

**DuPont de Nemours, Inc. ("DuPont" or the "Company")**  
*Reconciliation of non-GAAP financial measures and other supplemental information*

Unless otherwise indicated, all financial metrics presented reflect continuing operations only.

This communication includes information that does not conform to accounting principles generally accepted in the United States of America ("U.S. GAAP") and are considered non-GAAP measures. Management uses these measures internally for planning, forecasting and evaluating the performance of the Company, including allocating resources. DuPont's management believes these non-GAAP financial measures are useful to investors because they provide additional information related to the ongoing performance of DuPont to offer a more meaningful comparison related to future results of operations. These non-GAAP financial measures supplement disclosures prepared in accordance with U.S. GAAP, and should not be viewed as an alternative to U.S. GAAP. Furthermore, such non-GAAP measures may not be consistent with similar measures provided or used by other companies. Reconciliations for these non-GAAP measures to U.S. GAAP are provided in the following tables. Non-GAAP measures included in this communication are defined below. The Company has not provided forward-looking U.S. GAAP financial measures or a reconciliation of forward-looking non-GAAP financial measures to the most comparable U.S. GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the ultimate outcome of certain future events. These events include, among others, the impact of portfolio changes, including asset sales, mergers, acquisitions, and divestitures; contingent liabilities related to litigation, environmental and indemnifications matters; impairments and discrete tax items. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP results for the guidance period.

Indirect costs, such as those related to corporate and shared service functions previously allocated to the Delrin® Divestiture, do not meet the criteria for discontinued operations and were reported within continuing operations in the respective prior years. A portion of these historical indirect costs include costs related to activities the Company is undertaking on behalf of Delrin® and for which it is reimbursed ("Future Reimbursable Indirect Costs"). Future Reimbursable Indirect Costs are reported within continuing operations but are excluded from operating EBITDA as defined below. The remaining portion of these indirect costs is not subject to future reimbursement ("Stranded Costs"). Stranded Costs are reported within continuing operations in Corporate & Other and are included within Operating EBITDA.

Adjusted Earnings (formerly referred to as "Adjusted results") is defined as income from continuing operations excluding the after-tax impact of significant items, after-tax impact of amortization expense of intangibles, the after-tax impact of non-operating pension / other post employment benefits ("OPEB") credits / costs and Future Reimbursable Indirect Costs. Adjusted Earnings is the numerator used in the calculation of Adjusted EPS, as well as the denominator in Adjusted Free Cash Flow Conversion.

Adjusted EPS is defined as Adjusted Earnings per common share - diluted. Management estimates amortization expense in 2024 associated with intangibles to be about \$600 million on a pre-tax basis, or approximately \$1.10 per share.

The Company's measure of profit/loss for segment reporting purposes is Operating EBITDA as this is the manner in which the Company's chief operating decision maker ("CODM") assesses performance and allocates resources. The Company defines Operating EBITDA as earnings (i.e., "Income from continuing operations before income taxes") before interest, depreciation, amortization, non-operating pension / OPEB benefits / charges, and foreign exchange gains / losses, excluding Future Reimbursable Indirect Costs, and adjusted for significant items.

Operating EBITDA Margin is defined as Operating EBITDA divided by Net Sales.

Significant items are items that arise outside the ordinary course of the Company's business that management believes may cause misinterpretation of underlying business performance, both historical and future, based on a combination of some or all of the item's size, unusual nature and infrequent occurrence. Management classifies as significant items certain costs and expenses associated with integration and separation activities related to transformational acquisitions and divestitures as they are considered unrelated to ongoing business performance.

Organic Sales is defined as net sales excluding the impacts of currency and portfolio.

Adjusted Free Cash Flow is defined as cash provided by/used for operating activities from continuing operations less capital expenditures and excluding the impact of cash inflows/outflows that are unusual in nature and/or infrequent in occurrence that neither relate to the ordinary course of the Company's business nor reflect the Company's underlying business liquidity. As a result, adjusted free cash flow represents cash that is available to the Company, after investing in its asset base, to fund obligations using the Company's primary source of liquidity, cash provided by operating activities from continuing operations. Management believes adjusted free cash flow, even though it may be defined differently from other companies, is useful to investors, analysts and others to evaluate the Company's cash flow and financial performance, and it is an integral measure used in the Company's financial planning process. Management notes that there were no exclusions for items that are unusual in nature and/or infrequent in occurrence for the three-month periods ended March 31, 2024 and March 31, 2023.

Adjusted Free Cash Flow Conversion is defined as Adjusted Free Cash Flow divided by Adjusted Earnings. Management uses Adjusted Free Cash Flow Conversion as an indicator of our ability to convert earnings to cash. The Company updated its definition of Adjusted Free Cash Flow Conversion in the fourth quarter 2023 and all periods were recast to reflect the change. Refer to Reconciliation to Non-GAAP Measures under the Events & Presentation tab on the Investors section of the Company's website for the recast information.

*DuPont de Nemours, Inc.*

*Net Sales*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020	FY 2019
<b>Net Sales</b>	\$ 2,931	\$ 12,068	\$ 2,898	\$ 3,058	\$ 3,094	\$ 3,018	\$ 13,017	\$ 12,566	\$ 11,128	\$ 11,703

*Selected Non-GAAP Calculation of Operating EBITDA (Unaudited)*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020	FY 2019
<b>Income (loss) from continuing operations, net of tax (GAAP)</b>	\$ 183	\$ 533	\$ (300)	\$ 291	\$ 269	\$ 273	\$ 1,061	\$ 1,207	\$ (1,349)	\$ (592)
+ Provision for (benefit from) income taxes on continuing operations	84	(29)	(316)	117	87	83	387	237	90	(103)
<b>Income (loss) from continuing operations before income taxes</b>	\$ 267	\$ 504	\$ (616)	\$ 408	\$ 356	\$ 356	\$ 1,448	\$ 1,444	\$ (1,259)	\$ (695)
+ Depreciation and amortization	291	1,147	294	294	282	277	1,135	1,112	1,086	1,118
- Interest income	20	155	23	34	52	46	50	12	18	62
+ Interest expense	96	396	101	102	98	95	486	503	672	696
- Non-operating pension/OPEB benefit credits (costs)	7	(9)	(2)	(3)	(2)	(2)	28	30	12	56
- Foreign exchange gains (losses), net	4	(73)	(42)	17	(28)	(20)	15	(53)	(54)	(103)
+ Future reimbursable indirect costs	-	7	1	2	2	2	52	60	59	59
+ Costs historically allocated to the materials science and agriculture businesses <sup>1</sup>	-	-	-	-	-	-	-	-	-	256
- Adjustments for significant items charge	(59)	(961)	(914)	(17)	(22)	(8)	(233)	(22)	(2,260)	(1,801)
<b>Operating EBITDA (non-GAAP)</b>	\$ 682	\$ 2,942	\$ 715	\$ 775	\$ 738	\$ 714	\$ 3,261	\$ 3,152	\$ 2,842	\$ 3,220

1. Costs previously allocated to the materials science and agriculture businesses that did not meet the definition of expenses related to discontinued operations in accordance with ASC 205.

*GAAP Income from Continuing Operations Margin*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020	FY 2019
<b>Income (loss) from continuing operations margin</b>	6.2%	4.4%	-10.4%	9.5%	8.7%	9.0%	8.2%	9.6%	-12.1%	-5.1%

*Operating EBITDA Margin*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020	FY 2019
<b>Total operating EBITDA margin (non-GAAP) <sup>1</sup></b>	23.3%	24.4%	24.7%	25.3%	23.9%	23.7%	25.1%	25.1%	25.5%	27.5%

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.

**Pretax Significant Items (Unaudited)**

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Acquisition, integration and separation costs <sup>1</sup>	\$ (3)	\$ (20)	\$ (5)	\$ (9)	\$ (6)	\$ -	\$ (193)	\$ (81)	\$ (177)
Restructuring and asset-related charges - net <sup>2</sup>	(39)	(146)	(107)	(8)	(17)	(14)	(61)	(50)	(172)
Goodwill impairment charge <sup>3</sup>	-	(804)	(804)	-	-	-	-	-	(1,862)
Asset impairment charge <sup>4</sup>	-	-	-	-	-	-	(94)	-	(642)
Net gain on divestitures and changes in joint venture ownership	-	9	2	-	1	6	69	143	593
Merger-related inventory step-up amortization <sup>5</sup>	-	-	-	-	-	-	-	(12)	-
Terminated Intended Rogers acquisition financing fees	-	-	-	-	-	-	(6)	(22)	-
Income tax related item <sup>6</sup>	8	-	-	-	-	-	-	-	-
Employee Retention Credit <sup>7</sup>	-	-	-	-	-	-	52	-	-
Inventory write-offs <sup>8</sup>	(25)	-	-	-	-	-	-	-	-
<b>Total pretax significant items charge</b>	<b>\$ (59)</b>	<b>\$ (961)</b>	<b>\$ (914)</b>	<b>\$ (17)</b>	<b>\$ (22)</b>	<b>\$ (8)</b>	<b>\$ (233)</b>	<b>\$ (22)</b>	<b>\$ (2,260)</b>

1. Acquisition, integration and separation costs related to strategic initiatives including the Terminated Intended Rogers acquisition, which includes a termination fee of \$126 million incurred in the fourth quarter of 2022, the acquisition of Spectrum Plastics Group, and the sale of divested business units.

2. Includes restructuring actions and asset related charges.

3. Reflects a non-cash goodwill impairment charge in the Protection Reporting unit (includes Safety and Shelter businesses).

4. Includes an impairment charge related to an equity method investment that occurred in the first quarter of 2022.

5. Reflected in cost of sales.

6. Reflects the impact of an international tax audit.

7. Employee Retention Credit pursuant to the Coronavirus Aid, Relief, and Economic Security ("CARES") Act as enhanced by the Consolidated Appropriations Act ("CAA") and American Rescue Plan Act ("ARPA") reflected in "Cost of sales," "Research and development expenses" and "Selling, general and administrative expenses"

8. Reflects raw material inventory write-offs recorded in "Cost of Sales" in connection with restructuring actions related to plant line closures within the Water & Protection segment.

**Significant Items, net of tax (Unaudited)**

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Acquisition, integration and separation costs <sup>1</sup>	\$ (2)	\$ (18)	\$ (4)	\$ (9)	\$ (5)	\$ -	\$ (150)	\$ (72)	\$ (150)
Restructuring and asset-related charges - net <sup>2</sup>	(29)	(111)	(81)	(6)	(13)	(11)	(47)	(38)	(130)
Goodwill impairment charge <sup>3</sup>	-	(804)	(804)	-	-	-	-	-	(1,862)
Asset impairment charge <sup>4</sup>	-	-	-	-	-	-	(65)	-	(490)
Net gain on divestitures and changes in joint venture ownership	-	7	1	-	1	5	61	71	338
Merger-related inventory step-up amortization <sup>5</sup>	-	-	-	-	-	-	-	(10)	-
Terminated Intended Rogers acquisition financing fees	-	-	-	-	-	-	(5)	(16)	-
Income tax related item <sup>6</sup>	-	329	324	6	(1)	-	(52)	55	128
Employee Retention Credit <sup>7</sup>	-	-	-	-	-	-	40	-	-
Inventory write-offs <sup>8</sup>	(19)	-	-	-	-	-	40	-	-
<b>Total pretax significant items charge, net of tax</b>	<b>\$ (50)</b>	<b>\$ (597)</b>	<b>\$ (564)</b>	<b>\$ (9)</b>	<b>\$ (18)</b>	<b>\$ (6)</b>	<b>\$ (178)</b>	<b>\$ (10)</b>	<b>\$ (2,166)</b>

1. Acquisition, integration and separation costs related to strategic initiatives including the Terminated Intended Rogers acquisition, which includes a termination fee of \$126 million incurred in the fourth quarter of 2022, the acquisition of Spectrum Plastics Group, and the sale of divested business units.

2. Includes restructuring actions and asset related charges.

3. Reflects a non-cash goodwill impairment charge in the Protection Reporting unit (includes Safety and Shelter businesses).

4. Includes an impairment charge related to an equity method investment that occurred in the first quarter of 2022.

5. Reflected in cost of sales.

6. Reflects the global income tax impact of an internal restructuring involving certain foreign subsidiaries.

7. Employee Retention Credit pursuant to the Coronavirus Aid, Relief, and Economic Security ("CARES") Act as enhanced by the Consolidated Appropriations Act ("CAA") and American Rescue Plan Act ("ARPA") reflected in "Cost of sales," "Research and development expenses" and "Selling, general and administrative expenses"

8. Reflects raw material inventory write-offs recorded in "Cost of Sales" in connection with restructuring actions related to plant line closures within the Water & Protection segment.

**Significant Items Earnings Per Share (Unaudited)**

<i>In millions</i>	1Q24	YTD 2023 <sup>1</sup>	4Q23	3Q23	2Q23	1Q23	FY 2022 <sup>1</sup>	FY 2021 <sup>1</sup>	FY 2020 <sup>1</sup>
Acquisition, integration and separation costs <sup>2</sup>	\$ -	\$ (0.04)	\$ (0.01)	\$ (0.02)	\$ (0.01)	\$ -	\$ (0.30)	\$ (0.13)	\$ (0.20)
Restructuring and asset-related charges - net <sup>3</sup>	(0.07)	(0.25)	(0.19)	(0.01)	(0.03)	(0.02)	(0.09)	(0.07)	(0.18)
Goodwill impairment charge <sup>4</sup>	-	(1.78)	(1.86)	-	-	-	-	-	(2.52)
Asset impairment charge <sup>5</sup>	-	-	-	-	-	-	(0.13)	-	(0.67)
Net gain on divestitures and changes in joint venture ownership	-	0.02	-	-	-	0.01	0.12	0.13	0.46
Merger-related inventory step-up amortization <sup>6</sup>	-	-	-	-	-	-	-	(0.02)	-
Terminated Intended Rogers acquisition financing fees	-	-	-	-	-	-	(0.01)	(0.03)	-
Income tax related item <sup>7</sup>	-	0.73	0.75	0.01	-	-	(0.11)	0.10	0.17
Employee Retention Credit <sup>8</sup>	-	-	-	-	-	-	0.08	-	-
Inventory write-offs <sup>9</sup>	(0.05)	-	-	-	-	-	40	-	-
<b>Total significant items charge - diluted</b>	<b>\$ (0.12)</b>	<b>\$ (1.32)</b>	<b>\$ (1.31)</b>	<b>\$ (0.02)</b>	<b>\$ (0.04)</b>	<b>\$ (0.01)</b>	<b>\$ 39.56</b>	<b>\$ (0.02)</b>	<b>\$ (2.94)</b>

1. Earnings (Loss) per share amounts from continuing operations - diluted for the year may not equal the sum of the quarterly (loss) earnings per common share from continuing operations - diluted amounts due to the change in average share calculations.

2. Acquisition, integration and separation costs related to strategic initiatives including the Terminated Intended Rogers acquisition, which includes a termination fee of \$126 million incurred in the fourth quarter of 2022, the acquisition of Spectrum Plastics Group, and the sale of divested business units.

3. Includes restructuring actions and asset related charges.

4. Reflects a non-cash goodwill impairment charge in the Protection Reporting unit (includes Safety and Shelter businesses).

5. Includes an impairment charge related to an equity method investment that occurred in the first quarter of 2022.

6. Reflected in cost of sales.

7. Reflects the global income tax impact of an internal restructuring involving certain foreign subsidiaries.

8. Employee Retention Credit pursuant to the Coronavirus Aid, Relief, and Economic Security ("CARES") Act as enhanced by the Consolidated Appropriations Act ("CAA") and American Rescue Plan Act ("ARPA") reflected in "Cost of sales," "Research and development expenses" and "Selling, general and administrative expenses"

9. Reflects raw material inventory write-offs recorded in "Cost of Sales" in connection with restructuring actions related to plant line closures within the Water & Protection segment.

**DuPont de Nemours, Inc.**  
**Adjusted EPS**

**Pretax Non-GAAP Adjustments to Net Income (Unaudited)**

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020	FY 2019
Income (loss) from continuing operations before income taxes (GAAP)	\$ 267	\$ 504	\$ (616)	\$ 408	\$ 356	\$ 356	\$ 1,448	\$ 1,444	\$ (1,259)	\$ (695)
Less: Significant items charge, before tax <sup>1</sup>	(67)	(961)	(914)	(17)	(22)	(8)	(233)	(22)	(2,260)	(1,801)
Less: Amortization of intangibles, before tax <sup>1</sup>	(149)	(600)	(152)	(155)	(146)	(147)	(590)	(566)	(542)	(545)
Less: Non-op pension / OPEB benefit credits (costs), before tax <sup>1</sup>	7	(9)	(2)	(3)	(2)	(2)	28	30	12	56
Less: Future reimbursable indirect costs, before tax <sup>1</sup>	-	(7)	(1)	(2)	(2)	(2)	(52)	(60)	(59)	(59)
Less: Costs historically allocated to the materials science and agriculture businesses, before tax <sup>1</sup>	-	-	-	-	-	-	-	-	-	(256)
<b>Adjusted earnings, before tax (non-GAAP)</b>	<b>\$ 476</b>	<b>\$ 2,081</b>	<b>\$ 453</b>	<b>\$ 585</b>	<b>\$ 528</b>	<b>\$ 515</b>	<b>\$ 2,295</b>	<b>\$ 2,062</b>	<b>\$ 1,590</b>	<b>\$ 1,910</b>

1. Impact on income (loss) from continuing operations before income taxes.

**Non-GAAP Adjustments to Net Income (Unaudited)**

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020	FY 2019
Net income (loss) from continuing operations available to DuPont common stockholders (GAAP)	\$ 175	\$ 494	\$ (308)	\$ 282	\$ 255	\$ 265	\$ 1,008	\$ 1,177	\$ (1,365)	\$ (612)
Less: Significant items charge, net of tax <sup>1</sup>	(50)	(597)	(564)	(9)	(18)	(6)	(218)	(10)	(2,166)	(1,449)
Less: Amortization of intangibles, net of tax <sup>1</sup>	(115)	(468)	(118)	(121)	(114)	(115)	(459)	(441)	(418)	(418)
Less: Non-op pension / OPEB benefit credits (costs), net of tax <sup>1</sup>	6	(7)	(2)	(2)	(2)	(1)	23	18	9	52
Less: Future reimbursable indirect costs, net of tax <sup>1</sup>	-	(4)	-	(1)	(2)	(1)	(40)	(46)	(45)	(45)
Less: Costs historically allocated to the materials science and agriculture businesses, before tax <sup>1</sup>	-	-	-	-	-	-	-	-	-	(196)
<b>Adjusted earnings, net of tax (non-GAAP)</b>	<b>\$ 334</b>	<b>\$ 1,570</b>	<b>\$ 376</b>	<b>\$ 415</b>	<b>\$ 391</b>	<b>\$ 388</b>	<b>\$ 1,702</b>	<b>\$ 1,656</b>	<b>\$ 1,255</b>	<b>\$ 1,444</b>

1. Impact on income (loss) from continuing operations available to DuPont common stockholders, net of tax. The income tax effect for each adjustment was calculated based on the statutory tax rate for the jurisdiction(s) in which the adjustment was taxable or deductible.

**Non-GAAP Adjustments to Earnings Per Share (Unaudited)**

<i>In millions</i>	1Q24	YTD 2023 <sup>1</sup>	4Q23	3Q23	2Q23	1Q23	FY 2022 <sup>1</sup>	FY 2021 <sup>1</sup>	FY 2020 <sup>1</sup>	FY 2019 <sup>1</sup>
Earnings (Loss) per common share from continuing operations - diluted (GAAP)	\$ 0.41	\$ 1.09	\$ (0.72)	\$ 0.62	\$ 0.55	\$ 0.58	\$ 2.02	\$ 2.16	\$ (1.86)	\$ (0.82)
Less: Significant items charge - diluted <sup>2</sup>	(0.12)	(1.32)	(1.31)	(0.02)	(0.04)	(0.01)	(0.44)	(0.02)	(2.94)	(1.94)
Less: Amortization of intangibles - diluted <sup>2</sup>	(0.27)	(1.04)	(0.27)	(0.27)	(0.26)	(0.25)	(0.92)	(0.81)	(0.57)	(0.56)
Less: Non-op pension / OPEB benefit credits (costs) - diluted <sup>2</sup>	0.01	(0.02)	(0.01)	(0.01)	-	-	0.05	0.03	0.01	0.07
Less: Future reimbursable indirect costs - diluted <sup>2</sup>	-	(0.01)	-	-	-	-	(0.08)	(0.08)	(0.07)	(0.06)
Less: Costs historically allocated to the materials science and agriculture businesses, before tax <sup>2</sup>	-	-	-	-	-	-	-	-	-	(0.26)
<b>Adjusted earnings per common share from continuing operations - diluted (non-GAAP)</b>	<b>\$ 0.79</b>	<b>\$ 3.48</b>	<b>\$ 0.87</b>	<b>\$ 0.92</b>	<b>\$ 0.85</b>	<b>\$ 0.84</b>	<b>\$ 3.41</b>	<b>\$ 3.04</b>	<b>\$ 1.71</b>	<b>\$ 1.93</b>

1. Earnings (Loss) per share amounts from continuing operations - diluted for the year may not equal the sum of the quarterly earnings (loss) per common share from continuing operations - diluted amounts due to the change in average share calculations.

2. Impact on earnings per common share from continuing operations - diluted.

*DuPont de Nemours, Inc.*

*Supplemental Information - Selected Segment Information (Unaudited)*

*Net Trade Revenue by Segment and Business or Major Product Line*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020	FY 2019
Industrial Solutions <sup>1</sup>	\$ 448	\$ 2,061	\$ 458	\$ 450	\$ 425	\$ 423	\$ 1,633	\$ 1,568	\$ 1,388	\$ 1,439
Interconnect Solutions <sup>1</sup>	396	1,422	419	448	422	399	2,045	1,937	1,558	1,453
Semiconductor Technologies <sup>1</sup>	521	1,854	484	470	465	474	2,239	2,049	1,728	1,554
<b>Electronics &amp; Industrial</b>	<b>\$ 1,365</b>	<b>\$ 5,337</b>	<b>\$ 1,361</b>	<b>\$ 1,368</b>	<b>\$ 1,312</b>	<b>\$ 1,296</b>	<b>\$ 5,917</b>	<b>\$ 5,554</b>	<b>\$ 4,674</b>	<b>\$ 4,446</b>
Safety Solutions	\$ 587	\$ 2,519	\$ 530	\$ 630	\$ 683	\$ 676	\$ 2,649	\$ 2,567	\$ 2,291	\$ 2,550
Shelter Solutions	390	1,655	407	431	422	395	1,815	1,615	1,426	1,535
Water Solutions	314	1,459	340	352	389	378	1,493	1,370	1,276	1,117
<b>Water &amp; Protection</b>	<b>\$ 1,291</b>	<b>\$ 5,633</b>	<b>\$ 1,277</b>	<b>\$ 1,413</b>	<b>\$ 1,494</b>	<b>\$ 1,449</b>	<b>\$ 5,957</b>	<b>\$ 5,552</b>	<b>\$ 4,993</b>	<b>\$ 5,202</b>
Retained Businesses	\$ 275	\$ 1,098	\$ 260	\$ 277	\$ 288	\$ 273	\$ 1,067	\$ 958	\$ 795	\$ 955
Other <sup>2</sup>	-	-	-	-	-	-	76	502	666	1,100
<b>Corporate &amp; Other</b>	<b>\$ 275</b>	<b>\$ 1,098</b>	<b>\$ 260</b>	<b>\$ 277</b>	<b>\$ 288</b>	<b>\$ 273</b>	<b>\$ 1,143</b>	<b>\$ 1,460</b>	<b>\$ 1,461</b>	<b>\$ 2,055</b>
<b>Total</b>	<b>\$ 2,931</b>	<b>\$ 12,068</b>	<b>\$ 2,898</b>	<b>\$ 3,058</b>	<b>\$ 3,094</b>	<b>\$ 3,018</b>	<b>\$ 13,017</b>	<b>\$ 12,566</b>	<b>\$ 11,128</b>	<b>\$ 11,703</b>

1. Effective as of January 1, 2024, Electronics & Industrial realigned certain product lines that comprise its business units (Industrial Solutions, Interconnect Solutions and Semiconductor Technologies) that are intended to optimize business operations across the segment leading to enhanced value for our customers and cost savings. The Net Trade Revenue by Segment and Business or Major Product Line table has been recast for all periods presented to reflect the new structure. There was no change to total Electronics and Industrial segment net sales.

2. Net sales reflected in Other include activity of previously divested businesses.

*DuPont de Nemours, Inc.*  
*Segment Information (Unaudited)*

*Net Sales*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Electronics & Industrial	\$ 1,365	\$ 5,337	\$ 1,361	\$ 1,368	\$ 1,312	\$ 1,296	\$ 5,917	\$ 5,554	\$ 4,674
Water & Protection	1,291	5,633	1,277	1,413	1,494	1,449	5,957	5,552	4,993
Corporate & Other	275	1,098	260	277	288	273	1,143	1,460	1,461
<b>Total net sales by segment</b>	<b>\$ 2,931</b>	<b>\$ 12,068</b>	<b>\$ 2,898</b>	<b>\$ 3,058</b>	<b>\$ 3,094</b>	<b>\$ 3,018</b>	<b>\$ 13,017</b>	<b>\$ 12,566</b>	<b>\$ 11,128</b>

*Operating EBITDA*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Electronics & Industrial	\$ 374	\$ 1,472	\$ 378	\$ 383	\$ 349	\$ 362	\$ 1,836	\$ 1,758	\$ 1,468
Water & Protection	295	1,388	314	362	368	344	1,431	1,385	1,313
Corporate & Other	13	82	23	30	21	8	(6)	9	61
<b>Total operating EBITDA (non-GAAP)</b>	<b>\$ 682</b>	<b>\$ 2,942</b>	<b>\$ 715</b>	<b>\$ 775</b>	<b>\$ 738</b>	<b>\$ 714</b>	<b>\$ 3,261</b>	<b>\$ 3,152</b>	<b>\$ 2,842</b>

*Operating EBITDA Margin*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Electronics & Industrial	27.4%	27.6%	27.8%	28.0%	26.6%	27.9%	31.0%	31.7%	31.4%
Water & Protection	22.9%	24.6%	24.6%	25.6%	24.6%	23.7%	24.0%	24.9%	26.3%
<b>Total operating EBITDA margin (non-GAAP)<sup>1,2</sup></b>	<b>23.3%</b>	<b>24.4%</b>	<b>24.7%</b>	<b>25.3%</b>	<b>23.9%</b>	<b>23.7%</b>	<b>25.1%</b>	<b>25.1%</b>	<b>25.5%</b>

1. Operating EBITDA Margin is Operating EBITDA as a percentage of net sales.

2. Operating EBITDA Margin %'s for Corporate & Other are not presented separately above as they are not meaningful; however, the results of Corporate & Other are included in the total operating EBITDA margin %'s above.

*Significant Items (Pretax)*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Electronics & Industrial	\$ (11)	\$ (62)	\$ (28)	\$ (13)	\$ (19)	\$ (2)	\$ (98)	\$ (18)	\$ (644)
Water & Protection	(47)	(858)	(859)	(1)	2	-	40	(30)	(48)
Corporate & Other	(1)	(41)	(27)	(3)	(5)	(6)	(175)	26	(1,568)
<b>Total significant items charge by segment (Pretax)</b>	<b>\$ (59)</b>	<b>\$ (961)</b>	<b>\$ (914)</b>	<b>\$ (17)</b>	<b>\$ (22)</b>	<b>\$ (8)</b>	<b>\$ (233)</b>	<b>\$ (22)</b>	<b>\$ (2,260)</b>

*Depreciation and Amortization (Pretax)*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Electronics & Industrial	\$ 154	\$ 607	\$ 159	\$ 157	\$ 146	\$ 145	\$ 580	\$ 518	\$ 449
Water & Protection	129	507	127	128	128	124	494	511	502
Corporate & Other	8	33	8	9	8	8	61	83	135
<b>Total depreciation and amortization by segment (Pretax)</b>	<b>\$ 291</b>	<b>\$ 1,147</b>	<b>\$ 294</b>	<b>\$ 294</b>	<b>\$ 282</b>	<b>\$ 277</b>	<b>\$ 1,135</b>	<b>\$ 1,112</b>	<b>\$ 1,086</b>

*Equity Earnings*

<i>In millions</i>	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021	FY 2020
Electronics & Industrial	\$ 10	\$ 16	\$ 5	\$ 3	\$ 3	\$ 5	\$ 31	\$ 41	\$ 34
Water & Protection	9	35	6	8	11	10	39	36	26
Corporate & Other	(7)	-	-	-	-	-	5	8	108
<b>Total equity earnings included in operating EBITDA (non-GAAP)</b>	<b>\$ 12</b>	<b>\$ 51</b>	<b>\$ 11</b>	<b>\$ 11</b>	<b>\$ 14</b>	<b>\$ 15</b>	<b>\$ 75</b>	<b>\$ 85</b>	<b>\$ 168</b>

**DuPont de Nemours, Inc.**  
**Statement of Cash Flows**

In millions (Unaudited)	1Q 2024	FY 2023	YTD 3Q 2023	YTD 2Q 2023	1Q 2023	FY 2022	FY 2021
<b>Operating Activities</b>							
Net income	\$ 197	\$ 462	\$ 476	\$ 148	\$ 265	\$ 5,917	\$ 6,515
Income (loss) from discontinued operations	14	(71)	(357)	(394)	(8)	4,856	5,308
Net income from continuing operations	183	533	833	542	273	1,061	1,207
Adjustments to reconcile net income to net cash provided by operating activities:							
Depreciation and amortization	291	1,147	853	559	277	1,135	1,112
Credit for deferred income tax and other tax related items	(13)	(381)	(40)	(25)	(5)	(157)	(252)
Earnings of nonconsolidated affiliates in excess of less than dividends received	(7)	20	(13)	(21)	(10)	36	12
Net periodic benefit costs	2	31	23	15	10	2	3
Periodic benefit plan contributions	(19)	(63)	(49)	(35)	(21)	(66)	(74)
Net gain on sales of assets, businesses and investments	(2)	(19)	(8)	(8)	(6)	(78)	(171)
Restructuring and asset related charges - net	39	146	39	31	14	155	50
Goodwill impairment charge	-	804	-	-	-	-	-
Inventory step-up amortization	-	-	-	-	-	-	12
Other net loss	20	128	72	70	27	16	177
Changes in assets and liabilities, net of effects of acquired and divested companies:							
Accounts and notes receivable	(74)	202	100	86	59	(79)	(346)
Inventories	(42)	227	57	(35)	(117)	(215)	(248)
Accounts payable	84	(310)	(191)	(125)	(31)	(138)	221
Other assets and liabilities, net	31	(274)	(131)	(249)	(65)	(423)	143
Cash provided by operating activities - continuing operations	493	2,191	1,545	805	405	1,249	1,846
<b>Investing Activities</b>							
Capital expenditures	(207)	(619)	(474)	(355)	(232)	(662)	(788)
Proceeds from sales of property and businesses, net of cash divested	5	1,274	16	-	-	10,951	797
Acquisitions of property and businesses, net of cash acquired	-	(1,761)	(1,761)	-	-	5	(2,346)
Purchases of investments	-	(32)	(32)	(32)	(17)	(1,317)	(2,001)
Proceeds from sales and maturities of investments	-	1,334	1,334	1,334	-	15	2,001
Other investing activities, net	-	6	(2)	4	(1)	12	39
Cash provided by (used for) investing activities - continuing operations	(202)	202	(919)	951	(250)	9,004	(2,298)
<b>Financing Activities</b>							
Changes in short-term borrowings	-	-	175	-	-	(150)	150
Proceeds from credit facility	-	-	-	-	-	600	-
Repayment of credit facility	-	-	-	-	-	(600)	-
Payments on long-term debt	-	(300)	-	-	-	(2,500)	(5,000)
Purchases of common stock and forward contracts	(500)	(2,000)	(2,000)	-	-	(4,375)	(2,143)
Proceeds from issuance of Company stock	5	27	22	12	12	88	115
Employee taxes paid for share-based payment arrangements	(17)	(27)	(25)	(24)	(26)	(27)	(26)
Distributions to noncontrolling interests	(20)	(37)	(34)	(34)	(34)	(26)	(29)
Dividends paid to stockholders	(159)	(651)	(495)	(330)	(165)	(652)	(630)
Other financing activities, net	-	(1)	(2)	(1)	-	(4)	(26)
Cash used for financing activities - continuing operations	(691)	(2,989)	(2,359)	(377)	(213)	(7,646)	(7,589)
<b>Cash Flows from Discontinued Operations</b>							
Cash used for operations - discontinued operations	(31)	(273)	(176)	(107)	(62)	(661)	435
Cash used for investing activities - discontinued operations	-	(63)	(60)	(19)	(9)	(81)	(103)
Cash used for financing activities - discontinued operations	-	-	-	-	-	(21)	1,082
Cash used for discontinued operations	(31)	(336)	(236)	(126)	(71)	(763)	1,414
Effect of exchange rates on cash, cash equivalents and restricted cash	(25)	(37)	(55)	(29)	(7)	(148)	(72)
<b>(Decrease) increase in cash, cash equivalents and restricted cash</b>	<b>(456)</b>	<b>(969)</b>	<b>(2,024)</b>	<b>1,224</b>	<b>(136)</b>	<b>1,696</b>	<b>(6,699)</b>
Cash, cash equivalents and restricted cash from continuing operations, beginning of period	2,803	3,772	3,772	3,772	3,772	2,037	8,733
Cash, cash equivalents and restricted cash from discontinued operations, beginning of period	-	-	-	-	-	39	42
<b>Cash, cash equivalents and restricted cash at beginning of period</b>	<b>2,803</b>	<b>3,772</b>	<b>3,772</b>	<b>3,772</b>	<b>3,772</b>	<b>2,076</b>	<b>8,775</b>
Cash, cash equivalents and restricted cash from continuing operations, end of period	2,347	2,803	1,747	4,996	3,636	3,772	2,037
Cash, cash equivalents and restricted cash from discontinued operations, end of period	-	-	-	-	-	-	39
<b>Cash, cash equivalents and restricted cash at end of period</b>	<b>2,347</b>	<b>2,803</b>	<b>1,747</b>	<b>4,996</b>	<b>3,636</b>	<b>3,772</b>	<b>2,076</b>

*DuPont de Nemours, Inc.*

*Non-GAAP Free Cash Flow (Unaudited) - Continuing Operations*

In millions	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021
<b>Cash Flow from Operations (GAAP)</b>	\$ 493	\$ 2,191	\$ 646	\$ 740	\$ 400	\$ 405	\$ 1,249	\$ 1,846
Capital Expenditures	(207)	(619)	(145)	(119)	(123)	(232)	(662)	(788)
Rogers termination fee <sup>1</sup>	-	-	-	-	-	-	163	-
<b>Adjusted Free Cash Flow (non-GAAP) <sup>2</sup></b>	\$ 286	\$ 1,572	\$ 501	\$ 621	\$ 277	\$ 173	\$ 750	\$ 1,058
<b>Adjusted earnings (non-GAAP)</b>	\$ 334	\$ 1,570	\$ 376	\$ 415	\$ 391	\$ 388	\$ 1,702	\$ 1,656
<b>Adjusted Free Cash Flow Conversion <sup>3</sup></b>	86%	100%	133%	150%	71%	45%	44%	64%

1. Represents the termination fee associated with the Terminated Intended Rogers Transaction.

2. Adjusted Free Cash Flow is calculated on a continuing operations basis for all periods presented.

3. Refer to the definitions in the non-GAAP financial measures section for further information.

*Cash to Accrual Capital Expenditures (Unaudited) - Continuing Operations*

In millions	1Q24	YTD 2023	4Q23	3Q23	2Q23	1Q23	FY 2022	FY 2021
<b>Capital Expenditure (GAAP - per cash flow)</b>	\$ 207	\$ 619	\$ 145	\$ 119	\$ 123	\$ 232	\$ 662	\$ 788
Less: Cash to Accrual Adjustment <sup>1</sup>	113	29	(80)	(17)	9	117	(3)	(17)
<b>Purchases of Property, Plant &amp; Equipment (accrual basis)</b>	\$ 94	\$ 590	\$ 225	\$ 136	\$ 114	\$ 115	\$ 665	\$ 805

1. Reflects the incremental cash spent or unpaid on capital expenditures for continuing operations.