2,391	2,797	3,328	4,003	4,811	6,651	7,759
foreign	357	483	705	972	1.002	1.405	1,753
Gross profit/Employees	113	110	107	105	108	110	109
Share							
Number Price at the end of the period	6,174,203	6,176,093	6,176,093	6,185,343	6,503,272	6,512,272	6,520,272
(in EUR)	54.67	47.10	53.50	97.00	209.00	131.80	107.40
Market Cap (in EUR m)	337.5	290.9	330.4	600.0	1,359.2	858.3	700.3
Earnings per share (in EUR)	1.79	2.28	2.82	3.39	7.59	4.40	0.49
Dividend per share (in EUR)	0.40	0.45	0.47	0.52	0.60	0.65	0.70

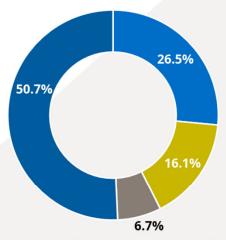
# **SHAREHOLDER STRUCTURE**

# a

#### **Shareholder Structure**



#### **Shareholders**



- Prof. Dr. Volker Gruhn (Setanta GmbH)\*
- Rainer Rudolf / RDF Familienstiftung\*
- Ludwig Fresenius
- Freefloat

<sup>\*</sup> Supervisory Board

# THE SHARE





- Market Cap:
  EUR 712.0 million as at
  31 March 2024
- Share price:EUR 109.20 as at31 March 2024
- > Average Analyst Price Target: EUR 167.00
- > Free Float: 50.7 %

# **ADESSO SHARE, BASIC DATA**

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ISIN Code	DE000A0Z23Q5	
WKN (national securities identification number)	A0Z23Q	
Symbol / Code	ADN1	
Reuters Instrument Code	ADNGk.DE	
Bloomberg Symbol	ADN1:GR	
First day of trading	21 June 2000	
Trading platforms	Xetra, Tradegate Exchange	
Market Segment	Prime Standard	
Number of Shares / Share capital	6,520,272	
Currency	EUR	
Nominal value	No share with nominal value; EUR 1.00 (mathematically)	
Voting rights per Share	1	
	SDAX, CDAX, DAX International Mid 100, DAXplus Family, DAXsector All Software, DAXsector Software, DAXsubsector All IT- Services, DAXsubsector IT-Services, Prime	
Index	All-Share, Technology All Share	
Reporting Standard	IFRS	
End of fiscal year	31 Dec.	
Paying Agent DZ BANK AG, Frankfurt/		

# adesso SE

Dortmund

#### **IT-SERVICES**

adesso's national companies or branch offices

Austria Vienna | 100 % Bulgaria Sofia | 100 % Finland Espoo/Helsinki | 100 % Hungary Budapest | 100 % India Cochin | 100 % Italy Milan | 100 % Netherlands Amsterdam | 100 % Romania Bucharest | 100% Saudi Arabia Riyadh | 100% Spain Barcelona | 100% Sweden Malmo | 100% Switzerland Zurich | 100 % Turkey Istanbul | 100 % United Kingdom London | 100 %

adesso as a service GmbH Dortmund | 100 %

adesso orange AG Hameln | 71% adesso ventures GmbH Berlin | 100 % makler GmbH
Dortmund | 100 %

KIWI Consulting EDV-Beratung GmbH Walldorf | 70 % percision services GmbH Dortmund | 100 %

WEPEX GmbH Frankfurt a. M. | 51%

#### **IT-SOLUTIONS**

Afida GmbH Dortmund | 82 % adesso banking solutions GmbH Frankfurt a. M. | 50 % adesso health solutions GmbH Neumuenster | 90 % adesso insurance solutions GmbH Dortmund | 100 % adesso manufacturing industry solutions GmbH Dortmund | 100 %

adesso mobile solutions GmbH Dortmund | 100 %

material.one AG Augsburg | 53 % Reachbird Solutions GmbH Munich | 100%

#### **EXECUTIVE BOARD (1)**





Mark Lohweber CEO

Mark Lohweber (born 1969) is a member of the Management Board and is responsible for the operational business in the Banking and Insurance sectors as well as international business, including nearshoring and offshoring. As a member of the Management Board, he is also in charge of the central areas of Corporate Account Management and Marketing. On the Executive Board, he is furthermore responsible for the adesso subsidiaries adesso insurance solutions GmbH, adesso banking solutions GmbH, Afida GmbH and Wepex GmbH. Lohweber has been Chairman of the Executive Board of adesso SE since the beginning of 2024. Before being appointed to the Executive Board in 2023, the trained banker and law graduate was CEO of CoCoNet AG, a leading European FinTech company. Mark Lohweber previously worked for adesso SE from 2007 to 2021, where he was responsible for various management positions.



**Benedikt Bonnmann**Member of the Executive Board

Benedikt Bonnmann (born 1985) is a member of the Executive Board and is responsible for the operating business of the Automotive, Manufacturing Industry, Retail and Life Science sectors as well as for the Data, Analytics & Al, Digital Experience, Microsoft and Salesforce technology areas. On the Executive Board, he is as well responsible for the investments adesso manufacturing industry solutions GmbH, material.one GmbH and Reachbird Solutions GmbH. Before the business informatics graduate and MBA was appointed to the Executive Board in 2024, Benedikt Bonnmann had already been working for adesso since 2017 and had been responsible for building up the Data, Analytics & Al division since 2019. Before joining adesso, he was active in the field of business intelligence, data and Al consulting with a focus on SAP and founded his own consulting firm in 2010, which became part of the adesso Group in 2017.



**Kristina Gerwert**Member of the Executive Board

Kristina Gerwert (born 1976) is a member of the Executive Board and is responsible for the central areas of Human Resources, Compliance, Corporate Administration, Corporate Buildings and Procurement. She is also in charge of the adesso subsidiary alleato assekuranzmakler GmbH. Before being appointed to the Executive Board in 2023, the economics graduate had been Head of Human Resources at adesso since 2011.

#### **EXECUTIVE BOARD (2)**





**Andreas Prenneis**Member of the Executive Board

Andreas Prenneis (born 1965) is a member of the Management Board and is responsible for the operating business in the Cross Industries, Lottery and Sports sectors as well as for SAP and Cloud & Operations. As a member of the Executive Board, he is also in charge of the central Legal and Group IT divisions. He is moreover responsible for the adesso subsidiaries adesso as a service GmbH, adesso mobile solutions GmbH, adesso orange AG and percision services GmbH. Before being appointed to the Executive Board of adesso SE in 2015, he worked at CompuGroup Medical Deutschland, where he most recently headed various business areas as Area Vice President Telematics & AddOn.



Jörg Schroeder CFO

Jörg Schroeder (born 1977) is a member of the Executive Board of adesso SE and is responsible for the central areas of Finance, Investor Relations and Mergers & Acquisitions. He is also the Executive Board member responsible for operations in the public administration, healthcare and energy sectors. Furthermore, he is responsible for the investments adesso health solutions GmbH, adesso ventures GmbH, KIWI Consulting EDV-Beratung GmbH and medgineering GmbH. Before being appointed to the Executive Board of adesso SE in 2019, the graduate in business informatics, LL.M. and Executive MBA was initially responsible for strategy development and implementation at the BITMARCK Group as Chief Strategy Officer and member of the Executive Board from 2015. Most recently, as Chief Financial Officer of BITMARCK Holding GmbH, he was responsible for finance, controlling and purchasing for the Group and all subsidiaries.

#### **SUPERVISORY BOARD**



Six members experienced with high industry knowledge

Prof. Dr. Volker Gruhn
Chairman and Chairman of the
Nomination Committee

co-founder of adesso, professor for Software Engineering

**Dr. Friedrich Wöbking** Deputy Chairman

e.g. former member of the executive board of Dresdner Bank and Allianz

**Stefanie Kemp** 

Chief Transformation Officer and a member of the management board of Sana Kliniken AG, former head of the German operations at the US software company Oracle

Hermann Kögler

Chairman of the Audit Committee

e.g. former Director of Finance/Controlling and Spokesman of the Board at COGNOS AG

**Rainer Rudolf** 

Member of the Audit and Nomination Committee co-founder of adesso, managing director of an IT services company

**Michael Zorc** 

e.g. former sporting director of Ballspielverein Borussia 09 e.V. Dortmund (BVB) with highest level of management responsibility and excellent network

Date	Event
2024-01-16	27th ODDO BHF Forum, Lyon (virtual)
2024-03-25	Publication of the 2023 annual report, financial press / analyst conference, Dortmund
2024-04-23	Berenberg Roadshow, London
2024-05-13	Publication of the Quarterly Statement Q1 2024
2024-05-14	Spring Conference 2024, Frankfurt/Main
2024-06-04	Regular ASM, Dortmund
2024-08-14	Publication of the 2024 Half-Year Report
2024-09-23	Berenberg and Goldman Sachs Thirteenth German Corporate Conference, Munich
2024-11-14	Publication of the Quarterly Statement Q3 2024
2024-11-25 to 27	German Equity Forum 2024, Frankfurt/Main
2024-12-02	Berenberg European Conference 2024, London

# MANY THANKS!

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